2017-2018 Biennial Operating & Capital Budget



County Road Bridge
September 2013





County Road Bridge
October 2016

City of Louisville, Colorado

CITY OF LOUISVILLE
2017-2018 BIENNIAL OPERATING & CAPITAL BUDGET



Circa 1900



2013

CITY COUNCIL
Robert P. Muckle, Mayor

City of Louisville
COLORADO • SINCE 1878

Ward I
Jay Keany
Chris Leh



Ward II
Susan Loo
Jeff Lipton

Ward III
Ashley Stolzmann
Dennis Maloney

Appointed Officials
City Manager – Malcolm Fleming
City Clerk – Meredyth Muth
City Attorney – Light Kelly, PC
Municipal Judge – Kristan Wheeler
Prosecuting Attorney – Collette Cribari

Department Directors
Heather Balser, Deputy City Manager
Beth Barrett, Director of Library Services
Dave Hayes, Chief of Police
Kathleen Hix, Director of Human Resources
Chris Neves, Director of Information Technology
Kurt Kowar, Director of Public Works
Joe Stevens, Director of Parks & Recreation
Kevin Watson, Director of Finance
Rob Zuccaro, Director of Planning

Cover design: Meredyth Muth



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Louisville

Colorado

For the Fiscal Year Beginning

January 1, 2016

Executive Director

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City of Louisville

COLORADO • SINCE 1878

2017-2018 Biennial Operating & Capital Budget

Introduction Tab

City of Louisville
COLORADO • SINCE 1878

January 13, 2017

Mayor and City Council
City of Louisville
749 Main Street
Louisville, CO 80027

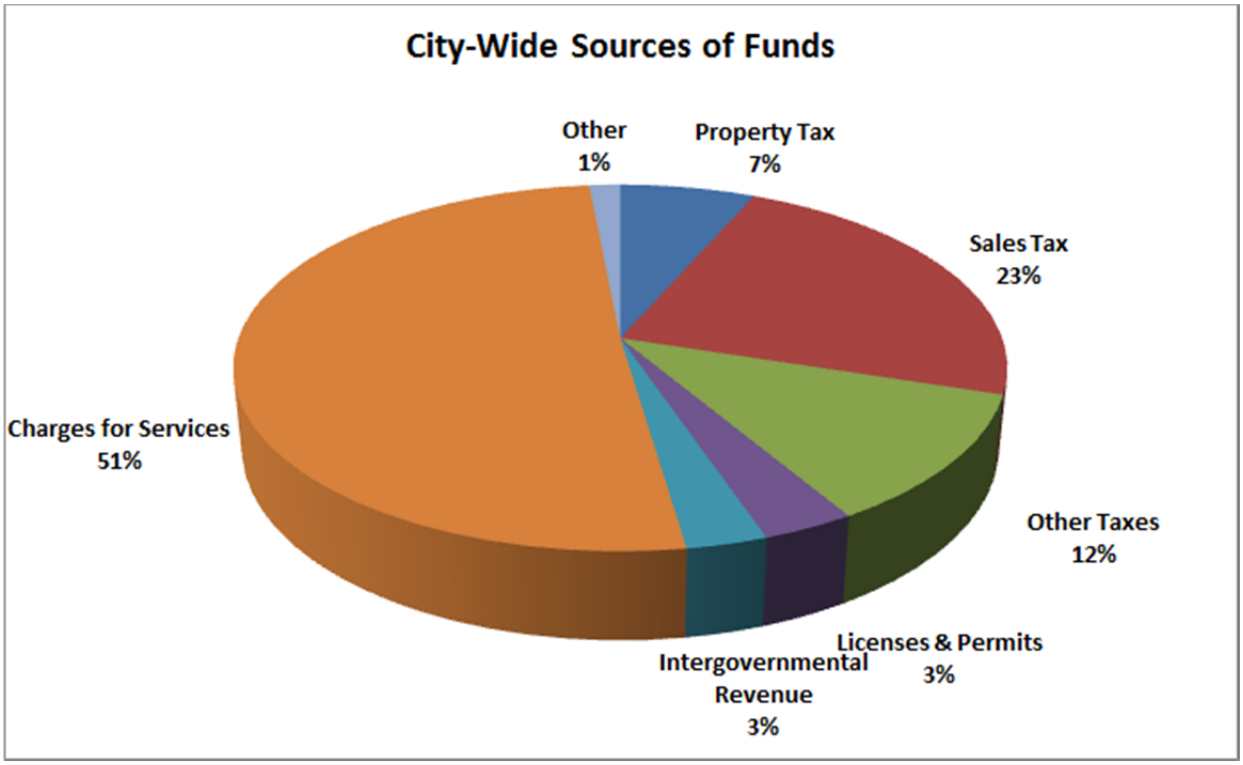
Mayor Muckle, City Council, Louisville Residents and Businesses and City Employees:

I am pleased to present the 2017-2018 Operating Budgets[1] and the 2017-2021 Five-Year Capital Improvements Plan formally adopted by City Council on November 15, 2016 by passing Resolutions 60, 61, and 62. The City is in good fiscal health. The thriving local economy and the City's prudent use of available revenue enable the City to improve services in several critical areas and devote nearly $19 million in 2017 to capital projects, including:

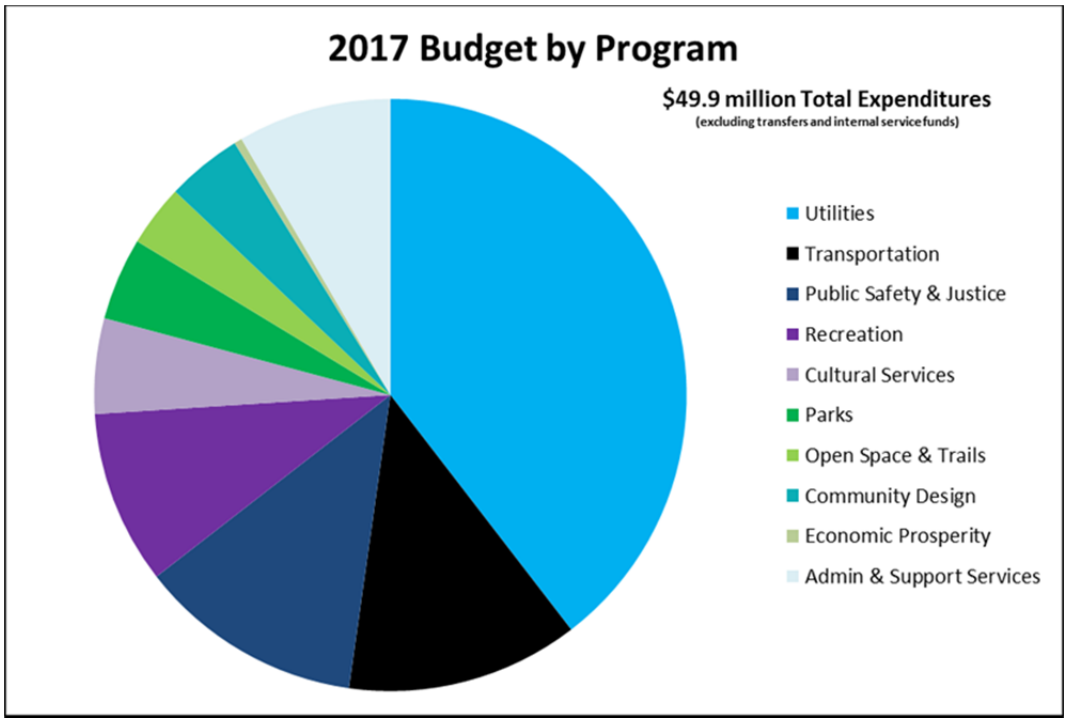
- Street Resurfacing
- Water and Sewer Line Replacement
- Water System Equipment Improvements
- Completing Waste Water Treatment Plant Improvements
- Railroad Quiet Zone Design Work
- Trail Connections and Park Improvements

Funding for City operations comes from numerous sources. The chart below shows the relative percentage coming from each source. Charges for service include water and sewer rates, recreation center admission fees, and golf course fees. Property taxes make up only 7% of total City revenue (the City of Louisville receives only about 8% of property taxes paid within the City; the rest goes to the County, School District and other governmental entities).

[1] The City Charter requires an annual budget. To comply with the City Charter and still implement a biennial budget as requested by City Council, staff has prepared a proposed two-year (2017-2018) budget for Council that Council adopted with the 2017 Budget and 2018 Plan in November, and then in 2017, consider just a few significant changes to the 2018 Plan that may be necessary before adopting it as the 2018 Budget. Then in 2018, staff will prepare the proposed 2019-2020 biennial budget.



The City uses this revenue to fund ten primary program areas. The chart below shows the relative amount devoted to each area, with the largest share by far going to provide water, sewer, and stormwater service.



This is the City's first biennial budget and the first budget to be organized into the 10 Program areas adopted by City Council in 2015. This is a significant change, has required major staff effort in all

departments and is still a work in progress as we transition to the new format and as staff continues the phased implementation of IAN (Information Access Now), the City's new enterprise-wide financial accounting and data management system.

The new Programs and Sub-Programs are a very different way of considering the budget. Instead of allocating funding by departments, we now show how funding is allocated to these service areas, which we call Programs:

- Transportation
- Utilities
- Public Safety & Justice
- Parks
- Open Space & Trails
- Recreation
- Cultural Services
- Community Design
- Economic Prosperity
- Administration & Support Services

The budget shows the expenditures and revenues directly attributable to each Program. Once we implement the full reporting capability of IAN, we will also be able to further breakdown the expenditures and revenues for 41 Sub-Programs. We hope this approach will make it easier for the public to understand where the City invests their taxes and fees to provide the specific services they use, and make it easier for the City Council to evaluate how efficiently and effectively we are using those resources to achieve the stated objectives for each Sub-Program. Although we have made major strides this year in developing and implementing this Program approach, it is still a work in progress as we work with the new IAN system, and it will require continuing refinement.

Program Expenditures and Revenues

The tables on the following two pages summarize the 2017 budget in terms of expenditures, direct program revenue, and FTEs by Program and Sub-Program. To make it easier to see the details, the Sub-Program information is excerpted from the overall summary table. Direct program revenue includes revenue that is directly attributable to a Program or Sub-Program. This includes rate and/fee based revenue such as Water Utility revenue (which is reflected in the Utilities Program and Water Sub-Program), and Golf Course revenue (which is reflected in the Recreation Program and the Golf Sub-Program). Direct revenue also includes revenue that is restricted for a specific use, such as the Highway Users Tax and County Road and Bridge Tax, both of which are reflected in the Transportation Program and the Transportation Infrastructure Maintenance Sub-Program; the Open Space and Parks Fund revenue, which is allocated first in the Open Space and Trails Program, and then, to the extent there is sufficient revenue left to allocate, to the Parks Program; and the Historic Preservation Tax, which is allocated to the Historic Preservation Sub-Program (and consequently to the Community Design Program).

Louisville Program Expenditures and Revenues
2017 Budget

Program	Percent of Total Budget	Program Expenditures	Program Direct Revenue	Program Expenditures Covered by Direct Revenue	Sub-Program	Percent of Total Budget	Sub Program Expenditures	Sub Program Direct Revenue	Sub-Program Expenditures Covered by Direct Revenue	FTEs 2017
Transportation	12.7%	**6,330,473**	**856,400**	13.5%	Planning & Engineering	1.3%	643,748	-	0.0%	1.88
					Transportation Infrastructure Maintenance	9.9%	4,960,321	856,400	17.3%	4.86
					Streetscapes	0.8%	391,617	-	0.0%	4.64
					Snow & Ice Removal	0.7%	334,787	-	0.0%	2.87
Utilities	39.6%	**19,739,672**	**23,258,690**	117.8%	Water	20.4%	10,197,119	16,314,320	160.0%	21.67
					Wastewater	14.5%	7,243,621	4,423,580	61.1%	12.88
					Stormwater	1.4%	681,442	844,150	123.9%	2.92
					Solid Waste, R & C	3.2%	1,617,490	1,676,640	103.7%	0.92
Public Safety & Justice	12.3%	**6,116,015**	**136,310**	2.2%	Patrol & Investigations	11.3%	5,617,168	2,000	0.0%	40.15
					Code Enforcement	0.5%	229,424	-	0.0%	2.37
					Municipal Court	0.5%	269,423	134,310	49.9%	1.48
Parks	4.5%	**2,246,796**	**1,326,564**	59.0%	Parks	4.0%	2,002,775	1,129,264	56.4%	15.79
					Forestry	0.2%	85,461	400	0.5%	-
					Cemetery	0.3%	158,560	196,900	124.2%	1.14
Open Space & Trails	3.4%	**1,683,216**	**1,683,216**	100.0%	Acquisition	0.0%	8,765	8,765	100.0%	0.03
					Maintenance & Mgt.	0.9%	461,911	461,911	100.0%	3.90
					Education & Outreach	0.4%	186,487	186,487	100.0%	1.79
					Trail Maintenance	0.3%	151,003	151,003	100.0%	1.37
					New Trails	1.8%	875,050	875,050	100.0%	0.22
Recreation	9.5%	**4,732,928**	**2,499,960**	52.8%	Youth Activities	2.0%	1,002,316	401,050	40.0%	12.97
					Adult Activities	1.1%	547,581	151,200	27.6%	4.50
					Senior Activities & Services	1.3%	663,951	154,100	23.2%	5.16
					Aquatics	1.8%	875,442	199,010	22.7%	14.02
					Golf Course	3.3%	1,643,638	1,594,600	97.0%	16.78
Cultural Services	5.2%	**2,598,897**	**469,690**	18.1%	Cultural Arts & Special Events	0.6%	294,265	25,000	8.5%	0.60
					Library Services	4.2%	2,085,995	444,690	21.3%	20.54
					Museum Services	0.4%	218,637	-	0.0%	1.49
Community Design	4.1%	**2,061,402**	**2,371,940**	115.1%	Community Design	0.9%	467,382	-	0.0%	3.86
					Development Review	1.9%	943,054	1,727,870	183.2%	8.18
					Historic Preservation	1.3%	650,966	644,070	98.9%	1.07
Economic Prosperity	0.4%	**215,574**	**34,030**	15.8%	Economic Prosperity	0.4%	215,574	34,030	15.8%	1.07
Administration & Support Services	8.4%	**4,182,782**	**192,180**	4.6%	Governance & Administration	2.5%	1,257,367	81,250	6.5%	5.76
					Public Information & Involvement	0.7%	334,875	25,200	7.5%	3.15
					Legal Support	0.6%	300,000	-	0.0%	-
					City Clerk/Public Records	0.6%	323,038	24,500	7.6%	3.22
					Information Technology	1.3%	665,080	-	0.0%	3.92
					Human Resources & Organizational Development	1.0%	480,788	-	0.0%	3.81
					Finance, Accounting & Tax Administration	1.2%	617,407	61,230	9.9%	5.00
					Fleet Maintenance	0.0%	23,957	-	0.0%	-
					Facilities Maintenance	0.3%	148,010	-	0.0%	-
					Sustainability	0.1%	32,260	-	0.0%	0.10
Total All Programs	100.0%	**49,907,755**	**32,828,980**	65.8%		**100.0%**	**49,907,755**	**32,828,980**	**66%**	**236.08**

Louisville Program Expenditures and Revenues
2017 Budget

Program	Sub-Program	Percent of Total Budget	Sub Program Expenditures	Sub Program Direct Revenue	Sub-Program Expenditures Covered by Direct Revenue	FTEs 2017
Transportation	Planning & Engineering	1.3%	643,748	-	0.0%	1.88
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	Stormwater	1.4%	681,442	844,150	123.9%	2.92
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	Municipal Court	0.5%	269,423	134,310	49.9%	1.48
Parks	Parks	4.0%	2,002,775	1,129,264	56.4%	15.79
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	Cemetery	0.3%	158,560	196,900	124.2%	1.14
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	Senior Activities & Services	1.3%	663,951	154,100	23.2%	5.16
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Community Design	Community Design	0.9%	467,382	-	0.0%	3.86
	Development Review	1.9%	943,054	1,727,870	183.2%	8.18
	Historic Preservation	1.3%	650,966	644,070	98.9%	1.07
Economic Prosperity	Economic Prosperity	0.4%	215,574	34,030	15.8%	1.07
Administration & Support Services	Governance & Administration	2.5%	1,257,367	81,250	6.5%	5.76
	Public Information & Involvement	0.7%	334,875	25,200	7.5%	3.15
	Legal Support	0.6%	300,000	-	0.0%	-
	City Clerk/Public Records	0.6%	323,038	24,500	7.6%	3.22
	Information Technology	1.3%	665,080	-	0.0%	3.92
	Human Resources & Organizational Development	1.0%	480,788	-	0.0%	3.81
	Finance, Accounting & Tax Administration	1.2%	617,407	61,230	9.9%	5.00
	Fleet Maintenance	0.0%	23,957	-	0.0%	-
	Facilities Maintenance	0.3%	148,010	-	0.0%	-
	Sustainability	0.1%	32,260	-	0.0%	0.10
Total All Programs		**100.0%**	**49,907,755**	**32,828,980**	**66%**	**236.08**

Fiscal Health, Revenue and Expenditure Projections

As noted above, the City is in good fiscal health. As is true for most Colorado cities, Louisville relies heavily on sales taxes to fund most Programs other than utilities (which are fully supported by utility rates). Sales tax revenue typically represents about 20% of total revenue for the City and about 40% of General Fund revenue. We estimate the City will receive $12.6 million in sales tax revenue for 2016. We project that amount will increase by 3.5% to $13.1 million in 2017 and another 3.5% in 2018 to $13.5 million.

The table below reflects our current estimates for major sources of revenue for 2016 and proposed budget amounts for 2017 and 2018.

City of Louisville, Colorado
2017 - 2018 Biennial Budget
Summary of Revenue Assumptions for Revenue Sources > $100,000

Revenue Category	2015 Actual	2016 Estimate	2017 Budget	2018 Budget	Percent of Change 2016	2017	2018
Taxes:							
Sales Tax	12,136,428	12,621,890	13,063,660	13,520,880	4.0%	3.5%	3.5%
Property Tax	3,061,387	3,572,400	3,644,820	3,471,350	16.7%	2.0%	-4.8%
Use Tax - Building Materials	1,579,782	2,182,940	1,755,090	964,950	38.2%	-19.6%	-45.0%
Use Tax - Consumer	1,450,301	1,595,340	1,595,340	1,595,340	10.0%	0.0%	0.0%
Use Tax - Auto	1,372,205	1,406,510	1,434,630	1,463,340	2.5%	2.0%	2.0%
Franchise Taxes	1,080,497	1,016,680	1,037,020	1,056,670	-5.9%	2.0%	1.9%
Lodging Tax	469,709	497,890	522,780	543,690	6.0%	5.0%	4.0%
Specific Ownership Tax	173,891	180,850	188,080	195,610	4.0%	4.0%	4.0%
Licenses & Permits:							
Construction Permits	975,696	1,386,400	1,362,830	974,970	42.1%	-1.7%	-28.5%
Minor Building-Related Permits	289,546	247,250	252,200	257,240	-14.6%	2.0%	2.0%
Intergovernmental Revenue:							
Highway Users Tax	627,019	611,340	617,450	629,800	-2.5%	1.0%	2.0%
State Lottery	187,326	196,690	198,660	200,640	5.0%	1.0%	1.0%
Charges for Services:							
Water Tap Fees	2,798,805	9,214,460	10,673,110	6,499,920	229.2%	15.8%	-39.1%
Water User Fees	4,703,930	5,486,000	5,486,000	5,810,960	16.6%	0.0%	5.9%
Wastewater User Fees	2,693,881	2,921,700	3,183,080	3,373,020	8.5%	8.9%	6.0%
Impact Fees	1,062,759	2,849,250	1,168,130	704,850	168.1%	-59.0%	-39.7%
Wastewater Tap Fees	381,700	1,973,100	1,152,290	569,580	416.9%	-41.6%	-50.6%
Recreation Center Fees	1,899,196	1,937,340	1,963,570	1,979,820	2.0%	1.4%	0.8%
Solid Waste User Fees	1,394,851	1,475,460	1,520,460	1,566,840	5.8%	3.0%	3.1%
Storm Water User Fees	702,926	706,910	735,150	757,180	0.6%	4.0%	3.0%
Fines & Forfeitures:							
Court Fines	128,974	134,130	134,130	134,130	4.0%	0.0%	0.0%

As the table above indicates, building related revenue is up significantly this year, reflecting the numerous new buildings going into the Colorado Technology Center, Centennial Valley, along Highway 42 and elsewhere in the City. It is worth noting that the significant increases in water and waste water tap fees must be devoted to help pay for water resources and water and wastewater system infrastructure costs, and that those revenues are highly variable and dependent on building related activity. Consequently, we need to be careful not to rely on this revenue to cover recurring costs.

People provide City services: Police Officers, Utility and Transportation staff, Library and Museum staff, Parks, Open Space and Recreation staff, Planners and Inspectors and other positions, as well as Finance, Human Resources, Information Technology, and other administrative staff who provide supporting services. Reflecting the staff intensive nature of City services, expenditures for employee compensation and benefits represent about 60% of the City's operational spending. For 2016, expenditures in this area reflect the first full year of operation of the Golf Course, and new positions in Public Safety, Parks and Open Space. The table below reflects this impact, as well as projections for 2017 and 2018.

City of Louisville, Colorado
2017 - 2018 Biennial Budget
Summary of Changes to Major Expenditure Categories

Expenditure Category	2015 Actual	2016 Estimate	2017 Budget	2018 Budget	Percent of Change 2016	2017	2018
Salaries & Wages:							
Regular Wages	10,580,003	11,819,100	12,556,580	12,752,810	11.7%	6.2%	1.6%
Temporary Wages	1,261,194	N/Ap	N/Ap	N/Ap	N/Ap	N/Ap	N/Ap
Variable Wages	N/Ap	852,710	943,770	973,520	N/Ap	10.7%	3.2%
Seasonal Wages	N/Ap	616,980	511,560	648,280	N/Ap	-17.1%	26.7%
Overtime	398,899	402,390	395,210	405,420	0.9%	-1.8%	2.6%
Employee Benefits:							
Employee Insurance & EAP	1,671,233	1,966,290	2,023,630	2,175,870	17.7%	2.9%	7.5%
FICA Expense	899,567	1,050,090	1,050,960	1,069,090	16.7%	0.1%	1.7%
Retirement Contribution	620,141	675,870	727,450	738,750	9.0%	7.6%	1.6%
Workers Compensation	176,211	169,170	176,000	180,380	-4.0%	4.0%	2.5%
Total Employee Compensation	15,607,248	17,542,600	18,485,170	18,944,130	12.4%	5.4%	2.5%
Supplies:							
General Operating Supplies	N/Av	839,540	835,250	846,600	N/Av	-0.5%	1.4%
Vehicle Maintenance Supplies	181,098	281,570	307,610	319,740	55.5%	9.2%	3.9%
Street Supplies	168,009	148,500	192,880	194,270	-11.6%	29.9%	0.7%
Computer Supplies	N/Av	137,820	157,820	145,810	N/Av	14.5%	-7.6%
Uniforms & Clothing	83,098	105,560	116,410	121,400	27.0%	10.3%	4.3%
All Supplies	1,422,019	1,740,300	1,836,790	1,852,400	22.4%	5.5%	0.8%
Purchased Services:							
Professional Services	1,959,583	2,511,950	2,647,180	2,570,190	28.2%	5.4%	-2.9%
Utilities	1,491,284	1,662,620	1,936,940	2,058,490	11.5%	16.5%	6.3%
Solid Waste Hauling	1,401,061	1,393,930	1,447,040	1,447,040	-0.5%	3.8%	0.0%
Parts, Repairs, & Maintenance	851,758	1,165,940	1,068,720	1,106,210	36.9%	-8.3%	3.5%
Legal Services	443,846	428,350	466,500	467,500	-3.5%	8.9%	0.2%
Insurance Premiums & Deductibles	354,769	381,680	453,420	492,770	7.6%	18.8%	8.7%
Boulder Dispatch Services	296,277	296,280	296,280	301,820	0.0%	0.0%	1.9%
Communications	120,565	133,740	174,580	181,450	10.9%	30.5%	3.9%
All Purchased/Contracted Services	8,430,141	9,960,540	10,782,110	10,990,520	18.2%	8.2%	1.9%

In 2016 capital projects accounted for more than 50% of the City's budget and over $50 million in expenditures. With the completion of the Wastewater Treatment Plant upgrade, Stormwater Outfall project, County Road Bridge replacement, street resurfacing and utility work in several areas of the City, the South Street Gateway underpass, and other smaller capital projects, capital expenditures in 2017 will drop back to a more manageable level of $18.8 million (excluding funding for the Recreation and Senior Center expansion, which voters approved) and then drop further in 2018 to about $13.8 million. Please see the 2017-2021 Capital Improvements Plan for a complete list and descriptions of all proposed capital projects.

Top Budget Priorities

The City's good fiscal health and the thriving local economy, realistic projections of revenues and expenditures, significant advance preparation and saving for capital projects, efficient use of all resources, and prudent planning of reserves enable the City to focus additional attention and improve services in several critical areas, including:

Capital Projects

As noted above, we completed numerous capital projects in 2016. However, the proposed budget funds a significant number of major projects in 2017 including the following:

- $4.3 million to replace aging waterlines in several areas and an additional $1.9 million to fund numerous water system equipment replacements and system improvements
- $3.6 million to continue the City's street resurfacing in priority locations throughout the City
- $3.2 million to finish construction of the major upgrades at the Wastewater Treatment Plant to satisfy more stringent Federal and State water quality standards
- $2.2 million to replace aging sewer lines in several areas.
- $350,000 to design Quiet Zone intersection improvements at each of the four at-grade railroad crossings in Louisville (Dillon, Pine, Griffith, and South Boulder Road), as well as Baseline in Lafayette, for which Louisville will coordinate the work and be reimbursed by Lafayette. The budget also includes an additional $2.1 million in 2018 to construct the Quiet Zone improvements for all these crossings.
- $1.4 million to improve open space trail connections is several locations and to fund numerous other park and open space improvements.

Public Safety

The proposed budget includes funding to…

- Replace the City's aging Police/Courts records management system ($300,000)
- Establish a Crime Prevention Technician position in Louisville's Police force ($82,882)

Community Design

The proposed budget includes funding to…

- **Sign Code Updates** to ensure the City's requirements comply with current legal requirements and expectations for creating and maintaining community character and high quality commercial, office and industrials developments that meet the needs of the businesses in the community. ($30,000)
- **South Boulder Road Design Guidelines.** Consulting assistance to help develop the South Boulder Road Design Guidelines to implement the South Boulder Road Small Area Plan. ($30,000)

Support Services

Exemplary service does not happen without talented and dedicated staff, both those on the front lines as well as those maintaining the "back office" capability to support those on the front lines. To keep pace with the technical, logistical and operational requirements to support all the City's services, the proposed budget also includes funding to add…

- Applications Support Specialist position ($112,949)
- Geographical Information Systems consulting support ($100,000)
- Administrative Assistant to support Parks, Open Space and Golf operations ($61,172)

Competitive Compensation

Reflecting the guiding principle that "Talented, motivated, well-trained employees are the City's most important asset", the City provides merit increases to recognize employee performance and to maintain our commitment to enable high performing employees to move through their pay range over time. The City must also keep the City's compensation and benefits package competitive to retain good employees and be able to effectively recruit new employees when that is necessary. To do this we annually compare our pay and benefits with other similar employers in our market area and make adjustments based on that data. The 2017-2018 proposed budget includes funding to implement these actions with merit increases for performance that is documented as "Outstanding" (5.0%), "Exceeds Expectations" (3.0%) or "Meets Expectations" (1.0%). We anticipate the distribution of these merit increase will result in 4.0% average annual increase in wages. Also, to maintain the City's commitment to Police Officers and the established pay range and steps, Officers whose performance demonstrates merit receive a 5% increase. Employees who have reached the top of their pay range and who would not otherwise receive any pay increase are eligible to receive a one-time bonus of $250 to $1,000, depending on their performance evaluation.

Maintaining Adequate Reserves

The proposed budget attempts to balance the demands for increasing service levels while at the same time maintaining or building fund reserves to levels that provide more flexibility to address unanticipated issues, such as floods and significant increases in construction and overall labor costs, and ensure that the City's service levels are sustainable over the long run.

- The proposed budget would maintain General Fund reserves above a target of 20% of operational expenditures through 2018 (based on the current assumptions of revenue and expenditures).
- The proposed 2017-2021 5-Year CIP would result in a 2017 and 2018 year-end Capital Projects Fund reserve exceeding $2.8 million

Long-Term Financial Plans

The model used to develop the City's Five-Year Financial Plan is currently being reconstructed using the new Program and Sub-Program reporting structure. The model was not used during the latest budget development process. However, the new biennial budgeting process gave the City a realistic projection of revenue and expenditures for 2017 and 2018.

General Fund

Staff projects that total General Fund revenue will increase by approximately $965,000 (5.3%) from 2016 to 2017 and by approximately $357,000 (1.9%) from 2017 to 2018. Increases for both years are mainly due to increases in sales and use tax revenue projections along with projected reductions to business assistance tax rebates. A significant decline in projected building-related revenue (building permits) for 2018 reduces the total fund's increase in revenue for that year.

Staff projects that total General Fund expenditures, excluding interfund transfers and assuming a 3.5% positive actual-to-budget variance, will increase by approximately $613,000 (3.5%) from 2016 to 2017 and by approximately $414,000 (2.3%) from 2017 to 2018. Increases for both years are mainly due to increases in projected wage and benefits costs, but include a general increase in overall projected operational expenditures.

General Fund balance is projected to decline by $1.5 million (27.6%) during 2016 due to $2.4 million in transfers to other funds. Fund balance at the end of 2017 is projected at $5.1 million, a $1.2 million

increase, and is projected at $5.7 million at the end of 2018, and additional $651,000 increase. Projected fund balance at the end of 2018 equates to approximately 30% of annual operating expenditures, well above the 20% target.

Interfund Transfers

The three tables below summarize not only the General Fund's, but all the City's interfund transfer projected for 2016, appropriated for 2017, and projected for 2018.

Inter-Fund Transfers Matrix
2016 Estimate

	Transfers In							
Transfers Out	OS&P Fund	Cemetery Fund	Parking Improvmt Fund	Capital Projects Fund	Impact Fee Fund	Waste-water Fund	Golf Course Fund	Total
General Fund	280,000 a	105,000 b	700,000 c	72,500 d	128,400 e	-	1,150,000 f	2,435,900
Cemetery Perpetual Care Fund	-	2,000 g	-	-	-	-	-	2,000
Impact Fee Fund	466,000 h	-	-	443,000 h	-	-	-	909,000
Golf Course Fund	-	-	-	-	-	1,150,000 f	-	1,150,000
Total	746,000	107,000	700,000	515,500	128,400	1,150,000	1,150,000	4,496,900

a Annual recurring support for operations and capital.
b Annual recurring support for operations and capital.
c A one-time, non-recurring transfer to fund the acquisition of the Blue Parrot Parking Lot
d A one-time, non-recurring transfer to help fund capital projects scheduled for 2016.
e A one-time, non-recurring transfer to replace Boulder County Housing Authority impact fee waiver.
f A one-time, non-recurring transfer to payoff loan from Wastewater Utility Fund to Golf Course Fund.
g Annual recurring transfer of interest earned used to fund operations and capital.
h Annual transfer of impact fee revenue for projects eligible for this type of funding.

Inter-Fund Transfers Matrix
2017 Budget

	Transfers In			
Transfers Out	OS&P Fund	Cemetery Fund	Capital Projects Fund	Total
General Fund	-	95,000 a	-	95,000
Cemetery Perpetual Care Fund	-	2,000 b	-	2,000
Impact Fee Fund	1,249,000 c	-	1,477,000 c	2,726,000
Total	1,249,000	97,000	1,477,000	2,823,000

a Annual recurring support for operations and capital.
b Annual recurring transfer of interest earned used to fund operations and capital.
c Annual transfer of impact fee revenue for projects eligible for this type of funding.

Inter-Fund Transfers Matrix
2018 Budget

Transfers Out	Transfers In: OS&P Fund		Cemetery Fund		Capital Projects Fund		Total
General Fund	500,000	a	105,000	b			605,000
Cemetery Perpetual Care Fund			2,000	c			2,000
Impact Fee Fund	541,000	d			652,000	d	1,193,000
Total	1,041,000		107,000		652,000		1,800,000

a Annual recurring support for operations and capital.
b Annual recurring support for operations and capital.
c Annual recurring transfer of interest earned used to fund operations and capital.
d Annual transfer of impact fee revenue for projects eligible for this type of funding.

Open Space & Parks Fund

Staff projects that total Open Space & Parks Fund revenue, excluding interfund transfers, will remain relatively flat from 2016 through 2018. Staff projects that total Open Space & Parks Fund expenditures will increase by approximately $823,000 (31.5%) from 2016 to 2017 and by approximately $496,000 (14.4%) from 2017 to 2018. Increases for both years are due to significant increases in capital outlay and moderate increases operational expenditures.

Open Space & Parks Fund balance is projected at $3.1 million at the end of 2016. Due to projected expenditures exceeding projected revenue, the ending fund balance for 2018 is projected at $1.9 million. This is a significant decline, but remains at an acceptable level.

Capital Projects Fund

Staff projects that total Capital Projects Fund revenue will decrease by nearly $3.9 million from 2016 to 2017 due to a decline in Intergovernmental Grant revenue. Excluding interfund transfers and grants, total Capital Projects Fund revenue is projected to decline by $101,000 (1.7%) from 2016 to 2017 and by $218,000 (3.8%) from 2017 to 2018. These declines are due to projected declines in building-related revenue (construction use tax).

In line with the current Five-Year Capital Improvements Plan, staff projects that total Capital Projects Fund expenditures will decline substantially from the 2016 projection of $14.9 million, to $5.4 million in 2017. Expenditures of $7.2 million are projected for 2018.

Based on the revenue and expenditures projections, Capital Projects Fund balance is projected to increase from $835,000 at the end of 2016 to $2.7 million at the end of 2017. Staff believes this is an adequate level of reserves to meet unanticipated demands during 2017 and 2018.

Utility Funds

Water Utility Fund

Staff projects that total Water Utility Fund revenue will increase by approximately $718,000 (4.6%) from 2016 to 2017 and then decline by $3.8 million (23.6%) from 2017 to 2018. Fluctuations in Water Utility Fund revenue have been fairly dramatic over the past few years, and are anticipated to remain so over the next few years, due to the fluctuations in building-related revenue (tap fees). User fee

revenue is projected to remain the same in 2017 as in 2106. User fee revenue is projected to increase by 6% in 2018.

Staff projects that total Water Utility Fund expenditures will decline by approximately $1.1 million (9.2%) from 2016 to 2017 and by approximately $2.9 million (25.8%) from 2017 to 2018 due to reductions in capital projects.

Water Utility Fund working capital is projected to increase significantly over the next two years, from $11.3 million at the end of 2016 to $20.7 million by the end of 2018. These reserves are necessary to fund debt service and future capital projects.

Wastewater Utility Fund

Staff projects that total Wastewater Utility Fund revenue, excluding interfund transfers, will decline by approximately $1.1 million (20.1%) from 2016 to 2017 and by approximately $393,000 (8.8%) from 2017 to 2018. Similar to the Water Utility Fund, fluctuations in Wastewater Utility Fund revenue are due to the fluctuations in building-related revenue (tap fees). User fee revenue is projected to increase by 9% in 2017 and by 6% in 2018.

Staff projects that total Wastewater Utility Fund expenditures will decline by approximately $16.7 million (66.3%) from 2016 to 2017 and by approximately $4.4 million (51.4%) from 2017 to 2018 due to reductions in capital projects.

Wastewater Utility Fund working capital is projected to decrease significantly from 2016 to 2017, from $9.5 million to $5.4 million. This decline is due to the expensing of bond proceeds for the Wastewater Treatment Plant Upgrade Project.

Storm Water Utility Fund

Staff projects that total Storm Water Utility Fund revenue will decrease from an estimated amount of $4.2 million in 2016 to a budgeted amount of $844,000 in 2017. This decline in total revenue is due to a significant decline in Intergovernmental Grant revenue related to the City-Wide Storm Sewer Outfall Improvements Project. Storm Water Utility Fund revenue for 2018 is projected at $916,000.

Staff projects that total Storm Water Utility Fund expenditures will decline from as estimated amount of $10.3 million in 2016 to a budgeted amount of $943,000 in 2017 due to the completion of the City-Wide Storm Sewer Outfall Improvements Project. Storm Water Utility Fund expenditures for 2018 are projected at $1 million.

Storm Water Utility Fund working capital is projected to remain relatively steady during the next two years, declining slightly from $910,000 at the end of 2016 to $712,000 at the end of 2018.

City-Wide Comparisons with 2016

When compared with 2016 estimates and excluding transfers, total budgeted expenditures for all funds are proposed to decline by $35.3 million in 2017 and an additional decline of $3.9 million in 2018. This is primarily due to significant reductions in capital outlay in the Capital Projects Fund and the Utility Funds. When capital outlay expenditures are excluded, the change in expenditures from 2016 estimates to 2017 budget equals an increase of $1.8 million, which is mostly due to increases in the General Fund's operational costs.

Budget Document Elements

As noted above, this is the City's first biennial budget and the first budget to be fully organized into the 10 Programs adopted by City Council in 2015. The budget is organized to help focus attention on the key changes when compared with current levels of service, clarify the assumptions on which forecasts are based, complete the transition to a Program format (which will continue to be refined as we have access to more information through the IAN system), and provide Program (rather than Departmental) Summaries. The major sections of the Budget are listed in the table below.

With the new approach to budgeting and the unprecedented level of capital projects in 2016, preparing the first biennial budget on a new system has been especially challenging. Staff throughout the City organization continues to work long and hard to make the system work and pull all the information together. I want to thank the entire Management Team and department staff, and especially Finance Director Kevin Watson, Human Resources Director Kathleen Hix, Information Technology Director Chris Nevis and their staff, as well as Deputy City Manager Heather Balser, for their huge contributions in developing and refining the proposed budget. I also want to thank Council Members Stolzmann and Maloney, and Mayor Muckle for their work on the Finance Committee and the significant work they did to refine the Key Indicators for each Sub-Program. Those Key Indicators will be extremely valuable in helping continuously improve the way the City delivers services. Finally, I want to thank the citizens who contributed ideas, commented on and helped us refine the proposed budget. Without everyone's hard work and good advice the development and passage of the Operating and Capital Budget would not have been possible.

Respectfully submitted,

Malcolm Fleming

Malcolm Fleming
Louisville City Manager

City of Louisville, Colorado
Summary of Revenue, Expenditures, and Changes to Fund Balances
All Funds
2017 Budget

Fund Description	Beginning Fund Balance	Revenue & Other Sources	Expenditures & Other Uses *[1]*	Ending Fund Balance	Amount of Change	Percent of Change
General	**$ 3,866,469**	**$ 19,271,190**	**$ 18,052,168**	**$ 5,085,491**	**$ 1,219,022**	**32%**
Special Revenue Funds:						
Open Space & Parks	**3,113,543**	3,218,030	3,438,091	**2,893,482**	(220,061)	-7%
Conservation Trust - Lottery	**577,118**	275,660	290,400	**562,378**	(14,740)	-3%
Cemetery Perpetual Care	**528,254**	35,660	2,300	**561,614**	33,360	6%
Cemetery	**29,323**	163,240	158,260	**34,303**	4,980	17%
PEG Fees	**53,730**	25,200	25,040	**53,890**	160	0%
Parking Improvement	**6,159**	50	-	**6,209**	50	1%
Historic Preservation	**825,183**	644,070	621,966	**847,287**	22,104	3%
Total Special Revenue Funds	**5,133,309**	**4,361,910**	**4,536,057**	**4,959,162**	**(174,147)**	**-3%**
Capital Project Funds						
Capital Projects	**835,351**	7,258,420	5,360,523	**2,733,248**	1,897,897	227%
Impact Fee	**2,853,166**	1,194,130	2,726,900	**1,320,396**	(1,532,770)	-54%
Total Capital Project Funds	**3,688,517**	**8,452,550**	**8,087,423**	**4,053,644**	**365,127**	**10%**
Debt Service Fund	**723,000**	**837,350**	**780,670**	**779,680**	**56,680**	**8%**
Enterprise Funds (WC Basis)						
Water Utility	**11,335,712**	16,314,320	11,142,729	**16,507,303**	5,171,591	46%
Wastewater Utility	**9,540,851**	4,423,580	8,522,131	**5,442,300**	(4,098,551)	-43%
Stormwater Utility	**914,810**	844,150	943,302	**815,658**	(99,152)	-11%
Solid Waste & Recycling Utility	**98,326**	1,676,640	1,617,490	**157,476**	59,150	60%
Golf Course	**125,419**	1,594,600	1,643,638	**76,381**	(49,038)	-39%
Total Enterprise Funds	**22,015,117**	**24,853,290**	**23,869,290**	**22,999,118**	**984,000**	**4%**
Internal Service Funds (WC Basis)						
Technology Management	**193,041**	71,170	85,750	**178,461**	(14,580)	-8%
Fleet Management	**650,130**	245,960	207,450	**688,640**	38,510	6%
Total Internal Service Funds	**843,171**	**317,130**	**293,200**	**867,101**	**23,930**	**3%**
Total All Funds	**$ 36,269,584**	**$ 58,093,420**	**$ 55,618,808**	**$ 38,744,197**	**$ 2,474,612**	**7%**

[1] General Fund Expenditures Include a Projected "Turnback", which amounts to 651,296

City of Louisville, Colorado
Summary of Revenue, Expenditures, and Changes to Fund Balances
All Funds
2018 Budget

Fund Description	Beginning Fund Balance	Revenue & Other Sources	Expenditures & Other Uses *[1]*	Ending Fund Balance	Amount of Change	Percent of Change
General	**$ 5,085,491**	**$ 19,628,010**	**$ 18,976,588**	**$ 5,736,913**	**$ 651,422**	**13%**
Special Revenue Funds:						
Open Space & Parks	**2,893,482**	2,983,210	3,933,598	**1,943,094**	(950,388)	-33%
Conservation Trust - Lottery	**562,378**	277,640	516,900	**323,118**	(239,260)	-43%
Cemetery Perpetual Care	**561,614**	35,980	2,300	**595,294**	33,680	6%
Cemetery	**34,303**	174,030	167,119	**41,214**	6,911	20%
PEG Fees	**53,890**	25,200	25,040	**54,050**	160	0%
Parking Improvement	**6,209**	50	-	**6,259**	50	1%
Historic Preservation	**847,287**	632,970	524,580	**955,677**	108,390	13%
Total Special Revenue Funds	**4,959,162**	**4,129,080**	**5,169,537**	**3,918,705**	**(1,040,457)**	**-21%**
Capital Project Funds						
Capital Projects	**2,733,248**	7,262,260	7,194,787	**2,800,721**	67,473	2%
Impact Fee	**1,320,396**	723,850	1,193,900	**850,346**	(470,050)	-36%
Total Capital Project Funds	**4,053,644**	**7,986,110**	**8,388,687**	**3,651,067**	**(402,577)**	**-10%**
Debt Service Fund	**779,680**	**556,470**	**1,336,150**	**0**	**(779,680)**	**-100%**
Enterprise Funds (WC Basis)						
Water Utility	**16,507,303**	12,466,090	8,267,041	**20,706,352**	4,199,049	25%
Wastewater Utility	**5,442,300**	4,030,810	4,139,732	**5,333,378**	(108,922)	-2%
Stormwater Utility	**815,658**	916,180	1,020,235	**711,603**	(104,055)	-13%
Solid Waste & Recycling Utility	**157,476**	1,723,020	1,619,592	**260,904**	103,428	66%
Golf Course	**76,381**	1,624,370	1,552,439	**148,312**	71,931	94%
Total Enterprise Funds	**22,999,118**	**20,760,470**	**16,599,039**	**27,160,549**	**4,161,431**	**18%**
Internal Service Funds (WC Basis)						
Technology Management	**178,461**	71,170	35,750	**213,881**	35,420	20%
Fleet Management	**688,640**	247,960	145,440	**791,160**	102,520	15%
Total Internal Service Funds	**867,101**	**319,130**	**181,190**	**1,005,041**	**137,940**	**16%**
Total All Funds	**$ 38,744,197**	**$ 53,379,270**	**$ 50,651,191**	**$ 41,472,276**	**$ 2,728,079**	**7%**

[1] General Fund Expenditures Include a Projected "Turnback", which amounts to 666,327

City of Louisville, Colorado
2017 - 2018 Biennial Budget
All Funds
Summary of Revenue & Expenditures by Program and Changes to Fund Balance/WC

	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance/WC	**61,707,164**	**61,707,164**	**36,269,585**	**38,092,902**
Revenue				
General Revenue	25,601,110	26,286,460	22,870,550	24,071,810
Administration & Support Services	599,330	527,600	509,110	521,120
Community Design	2,007,650	1,887,290	2,400,100	2,014,410
Public Safety & Justice	152,000	136,560	136,310	136,310
Transportation	724,080	865,380	776,020	765,430
Utilities	25,889,130	26,921,370	23,258,690	19,136,100
Parks	850,980	1,876,800	908,250	666,380
Recreation	4,024,470	4,180,680	3,907,670	3,791,940
Cultural Servcies	429,800	601,520	469,690	440,870
Economic Prosperity	33,180	33,180	34,030	34,900
Interfund Transfers	5,227,450	4,496,900	2,823,000	1,800,000
Total Revenue	**65,539,180**	**67,813,740**	**58,093,420**	**53,379,270**
Expenditures				
Administration & Support Services	4,438,176	4,339,236	4,425,982	4,309,513
Community Design	2,003,660	1,976,555	2,032,403	1,896,663
Public Safety & Justice	5,235,936	5,232,403	5,735,285	5,938,417
Transportation	1,984,782	1,913,549	2,207,973	2,277,531
Utilities	7,768,659	7,653,553	7,863,162	7,995,899
Parks	1,869,038	1,848,587	1,866,796	1,969,724
Open Space & Trails	652,356	641,220	703,508	727,909
Recreation	4,453,584	4,188,136	4,491,027	4,661,241
Cultural Services	2,002,270	2,064,120	2,189,596	2,235,971
Economic Prosperity	199,930	142,330	215,574	219,261
Debt Service	3,222,620	3,222,620	3,266,650	3,760,140
Interfund Transfers	5,227,450	4,496,900	2,823,000	1,800,000
Capital	55,894,060	55,532,110	18,449,148	13,525,250
Total Expenditures	**94,952,520**	**93,251,319**	**56,270,103**	**51,317,518**
Ending Fund Balance/WC	**32,293,824**	**36,269,585**	**38,092,902**	**40,154,653**

Note 1: This Summary Does Not Include Any Adjustments for "Turnback"
Note 2: Financial Information Prior to 2016 is Not Available in this Format

City of Louisville

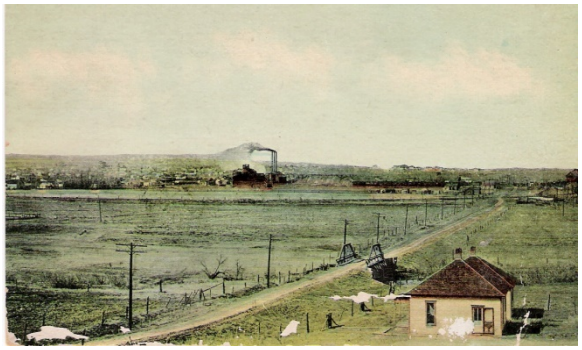
COLORADO • SINCE 1878

2017-2018 Biennial Operating & Capital Budget

General Information Tab

History

In 1878 Louis Nawatny, a Polish immigrant, bought forty acres of homestead land for ninety dollars, under a grant signed by President Rutherford B. Hayes. He platted the land, named the area Louisville after himself, and proceeded to sell lots to incoming coal miners. The new town of Louisville grew to a population of two hundred by 1879.



Those who had bought Louisville lots from Nawatny built modest homes as soon as they had saved enough from their wages at the Welch-Louisville coal mine. Small kitchen gardens began to green the area; their produce kept mining families going during the summer months, slack time at the mines.

Incorporation for Louisville was a slow process because some of the residents feared it, but the first mayor was elected in 1882.



Louisville greeted the twentieth century with more streetlights, the telephone, ice cream cones, and soda pop. The forty-four streetlights in Louisville gave the town a settled look despite its dusty, unpaved roads.

The height of sophistication, telephone service, came to Louisville in 1903. Three years later, 119 Louisville residents had telephones.

Life in the early days of Louisville was not always characteristic of quiet, small town living. A violent mine strike and one mine explosion added a tragic sequel to the town's history.

During the Long Strike (so-called because it lasted from 1910 to 1915) the Hecla mine, on the northeast edge of Louisville was the scene of a miniature battle, resulting in several injuries and one death. Due to violent conditions erupting at various mines, 128 state militia arrived in Louisville to keep the peace. They were replaced by the Twelfth United States Cavalry and were well accepted by the battle-weary residents. At the end of 1914 President Wilson called for federal mediation and the union movement was thwarted. This would weaken the force of the miners' demands to the coal operators.



In the early morning hours of January 20, 1936 ten miners were completing the graveyard shift at the Monarch mine when an explosion occurred. Eight miners lost their lives. It was later determined that the coal dust which lay five and six inches thick on the mine floor, had combined with a pocket of methane gas and was touched off by a spark, perhaps from a trolley. The operators were found negligent.

Louisville's colorful past has now transitioned into the age of technology. Manufacturing and high-tech industry have provided a solid economic base for Louisville, bringing with it stores, restaurants and other amenities for residents to enjoy.

Resources from: "Once a Coal Miner…" by Phyllis Smith
Photos courtesy of Louisville Historical Museum and Louisville Public Library

General Information

Size & Location

The City of Louisville is a municipality with approximately 18,376 residents *(2010 Census)* residing in nearly 8 square miles. The City was founded in 1878 and incorporated in 1882. In 2009 and 2011, the city was voted number one in *Money* Magazine's list of America's Best Small Towns *(CNNMoney, 2011)*. This preferred small city lies in the southeastern corner of Boulder County just six miles east of the City of Boulder and twenty five miles northwest of downtown Denver.

Climate

Mean Temperatures:
January – 29.5 degrees F,
July - 72.0 degrees F,
October - 52.6 degrees F.
Days of Sunshine: 275/year
Inches of Rain: 15.5/year
Growing Season: 148 days.

Even though the City of Louisville is centrally located in the state at an elevation of 5338 feet, the city never experiences the extremes found in the mountains and plains of Colorado. The city has about 275 days of sunshine a year and when heavy snowfalls occur, they are usually followed by sunny, dry days. Because of Louisville's proximity to Colorado's world renowned ski slopes, city residents can choose to enjoy mild days throughout the year playing golf or tennis, enjoying an afternoon in the park, walking the many miles of trails throughout the city or taking a quick trip to the mountains for a little fun in the snow.

Population and Household Growth

The City of Louisville is located in the eastern portion of highly sought after Boulder County. The 2010 census reported an increase of 503 housing units in the city over the past decade. Historically, Louisville has grown at a faster rate than Boulder County and the Denver Metropolitan Area, but not as fast as the surrounding communities of Broomfield, Lafayette, and Superior. The 2010 Census also recorded a slight decline in Louisville's population over the past decade along with the city's average household size while average household size in Boulder County and the Denver Metro Area increased. This is a reflection of Louisville's increasing average age population. Median housing prices have remained steady, however, with a 24% increase over the past decade.

Age Distribution

The 2010 Census reports the City of Louisville's median age as 40.9 years with 33.8% in the "baby boomer" 46 to 64 age group. This age category adds to the stability of the city and its housing market.

Education

Louisville boasts 98.4% of the city's population as high school graduates and 68.8% holding a Bachelor's degree or higher. Generally, the higher educational levels reflect the area's high-tech business environment, as well as the influence of the state's largest university, the University of Colorado.

Household Incomes

Corresponding to education level and employment, median household incomes average $84,988 in the City of Louisville.

Employment and Commuting

The U.S. Census data for 2011 identified 10,904 jobs in Louisville. Generally, 27% are Industrial jobs, 54% are Office jobs, 16% are commercial or retail jobs, and 3% are public sector or institutional jobs. There is a relative balance between the number of residents who are employed and the number of employees working in the City:



Resources from: City of Louisville Staff,

Miscellaneous Statistics

- The Louisville Police Department consists of 30 sworn officers, 2 Code Enforcement officers, 3 civilian support staff members, and 1 civilian volunteer operating from the Police and Municipal Court Building located at 992 West Via Appia Way. The police vehicle fleet includes 17 marked patrol cars, 5 unmarked vehicles, and 2 code enforcement trucks. The City of Louisville is an exceptionally safe city enjoying one of the lowest crime rates for Colorado cities with populations over 10,000.

- Louisville has a Water Fund that supports 125 miles of water mains, treating and moving nearly 3.0 million gallons to residents on average per day at two water treatment plants. The Wastewater Fund maintains 118 miles of sewage lines, which ships sewage to the Coal Creek sewage treatment plant.

- The local water shed for the City's water supply is South Boulder Creek Basin and its supply is diverted at Eldorado Springs then treated and delivered to the residents of Louisville. The City also obtains water from Carter Lake.

- The state of Colorado was ranked the 8th healthiest state *(Forbes, 2009)* with Denver America's Fittest City *(Travel & Leisure, 2010)* and Boulder County the 4th healthiest county in the state (*County Health Ranking, 2011*). The City of Louisville residents embrace that healthy lifestyle and rate their trail systems, Open Space, Parks and Recreation Center as the four most import amenities in their city. The City of Louisville takes pride in offering residents:

  - Over 47 miles of walks and trails maintained including the Coal Creek Regional Trail, a continuous 14 mile trail that currently runs from McCaslin Boulevard in Superior through Louisville and Lafayette to Vista Parkway in Erie.

  - 694 acres of solely owned open space and 1,193 acres of jointly owned open space with Boulder County and the City of Lafayette.

  - In November 2016, the Louisville Electorate authorized a $28.6M General Obligation Bond issue to expand the Recreation Senior Center and make improvements to Memory Square Swimming Pool. The original 59,000 SF Recreation Senior Center opened in 1990. Today, the Center provides over 1,650 recreational opportunities for adults, seniors and youth during any given year. Overall, 2016 attendance (daily visits and recreation programs) exceeded 1.2 million visits. The Recreation Senior Center will remain open during expansion with an estimated completion in fall 2018.

  - Louisville's 18-hole Coal Creek Golf Course was originally designed by Golf Course Architect, Dick Phelps, and opened for play in 1990. In September 2013, the golf course was virtually destroyed as a result of a 400-year flood event. FEMA and the State of Colorado stepped in to help the City fund a complete reconstruction culminating in a re-dedication on June 30, 2015. While staying true to the original design, Golf Course Architect, Kevin Norby, worked with Landscapes Unlimited and the City to completely rebuild the golf course, including 18 new greens; new practice green including a 21,000 SF Punch Bowl green; a new more efficient irrigation system; a reconstructed driving range; new tee boxes throughout the course; three new bridges; redesigned cart paths; and new sand bunkers to create a golfer's paradise.

  - Recreation opportunities including 29 parks, the region's only arboretum, a sports complex, athletic fields, two swimming pools, eleven tennis courts, an in-line skating rink and skate park, a dog park at Community Park and an off-leash area at Davidson-Mesa.

  - In 2008, City Council adopted the Cemetery Master Plan, and the Phase I expansion was completed and features 1,120 additional standard burial plots, 224 cremation burial plots and 78 infant burial plots.

- In 2008, Louisville voters, concerned about the loss of character on Old Town Louisville, approved what may be the nation's first local sales tax dedicated to historic preservation.

- Louisville has 263 lane miles of streets, which the City repairs, replaces, sweeps and clears of snow. The City also funds the replacement of curbs, gutters, and sidewalks.

- Louisville has a state-of-the-art Library in a 32,500 square foot building that offers free WiFi, Makerspace, meeting and study rooms, a teen area, story time room, and gallery space.

- In May 2010, Standard & Poor's Rating Services affirmed its A+ underlying rating on the City's Sales Tax Revenue Refunding Bonds. In March 2007, Standard & Poor's Rating Services raised its underlying rating on the City's General Obligation Library Bonds from 'AA-' to 'AA'. In March 2014, Standard & Poor's Rating Services again raised its underlying rating on the City's General Obligation Library Bonds, this time from 'AA' to 'AA+'.

Organization

The City of Louisville is a home rule city, regulated by a City Charter. The City operates with a mayor-council form of government creating the City's legislative and governing body. The City Council consists of the Mayor, elected at-large, to serve a four-year term. The Mayor serves along with six Council members, two council members elected from each of the City's three wards and serving staggered four-year terms in office. The City Council meetings, held the first and third Tuesday of each month, are presided over by the Mayor who has all the powers, rights, and privileges of a Council member.

The City Council appoints the city manager to serve as the chief administrative officer of the city. The City Manager serves at the pleasure of City Council, implements their policies, provides organizational leadership for addressing major issues, direct business and administrative procedures and appoints department directors.

The City Council also appoints a city attorney, a municipal judge, a prosecuting attorney, and several separate boards and commissions to administer and advise on the operations of certain services.

Services

The City provides a full range of local government services including police protection, municipal court, planning and zoning, building safety, finance, general administration, street and road maintenance, public improvements, parks and recreation, as well as:

Library – The Louisville Library has a collection of over 90,000 items in a variety of formats, from books and magazines to e-books, movies, music and audiobooks. Residents of the Town of Superior voted to increase their property taxes to fund continued contractual library service through the City of Louisville, so the Library serves both communities. Close to a quarter million people visit each year, checking out about a half million items.

Historical Museum – The Louisville Historical Museum consists of three historic buildings constructed between 1903 and 1908. Visitors can tour a former general store and a home typical of the era's mining families. The Museum also holds thousands of photographs and documents related to the City's history, including a collection that is searchable online.

Water Treatment & Storage – The City of Louisville's Annual Water Consumption - 1.33 Billion Gallons per Year; Average Consumption - 3.5 Million Gallons per Day; Peak Consumption (Summer) 7.3 Million Gallons per Day; Current Treatment Capacity (Net) 13 Million Gallon per Day; Hardness of Water: 30.37 Parts Per Million.

Wastewater Services – The wastewater facility is an extended aeration/activated sludge system with an existing plant capacity of 3.4 Million Gallons per Day. Treated discharge has direct flow to Coal Creek. Existing average annual flows are 1.8 Million Gallons per Day. Ultimate projected plant capacity: 3.5 Million Gallons.

Resources from: City of Louisville Staff

Principal Property Tax Payers

Taxpayer	Type of Business	2015 Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Phillips 66 Company	Energy Training and R&D Center	$10,499,160	1	1.7%
Public Service Company of Colorado	Energy	9,254,213	2	1.5%
FFI CO Coal Creek, LLC (Medronics)	Electromedical	8,438,857	3	1.4%
Neodata Services	Business Services	6,243,120	4	1.0%
TKG Louisville Colorado Development, LLC	Commercial Real Estate	5,240,358	5	0.9%
Colorado Tech, LLC	Technology	4,745,295	6	0.8%
Infinite Funding Company, LLC	Commercial Real Estate	4,634,200	7	0.8%
VTR Avista MOB, LLC	Medical Offices	4,557,698	8	0.8%
Boulder Road, LLC	Unknown	4,289,911	9	0.7%
Lexington Louisville, LP	Commercial Real Estate	3,910,925	10	0.6%
Total		**$61,813,737**		**10.2%**

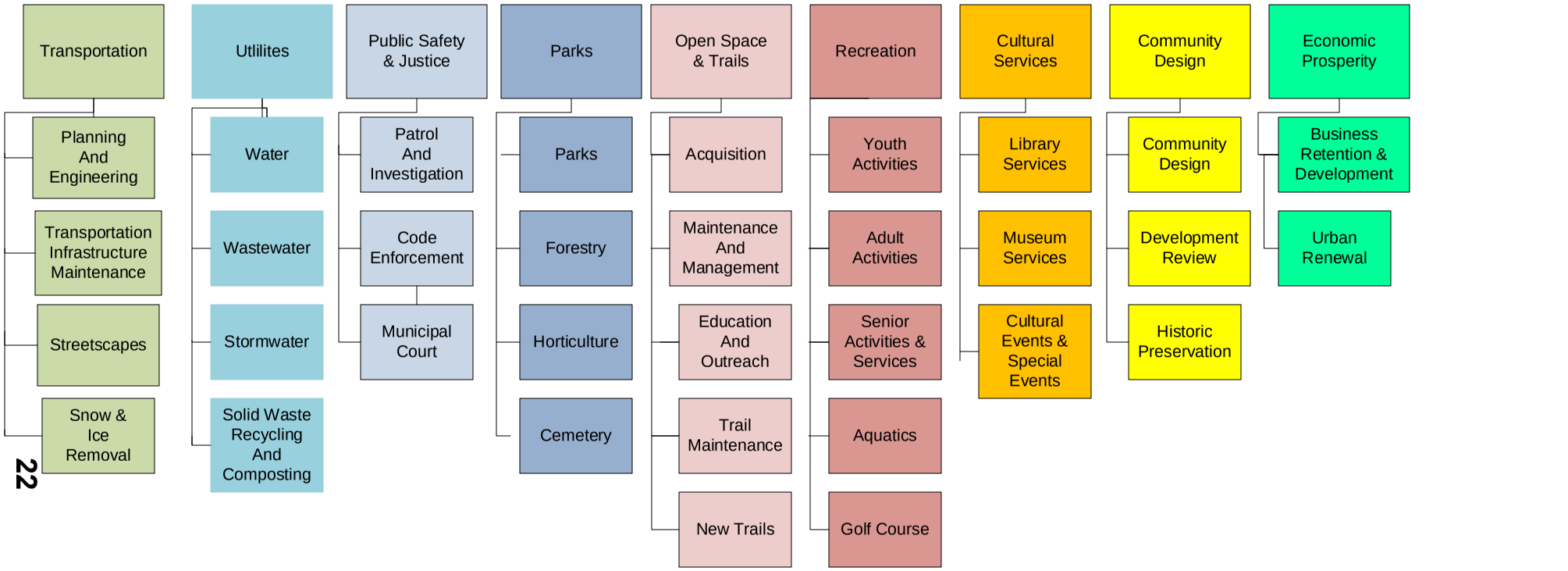
Source: Boulder County Assessor's Office

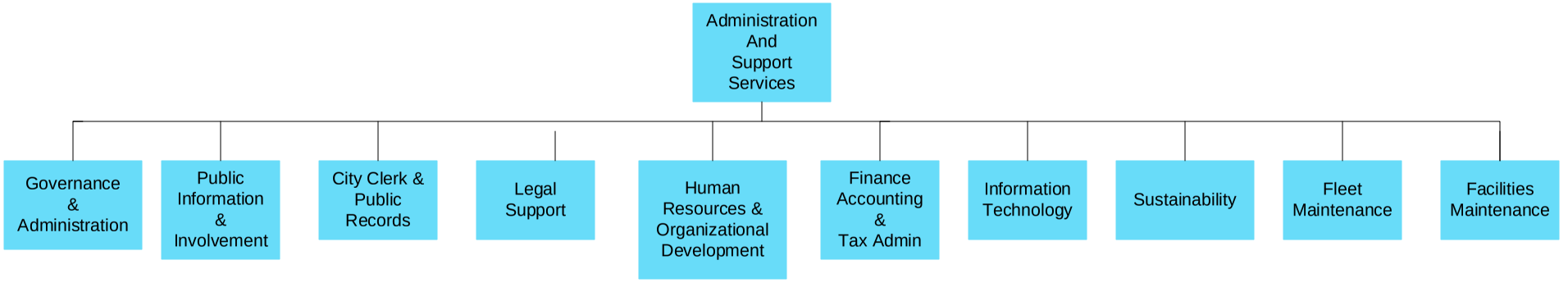
Principal Employers

	2015		
Company	Estimated Number of Employees	Rank	Percentage of Total City Employment
Avista Hospital	736	1	5.3%
Balfour	408	2	2.9%
City of Louisville	333	3	2.4%
Fresca Foods	309	4	2.2%
Medtronic	299	5	2.2%
Design Mechanical	272	6	2.0%
GHX	235	7	1.7%
Westcon Group	212	8	1.5%
Sierra Nevada Corp.	200	9	1.4%
Centennial Peaks Hospital	184	10	1.3%
Total	**3188**		**22.9%**

Note: Represents full-time, part-time, and temporary employees

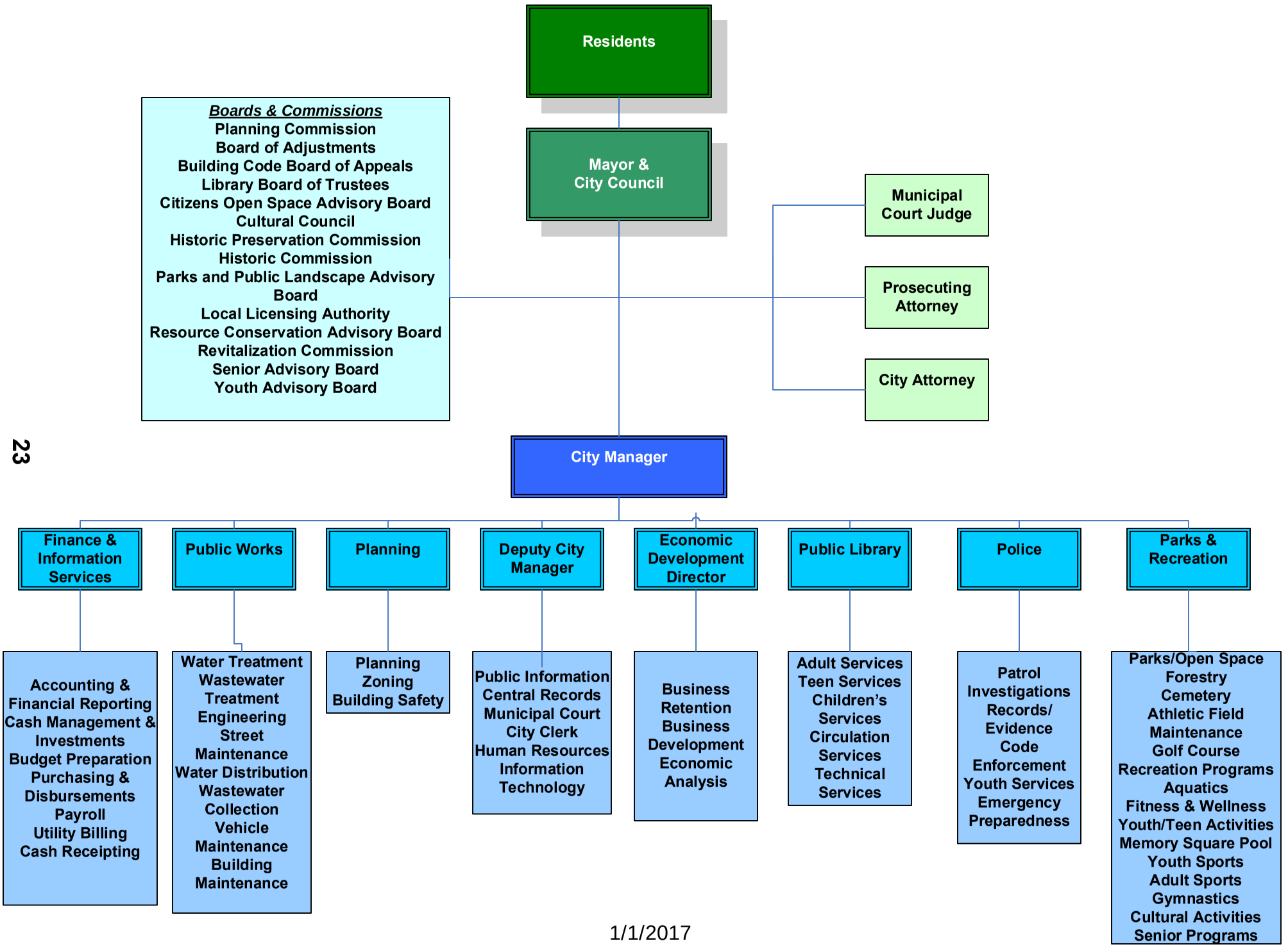
Organization Chart by Program





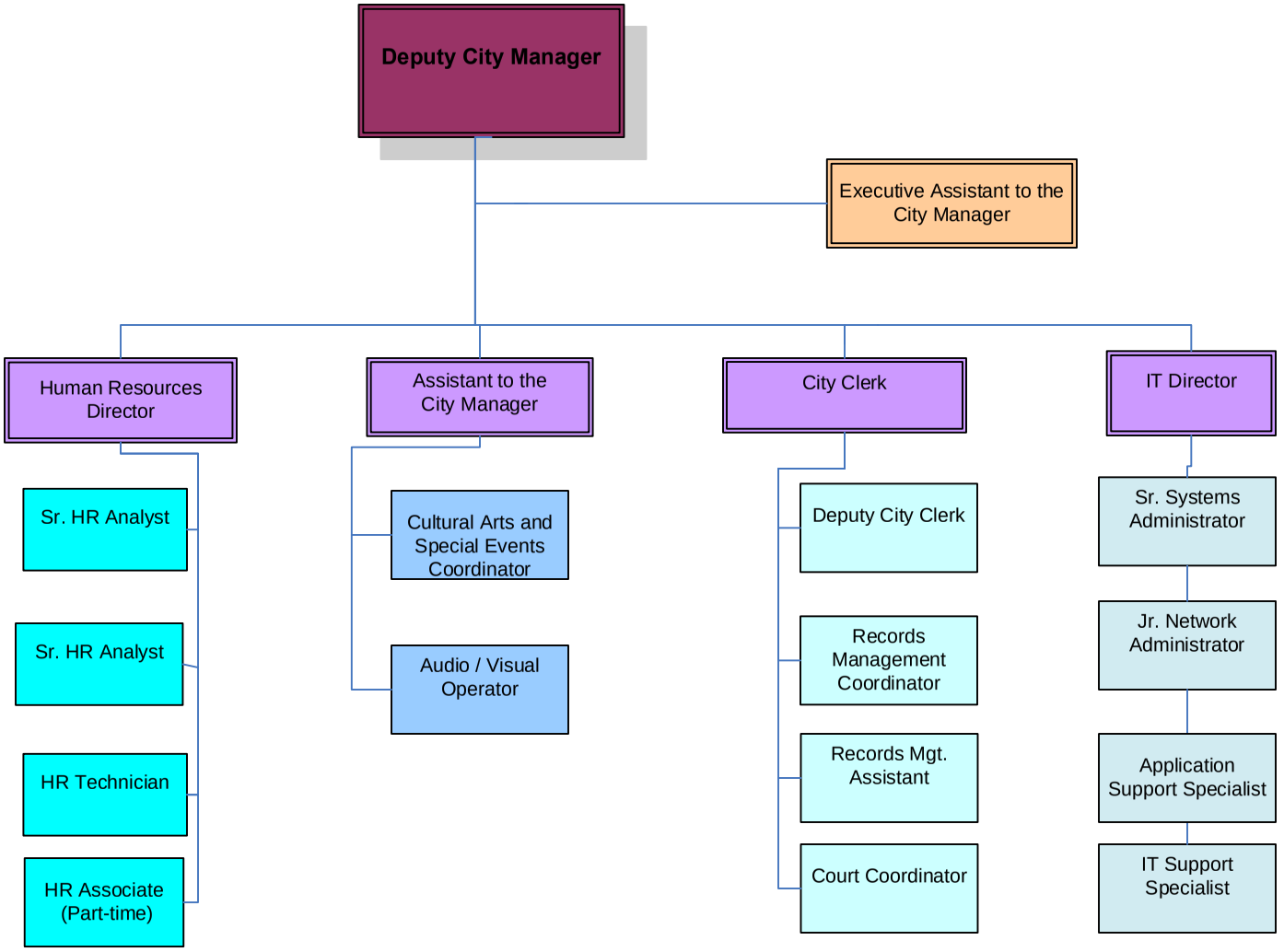
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City of Louisville Organizational Chart

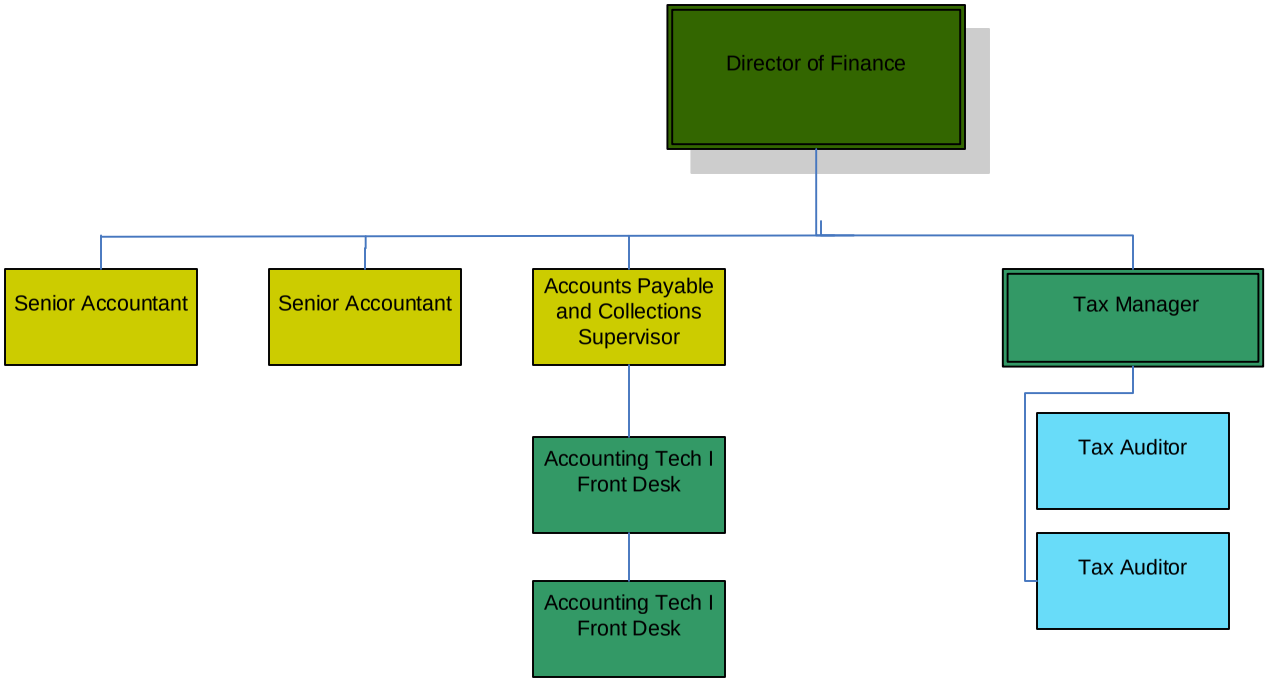


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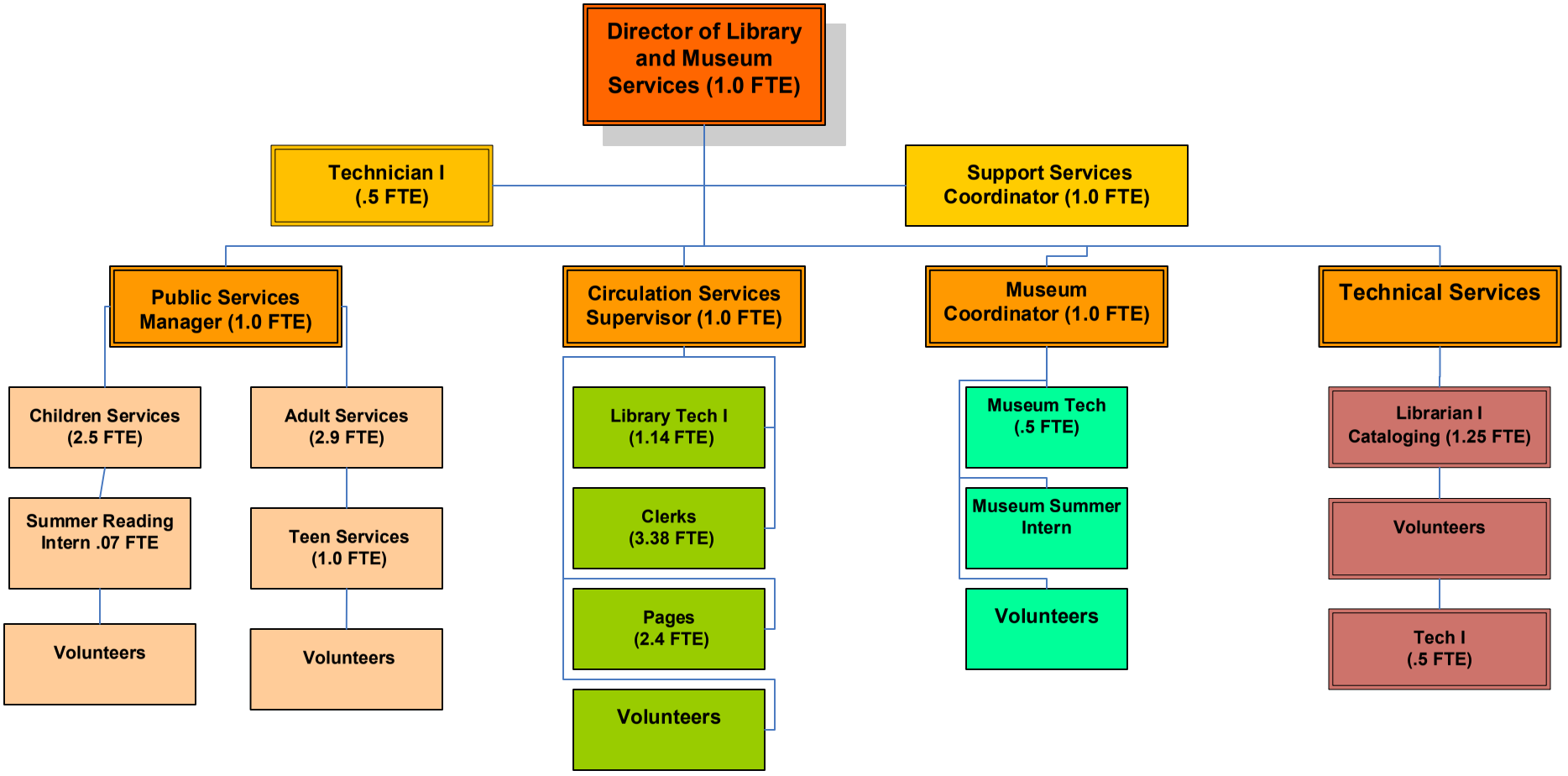
City of Louisville Organizational Chart



City of Louisville Organizational Chart

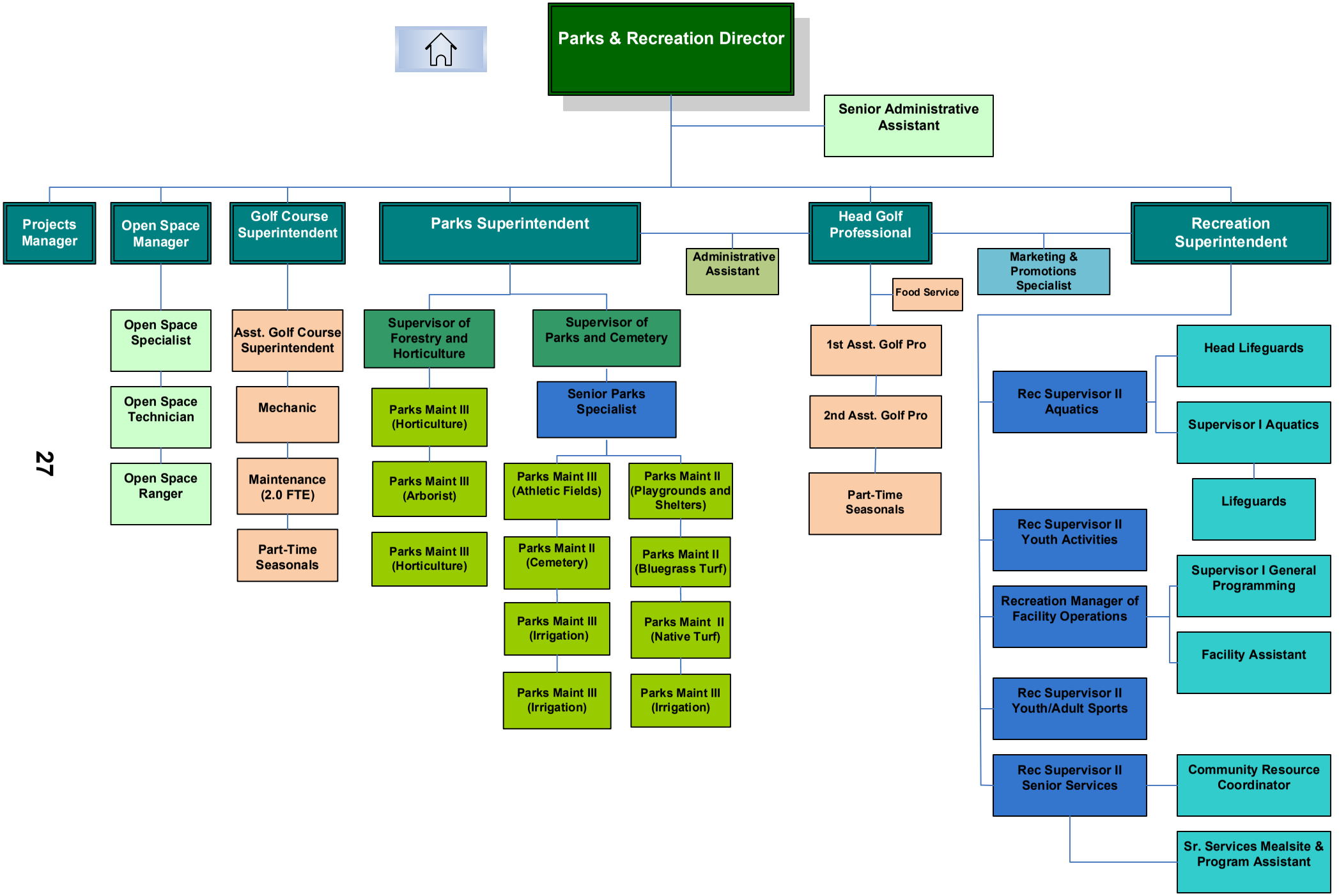


City of Louisville Organizational Chart



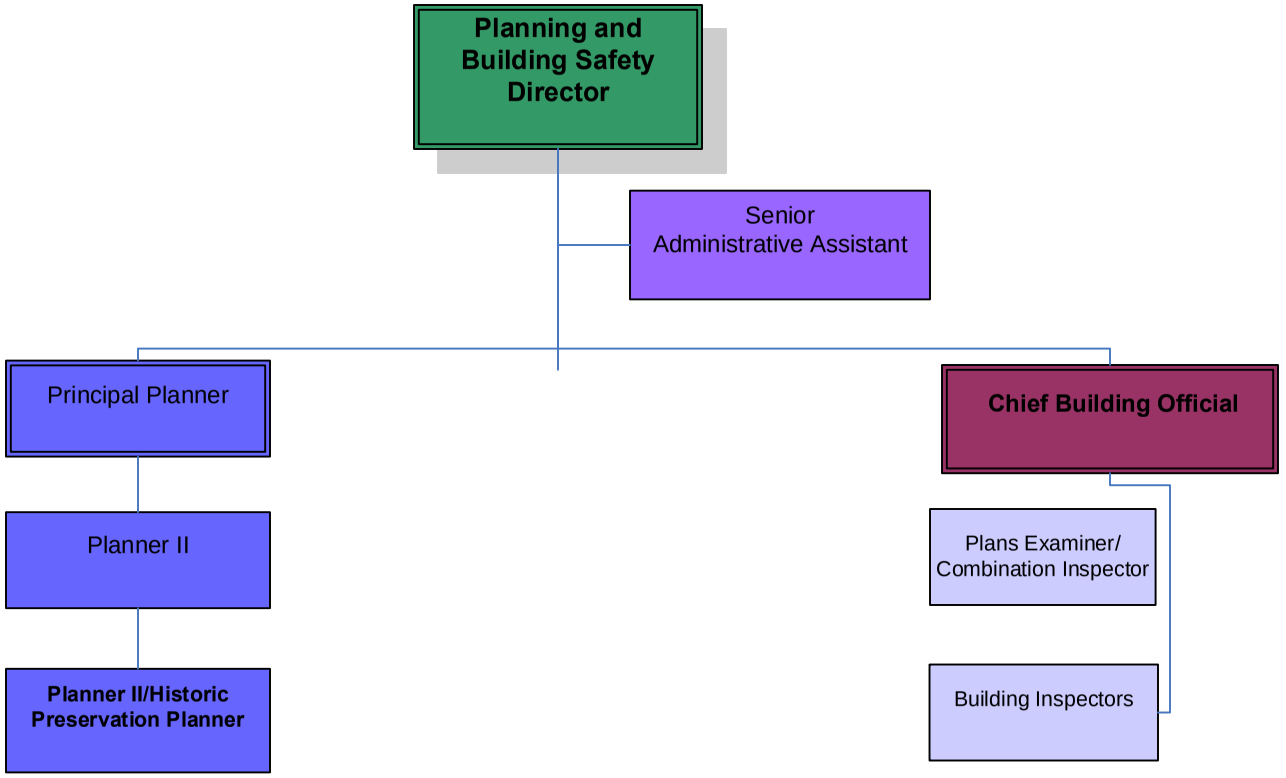
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City of Louisville Organizational Chart

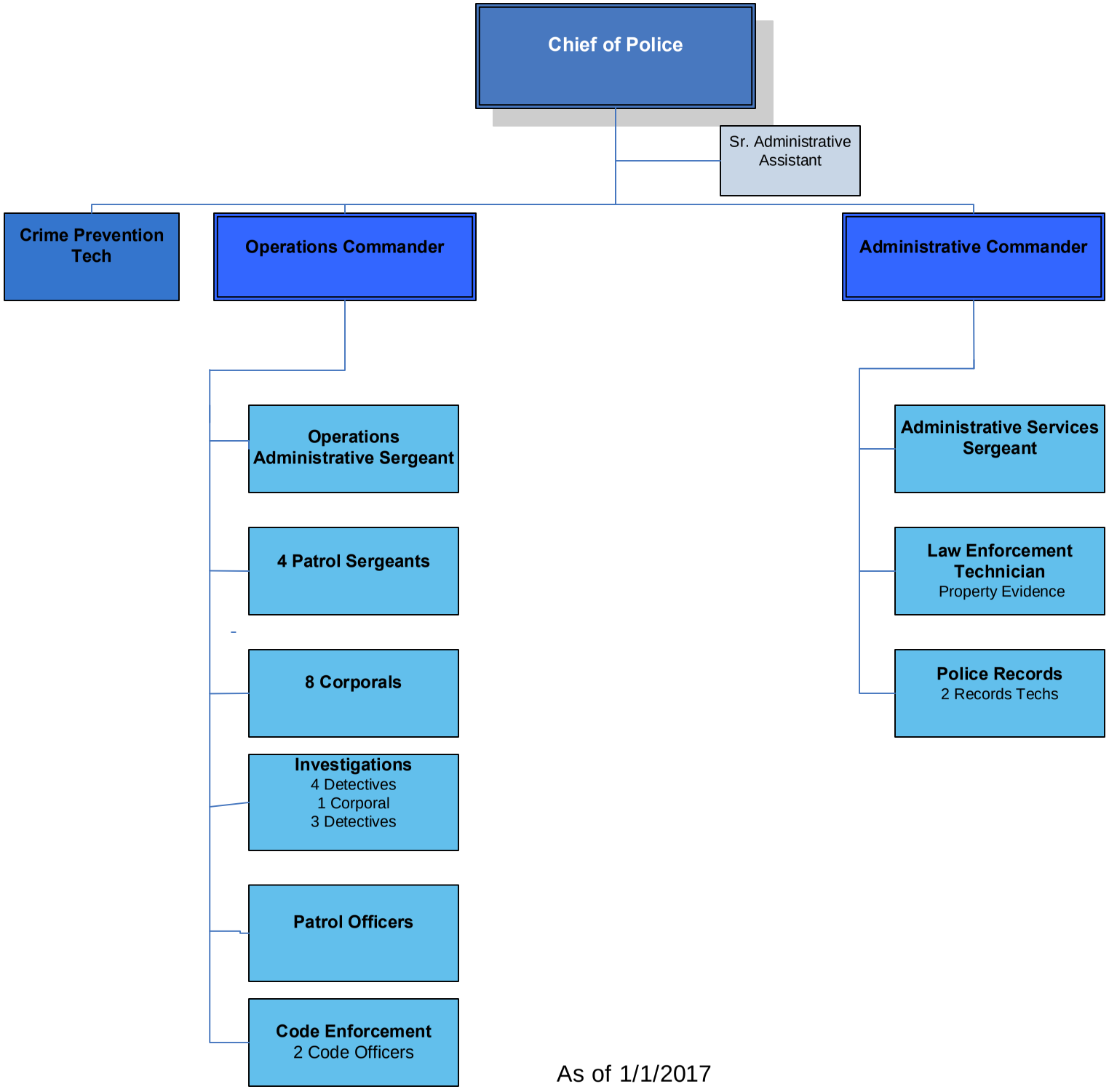


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City of Louisville Organizational Chart

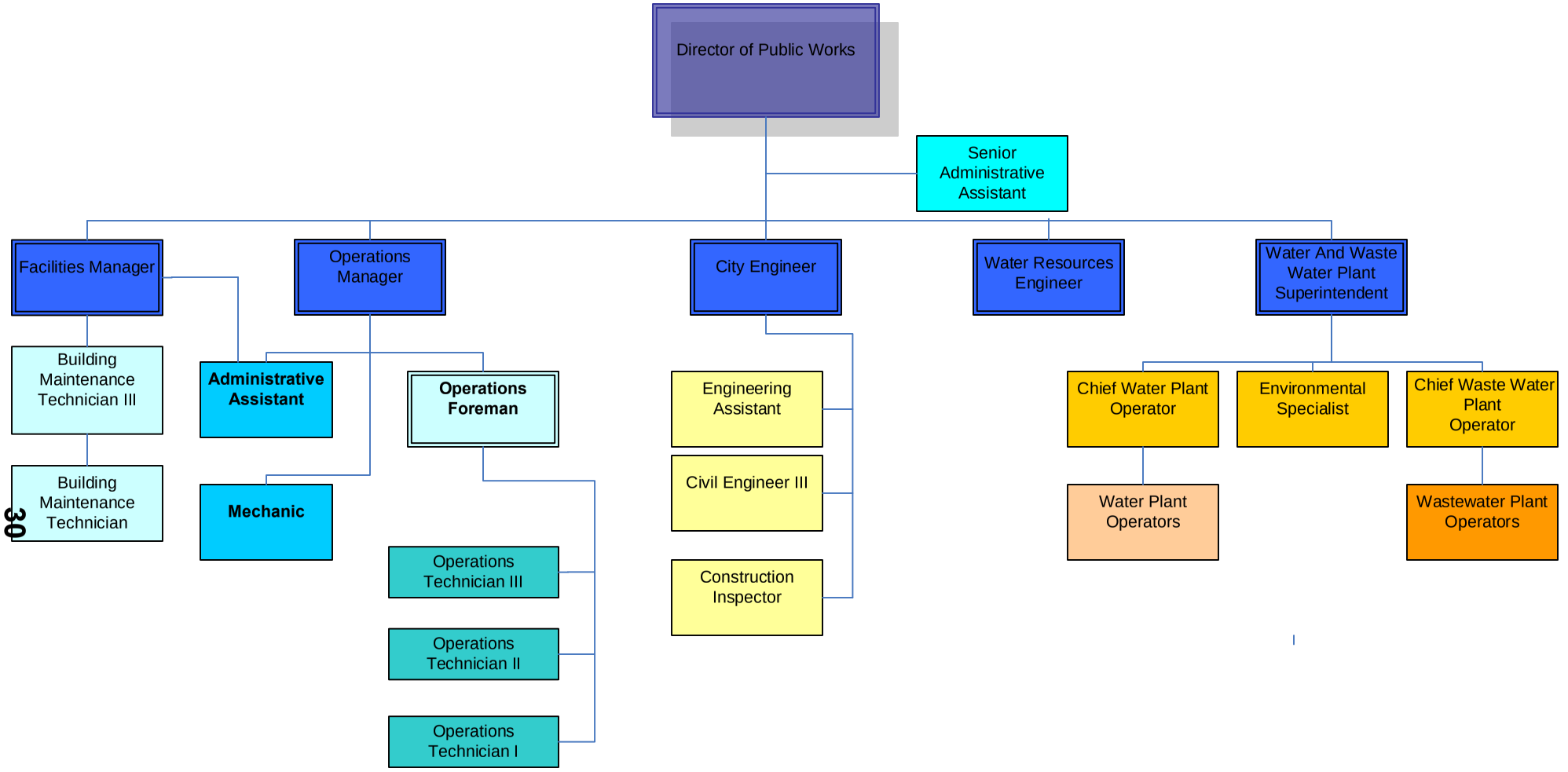


City of Louisville Organizational Chart



As of 1/1/2017

City of Louisville Organizational Chart



1/1/2017

Full-Time Equivalents
2016-2018

Program and Sub-Program Descriptions	Final Budget 2016	Initial Budget 2017	Change Notes	Initial Budget 2018	Change Notes
Transportation					
Planning & Engineering	1.86	1.88	*A*	1.88	
Snow & Ice Removal	2.84	2.87	*A*	2.89	*A*
Streetscapes	3.20	4.64	*A*	4.62	*A*
Transportation Infrastructure Maintenance	4.82	4.86	*A*	4.86	
Total Transportation	**12.72**	**14.25**		**14.25**	
Utilities					
Water	29.23	21.67	*A, B2*	21.44	*D*
Wastewater	10.56	12.88	*A, B2*	12.71	*D*
Storm Water	2.89	2.92	*A, B2*	2.92	
Solid Waste, Recycling, & Composting	0.93	0.92	*A, B2*	0.92	
Total Utilities	**43.61**	**38.39**		**37.99**	
Public Safety & Justice					
Code Enforcement	2.21	2.37	*A*	2.37	
Municipal Court	1.48	1.48		1.48	
Patrol & Investigations	36.69	40.15	*A, B1,*	40.15	
Total Public Safety & Justice	**40.38**	**44.00**		**44.00**	
Parks					
Cemetery	1.14	1.14		1.13	*A*
Forestry	1.76	-	*A*	-	
Parks	14.83	15.79	*A, B3, C4*	16.14	*A*
Total Parks	**17.73**	**16.93**		**17.27**	
Open Space & Trails					
Acquisition	0.03	0.03		0.03	
Education & Outreach	1.77	1.79	*A, C3*	1.79	
Maintenance & Management	3.62	3.90	*A, B2, C3*	3.90	
New Trails	0.20	0.22	*A, C3*	0.22	
Trail Maintenance	1.17	1.37	*A, C3*	1.37	
Total Open Space & Trails	**6.78**	**7.31**		**7.31**	
Recreation					
Adult Activities	4.16	4.50	*A, C2*	4.55	*A*
Aquatics	13.89	14.02	*A, C2*	14.02	
Golf Course	16.98	16.78	*A, B3, C5*	17.02	*A*
Senior Activities & Services	5.10	5.16	*A, C2*	5.16	
Youth Activities	12.88	12.97	*A, C2*	12.97	
Total Recreation	**53.01**	**53.43**		**53.72**	
Cultural Services					
Cultural Arts & Special Events	0.60	0.60		0.60	
Library Services	20.10	20.54	*A, C1*	20.54	
Museum Services	1.57	1.49	*A, C1*	1.49	
Total Cultural Services	**22.27**	**22.63**		**22.63**	

Full-Time Equivalents
2016-2018

Program and Sub-Program Descriptions	Final Budget 2016	Initial Budget 2017	Change Notes	Initial Budget 2018	Change Notes
Community Design					
Community Design	3.84	3.86	*A*	3.86	
Development Review	8.52	8.18	*A*	7.68	*A*
Historic Preservation	1.06	1.07	*A, B2*	1.07	
Total Community Design	**13.41**	**13.11**		**12.61**	
Economic Prosperity					
Business Retention & Development	1.02	1.07	*A*	1.07	
Total Economic Prosperity	**1.02**	**1.07**		**1.07**	
Administration & Support Services					
City Clerk/Public Records	2.17	3.22	*A, B4*	3.22	
Facilities Maintenance	0.60	-	*A*	-	
Finance, Accounting, & Tax Administration	5.11	5.00	*A*	5.00	
Fleet Maintenance	0.06	-	*A*	-	
Governance & Administration	2.25	5.76	*A, B2*	4.95	*D*
Human Resources & Organizational Development	3.78	3.81	*A*	3.14	*D*
Information Technology	3.12	3.92	*A, B2*	3.92	
Public Information & Involvement	2.97	3.15	*A*	3.15	
Sustainability	0.10	0.10		0.10	
Total Administration & Support Services	**20.16**	**24.96**		**23.48**	
Total for All Programs	**231.09**	**236.08**		**234.33**	
Amount of Change	**4.33**	**4.99**		**(1.75)**	
Percent of Change	**1.9%**	**2.2%**		**-0.7%**	

Notes:

Changes in FTE's from 2016 to 2017 and from 2017 to 2018 are due to:

- *(A) the reallocation of FTE's during implementation of the new Program/Sub-Program reporting structure*
- *(B) the addition of new full-time postions:*
  - *(1) Crime Prevention Technician*
  - *(2) Application Support Specialist*
  - *(3) Administrative Assistant*
  - *(4) Records Management Assistant*
- *(C) the addition of part-time and/or seasonal hours:*
  - *(1) Library & Museum Hours*
  - *(2) Recreation & Senior Center Hours*
  - *(3) Open Space Hours*
  - *(4) Parks Hours*
  - *(5) Golf Course Hours*
- *(D) the expiration of termed postions*

Basis of Budgeting

The City of Louisville uses a "modified accrual basis" of budgeting for all fund types. This means that the City budget is based on expected cash receipts, disbursements, and related year-end accruals. Encumbrances and depreciation are not budgeted. City expenditures may not exceed the amounts appropriated by fund. In the case of an emergency or a contingency, which was not reasonably foreseeable, a budget amendment is required.

The City's budget is constructed on a calendar year basis as required by 29-1-101, et seq., C.R.S. The budget must present a complete financial plan for the City; setting forth all estimated expenditures, revenues, and other financing sources for the ensuing budget year, together with the corresponding figures for the previous fiscal year. In estimating the anticipated revenues, consideration must be given to any unexpected surpluses and the historical percentage of tax collections. Further, the budget must show a balanced relationship between the total proposed expenditures and the total anticipated revenues with the inclusion of beginning funds.

Basis of Accounting

All governmental fund types use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due. Those revenues susceptible to accrual include sales and use taxes, property taxes, and franchise tax.

Proprietary fund types utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Bridging the Basis of Budgeting and Accounting

Some of the differences between the budget basis and the accrual basis of accounting are:

Debt payment for principal – budgeted as an expense item, adjusted at year-end as a reduction in the liability.

Capital Acquisition – budgeted as an expense item, adjusted at year-end as in increase in assets.

Depreciation – recorded for proprietary funds on a GAAP basis, eliminated for budget purposes.

Compensated absences – adjust annually using the accrual method, not budgeted but absorbed by turnover and usage.

Budget Amendment Policy

In the case of emergency or a contingency, which was not reasonably foreseeable, the City Council may authorize the expenditure of funds in excess of the budget by a resolution adopted by a two-thirds vote of the City Council following proper notice. If the City receives revenues which were unanticipated at the time of adoption of the budget, the City Council may authorize the expenditure thereof by adopting a supplemental budget appropriation resolution after proper notice and a hearing thereon. The transfer of budgeted and appropriated monies within a fund or between funds may be done only in accordance with state law.

Budget Adoption Resolutions

The City typically begins the budget process in late spring with goal-setting sessions. Numerous meetings are held before the process is formulated. The City Manager presents the recommended *biennial* budget to City Council by the second meeting in September. Due to Charter provisions, the Council must adopt an *annual* budget each year. The annual budget is formally adopted by the end of November. The City Council actually implements the City's budget by approving a series of resolutions. Resolutions adopt the budget, establish appropriations,

and set tax levies.

Each resolution adopted to implement the 2017 Annual Operating & Capital Budget is summarized below.

Resolution 60, Series 2016

Summarizes expenditures and revenues for each fund and adopts a budget for the City of Louisville, Colorado, for the calendar year beginning on the first day of January 2017 and ending on the last day of December 2017.

Resolution 61, Series 2016

Appropriates the total budget by fund, setting the 2017 spending limits for each fund according to the proposed spending program the City Council adopted in Resolution 60, Series 2016.

Resolution 62, Series 2016

Establishes the City's property tax mill levy for collection year 2017 (tax year 2016). A similar resolution is adopted every year as part of the budget process. Property tax rates do not carry over automatically from one year to the next. The general operating levy for budget year 2017 is 5.184 mills. The bonded indebtedness levy for budget year 2017 is 1.526 mills.

2017-2018 Biennial Budget Process

April 15, 2016	Departments Submit Project Requests to the Finance Department for Five-Year Capital Improvements Plan
April 29, 2016	Finance Submits Individual Capital Requests Along with Consolidated Impact Schedules and Summary Tables to City Manager
May 9 - July 22, 2016	Human Resources Department Conducts Annual Salary Survey and Other Key Benefits Survey
May 2 – May 13, 2016	City Manager Meets with Departments and Reviews Requests for Five-Year Capital Improvements Plan
May 13, 2016	City Manager Issues Final Recommendations on the Five-Year Capital Improvements Plan
May 27, 2016	Finance Department Submits Preliminary Recommended Five-Year Capital Improvements Plan Document to City Manager and Departments
June 7, 2016	City Council Budget Retreat to Discuss Recommended Five-Year Capital Improvement Plan and Revenue Update
July 1, 2016	Departments Submit Revenue Estimates to Finance Department for all Revenue Assessed or Collected by the Departments
July 11, 2016	Departments Submit Biennial Operating Budget Requests to Finance Department
July 15, 2016	Human Resources Department Makes Final Recommendations to City Manager on Merit Rates and Market Adjustments from Survey
July 24, 2016	City Manager Issues Final Decisions on Merit Rates, Market Adjustments, and any Other Wage and Benefit Adjustments
July 25, 2016	Finance Department Submits Departmental Requests Plus Consolidated *Requested Biennial Budget* Document to City Manager and Departments
August 1 – August 12, 2016	City Manager Reviews Operational Budget Requests and Meets with Requesting Departments
August 15, 2016	City Manager Issues Final Decisions on *Recommended Biennial Budget* to Finance Department
August 19, 2016	Human Resources Submits Preliminary Estimates on Benefit Costs to City Manager and Finance Department
September 20, 2016	City Manager's *Recommended Biennial Budget* Presented to City Council at a Regular Meeting. Public Hearing Set.
September 20, 2016	City Council Reviews and Discusses *Recommended Biennial Budget* at Council Study Session (Special Meeting)
October 11, 2016	City Council Reviews and Discusses *Recommended Biennial Budget* at Study Session (Special Meeting)
October 18, 2016	City Council Conducts Public Hearing on *Revised Recommended Biennial Budget*
November 15, 2016	City Council is Presented with Resolutions to Adopt an Annual Budget, Appropriate Funds, and Levy Taxes

Some of the other planning processes and their impact on the budget are:

Police Master Plan (2016)

The Police Master Plan will be the City of Louisville's five to-seven year plan to support police services by building on the Louisville Police Department's (LPD) strengths, and defining a future course that ensures continued high-quality and cost-effective law enforcement services.

The Police Master Plan is intended to guide police service that meets the community's standards.

Comprehensive Plan (2012-2013)

The City completed an update of the 1989 Comprehensive Plan in 2009 and again in 2012-2013. The Comprehensive Plan provides a framework to guide development in a way that is consistent with the community vision for the City.

The Plan:

- addresses the entire geographic area of Louisville,
- encompasses all of the functions and subject matter related to the physical growth of the City, and
- is long range (20 years).

The 2012 and 2013 budget includes funding to update and strengthen the Comprehensive Plan in three key ways:

- Better meet today's unique challenges that were not factors in 2005 and 2009
- Better clarify the Community's Vision of community character and physical design to provide staff with a tool to review redevelopment requests
- Better align principles and policies to support the Community Vision.

Comprehensive Parks, Recreation Open Space and Trails Master Plan (PROST) (2011)

In 2010 the City of Louisville was awarded a Great Outdoors Colorado (GOCO) planning grant to fund 70% of the cost to develop a Comprehensive Parks, Recreation, Open Space and Trails Master Plan. This plan replaced a 19-year old plan and included the following steps to insure a solid foundation for the planning effort:

- Community needs assessment including the public, focus groups, stakeholders, boards and commissions meetings, staff interviews, City Council questionnaire, and e-mailed input.
- Statistically valid, City-wide survey.
- Inventory and assessment of existing assets, programs, and services.
- Analysis of programs and services.
- Open Space benchmarking.
- Fiscal analysis.
- Development of Recommendations.
- Presentation of findings and recommendations.
- Adoption

In addition to the preceding steps, a consulting team did an extensive amount of research into existing plans, reports, contracts, financial data, intergovernmental agreements (IGA's), City standards, procedures, maintenance and management practices to minimize duplication and conflict and to complement existing plans and or recommend new avenues for efficiencies and effectiveness.

Several tenants of the new PROST will witness implementation beginning in 2012 and serve as a guiding document for the City's oversight of Parks, Recreation, Open Space, Trails, Cemetery, Golf Course, Horticulture, Forestry and Senior Services over the next decade.

Downtown Parking and Pedestrian Action Plan (2010)

The Downtown Louisville Parking and Pedestrian Action Plan was developed to better manage on-street parking resources and better utilize off-street parking supply, using both short and long term solutions focused on creating a vibrant, walkable, and economically vital Downtown. The plan outline specific actions which recognize on-street parking in the core of downtown are experiencing high levels of utilization while off-street spaces maintain low utilization rates. In order for downtown to continue to be successful, the Plan identifies projects which better manage on-street parking resources and better utilize off street parking supply by extending the reach of the pedestrian through specific urban design actions.

Highway 42 Revitalization Area Comprehensive Plan (2003 & 2012)

This area is bordered by Highway 42 on the east, South Boulder Road on the north, the BNSF railroad on the west and Pine Street to the south. The Plan capitalizes on the potential presence of regional transportation facilities to capture high quality mixed-use development, strengthen and enhance adjacent residential neighborhoods and downtown, and address required access and parking. The 2012 and 2013 budgets includes funding for the City to partner with the Colorado Department of Transportation (CDOT), Boulder County, and the Regional Transportation District (RTD) to complete an Integrated Infrastructure Implementation Plan for the Louisville FasTracks Station Area and Highway 42 Corridor.

Southeast Boulder County, South 96th Street, Dillon Road, and US 287 Area Comprehensive Development Plan IGA (1999)

For the preservation of rural character, and "to preclude increased development and urban sprawl which would obliterate the boundaries of Broomfield, Lafayette, and Louisville," these municipalities and Boulder County signed an IGA in 1999.

Downtown Framework Plan (1999)

This study applies primarily to the downtown commercial area and secondarily to adjacent residential areas. It led to the development of the Downtown Design Handbook.

Landscape Beautification Master Plan (1998)

This plan develops a phased, long-range plan for landscape improvements to gateways, entry areas, corridors, and special public rights-of-way in the City.

Lafayette and Louisville Buffer Comprehensive Development Plan IGA (1996)

This 20-year IGA establishes joint policies regarding the rezoning, discretionary land use approvals, and annexation in order to promote a community buffer in northeast Louisville.

Description of Funds And Fund Types

For accounting purposes, a state or local government is not treated as a single, integral entity. Rather, a government is viewed instead as a collection of smaller, separate entities known as "funds". The Governmental Accounting Standards Board's (GASB) *Codification of Governmental Accounting and Financial Reporting Standards (Codification)*, Section 1300, defines a fund as:

"A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations."

All of the funds used by a government must be classified into one of three fund "classifications", which contain eleven fund "types". The three broad fund classifications are governmental, proprietary, and fiduciary.

Governmental Funds

Governmental fund types include the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds. The City uses the following fund types to account for governmental-type activities.

General Fund – The General Fund is the City's main operating fund and is used to account for most of the day-to-day operations that are financed from sales tax, property tax, charges for services, and other general revenues. Activities financed by the General Fund include those of line and staff departments within the City, except for activities of the Open Space & Parks Fund, the Historic Preservation Fund, and the Enterprise Funds.

Special Revenue Funds – Special Revenue Funds are used to account for revenues derived from specific taxes or other revenue sources that, by law, are designated to finance particular functions or activities of government and which cannot be diverted to other uses.

The City has the following Special Revenue Funds:

Urban Revitalization District

The Urban Revitalization District (URD) was approved and established by City Council in 2006. Although the URD is a distinct and separate entity from the City, the City manages the URD's receipts and disbursements through the Urban Revitalization District Fund. The district itself is managed by the Louisville Revitalization Commission (LRC), which is appointed by City Council. The URD's budget is presented in the City's budget document for reference only.

PEG Fees

The PEG Fees Fund (formerly the Public Access Television Fund) was created in 2006 in response to Resolution 22, Series 2006, that approved an agreement between the City of Louisville and Citizens Community Access Cable Television Management. The City received $80,000 in PEG funds from Comcast of which $60,000 was designated for City of Louisville capital outlay and $20,000 designated for Citizens Community TV (CCTV) capital outlay. The City also received a $50,000 grant for CCTV annual operations. Comcast collected its final PEG Fees in 2nd Quarter 2009 for repayment of the initial $80,000 grant. Effective July 2009, Comcast collects and remits to the City a $0.50 per account per month PEG Fee that was split evenly between the City and CCTV through the second quarter 2011. Beginning with the third quarter 2011, the City began keeping the entire $0.50 per account per month for capital outlay.

Parking Improvement Fund

This Parking Improvement Fund was created in 2000 to account for the downtown parking improvement fee of $10,500 per parking space established through Ordinance 1341. This fee is to be used for the purchase or lease of real and personal property for the construction, improvement, or provision of additional on-street and off-street public parking space to serve Downtown Louisville and other improvements associated with downtown parking. The fee was amended to $3,600 per parking space in 2002 by Ordinance 1376.

Open Space & Parks Fund
On November 2, 1993 Louisville voters approved a temporary sales and use tax increase of 3/8% for ten years, beginning January 1, 1994. This was extended for another ten years (through 2013) in 2002 and again (through 2023) in 2012. Revenues from the increase are used exclusively for the acquisition and maintenance of land in and around Louisville used for open space buffer zones, trails, wildlife habitats, wetlands preservation, and parks. The original Conservation Trust Fund was divided into two funds in 1996 to more readily identify lottery proceeds and the related projects and those sales tax revenues restricted for land acquisition.

Conservation Trust – Lottery Fund
The City of Louisville, through Resolution 14, dated July 16, 1974, established a Conservation Trust Fund. The City receives an annual distribution from the State of Colorado from the proceeds of the Colorado State Lottery. State law mandates that a Conservation Trust Fund be established to record revenues and expenditures and that these funds be restricted for the use in the acquisition, development, and maintenance of "new conservation sites" or for capital improvements or maintenance for recreational purposes on any public site.

Cemetery Perpetual Care Fund
The Cemetery Perpetual Care Fund was created in 1974 through Ordinance 436. Fees derived from the sale of lots and opening of graves are collected and restricted for the "Cemetery Perpetual Care Fund". Through 2008, the interest revenue from this fund was transferred to the General Fund to pay for the operations and maintenance of caring for the lots. Beginning in 2009, all unrestricted burial permits and general maintenance of the cemetery have been accounted for in the Cemetery Fund, a new fund created by Ordinance 1542, Series 2008. Therefore, beginning in 2009, the interest revenue from the Cemetery Perpetual Care Fund has been transferred to the Cemetery Fund.

Cemetery Fund
The Cemetery Fund was created on November 3, 2008 by Ordinance 1542. Unlike the Cemetery Perpetual Care Fund, the revenue in the Cemetery Fund can be used for both cemetery maintenance and capital improvements. Beginning in 2009, all the interest revenue earned in the Cemetery Perpetual Care Fund has been transferred to the Cemetery Fund for maintenance of the lots. In addition, the General Fund subsidizes the Cemetery Fund through annual transfers.

Historical Preservation Fund
On November 4, 2008, Louisville voters approved a temporary sales tax increase of 1/8% for ten years, beginning January 1, 2009. Revenue from this increase is restricted for historic preservation purposes within Old Town Louisville. The Historic Preservation Fund was created by Ordinance 1544, Series 2008. Resolution 20, Series 2009, enacted additional provisions regarding the administration, structure, and uses of the Historic Preservation Fund.

Capital Project Funds – Capital project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities.

The City has the following Capital Project Funds:

Capital Projects Fund
The Capital Projects Fund was created in 1989 to account for monies received as a result of an additional one-percent (1%) sales tax that started July 1, 1989. The Capital Projects Fund finances various capital improvements throughout the City including street reconstruction, sidewalks, park improvements, traffic improvements, etc. The Capital Projects Fund accounts for salaries and benefits costs for staff allocated to capital projects.

Impact Fee Fund
The Impact Fee Fund was created in 2004 as a result of Ordinance 1436, Series 2003. This ordinance established development impact fees for municipal capital facilities, police capital facilities, and transportation capital. As a result of the 2006 Impact Fee Study the fee structures have been modified and Impact Fees are now categorized as Municipal Facilities, Transportation, Library, Recreation, and Parks & Trails. A review and update to

the Impact Fee Study was conducted in 2011, which resulted in a moderate reduction in Impact Fee rates.

Debt Service Fund – Debt service funds are created to account for resources that will be accumulated and used to service general long-term debt.

Debt Service Fund
In 2003, the Louisville voters approved a $7,405,000 bond issue for the construction of a new library building. In addition, the voters approved an increase in the City's property tax levy not to exceed 1.581 mills to pay debt service on the bonds. The current mill levy has been certified at 1.526. The Debt Service Fund accounts for the resulting property tax revenue and the payment of principal and interest on the bonds.

Proprietary Funds

Two fund types are used to account for a government's business-type activities (activities that receive a significant portion of their funding through user fees). These are the Enterprise Funds and the Internal Service Funds.

Enterprise Funds – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent is that the costs of providing these services to the general public on a continuing basis be financed or recovered primarily through user charges. The budgets for the Enterprise Funds are produced in a manner similar to those of the General Fund, Special Revenue Funds, and Capital Project Funds. This allows certain transactions, such as asset purchases and principal payments on debt, to be recorded as expenses and to be subject to appropriation. The City of Louisville currently operates a combined utility enterprise fund (which accounts for water, wastewater, and storm water services), a municipal golf course fund, and a solid waste utility fund.

Water, Wastewater, & Storm Water Funds
The Water Utility Fund accounts for the resources generated and the costs incurred to provide water service. The Wastewater Utility Fund accounts for the resources generated and the costs incurred to provide wastewater service. The Storm Water Utility Fund was created in 2007 to account for the resources generated and the costs incurred to provide storm water services. Combined, these three funds comprise the Utility Fund.

Golf Course Fund
The Golf Course Fund accounts for the activities of the Coal Creek Golf Course, which is owned by the City. Prior to April 1, 2010, the City contracted with Western Golf Properties, a golf course management company, to operate the facility, supervise collection and disbursement of City funds, employ all personnel, and purchase/sell all food, beverages, and merchandise. Effective April 1, 2010, the City executed a License Agreement with Western Golf Properties, whereby Western Golf Properties not only operated the facility but paid for all costs and retained all revenue. The Golf Course was completely destroyed during the September 2013 flood and was reconstructed during 2014 and the first half of 2015. The Golf Course reopened in June 2015 and is now operated, managed, and maintained directly by the City.

Solid Waste & Recycling Utility Fund
The Solid Waste & Recycling Utility Fund was created by Ordinance 1554, Series 2009, to account for the resources generated and the costs incurred to provide solid waste pickup and recycling services. The City contracts with a third party to perform the pickup and recycling services

Internal Service Funds – Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other government units on a cost reimbursement basis.

The City has the following Internal Service Funds:

Building Maintenance Fund
In 2003, the City of Louisville established a Building Maintenance Fund for the purpose of accumulating funds for the future maintenance and improvement of municipal facilities, such as the Recreation Center, City

Hall, Library, City Shops, Museum, and Arts Center. The remaining equity of the Building Maintenance Fund was transferred to the Capital Projects Fund at the end of 2014.

Technology Management Fund
In 1999, the City of Louisville established the Technology Management Fund for the purpose of accumulating funds for the replacement of computers (both hardware and software) and peripherals that are capitalized.

Fleet Management Fund
In 1991, the City of Louisville established the Fleet Management Fund for the purpose of accumulating funds for the replacement of large machinery, heavy equipment, and vehicles.

The following pages detail the City's financial obligations highlighting 2016 expenditures and debt service schedules.

The City's obligations can be categorized as facility improvements and utility improvements. The utility improvements are funded through utility revenue, which is maintained at a level that provides adequate debt service coverage. The facility improvements debt is for the construction of a new library as approved by the voters at the November 2003 election. The bond issue to fund this project was issued in 2004.

The City Council, subject to TABOR restrictions, has the power to contract indebtedness on behalf of the City by borrowing money or issuing bonds to carry out the objectives or purposes of the City. Pursuant to the City's Charter, no debt can be created which at any time exceeds three percent (3%) of the City's statutory actual value, as determined by the County Assessor, except for debt incurred for supplying water.

The City's current legal debt limit and debt margin are as follows:

Calculation of Legal Debt Limit & Debt Margin

2016 Actual Value	$ 4,368,015,411
Debt Limit = 3% of Actual Value	131,040,462
Outstanding Debt Applicable to Debt Limit at December 31, 2016	2,015,000
Debt Margin	$ 129,025,462

Debt Service and Financial Obligations
Summary Schedule of Bonds, Assessments, & Leases

	Interest Outstanding 12/31/16	Principal Balance 12/31/16	Total Payments Outstanding 12/31/16	2017 Payments			Final Maturity Date
				Interest Payments	Principal Payments	Balance 12/31/17	
General Obligation Bonds							
2004 Library Bonds	231,680	2,015,000	2,246,680	78,400	405,000	1,610,000	2021
Total	**231,680**	**2,015,000**	**2,246,680**	**78,400**	**405,000**	**1,610,000**	
Revenue Bonds							
2013 Water & Wastewater Revenue Refunding Bonds	723,463	6,330,000	7,053,463	156,351	725,000	5,605,000	2024
Total	**723,463**	**6,330,000**	**7,053,463**	**156,351**	**725,000**	**5,605,000**	
Utility Notes							
2015 Colorado Water Resources & Power Development Authority	8,427,908	30,588,053	39,015,961	666,056	874,316	29,713,737	2035
Total	**8,427,908**	**30,588,053**	**39,015,961**	**666,056**	**874,316**	**29,713,737**	
Assessments & Leases							
Superior Metro District #1 & Northern Colorado Water Conservancy District	6,072	121,438	127,509	6,072	121,438	-	2017
City of Greeley, Colorado Lease Payable	3,036	60,719	63,755	3,036	60,719	-	2017
Total	**9,108**	**182,156**	**191,264**	**9,108**	**182,156**	**-**	
Total Debt Obligations	**9,392,159**	**39,115,209**	**48,507,368**	**909,915**	**2,186,472**	**36,928,737**	

Debt Service and Financial Obligations
Description of Bonds and Notes

Limited Tax General Obligation Library Bonds Series 2004

On January 21, 2004, the City issued Limited Tax General Obligation Library Bonds Series 2004 in the amount of $7,405,000 at 2.0% to 4.25% to finance the construction of a new Library. The bonds are limited tax general obligation bonds of the City payable from the Limited Tax Levy levied on the taxable property located within the City and other available City funds. The current levy rate is 1.526 mills, not to exceed 1.581 mills. Early redemptions on this issue began December 1, 2013 and are expected to continue until the bonds are completely paid.

Year	Interest Amount	Principal Amount	Total Payment	Principal Balance
2016				2,015,000
2017	78,400	405,000	483,400	1,610,000
2018	63,415	425,000	488,415	1,185,000
2019	47,265	435,000	482,265	750,000
2020	30,300	450,000	480,300	300,000
2021	12,300	300,000	312,300	-
Total	231,680	2,015,000	2,246,680	

Debt Service and Financial Obligations
Description of Bonds and Notes

2013 Water & Wastewater Enterprise Revenue Refunding Bonds

These bonds were issued in 2013 to refund the 2003 Colorado Water Resources and Power Development Authority Note Payable. This note was issued in 2003, backed by bonds issued at a face amount of $13,800,000 at 2.0% to 4.125% interest. The note was issued to finance the purchase of water rights and the completion of various infrastructure water and wastewater system projects, as well as to refinance an existing loan with the Colorado Water Conservation Board. The refunding bonds were issued in the amount of $8,355,000 at an interest rate of 2.47%. The source of payment for this loan comes from all water, wastewater, and storm water utility revenues.

Year	Interest Amount	Principal Amount	Total Payment	Principal Balance
2016				6,330,000
2017	156,351	725,000	881,351	5,605,000
2018	138,444	745,000	883,444	4,860,000
2019	120,042	760,000	880,042	4,100,000
2020	101,270	785,000	886,270	3,315,000
2021	81,881	795,000	876,881	2,520,000
2022	62,244	820,000	882,244	1,700,000
2023	41,990	840,000	881,990	860,000
2024	21,242	860,000	881,242	-
Total	723,463	6,330,000	7,053,463	

Debt Service and Financial Obligations
Description of Bonds and Notes

2015 Colorado Water Resources and Power Development Authority Note Payable

This note was issued in 2015 and backed by bonds issued by the Colorado Water Resources and Power Development Authority. The note was issued in the amount of $31.6 million to finance the Wastewater Treatment Plant Upgrade project and the City-Wide Storm Sewer Outfall Improvements project. The source of payment for this loan comes from all water, wastewater, and storm water utility revenues.

Year	Interest Amount	Principal Amount	Total Payment	Principal Balance
2016				30,588,053
2017	666,056	874,316	1,540,372	29,713,737
2018	647,256	892,796	1,540,052	28,820,941
2019	623,506	921,451	1,544,957	27,899,490
2020	620,906	927,513	1,548,419	26,971,977
2021	589,906	954,968	1,544,874	26,017,009
2022	565,656	977,056	1,542,712	25,039,953
2023	541,656	999,167	1,540,823	24,040,786
2024	517,656	1,027,189	1,544,845	23,013,597
2025	493,656	1,933,106	2,426,762	21,080,491
2026	457,906	1,965,720	2,423,626	19,114,771
2027	430,506	1,991,722	2,422,228	17,123,049
2028	410,706	2,012,263	2,422,969	15,110,786
2029	391,506	2,032,966	2,424,472	13,077,820
2030	372,131	2,050,444	2,422,575	11,027,376
2031	352,793	2,073,372	2,426,165	8,954,004
2032	302,627	2,119,985	2,422,612	6,834,019
2033	220,982	2,205,261	2,426,243	4,628,758
2034	153,270	2,271,615	2,424,885	2,357,143
2035	69,231	2,357,143	2,426,374	-
Total	8,427,908	30,588,053	39,015,961	

Debt Service and Financial Obligations
Description of Bonds and Notes

Superior Metropolitan District #1 and the Northern Colorado Water Conservancy District

In December 2002, the City purchased six units of Windy Gap water from the Superior Metropolitan District #1. As part of the agreement, the City has taken responsibility for all of the District's continuing obligations for the payment of those assessments due and owing on the six units of the Windy Gap water to the Northern Colorado Water Conservancy District.

Year	Interest Amount	Principal Amount	Total Payment	Principal Balance
2016				121,439
2017	6,072	121,438	127,509	-
Total	6,072	121,438	127,509	

Debt Service and Financial Obligations
Description of Bonds and Notes

City of Greeley, Colorado Lease Payable

This lease with option to purchase is for three units of Windy Gap water. The lease required a front-end payment of $788,000 on November 1, 1994 with subsequent payments, subject to annual appropriations, on or before April 1. The lease was capitalized at the present value of $708,457.

Year	Interest Amount	Principal Amount	Total Payment	Principal Balance
2016				60,719
2017	3,036	60,719	63,755	-
Total	3,036	60,719	63,755	

City of Louisville

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2017-2018 Biennial Operating & Capital Budget

Programs Tab

Program Expenditures and Revenues
2017 Budget

Program	Percent of Total Budget	Program Expenditures	Program Direct Revenue	Program Expenditures Covered by Direct Revenue	Sub-Program	Percent of Total Budget	Sub Program Expenditures	Sub Program Direct Revenue	Sub-Program Expenditures Covered by Direct Revenue	FTEs 2017
Transportation	12.5%	**6,229,100**	**695,620**	11.2%	Planning & Engineering	1.0%	521,960	-	0.0%	1.86
					Transportation Infrastructure Maintenance	9.9%	4,957,840	695,620	14.0%	4.82
					Streetscapes	0.8%	390,350	-	0.0%	3.38
					Snow & Ice Removal	0.7%	358,950	-	0.0%	2.94
Utilities	39.5%	**19,739,672**	**23,258,690**	117.8%	Water	20.4%	10,197,119	16,314,320	160.0%	21.67
					Wastewater	14.5%	7,243,621	4,423,580	61.1%	12.88
					Stormwater	1.4%	681,442	844,150	123.9%	2.92
					Solid Waste, R & C	3.2%	1,617,490	1,676,640	103.7%	0.92
Public Safety & Justice	12.2%	**6,116,015**	**136,310**	2.2%	Patrol & Investigations	11.2%	5,617,168	2,000	0.0%	40.15
					Code Enforcement	0.5%	229,424	-	0.0%	2.37
					Municipal Court	0.5%	269,423	134,310	49.9%	1.48
Parks	4.8%	**2,406,360**	**400**	0.0%	Parks	4.3%	2,162,340	-	0.0%	15.79
					Forestry	0.2%	85,460	400	0.5%	-
					Cemetery	0.3%	158,560	-	0.0%	1.14
Open Space & Trails	3.4%	**1,683,216**	**1,683,216**	100.0%	Acquisition	0.0%	8,765	8,765	100.0%	0.03
					Maintenance & Mgt.	0.9%	461,911	461,911	100.0%	3.90
					Education & Outreach	0.4%	186,487	186,487	100.0%	1.79
					Trail Maintenance	0.3%	151,003	151,003	100.0%	1.37
					New Trails	1.8%	875,050	875,050	100.0%	0.22
Recreation	9.5%	**4,732,928**	**2,499,960**	52.8%	Youth Activities	2.0%	1,002,316	401,050	40.0%	12.97
					Adult Activities	1.1%	547,581	151,200	27.6%	4.50
					Senior Activities & Services	1.3%	663,951	154,100	23.2%	5.16
					Aquatics	1.8%	875,442	199,010	22.7%	14.02
					Golf Course	3.3%	1,643,638	1,594,600	97.0%	16.78
Cultural Services	5.2%	**2,598,897**	**469,690**	18.1%	Cultural Arts & Special Events	0.6%	294,265	25,000	8.5%	0.60
					Library Services	4.2%	2,085,995	444,690	21.3%	20.54
					Museum Services	0.4%	218,637	-	0.0%	1.49
Community Design	4.1%	**2,061,402**	**2,371,940**	115.1%	Community Design	0.9%	467,382	-	0.0%	3.86
					Development Review	1.9%	943,054	1,727,870	183.2%	8.18
					Historic Preservation	1.3%	650,966	644,070	98.9%	1.07
Economic Prosperity	0.4%	**215,574**	**34,030**	15.8%	Economic Prosperity	0.4%	215,574	34,030	15.8%	1.07
Administration & Support Services	8.4%	**4,182,782**	**192,180**	4.6%	Governance & Administration	2.5%	1,257,367	81,250	6.5%	5.76
					Public Information & Involvement	0.7%	334,875	25,200	7.5%	3.15
					Legal Support	0.6%	300,000	-	0.0%	-
					City Clerk/Public Records	0.6%	323,038	24,500	7.6%	3.22
					Information Technology	1.3%	665,080	-	0.0%	3.92
					Human Resources & Organizational Development	1.0%	480,788	-	0.0%	3.81
					Finance, Accounting & Tax Administration	1.2%	617,407	61,230	9.9%	5.00
					Fleet Maintenance	0.0%	23,957	-	0.0%	-
					Facilities Maintenance	0.3%	148,010	-	0.0%	-
					Sustainability	0.1%	32,260	-	0.0%	0.10
Total All Programs	100.0%	**49,965,946**	**31,342,036**	62.7%		**100.0%**	**49,965,946**	**31,342,036**	**63%**	**234.83**

City of Louisville

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Transportation Program

GOAL: A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	1,021,810	1,160,077	138,267	14%	18%	1,197,493	37,416	3%	14%
Supplies	234,053	281,265	47,212	20%	4%	284,584	3,319	1%	3%
Services	657,686	766,631	108,945	17%	12%	795,454	28,823	4%	9%
Capital Outlay	10,912,158	4,122,500	(6,789,658)	-62%	65%	6,150,170	2,027,670	49%	73%
Other			-		0%		-		0%
Program Total	**12,825,707**	**6,330,473**	**(6,495,234)**	**-51%**	**100%**	**8,427,701**	**2,097,228**	**33%**	**100%**
FTEs	**12.72**	**14.25**	**1.53**	**12%**		**14.25**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Capital Projects Fund	Grant Revenue	3,600,000	-	(3,600,000)	-100%	0%	976,000	976,000		49%
	Contributions	197,500	42,880	(154,620)	-78%	5%	113,610	70,730	165%	6%
	Capital Contributions from URD	55,000	37,500	(17,500)	-32%	4%	134,885	97,385	227%	7%
	Other Revenue &/or Fund Reserves			-		0%		-	0%	0%
	Fund Total	3,852,500	80,380	(3,772,120)	-98%	9%	1,224,495	1,144,115	2668%	62%
General Fund	Highway Users Tax	611,340	617,450	6,110	1%	72%	629,800	12,350	2%	32%
	County Road and Bridge Tax	44,520	44,520	-	0%	5%	44,520	-	0%	2%
	Transfers to 301	72,500	-	(72,500)	-100%	0%	-	-	0%	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	728,360	661,970	(66,390)	-9%	77%	674,320	12,350	29%	34%
Impact Fee Fund	Transportation Impact Fees	209,470	114,000	(95,470)	-46%	13%	91,060	(22,940)	-20%	5%
Parking Improvement Fund	Interest Earnings	50	50	-	0%	0%	50	-	0%	0%
Program Total		**4,790,380**	**856,400**	**(3,933,980)**	**-82%**	**100%**	**1,989,925**	**1,133,525**	**132%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(8,035,327)**	**(5,474,073)**				**(6,437,776)**			

Transportation Program Key Indicators
Planning and Engineering Sub-Program

Goals

A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Objectives

Design infrastructure to adopted standards that meets the transportation needs of the City. Collaborate with partner agencies (RTD, CDOT) to ensure residents have adequate multimodal transportation options. Proactively redesign the street network as regulations and technology change our transportation needs over time.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp/ Resident	$14	$16	Pending Budget
Workload				
Active Projects	Items	New Metric	10	11
Community Inquiries/Requests	Items	New Metric	TBD	TBD
Efficiency				
Project per Project Manager	Projects/FTE	New Metric	1.0	1.0
Staff Cost % of CIP (Overhead)	%	New Metric	3%	4%
Sub-Program Budget	$	New Metric	$6.9M	$4.3M
Effectiveness				
Intersection Safety/Condition Index	Index	New Metric	TBD	TBD
Complete Street Index	Index	New Metric	TBD	TBD
Number of Traffic Accidents	Accidents	New Metric	TBD	TBD
Street and Intersection LOS[1]	Grade	New Metric	TBD	TBD

[1]Peak Hour Level of Service for Arterial streets.

Planning & Engineering Subprogram

GOAL: A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	205,940	217,949	12,009	6%	34%	221,478	3,529	2%	9%
Supplies	2,727	5,015	2,288	84%	1%	4,515	(500)	-10%	0%
Services	30,166	18,284	(11,882)	-39%	3%	18,424	140	1%	1%
Capital Outlay	-	402,500	402,500		63%	2,202,670	1,800,170	447%	90%
Other	-	-	-		0%	-	-		0%
Program Total	**238,833**	**643,748**	**404,915**	**170%**	**100%**	**2,447,087**	**1,803,339**	**280%**	**100%**
FTEs	**1.86**	**1.88**	**0.02**	**1%**		**1.88**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Capital Projects Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(238,833)**	**(643,748)**				**(2,447,087)**			

Transportation Program Key Indicators
Transportation Infrastructure Maintenance Sub-Program

Goals

A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Objectives

Conserve natural resources by maintaining streets cost-effectively before they reach a point of rapid failure. To ensure a high quality of life and to provide services equitably, no street will be in poor condition. Streets and intersections are monitored, maintained, and adequately lit to move people, bikes and cars safely and efficiently. All arterial and collector streets have marked bicycle lanes. All streets have well maintained sidewalks.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$58	$175	$180
Workload				
Street Area Resurfaced	SY	New Metric	121,000	125,000
Sidewalk Repaired	SF	New Metric	15,000	15,000
Striping	SF	New Metric	13,000	134,000
Street Area Patched	SY	New Metric	2,000	2,000
Street Area Crack Sealed	LB	New Metric	60,000	62,000
	SY	New Metric	112,000	115,000
Efficiency				
Ave Cost per Resurfaced Street Area	$/SY	New Metric	$20	$21
Ave Cost per Resurfaced Sidewalk Area	$/SF	New Metric	$11	$11
Ave Cost per Patched Area	$/SY	New Metric	$102	$105
Ave Cost for Crack Sealing	$/SY	New Metric	$1	$1
Electricity Cost per Light	$/Light	New Metric	$227	$277
Effectiveness				
Overall Pavement Condition (Target >75)	PCI[1]	64	65	66
Miles of Street in Poor Condition of PCI[1] <35 (Target 0 miles)	Miles	10.5%	7.7%	TBD
Average Condition of Local Streets	PCI[1]	66	TBD	TBD
Average Condition of Collector Streets	PCI[1]	61	TBD	TBD
Average Condition of Arterial Streets	PCI[1]	67	TBD	TBD
"Street Maintenance in Louisville" Rating[2]	% Excellent or Good	80% (2012)	70%	NA

[1] PCI is the Pavement Condition Index

[2] Based on the 2016 Citizen Survey results

Transportation Infrastructure Maintenance Subprogram

GOAL: A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	357,360	374,967	17,607	5%	8%	388,536	13,569	4%	8%
Supplies	135,604	196,488	60,884	45%	4%	200,269	3,781	2%	4%
Services	578,497	703,866	125,369	22%	14%	731,358	27,492	4%	14%
Capital Outlay	10,723,370	3,685,000	(7,038,370)	-66%	74%	3,775,000	90,000	2%	74%
Other	-	-	-		0%	-	-		0%
Program Total	**11,794,831**	**4,960,321**	**(6,834,510)**	**-58%**	**100%**	**5,095,163**	**134,842**	**3%**	**100%**
FTEs	**4.82**	**4.86**	**0.04**	**1%**		**4.86**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Capital Projects Fund	Grant Revenue	3,600,000	-	(3,600,000)	-100%	0%	976,000	976,000		49%
	Contributions	197,500	42,880	(154,620)	-78%	5%	113,610	70,730	165%	6%
	Capital Contributions from URD	55,000	37,500	(17,500)	-32%	4%	134,885	97,385	227%	7%
	Other Revenue &/or Fund Reserves			-		0%		-	0%	0%
	Fund Total	3,852,500	80,380	(3,772,120)	-98%	9%	1,224,495	1,144,115	2668%	62%
General Fund	Highway Users Tax	611,340	617,450	6,110	1%	72%	629,800	12,350	2%	32%
	County Road and Bridge Tax	44,520	44,520	-	0%	5%	44,520	-	0%	2%
	Transfers to Capital Projects Fund	72,500	-	(72,500)	-100%	0%	-	-	0%	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	728,360	661,970	(66,390)	-9%	77%	674,320	12,350	29%	34%
Impact Fee Fund	Transportation Impact Fees	209,470	114,000	(95,470)	-46%	13%	91,060	(22,940)	-20%	5%
Parking Improvement Fund	Interest Earnings	50	50	-	0%	0%	50	-	0%	0%
Program Total		**4,790,380**	**856,400**	**(3,933,980)**	**-82%**	**100%**	**1,989,925**	**1,133,525**	**132%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(7,004,451)**	**(4,103,921)**				**(3,105,238)**			

Transportation Program Key Indicators
Streetscapes Sub-Program

Goals

A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Objectives

Safe, visually appealing, appropriately lit and inviting streets, sidewalks and publicly-owned areas adjacent to streets and sidewalks.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	TBD	TBD	TBD
Workload				
Turf Maintenance[1]	SF	New Metric	348,918	348,918
Trees Pruned/Removed[2]	Trees	New Metric	288	300
Planting Bed Maintenance[3]	SF	New Metric	72,804	72,804
Total SF of Streetscapes[4]	SF	New Metric	682,990	982,990
Total SF of Irrigated Streetscapes[5]	SF	New Metric	325,410	325,410
Total Hard Surface Streetscapes[6]	SF	New Metric	357,580	357,580
Street Lights	Items	New Metric	1,851	1,880
Efficiency				
Cost per 1,000 SF Turf	$/1,000 SF	New Metric	$2.68	$2.76
Cost per Tree	$/Tree	New Metric	$118	$121
Cost per 100SF Planting Bed	$/100SF	New Metric	$27.50	$28.00
Water Score (Irrigation Gal/SF)	Gal/SF	New Metric	TBD	TBD
Effectiveness				
PPLAB Rating[7]	1 to 4	New Metric	Parks	Parks
"Maintenance of medians and street landscaping" Rating[8]	% Excellent or Good	New Metric	84%	85%
"Street lighting, signage, and street markings" Rating[8]	% Excellent of Good	86% (2012)	82%	85%

[1] Turf Maintenance – Any mowed ROW's adjacent to any public street, mostly non-irrigated.
[2] Trees Pruned/Removed – Trees adjacent to a public street, located on medians, located in entry features and located in adjacent ROW's.
[3] Planting Bed – Landscape beds (Perennial), Annual Flower beds.
[4] Streetscape - Any public property adjacent to a public street. Examples are medians, ROW's, and entry features.
[5] Irrigated Streetscapes – Irrigated medians, Irrigated adjacent ROW's, irrigated entry features and gateways (S-3 – Dillon/McCaslin, Gateway – McCaslin/South Boulder Rd.).
[6] Hard Surface Streetscapes – examples: cobblestone beds, crusher fines, concrete, brick and asphalt.
[7] Based on annual review by the Parks and Public Landscape Advisory Board.
[8] Based on the 2016 Citizen Survey results.
[9] In the future we will be utilizing a work order management system and tracking all types and quantities of work. This will give us excellent baseline data for future budget formulation. We will also be completing the data in the GIS to give us accurate quantities of all publicly owned vegetation assets.

Streetscapes Subprogram

GOAL: A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	247,660	351,416	103,756	42%	90%	362,432	11,016	3%	67%
Supplies	1,221	1,221	-	0%	0%	1,221	-	0%	0%
Services	16,847	11,480	(5,367)	-32%	3%	11,516	36	0%	2%
Capital Outlay	138,033	27,500	(110,533)	-80%	7%	165,000	137,500	500%	31%
Other	-	-	-		0%	-	-		0%
Program Total	**403,761**	**391,617**	**(12,144)**	**-3%**	**100%**	**540,169**	**148,552**	**38%**	**100%**
FTEs	**3.20**	**4.64**	**1.44**	**45%**		**4.62**	**(0.02)**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Capital Projects Fund			-	-				-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
General Fund				-				-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(403,761)**	**(391,617)**				**(540,169)**			

Transportation Program Key Indicators
Snow & Ice Removal Sub-Program

Goals

A safe well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Objectives

Safe traveling conditions for pedestrians and motorists; cost effective snow and ice control services; assist Police, Fire and Emergency Medical Services in fulfilling their duties; safe, passable streets, school bus routes and hard surface trails; safe access to City facilities; and snow cleared within 24 hours from sidewalks that are the City's responsibility.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp/ Resident	$10	$10	$10
Workload				
Miles of Streets Plowed	Lane Miles	15,422	16,000	16,000
City Facilities Shoveled	Square Yards	Parks	Parks	Parks
Miles of Sidewalks and Trails Plowed	Miles	New metric	Parks	Parks
Deicer Used	Tons	1,128	1,200	1,200
Category II to IV Snow Events[1]	Events/Year	17	20	20
Efficiency				
Average Cost per Category II Event	$/# Storms	$8,340/13	$8,500/TBD	$8,600/TBD
Average Cost per Category III Event	$/# Storms	$15,946/2	$16,500/TBD	$17,500/TBD
Average Cost per Category IV Event	$/# Storms	$19,344/2	$20,000/TBD	$21,000/TBD
Ave Time[2] to Resolve Category II Events	Nearest Hour	46	45	45
Ave Time[2] to Resolve Category III Events	Nearest Hour	109	110	110
Ave Time[2] to Resolve Category IV Events	Nearest Hour	188	185	185
Effectiveness				
Reported Accidents	Filed PD Report	New metric	TBD	TBD
"Snow Removal/Street Sanding" Rating[3]	% Excellent or Good	60% (2012)	50%	NA

[1] Category II=2' to 6"; Category III= 6" to 12"; Category IV= over 12"
[2] Time from first plow out to all plows back
3 Based on the 2016 Citizen Survey results.

Snow & Ice Removal Subprogram

GOAL: A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	210,850	215,745	4,895	2%	64%	225,047	9,302	4%	65%
Supplies	94,501	78,541	(15,960)	-17%	23%	78,579	38	0%	23%
Services	32,176	33,001	825	3%	10%	34,156	1,155	3%	10%
Capital Outlay	50,755	7,500	(43,255)	-85%	2%	7,500	-	0%	2%
Other	-	-	-		0%	-	-		0%
Program Total	**388,282**	**334,787**	**(53,495)**	**-14%**	**100%**	**345,282**	**10,495**	**3%**	**100%**
FTEs	**2.84**	**2.87**	**0.03**	**1%**		**2.89**	**0.02**	**1%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Capital Projects Fund				-				-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
General Fund				-				-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(388,282)**	**(334,787)**				**(345,282)**			

City of Louisville

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Utilities Program

GOAL: Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	3,109,804	3,125,894	16,090	1%	16%	3,184,776	58,882	2%	25%
Supplies	563,245	531,654	(31,591)	-6%	3%	548,943	17,289	3%	4%
Services	3,980,504	4,205,614	225,110	6%	21%	4,262,181	56,567	1%	34%
Capital Outlay	39,686,060	11,876,510	(27,809,550)	-70%	60%	4,626,710	(7,249,800)	-61%	37%
Other	-	-	-		0%	-	-		0%
Program Total	**47,339,613**	**19,739,672**	**(27,599,941)**	**-58%**	**100%**	**12,622,610**	**(7,117,062)**	**-36%**	**100%**
FTEs	**43.61**	**38.39**	**(5.22)**	**-12%**		**37.99**	**(0.40)**	**-1%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Water Utility Fund	Grant Revenue	737,760	-	(737,760)	-100%	0%	-	-		0%
	User Fees	5,486,000	5,486,000	-	0%	24%	5,810,960	324,960	6%	30%
	Tap Fees	9,214,460	10,673,110	1,458,650	16%	46%	6,499,920	(4,173,190)	-76%	34%
	Miscellaneous Revenue	142,810	155,210	12,400	9%	1%	155,210	-	0%	1%
	Other Revenue &/or Fund Reserves			-		0%		-	0%	0%
	Fund Total	15,581,030	16,314,320	733,290	5%	70%	12,466,090	(3,848,230)	-70%	65%
Wastewater Utility Fund	Grant Revenue	550,000	-	(550,000)	-100%	0%	-	-		0%
	User Fees	2,921,700	3,183,080	261,380	9%	14%	3,373,020	189,940	6%	18%
	Tap Fees	1,973,100	1,152,290	(820,810)	-42%	5%	569,580	(582,710)	-51%	3%
	Miscellaneous Revenue	88,210	88,210	-	0%	0%	88,210	-	0%	0%
	Transfer from Golf Course Fund	1,150,000	-	(1,150,000)		0%	-	-	#DIV/0!	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	6,683,010	4,423,580	(2,259,430)	-34%	19%	4,030,810	(392,770)	-9%	21%
Storm Water Utility Fund	Grant Revenue	3,450,000	100,000	(3,350,000)	-97%	0%	150,000	50,000	50%	1%
	Permits	2,000	2,000	-	0%	0%	2,000	-	0%	0%
	User Fees	706,910	735,150	28,240	4%	3%	757,180	22,030	3%	4%
	Miscellaneous Revenue	7,000	7,000	-	0%	0%	7,000	-	0%	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	4,165,910	844,150	(3,321,760)	-80%	4%	916,180	72,030	9%	5%
Solid Waste/Recycling Fund	User Fees	1,625,720	1,675,640	49,920	3%	7%	1,722,020	46,380	3%	9%
	Miscellaneous Revenue	700	1,000	300	43%	0%	1,000	-	0%	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	1,626,420	1,676,640	50,220	3%	7%	1,723,020	46,380	3%	9%
Program Total		**28,056,370**	**23,258,690**	**(4,797,680)**	**-17%**	**100%**	**19,136,100**	**(4,122,590)**	**-18%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(19,283,243)**	**3,519,018**				**6,513,490**			

Utilities Program Key Indicators
Water Sub-Program

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Objectives

Consistently provide safe and great tasting water, routinely testing quality for compliance with State and Federal Standards. Operate and maintain facilities efficiently, allowing for reasonable and equitable rates while maintaining optimal quality.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$128	$126	$130
Workload				
Surveys to Detect Water Main Leaks	Feet	135,104	272,789	216,024
Water Main Flushing	Feet	488,813	407,893	488,813
Water Main Valves Exercised	Units	(Ea. Zone)	L-1723	M-1335
Potable Water Measured and Billed	MG	1,003	1,000	1,005
Hydrants Maintained	Units	211	501	445
Potable Water Produced Annually (MG)	HBWTP[2]	793	681	883
	SCWTP[2]	317	518	407
Efficiency				
Energy per MGD	E/MGD	1,195	1,161	1,200
Potable Water Unaccounted	%[3]	9%	9%	9%
Cost per MGD Billed	$/MGD	$1,263	$1,087	$1,200
Effectiveness				
"Quality of Louisville Water" Rating[1]	% Excellent or Good	89% (2012)	91%	NA
Compliance with State & Federal Standards	Full Compliance	Yes	Yes	Yes

1 Based on the 2016 Citizen Survey results.
[2] HBWTP is the Howard Berry Water Treatment Plant, SCWTP is the Sid Copeland Water Treatment Plant.
[3] Doesn't include non-revenue water such as Hydrant Flushing, Backwash, etc. Just Metered vs Produced.
[4] Significant changes from 2015 to 2016 and beyond are often due to the change to a program budget and thus a change in allocations.

Water Subprogram

GOAL: Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	1,754,434	1,757,481	3,047	0%	17%	1,788,932	31,451	2%	24%
Supplies	447,155	379,219	(67,936)	-15%	4%	391,908	12,689	3%	5%
Services	1,794,234	1,819,659	25,425	1%	18%	1,826,191	6,532	0%	25%
Capital Outlay	7,799,480	6,240,760	(1,558,720)	-20%	61%	3,323,540	(2,917,220)	-47%	45%
Other	-	-	-		0%	-	-		0%
Program Total	**11,795,303**	**10,197,119**	**(1,598,184)**	**-14%**	**100%**	**7,330,571**	**(2,866,548)**	**-28%**	**100%**
FTEs	**29.23**	**21.67**	**(7.56)**	**-26%**		**21.44**	**(0.23)**	**-1%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Water Utility Fund	Grant Revenue	737,760	-	(737,760)	-100%	0%	-	-		0%
	User Fees	5,486,000	5,486,000	-	0%	34%	5,810,960	324,960	6%	47%
	Tap Fees	9,214,460	10,673,110	1,458,650	16%	65%	6,499,920	(4,173,190)	-76%	52%
	Miscellaneous Revenue	142,810	155,210	12,400	9%	1%	155,210	-	0%	1%
	Other Revenue &/or Fund Reserves	-	-	-		0%	-	-	0%	0%
	Fund Total	15,581,030	16,314,320	733,290	5%	100%	12,466,090	(3,848,230)	-70%	100%
Program Total		**15,581,030**	**16,314,320**	**733,290**	**5%**	**100%**	**12,466,090**	**(3,848,230)**	**-24%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**3,785,727**	**6,117,201**				**5,135,519**			

Utilities Program Key Indicators
Wastewater Sub-Program

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Objectives

Protect public health and the environment by collecting and treating wastewater in compliance with Federal, State, and Local laws.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$53	$52	$52
Workload				
Sewer Line Jetting and Cleaning	Linear Feet	178,027	275,000	200,000
Industrial Pretreatment Program	# of SIUs	6	5	7
Efficiency				
Average Wastewater Treated (Daily)	MGD	1.96	1.92	1.94
Treatment Cost per 1,000 Gallons[1]	$/1,000 Gallons	$1	$1	$1
Energy Usage per MGD	Energy(kWh)/MG	4,156	4,292	4,442
Available Reclaimed Wastewater Used[2]	%	68%	75%	84%
	MG	44	49	55
Effectiveness				
CDPHE Compliance	Full Compliance	Yes	Yes	Yes
USEPA Compliance	Full Compliance	Yes	Yes	Yes
Odor Complaints[3]	Complaints	New Metric	August	None
"Waste Water (Sewage System)" Rating[4]	% Excellent of Good	90% (2012)	92%	NA

[1] The acceptable range for treatment operating cost per thousand gallon is between $0.95 and $3.25
[2] The City's water rights limit the total amount of wastewater that may be used to 65 MG.
[3] The acceptable range for odor complaints is between 0 and 10.
[4] Based on the 2016 Citizen Survey results.
[5] Significant changes from 2015 to 2016 and beyond are often due to the change to a program budget and thus a change in allocations.

Wastewater Subprogram

GOAL: Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	1,022,290	1,010,688	(11,602)	-1%	14%	1,028,521	17,833	2%	35%
Supplies	107,869	143,344	35,475	33%	2%	147,594	4,250	3%	5%
Services	661,966	784,089	122,123	18%	11%	833,737	49,648	6%	29%
Capital Outlay	22,184,550	5,305,500	(16,879,050)	-76%	73%	904,170	(4,401,330)	-83%	31%
Other	-	-	-		0%	-	-		0%
Program Total	**23,976,675**	**7,243,621**	**(16,733,054)**	**-70%**	**100%**	**2,914,022**	**(4,329,599)**	**-60%**	**100%**
FTEs	**10.56**	**12.88**	**2.32**	**22%**		**12.71**	**(0.17)**	**-1%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Wastewater Utility Fund	Grant Revenue	550,000	-	(550,000)	-100%	0%	-	-		0%
	User Fees	2,921,700	3,183,080	261,380	9%	72%	3,373,020	189,940	6%	84%
	Tap Fees	1,973,100	1,152,290	(820,810)	-42%	26%	569,580	(582,710)	-51%	14%
	Miscellaneous Revenue	88,210	88,210	-	0%	2%	88,210	-	0%	2%
	Transfer from Golf Course Fund	1,150,000	-	(1,150,000)	-100%	0%	-	-		0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	6,683,010	4,423,580	(2,259,430)	-34%	100%	4,030,810	(392,770)	-9%	100%
Program Total		**6,683,010**	**4,423,580**	**(2,259,430)**	**-34%**	**100%**	**4,030,810**	**(392,770)**	**-9%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(17,293,665)**	**(2,820,041)**				**1,116,788**			

Utilities Program Key Indicators
Stormwater Sub-Program

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Objectives

Maintain our storm water system to protect Coal Creek specifically and the natural and built environment generally. Proactively reduce pollutants in the water by educating the public, sweeping the streets, maintaining an efficient & effective storm water system and leveraging intergovernmental partnerships.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$5	$4	$5.00
Workload				
Inlets Cleaned	Count	24	152	178
Quality Monitoring Tests	Tests	15	16	24
Street Sweeping	Lane Miles	3,316	2,400	3,000
Public Information and Education Items	Events	9	8	9
Efficiency				
Cost per Mile of Collection System	$/Mile	$4,000	$4,813	$8,685
Maintenance and Repairs per FTE	MR/FTE	36	228	267
Effectiveness				
CDPHE Compliance	Full Compliance	Yes	Yes	Yes
Number Illicit Discharges	#	1	3	5
"Storm Drainage (Flooding Management)" Rating[1]	% Excellent or Good	88% (2012)	89%	NA
Number of Times Each Street is Swept	Times	1.5	2	2

[1] Based on the 2016 Citizen Survey results.
[2] Significant changes from 2015 to 2016 and beyond are due to the change to a program budget and thus a change in allocations.

Storm Water Subprogram

GOAL: Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	231,810	253,641	21,831	9%	37%	261,137	7,496	3%	34%
Supplies	3,700	4,570	870	24%	1%	4,920	350	8%	1%
Services	67,125	92,981	25,856	39%	14%	93,368	387	0%	12%
Capital Outlay	9,702,030	330,250	(9,371,780)	-97%	48%	399,000	68,750	21%	53%
Other	-	-	-		0%	-	-		0%
Program Total	**10,004,665**	**681,442**	**(9,323,223)**	**-93%**	**100%**	**758,425**	**76,983**	**11%**	**100%**
FTEs	**2.89**	**2.92**	**0.03**	**1%**		**2.92**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Storm Water Utility Fund	Grant Revenue	3,450,000	100,000	(3,350,000)	-97%	12%	150,000	50,000	50%	16%
	Permits	2,000	2,000	-	0%	0%	2,000	-	0%	0%
	User Fees	706,910	735,150	28,240	4%	87%	757,180	22,030	3%	83%
	Miscellaneous Revenue	7,000	7,000	-	0%	1%	7,000	-	0%	1%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	4,165,910	844,150	(3,321,760)	-80%	100%	916,180	72,030	9%	100%
Program Total		**4,165,910**	**844,150**	**(3,321,760)**	**-80%**	**100%**	**916,180**	**72,030**	**9%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(5,838,755)**	**162,708**				**157,755**			

Utilities Program Key Indicators
Solid Waste, Recycling, and Composting Sub-Program

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Objectives

Enable residents to dispose of their solid waste in a convenient, environmentally responsible, cost effective manner.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Total Single Family Households[1]	Households	6,504	6,550	6,600
Workload				
Total Single Family Households Served[2]	Households	5,227	5,250	5,300
Efficiency				
Total Expenditures per Ton of Material	$/Ton	$214	$217	$219
Average Monthly Billing Cost/Account	$	$24	$24	$25
Solid Waste Tonnage (Landfill)	Tons	4,129	4,200	4,250
Recyclables Tonnage	Tons	1,678	1,700	1,750
Compostable Materials Tonnage	Tons	1,251	1,300	1,350
Effectiveness				
% of Waste Diverted from Landfill[3]	%	48%	48%	48%
Solid Waste Lbs/Household (Landfill)	Lbs/Household	1,587	1,600	1,600
Recyclables Lbs/Household	Lbs/Household	645	650	650
Compostable Materials Lbs/Household	Lbs/Household	481	500	500

[1] Includes all single family households charged the hazardous waste fee
[2] Includes all single family households receiving Western Disposal trash collection services
[3] Includes branch recycling, leaf drop off, and scrap metal recycling

Solid Waste, Recycling & Composting Subprogram

GOAL: Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	101,270	104,084	2,814	3%	6%	106,186	2,102	2%	7%
Supplies	4,521	4,521	-	0%	0%	4,521	-	0%	0%
Services	1,457,179	1,508,885	51,706	4%	93%	1,508,885	-	0%	93%
Capital Outlay	-	-	-		0%	-	-		0%
Other	-	-	-		0%	-	-		0%
Program Total	**1,562,970**	**1,617,490**	**54,520**	**3%**	**100%**	**1,619,592**	**2,102**	**0%**	**100%**

FTEs	**0.93**	**0.92**	**(0.01)**	**-1%**		**0.92**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Solid Waste/Recycling Fund	User Fees	1,625,720	1,675,640	49,920	3%	100%	1,722,020	46,380	3%	100%
	Miscellaneous Revenue	700	1,000	300	43%	0%	1,000	-	0%	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	1,626,420	1,676,640	50,220	3%	100%	1,723,020	46,380	3%	100%
Program Total		**1,626,420**	**1,676,640**	**50,220**	**3%**	**100%**	**1,723,020**	**46,380**	**3%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**63,450**	**59,150**				**103,428**			

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Public Safety & Justice Program

GOAL: Police and other City staff working with the community to help ensure safety; satisfy residents' expectations that individuals observe the City's Municipal Code and State Law; and the justice system is fair, effective and efficient.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	4,115,740	4,547,530	431,790	10%	74%	4,717,427	169,897	4%	79%
Supplies	236,690	255,438	18,748	8%	4%	265,949	10,511	4%	4%
Services	879,973	932,317	52,344	6%	15%	955,041	22,724	2%	16%
Capital Outlay	177,301	380,730	203,429	115%	6%	15,000	(365,730)	-96%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**5,409,704**	**6,116,015**	**706,311**	**13%**	**100%**	**5,953,417**	**(162,598)**	**-3%**	**100%**
FTEs	**40.38**	**44.00**	**3.62**	**9%**		**44.00**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Wedding Ceremony Fee	180	180	-	0%	0%	180	-	0%	0%
	Fingerprint Fee	2,000	2,000	-	0%	1%	2,000	-	0%	1%
	DUI Restitiution	250	-	(250)	-100%	0%	-	-	0%	0%
	Court Fines	134,130	134,130	-	0%	98%	134,130	-	0%	98%
	Fund Total	136,560	136,310	(250)	0%	100%	136,310	-	0%	100%
Program Total		**136,560**	**136,310**	**(250)**	**0%**	**100%**	**136,310**	**-**	**0%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(5,273,144)**	**(5,979,705)**				**(5,817,107)**			

Public Safety & Justice Program Key Indicators
Patrol and Investigation Sub-Program

Goals

Police and other City staff working with the community to help ensure safety, satisfy residents' expectations that individuals observe the City's Municipal Code and State Law, and a justice system that is fair, effective, and efficient.

Objectives

Maintain community safety and a low crime rate through community engagement, effective patrol and efficient response times. Emphasize prevention-oriented police services by engaging community groups in effective partnerships.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$227	$232	$241
Workload				
Outreach Programs	Programs	New Metric	5	7
Unduplicated Program Participants	Participants	New Metric	216	302
Calls for Service	Calls	3,016	3,455	4,000
Watch Total[1]	Hours	31,151	33,148	40,578
Case Investigation	Hours	3,240	3,240	3,240
Total Cases Assigned for Follow-up	Cases	1,500	1,500	1,500
Arrests and Holds	Items	250	250	285
Reports (Crime, Incident, and Traffic Accident)	Items	2,076	2,076	2,100
Traffic Citations	Citations	672	1,000	1,000
Efficiency				
Ave. Staff Time per Program Participant	FTE/Participants	New Metric	15	18
Ave. Response Time for Priority 1 Calls	Days	New Metric	3.5	3.5
Cases Followed-up per FTE	Units	New Metric	57	65
Effectiveness				
"Overall Performance of Louisville Police Department" Rating[2]	% Excellent or Good	93% (2012)	90%	NA
"Visibility of Patrol Cars" Rating[2]	% Excellent or Good	90% (2012)	89%	NA
"Enforcement of Traffic Regulations" Rating[2]	% Excellent or Good	87% (2012)	79%	NA
Cases Cleared[3]	Cases cleared	New Metric	150	150
City of Louisville Crime Rate	Crime rate	304	324	324

[1] 2015 staffing reflects officers working 21 FTEs with 80% of time on patrol. 2016 staffing reflects officers working 25 FTEs (2 vacancies) and 2017 staffing reflects 27 FTEs (full staffing).
[2] Based on the 2016 Citizen Survey results.
3 National Incident Based Records Part 1 and Part 2 crimes.

Patrol & Investigations Subprogram

GOAL: Police and other City staff working with the community to help ensure safety; satisfy residents' expectations that individuals observe the City's Municipal Code and State Law; and the justice system is fair, effective and efficient.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	3,805,630	4,233,839	428,209	11%	75%	4,397,340	163,501	4%	81%
Supplies	218,775	235,681	16,906	8%	4%	245,334	9,653	4%	5%
Services	756,928	766,918	9,990	1%	14%	787,041	20,123	3%	14%
Capital Outlay	167,368	380,730	213,362	127%	7%	15,000	(365,730)	-96%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**4,948,701**	**5,617,168**	**668,467**	**14%**	**100%**	**5,444,715**	**(172,453)**	**-3%**	**100%**
FTEs	**36.69**	**40.15**	**3.46**	**9%**		**40.15**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Fingerprint Fee	2,000	2,000	-	0%	100%	2,000	-	0%	100%
	DUI Restitiution	250	-	(250)	-100%	0%	-	-	0%	0%
	Fund Total	2,250	2,000	(250)	-11%	100%	2,000	-	0%	100%
Program Total		**2,250**	**2,000**	**(250)**	**-11%**	**100%**	**2,000**	**-**	**0%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(4,946,451)**	**(5,615,168)**				**(5,442,715)**			

Public Safety Program Key Indicators
Code Enforcement Sub-Program

Goals

Police and other City staff working with the community to help ensure safety, satisfy residents' expectations that individuals observe the City's Municipal Code and State Law, and a justice system that is fair, effective, and efficient.

Objectives

Judiciously enforce the municipal code; including parking, junked vehicles, uncontrolled weeds, and stray dogs. Work with residents and the business community to achieve compliance with City ordinances. Emphasize education and voluntary compliance over punitive enforcement through the Courtesy Notice program.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp/ Resident	$9	$9	$9
Housing Units	Units	8,666	8,666	8,666
Workload				
Code Violation Summons	# of Summons	51	49	50
Code Violation Warnings	# of Warnings	1,161	1,000	1,000
Patrol Hours	Hours	3120	3120	3120
Code Reports	CE Reports	419	419	500
Animals Impounded	Impounds	21	21	20
Parking Spaces w Restricted Hours	Spaces	New Metric	502	502
Parking Citations Issued	Citations	498	498	498
Efficiency				
Parking Spaces Monitored per Hour	Spaces/Hour	New Metric	20	20
Ave. # of Days to Achieve Voluntary Compliance or Initiate Inducement Process	Days	New Metric	14	14
Properties Monitored per FTE	Properties/FTE	New Metric	10	10
Effectiveness				
Cases Brought into Voluntary Compliance/ All Cases Initiated	Voluntary/ Total	90%	90%	90%
"Municipal Code Enforcement Issues (Dogs, Noise, Weeds, etc)" Rating [1]	% Excellent or Good	72% (2012)	68%	NA
Code Compliance Education Materials Published and/or Communicated	Publications	New Metric	0	2
Code Violation Reoccurrences	Repeats Violations	New Metric	5	5

[1] Based on the 2016 Citizen Survey results.

Code Enforcement Subprogram

GOAL: Police and other City staff working with the community to help ensure safety; satisfy residents' expectations that individuals observe the City's Municipal Code and State Law; and the justice system is fair, effective and efficient.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	175,130	189,572	14,442	8%	83%	192,483	2,911	2%	82%
Supplies	15,915	17,057	1,142	7%	7%	17,887	830	5%	8%
Services	25,695	22,795	(2,900)	-11%	10%	24,306	1,511	7%	10%
Capital Outlay	2,433	-	(2,433)	-100%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**219,173**	**229,424**	**10,251**	**5%**	**100%**	**234,676**	**5,252**	**2%**	**100%**
FTEs	**2.21**	**2.37**	**0.16**	**7%**		**2.37**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-	0%	0%	-	-	0%	0%
	Fund Total	-	-	-	0%	0%	-	-	0%	0%
Program Total		**-**	**-**	**-**	**0%**	**0%**	**-**	**-**	**0%**	**0%**

Surplus/(Deficiency) of Program Revenue over Program Expenditures **(219,173)** **(229,424)** **(234,676)**

Public Safety & Justice Program Key Indicators
Municipal Court Sub-Program

Goals

Police and other City staff working with the community to help ensure safety, satisfy residents' expectations that individuals observe the City's Municipal Code and State Law, and a justice system that is fair, effective, and efficient.

Objectives

Maintain accurate permanent records of citations and payments, administer fair and competent hearings, treat all citizens fairly and equally.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$11	$11	$12
Workload				
Total Caseload	Total Cases	1,377	1,420	1,460
Cases Resolved through Mail-in Option	Mail-in Option	303	330	350
Caseload Requiring Court Hearing	Court Hearings	1,074	1,090	1,110
Cases Requiring Jury Trial	Jury Trials	2	2	2
Efficiency				
Ratio of Cases to FTEs*	Ratio	810	835	859
Average Staff Time per Case	Hours	New Metric	.5	.5
Average Time for Resolution of Cases	Days	New Metric	30	30
Effectiveness				
Average Overall Rating of Programs[1]	Rating on Scale of 1 to 4	New metric	New Metric	3.5

[1] Based on evaluation cards provided with each summons with rating on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.
* Includes Court staff, City Clerk staff, Judge, and prosecuting attorney

Municipal Court Subprogram

GOAL: Police and other City staff working with the community to help ensure safety; satisfy residents' expectations that individuals observe the City's Municipal Code and State Law; and the justice system is fair, effective and efficient.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	134,980	124,119	(10,861)	-8%	46%	127,604	3,485	3%	47%
Supplies	2,000	2,700	700	35%	1%	2,728	28	1%	1%
Services	97,350	142,604	45,254	46%	53%	143,694	1,090	1%	52%
Capital Outlay	7,500	-	(7,500)	-100%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**241,830**	**269,423**	**27,593**	**11%**	**100%**	**274,026**	**4,603**	**2%**	**100%**
FTEs	**1.48**	**1.48**	**-**	**0%**		**1.48**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Wedding Ceremony Fee	180	180	-	0%	0%	180	-	0%	0%
	Court Fines	134,130	134,130	-	0%	100%	134,130	-	0%	100%
	Fund Total	134,310	134,310	-	0%	100%	134,310	-	0%	100%
Program Total		**134,310**	**134,310**	**-**	**0%**	**100%**	**134,310**	**-**	**0%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(107,520)**	**(135,113)**				**(139,716)**			

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Parks Program

GOAL: Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit or see; sports facilities that are fully used and properly maintained; and a suitable final resting place that meets community needs.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	1,080,310	957,112	(123,198)	-11%	43%	996,894	39,782	4%	38%
Supplies	96,383	113,631	17,248	18%	5%	117,940	4,309	4%	5%
Services	671,894	796,053	124,159	18%	35%	854,890	58,837	7%	33%
Capital Outlay	631,018	380,000	(251,018)	-40%	17%	642,850	262,850	69%	25%
Other	-	-	-		0%	-	-		0%
Program Total	**2,479,605**	**2,246,796**	**(232,809)**	**-9%**	**100%**	**2,612,574**	**365,778**	**16%**	**100%**
FTEs	**17.73**	**16.93**	**(0.80)**	**-5%**		**17.27**	**0.34**	**2%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Arborist Licenses	400	400	-	0%	0%	400	-	0%	0%
	Boat Permits	1,000	1,000	-	0%	0%	1,000	-	0%	0%
	Transfer to Cemetery Fund	105,000	95,000	(10,000)	-10%	10%	105,000	-	0%	14%
	Fund Total	106,400	96,400	(10,000)	-9%	10%	106,400	-	0%	14%
Open Space & Parks Fund	Sales & Use Tax	-	268,104	268,104		28%	-	(268,104)	-100%	0%
	Miscellaneous	-	55,210	55,210		6%	-	(55,210)	-100%	0%
	Fund Total	-	323,314	323,314		33%	-	(323,314)	#DIV/0!	0%
Conservation Trust Fund	Grant Revenue	266,250	75,000	(191,250)	-72%	8%	75,000	-	0%	10%
	State Lottery Revenue	196,690	198,660	1,970	1%	21%	200,640	1,980	1%	27%
	Miscellaneous Revenue	2,000	2,000	-	0%	0%	2,000	-	0%	0%
	Fund Total	464,940	275,660	(189,280)	-41%	28%	277,640	1,980	1%	38%
Cemetery Perpetual Fund	Burial Permits-Restricted	33,330	33,660	330	1%	3%	33,980	320	1%	5%
	Miscellaneous Revenue	2,000	2,000	-	0%	0%	2,000	-	0%	0%
	Fund Total	35,330	35,660	330	1%	4%	35,980	320	1%	5%
Cemetery Fund	Burial Permits-Restricted	33,330	33,660	330	1%	3%	33,980	320	1%	5%
	Burial Fees	31,850	32,180	330	1%	3%	32,490	310	1%	4%
	Miscellaneous Revenue	500	400	(100)	-20%	0%	560	160	40%	0%
	Fund Total	65,680	66,240	560	1%	7%	67,030	790	1%	9%
Impact Fee Fund	Impact Fees - Parks & Trails	1,309,450	529,290	(780,160)	-60%	55%	284,330	(244,960)	-86%	39%
Program Total		**1,946,470**	**967,590**	**(978,880)**	**-50%**	**100%**	**735,400**	**(242,190)**	**-25%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(533,135)**	**(1,279,206)**				**(1,877,174)**			

Parks Program Key Indicators
Parks Sub-Program

Goals

Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visits or see; sports facilities that are fully used and properly maintained.

Objectives

Well maintained, popular parks and facilities that provide multiple outdoor opportunities for residents of and visitors to Louisville to enjoy.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$75	$91	$94
Workload				
Total Park Acreage	Acres	353	353	353
Irrigated Park Acreage	Acres	93	93	93
Non-irrigated Park Acreage	Acres	260	260	260
Park Maintenance[1]	Hours	New Metric	36,500	36,500
Adopt a Park program[2]	Programs	5	5	5
Efficiency				
Park expenditures per irrigated acre[3]	$/Acre	$4,242	$4,415	$4,544
Park expenditures per non-irrigated acre[3]	$/Acre	New Metric	$779	$802
Facility shelter rentals	Reservations	292	270	280
Effectiveness				
"Overall Performance of the Louisville Parks and Recreation Department"[4]	% Excellent or Good	91% (2012)	89%	NA
"Adequacy of Parks, bike paths, playing fields and playgrounds" [4]	% Essential or Important	94% (2012)	91%	NA
PPLAB Rating[5]	1 to 10	New Metric	8.5	8.5
Net savings from using Volunteers[6]	$	New Metric	$1,750	$1,750

[1] Hours are estimates. Hours only account for Louisville employees. Volunteer and contractual hours are not included.

[2] Figures represent number of adopt-a-park programs.

[3] Historically, expense breakdown between irrigated and non-irrigated sites has not been tracked. Total acres expense is estimated at $5,194/acre for 2016. Estimate 85% of total expenditure to irrigated sites, 15% to non-irrigated.

[4] Rating based on the 2016 Citizen Survey results.

[5] Based on annual review by the Parks and Public Landscape Advisory Board.

[6] Gross savings estimated around $3,500 per year. Estimate 50% deduction for staff time.

[7] Significant changes from 2015 to 2016 and beyond are often due to the change to a program budget and thus a change in allocations.

Parks Sub-Program

GOAL: Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit or see; sports facilities that are fully used and properly maintained; and a suitable final resting place that meets community needs.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	862,550	882,272	19,722	2%	44%	919,282	37,010	4%	39%
Supplies	77,805	79,857	2,052	3%	4%	81,965	2,108	3%	4%
Services	572,922	675,646	102,724	18%	34%	728,093	52,447	8%	31%
Capital Outlay	578,815	365,000	(213,815)	-37%	18%	604,450	239,450	66%	26%
Other	-	-	-		0%	-	-	#DIV/0!	0%
Program Total	**2,092,092**	**2,002,775**	**(89,317)**	**-4%**	**100%**	**2,333,790**	**331,015**	**17%**	**100%**
FTEs	**14.83**	**15.79**	**0.96**	**6%**		**16.14**	**0.35**	**2%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Boat Permits	1,000	1,000	-	0%	0%	1,000	-	0%	0%
	Fund Total	1,000	1,000	-	0%	0%	1,000	-	0%	0%
Open Space & Parks Fund	Sales & Use Tax	-	268,104	268,104		24%	-	(268,104)	-100%	0%
	Miscellaneous	-	55,210	55,210		5%	-	(55,210)	-100%	0%
	Fund Total	-	323,314	323,314		29%	-	(323,314)		0%
Conservation Trust Fund	Grant Revenue	266,250	75,000	(191,250)	-72%	7%	75,000	-	0%	13%
	State Lottery Revenue	196,690	198,660	1,970	1%	18%	200,640	1,980	1%	36%
	Miscellaneous Revenue	2,000	2,000	-	0%	0%	2,000	-	0%	0%
	Fund Total	464,940	275,660	(189,280)	-41%	24%	277,640	1,980	1%	49%
Impact Fee Fund	Impact Fees - Parks & Trails	1,309,450	529,290	(780,160)	-60%	47%	284,330	(244,960)	-86%	51%
Program Total		**1,775,390**	**1,129,264**	**(189,280)**	**-11%**	**100%**	**562,970**	**1,980**	**0%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(316,702)**	**(873,511)**				**(1,770,820)**			

Forestry Sub-Program

GOAL: Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit or see; sports facilities that are fully used and properly maintained; and a suitable final resting place that meets community needs.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	140,290	-	(140,290)	-100%	0%	-	-	0%	0%
Supplies	13,790	28,842	15,052	109%	34%	30,896	2,054	7%	31%
Services	49,280	49,119	(161)	0%	57%	49,569	450	1%	50%
Capital Outlay	-	7,500	7,500	0%	9%	19,200	11,700	156%	19%
Other	-	-	-		0%	-	-		0%
Program Total	**203,360**	**85,461**	**(117,899)**	**-58%**	**100%**	**99,665**	**14,204**	**17%**	**100%**
FTEs	**1.76**	**-**	**(1.76)**	**-100%**		**-**	**-**		

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Arborist Licenses	400	400	-			400	-		
	Fund Total	400	400	-			400	-		
Program Total		**400**	**400**	**-**	**0%**	**100%**	**400**	**-**	**0%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(202,960)**	**(85,061)**				**(99,265)**			

Horticulture Sub-Program

GOAL: Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit or see; sports facilities that are fully used and properly maintained; and a suitable final resting place that meets community needs.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	-	-	-			-	-		0%
Supplies	-	-	-			-	-		0%
Services	-	-	-			-	-		0%
Capital Outlay	-	-	-			11,700	11,700		100%
Other	-	-	-			-	-		0%
Program Total	**-**	**-**	**-**	**0%**		**11,700**	**11,700**	**0%**	**100%**

FTEs	**-**	**-**	**-**			**-**	**-**		

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund				-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**	**0%**	**0%**	**-**	**-**	**0%**	**0%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**-**	**-**				**(11,700)**			

Parks Program Key Indicators
Cemetery Sub-Program

Goals

Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit of see; sports facilities that are fully used and properly maintained; and a final resting place that meets community needs

Objectives

Provide a suitable final resting place that meets community needs.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Workload				
Total Acreage	Acres	9	9	9
Plots-Occupied[1]	Plots	2,000	2,035	2,070
Plots-Vacant[2]	Plots	3200	3165	3130
Plots Sold	Plots	35	35	35
Efficiency				
Cost to inter (adult size)[3]	Ave $/Per	$1,200	$1,250	$1,250
Cost to Inter (cremation)[3]	Ave $/Per	$425	$450	$450
Sub-Program cost per plot[4]	Ave $/Plot	$1,150	$1,200	$1,200
Acreage Maintained/FTE	Acres/FTE	New metric	.1 FTE	.1 FTE
Effectiveness				
PPLAB Rating[5]	Rating	New metric	NA	NA
Projected supply of plots relative to demand[6]	Years of Supply	New metric	15	15

[1] Number was reached by a survey estimate.

[2] There are approximately 5,200 plots in the cemetery comprised of full-size, infant and cremation. The numbers reflect plots that are not interred.

[3] Cost for opening and closing may increase due to Saturday burial, less than 48 hour notice and vault pricing.

[4] Cost shown is for a resident rate full-size plot. Different rates exist for resident and non-residents for: full-size, infant and cremation plot sizes.

[5] Staff will ask PPLAB to rate.

[6] Estimate is based on full-size plot size. Cremation plot supply will run out quicker.

Cemetery Sub-Program

GOAL: Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit or see; sports facilities that are fully used and properly maintained; and a suitable final resting place that meets community needs.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	77,470	74,840	(2,630)	-3%	47%	77,612	2,772	4%	46%
Supplies	4,788	4,932	144	3%	3%	5,079	147	3%	3%
Services	49,692	71,288	21,596	43%	45%	77,228	5,940	8%	46%
Capital Outlay	52,203	7,500	(44,703)	-86%	5%	7,500	-	0%	4%
Other	-	-	-		0%	-	-		0%
Program Total	**184,153**	**158,560**	**(25,593)**	**-14%**	**100%**	**167,419**	**8,859**	**6%**	**100%**
FTEs	**1.14**	**1.14**	**-**	**0%**		**1.13**	**(0.01)**	**-1%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Transfer to Cemetery Fund	105,000	95,000	(10,000)		48%	105,000	10,000	0%	50%
	Fund Total	105,000	95,000	(10,000)	0%	48%	105,000	10,000	0%	50%
Cemetery Perpetual Fund	Burial Permits-Restricted	33,330	33,660	330	1%	17%	33,980	320	1%	16%
	Miscellaneous Revenue	2,000	2,000	-	0%	1%	2,000	-	0%	1%
	Fund Total	35,330	35,660	330	1%	18%	35,980	320	1%	17%
Cemetery Fund	Burial Permits-Restricted	33,330	33,660	330	1%	17%	33,980	320	1%	16%
	Burial Fees	31,850	32,180	330	1%	16%	32,490	310	1%	16%
	Miscellaneous Revenue	500	400	(100)	-20%	0%	560	160	40%	0%
	Fund Total	65,680	66,240	560	1%	34%	67,030	790	1%	32%
Program Total		**206,010**	**196,900**	**(9,110)**	**-4%**	**100%**	**208,010**	**11,110**	**6%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**21,857**	**38,340**				**40,591**			

City of Louisville

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Open Space & Trails Program

GOAL: Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	518,055	573,405	55,350	11%	34%	596,954	23,549	4%	27%
Supplies	12,736	12,964	228	2%	1%	13,345	381	3%	1%
Services	110,429	117,139	6,710	6%	7%	117,610	471	0%	5%
Capital Outlay	1,934,135	979,708	(954,427)	-49%	58%	1,479,500	499,792	51%	67%
Other	-	-	-		0%	-	-		0%
Program Total	**2,575,355**	**1,683,216**	**(892,139)**	**-35%**	**100%**	**2,207,409**	**524,193**	**31%**	**100%**
FTEs	**6.79**	**7.31**	**0.52**	**8%**		**7.31**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Capital Projects Fund	Capital Contributions from URD	55,000	37,500	(17,500)	-32%	2%	134,890	97,390	260%	6%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	55,000	37,500	(17,500)	-32%	2%	134,890	97,390	260%	6%
Open Space & Parks Fund	Sales & Use Tax	1,908,860	1,645,716	(263,144)	-14%	98%	1,882,000	236,284	14%	91%
	Grant Revenue-Callahan	15,000	-	(15,000)	-100%	0%	-	-		0%
	Miscellaneous	59,010	-	(59,010)	-100%	0%	60,210	60,210		3%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	1,982,870	1,645,716	(337,154)	-17%	98%	1,942,210	296,494	0%	94%
Cons Trust - Lottery Fund	Grant-Wayfinding Project	150,000	-	(150,000)	-100%	0%	-	-		0%
Program Total		**2,187,870**	**1,683,216**	**(504,654)**	-23%	100%	**2,077,100**	**393,884**	23%	100%
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(387,485)**	**-**				**(130,309)**			

Open Space & Trails Program Key Indicators
Acquisition Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Objectives

Maintain an up to date list of high-priority candidate parcels for acquisition. Contact each property owner and, based on the owner's expressed interests, determine the most effective strategy for voluntary acquisition of or easement on each candidate parcel. Maintain contact with each property owner consistent with their expressed interests. Voluntarily acquire candidate parcels at a price that reflects the current market value for comparable property (considering all development restrictions, size, location, existing development, and other relevant factors). Maintain funding for acquisition consistent with adopted Council policy.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident[1]	Exp/ Resident	New Metric	$0.18	$0.43
Workload				
OSAB Ranked & Council Approved Candidate Parcel[2]	Units	20	39	39
Property Owners Contacted	Contacts	New Metric	New Metric	TBD
Efficiency				
Ratio of Costs Devoted to Acquisition Related Activities Divided by # of Priority Parcels	Hrs/Parcel	New Metric	New Metric	TBD
Effectiveness				
Candidate List is Up-to-Date[2]	Annual Review	New Metric	Yes	Yes
Rights of First Refusal Secured	Rights	New Metric	New Metric	TBD
Conservation Easements Secured	Units	New Metric	New Metric	TBD
Service Level Rating[3]	Rating on scale of 1 to 4	New Metric	New Metric	2

[1] Based on Proposed 2017-2018 Budget

[2] Based on Draft OSAB Recommendations which will be finalized by OSAB in December

[3] Based on evaluation cards provided during each meeting with each property owner. Scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.

Aquisition Sub-Program

GOAL: Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	3,510	3,765	255	7%	43%	3,857	92	2%	44%
Supplies	39	-	(39)	-100%	0%	-	-	0%	0%
Services	-	5,000	5,000	0%	57%	5,000	-	0%	56%
Capital Outlay	-	-	-	0%	0%	-	-	0%	0%
Other	-	-	-	0%	0%	-	-	0%	0%
Program Total	**3,549**	**8,765**	**5,216**	**147%**	**100%**	**8,857**	**92**	**1%**	**100%**
FTEs	**0.03**	**0.03**	**-**	**0%**		**0.03**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Open Space & Parks Fund	Sales & Use Tax	3,549	8,765	5,216	147%	100%	8,857	92	1%	100%
	Miscellaneous	-	-	-		0%	-	-	0%	0%
	Fund Total	3,549	8,765	5,216	147%	100%	8,857	92	1%	100%
Program Total		**3,549**	**8,765**	**5,216**	147%	100%	**8,857**	**92**	1%	100%
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**-**	**-**				**-**			

Open Space & Trails Program Key Indicators
Maintenance and Management Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Objectives

Manage the City's Open Space properties in a manner consistent with good stewardship and sound ecological principles that benefits citizens of Louisville by promoting native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp/ Resident	New Metric	$24.16	$22.91
Workload				
City owned Open Space Acreage	Acres	695	695	695
Open Space Expenditures	Total Exp	$451,930	$484,290	$460,410
Hours of Weed Control (Chemical and Fire)	Hours	551.5	200	300
Hours of Weed Control (Mechanical) [1]	Hours	354.5	530	600
Contracts Managed Annually	Contracts	New Metric	16	10
Ranger Naturalist Field Contacts with Users[2]	Citations	New Metric	3	5
Efficiency				
Open Space Expenditures per Acre	Exp/Acres	$650	$697	$662
Open Space Expenditures per Capita	Exp/Capita	$22	$24	$23
$ per acre of Weed Control	$/Acre	New Metric	$108.20	$120.00
Colorado "A List" Species Treated	% Treated	New Metric	100%	100%
Effectiveness				
"Maintenance of Open Space" Rating[3]	% Excellent or Good	87% (2012)	87%	NA
% of Acreage Free of High Priority Weeds	% of total	New Metric	65%	75%
Percentage of all Open Space Zoned[4]	% of Total	20%	18.75%	18.75%
Percentage of all Open Space Designated[5]	% of Total	77%	78%	100%

[1] Includes contractor, staff, and volunteer effort
[2] 2016: 3 Citation; 10 Written Warnings; 122 Verbal Warnings. 2017 estimate is based on 2016 numbers not a mandated quota.
[3] 2016: Based on the 2016 Citizen Survey results.
[4] Open Space zoned as open space
[5] Open Space designated under the various categories listed in the Open Space Master Plan. Includes City owned lands only.

Maintenance & Management Sub-Program

GOAL: Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	302,220	341,873	39,653	13%	74%	354,988	13,115	4%	69%
Supplies	9,984	10,126	142	1%	2%	10,416	290	3%	2%
Services	90,585	91,412	827	1%	20%	91,147	(265)	0%	18%
Capital Outlay	81,500	18,500	(63,000)	-77%	4%	55,500	37,000	200%	11%
Other	-	-	-	0%	0%	-	-	0%	0%
Program Total	**484,289**	**461,911**	**(22,378)**	**-5%**	**100%**	**512,051**	**50,140**	**11%**	**100%**
FTEs	**3.62**	**3.90**	**0.28**	**8%**		**3.90**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Capital Projects Fund	Capital Contributions from URD	55,000	37,500	(17,500)	-32%	8%	134,890	97,390	260%	26%
	Other Revenue &/or Fund Reserves			-	0%	0%		-	0%	0%
	Fund Total	55,000	37,500	(17,500)	-32%	8%	134,890	97,390	260%	26%
Open Space & Parks Fund	Sales & Use Tax	264,289	424,411	160,122	61%	92%	377,161	(47,250)	-11%	74%
	Grant Revenue-Callahan	15,000	-	(15,000)	-100%	0%	-	-	0%	0%
	Miscellaneous	-	-	-		0%	-	-		0%
	Other Revenue &/or Fund Reserves			-		0%		-	0%	0%
	Fund Total	279,289	424,411	145,122	52%	92%	377,161	(47,250)	-11%	74%
Cons Trust - Lottery Fund	Grant-Wayfinding Project	150,000	-	(150,000)	-100%	0%	-	-	0%	0%
Program Total		**484,289**	**461,911**	**(22,378)**	-5%	100%	**512,051**	**50,140**	11%	100%
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**-**	**-**				**-**			

Open Space & Trails Program Key Indicators
Education and Outreach Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation

Objectives

To inform and educate residents and visitors about the City's diverse Open Space properties and the many benefits associated with these lands. To involve residents and visitors in activities that encourage understanding and stewardship of these lands.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp/ Resident	New Metric	$6.13	$7.69
Workload				
Education Programs	Programs	23	13	13
Volunteer Programs	Attendance	439	381	415
Volunteer Hours Donated	Hours	953	980	1,000
Efficiency				
Average Participants per Education Program[1]	Participants/ Programs	27	80	60
Average Hours per Volunteer Program[2]	Hours/ Program	159	139	140
Effectiveness				
Average Overall Rating of Education Programs[3 & 4]	Rating on scale of 1 to 4	New Metric	1.5	1.5
Average Overall Rating of Volunteer Programs[3]	Rating on scale of 1 to 4	New Metric	New Metric	1.5
Better Understanding[3] of Open Space Attributes	Rating on scale of 1 to 4	New Metric	New Metric	1

[1]This is a true average that includes four highly attended education programs (such as a school assembly). If you do not include the four outliers the average attendance per education programs is 14.
[2]Volunteer programs include: Adopts, OSAB, Weed Whackers, Raptor Monitors, Burrowing Owls, Photo Points, and Group Projects.
[3]Based on evaluation cards submitted at conclusion of each program with rating on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.
[4]Only 12 voluntary surveys were completed; 10 of the 12 surveys were from the school assembly.

Education & Outreach Sub-Program

GOAL: Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	112,090	115,464	3,374	3%	62%	121,374	5,910	5%	62%
Supplies	575	591	16	3%	0%	609	18	3%	0%
Services	3,083	3,009	(74)	-2%	2%	3,088	79	3%	2%
Capital Outlay	7,600	67,423	59,823	787%	36%	71,400	3,977	6%	36%
Other	-	-	-	0%	0%	-	-	0%	0%
Program Total	**123,348**	**186,487**	**63,139**	**51%**	**100%**	**196,471**	**9,984**	**5%**	**100%**
FTEs	**1.77**	**1.79**	**0.02**	**1%**		**1.79**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Open Space & Parks Fund	Sales & Use Tax	123,348	186,487	63,139	51%	100%	196,471	9,984	5%	100%
	Miscellaneous	-	-	-		0%	-	-	0%	0%
	Fund Total	123,348	186,487	63,139	51%	100%	196,471	9,984	5%	100%
Program Total		**123,348**	**186,487**	**63,139**	51%	100%	**196,471**	**9,984**	5%	100%
Surplus/(Deficiency) of Program Revenue over Program Expenditures		-	-				-			

Open Space & Trails Program Key Indicators
Trail Maintenance Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Objectives

Maintain all trails to a satisfactory level to encourage recreation and to enable safe walking, running and bike riding around Louisville.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident[1]	Exp/ Resident	New Metric	$7	$8
Workload				
Trails - Total Miles	Miles	34	37	TBD[2]
Trails - Soft Surface	Miles	15	15	TBD[2]
Trails - Hard Surface	Miles	20	23	TBD[2]
Total Number of Wayfinding Signs	Units	New Metric	New Metric	TBD[2]
Efficiency				
Sub-Program Cost per Mile	$/Mile	New Metric	New Metric	TBD[2]
Time to Resolve Reported Maintenance Item	Days	New Metric	4	4
$ per Wayfinding Sign	$/ Sign	New Metric	0	TBD[2]
Effectiveness				
"Maintenance of the Trail System" Rating[3]	% Excellent or Good	90% (2012)	90%	NA
OSAB Maintenance Rating[4]	OSAB Rating	New Metric	New Metric	1.5

[1] Base on proposed 2017-2018 Budget
[2] Wayfinding Trails and Sign implementation to be reprogrammed based on City Council final budget approval and OSAB recommendations
[3] Based on the 2016 Citizen Survey results.
[4] Based on annual OSAB review of each trail segment with rating on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.

Trail Maintenance Sub-Program

GOAL: Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	82,510	93,150	10,640	13%	62%	96,696	3,546	4%	72%
Supplies	2,099	2,169	70	3%	1%	2,242	73	3%	2%
Services	16,744	17,684	940	6%	12%	18,341	657	4%	14%
Capital Outlay	31,595	38,000	6,405	20%	25%	17,500	(20,500)	-54%	13%
Other	-	-	-	0%	0%	-	-	0%	0%
Program Total	**132,948**	**151,003**	**18,055**	**14%**	**100%**	**134,779**	**(16,224)**	**-11%**	**100%**
FTEs	**1.17**	**1.37**	**0.20**	**17%**		**1.37**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Open Space & Parks Fund	Sales & Use Tax	132,948	151,003	18,055	14%	100%	134,779	(16,224)	-11%	100%
	Miscellaneous	-	-	-		0%	-	-	0%	0%
	Fund Total	132,948	151,003	18,055	14%	100%	134,779	(16,224)	-11%	100%
Program Total		**132,948**	**151,003**	**18,055**	14%	100%	**134,779**	**(16,224)**	-11%	100%
Surplus/(Deficiency) of Program Revenue over Program Expenditures		-	-				-			

Open Space & Trails Program Key Indicators
New Trails Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Objectives

Construct the highest priority new trails and trail connections to enhance the trail system in a manner consistent with City Council adopted plans.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident[1]	Exp./ Resident	New Metric	$90	$37
Workload				
Public Meetings regarding New Trails	Hours	5[2]	0	2
Length of New Trails[3]	Feet	225	0	TBD[4]
Number of New Trail Connections	Connections	2	0	TBD[4]
Efficiency				
$ per square Foot[5]	$/Foot	$2	0	TBD[4]
Effectiveness				
Number of Trail Connections and Crossings Remaining to be Completed	Total	44	44	TBD[4]

[1] Based on proposed 2017-2018 Budget.
[2] Wayfinding Open House and 4 OSAB Wayfinding Meetings
[3] Includes trails identified in the "New Trails" and "Wayfinding" CIP's
[4] Wayfinding Trails implementation to be reprogrammed based on City Council final budget approval and OSAB recommendations
[5] 2015 includes crusher fines trail improvement completed by volunteers and staff

New Trails Sub-Program

GOAL: Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	17,725	19,153	1,428	8%	2%	20,039	886	5%	1%
Supplies	39	78	39	100%	0%	78	-	0%	0%
Services	17	34	17	100%	0%	34	-	0%	0%
Capital Outlay	1,813,440	855,785	(957,655)	-53%	98%	1,335,100	479,315	56%	99%
Other			-		0%		-		0%
Program Total	**1,831,221**	**875,050**	**(956,171)**	**-52%**	**100%**	**1,355,251**	**480,201**	**55%**	**100%**
FTEs	**0.20**	**0.22**	**0.02**	**10%**		**0.22**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Open Space & Parks Fund	Sales & Use Tax	1,384,726	875,050	(509,676)	-37%	100%	1,164,732	289,682	33%	95%
	Miscellaneous	59,010	-	(59,010)		0%	60,210	60,210	0%	5%
	Fund Total	1,443,736	875,050	(568,686)	-39%	100%	1,224,942	349,892	40%	100%
Cons Trust - Lottery Fund			-	-	0%	0%	-	-	0%	0%
Program Total		**1,443,736**	**875,050**	**(568,686)**	-39%	100%	**1,224,942**	**349,892**	40%	100%
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(387,485)**	**-**				**(130,309)**			

City of Louisville

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Recreation Program

GOAL: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	2,677,000	2,827,169	150,169	6%	60%	2,927,296	100,127	4%	62%
Supplies	283,569	308,835	25,266	9%	7%	308,939	104	0%	7%
Services	1,227,567	1,355,024	127,457	10%	29%	1,425,005	69,981	5%	30%
Capital Outlay	302,760	241,900	(60,860)	-20%	5%	89,900	(152,000)	-63%	2%
Other	-	-	-		0%	-	-		0%
Program Total	**4,490,896**	**4,732,928**	**242,032**	**5%**	**100%**	**4,751,140**	**18,212**	**0%**	**100%**
FTEs	**53.01**	**53.43**	**0.42**	**1%**		**53.72**	**0**	**1%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Youth Sub-Program Revenue	401,660	401,050	(610)	0%	10%	402,870	1,820	0%	11%
	Adult Sub-Program Revenue	151,000	151,200	200	0%	4%	153,200	2,000	1%	4%
	Senior Sub-Program Revenue	142,400	154,100	11,700	8%	4%	155,200	1,100	1%	4%
	Aquatics Sub-Program Revenue	190,500	199,010	8,510	4%	5%	201,510	2,500	1%	5%
	Rec Center Membership Fee	825,200	833,450	8,250	1%	21%	841,790	8,340	1%	22%
	Rec Center Daily User Fees	84,400	85,000	600	1%	2%	85,000	-	0%	2%
	Rec Center Merchandise	1,680	1,500	(180)	-11%	0%	1,500	-	0%	0%
	Rec Center Concession Fees	7,700	7,500	(200)	-3%	0%	7,500	-	0%	0%
	Rec Center - Rentals	101,800	99,260	(2,540)	-2%	3%	99,500	240	0%	3%
	Unclassified - Rentals	31,000	31,500	500	2%	1%	31,750	250	1%	1%
	Fund Total	1,937,340	1,963,570	26,230	1%	50%	1,979,820	16,250	1%	52%
Impact Fee Fund	Impact Fee Revenue	864,640	349,500	(515,140)	-60%	9%	187,750	(161,750)	-46%	5%
	Fund Total	864,640	349,500	(515,140)	-60%	9%	187,750	(161,750)	-86%	5%
Golf Course Fund	Green Fees	800,000	871,400	71,400	9%	22%	888,420	17,020	2%	23%
	Annual Season Passes	135,000	140,000	5,000	4%	4%	142,800	2,800	2%	4%
	Golf Cart Rentals	140,000	208,450	68,450	49%	5%	212,160	3,710	2%	6%
	Driving Range Fees	125,000	140,450	15,450	12%	4%	142,800	2,350	2%	4%
	Merchandise Sales	95,000	125,170	30,170	32%	3%	127,500	2,330	2%	3%
	Other Rentals	33,200	41,530	8,330	25%	1%	42,360	830	2%	1%
	Fees-Other	31,000	33,500	2,500	8%	1%	34,130	630	2%	1%
	Miscellaneous Revenue	19,500	34,100	14,600	75%	1%	34,200	100	0%	1%
	Fund Total	1,378,700	1,594,600	215,900	16%	41%	1,624,370	29,770	2%	43%
Program Total		**4,180,680**	**3,907,670**	**(273,010)**	**-7%**	**100%**	**3,791,940**	**(115,730)**	**-3%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(310,216)**	**(825,258)**				**(959,200)**			

Recreation Program Key Indicators
Youth Activities Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Provide programs which stimulate physical, social, and cognitive skills for the youth of Louisville. Encourage community responsibility through volunteer service that supports the well-being of the community. Provide an individualized learning environment in which each child may grow and learn at their own pace.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Youth Population[1]	Youth 0-17	4,433	4,450	4,450
Workload				
Summer Day Camp Attendees	Participants	630	700	700
Preschool Program Attendees	Participants	486	486	486
Teen Program Attendees	Participants	53	55	55
Youth Sports Attendees[2]	Participants	1,776	1,906	2,000
Nite at the Rec Attendees	Participants	3,267	3,850	4,000
Catalog	#	3	3	3
Efficiency				
$ per Camp Participant	$/Participant	$145/session	$234/session	$234/session
$ per Preschool Participant	$/Participant	$208/month	$373/month	$373/month
$ per teen Program Participant	$/Participant	$46/session	$78/session	$78/session
$ per Youth Sports Participant	$/Participant	$85	$160	$155
$ per Nite at the Rec Participant	$/Participant	$19	$51	$53
Effectiveness				
Ave. # and % of Return Participants per Sports Program	#	New Metric	N/A	N/A
	%	New Metric	N/A	N/A
"Current Recreation Programs for Youth" Rating [3]	% Excellent or Good	88% (2012)	85%	
Average Overall Rating of Programs[4]	Rating on Scale of 1 to 4	1.34	1.24	
Total Youth Activities Participants	Participants	10,654	11,447	11,691
Health Measure	Metric Not Identified			

[1] Based on the most recent Census Data with Youth defined as ages 17 and younger.
[2] Total participants each season. Not unique individuals because many participate in more than one sport or session.
[3] 2016 Citizen Survey results.
[4] Based on evaluation cards submitted at conclusion of each program with rating on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.

Youth Activities Sub-Program

GOAL: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	616,798	656,808	40,010	6%	66%	672,511	15,703	2%	65%
Supplies	58,924	60,938	2,014	3%	6%	62,926	1,988	3%	6%
Services	270,342	284,570	14,228	5%	28%	291,853	7,283	3%	28%
Capital Outlay	80,065	-	(80,065)	-100%	0%	4,950	4,950		0%
Other	-	-	-		0%	-	-		0%
Program Total	**1,026,129**	**1,002,316**	**(23,813)**	**-2%**	**100%**	**1,032,240**	**29,924**	**3%**	**100%**
FTEs	**12.88**	**12.97**	**0.09**	**1%**		**12.97**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Rec Center Nite at the Rec	32,000	32,500	500	2%	8%	32,500	-	0%	8%
	Rec Center Nite@Rec Merchandis	11,500	11,750	250	2%	3%	12,000	250	2%	3%
	Rec Center Child Care Fees	9,760	8,800	(960)	-10%	2%	8,870	70	1%	2%
	Rec Center Youth Activity Fees	170,000	170,000	-	0%	42%	170,000	-	0%	42%
	Rec Cen Youth Activ Contracted	46,000	46,000	-	0%	11%	46,000	-	0%	11%
	Rec Center Youth Red Cross	1,400	-	(1,400)	-100%	0%	-	-	0%	0%
	Rec Center Youth Sports Fees	101,000	102,000	1,000	1%	25%	103,000	1,000	1%	26%
	Rec Cen Youth Sports Contractd	30,000	30,000	-	0%	7%	30,500	500	2%	8%
	Fund Total	401,660	401,050	(610)	0%	100%	402,870	1,820	0%	100%
Program Total		**401,660**	**401,050**	**(610)**	**0%**	**100%**	**402,870**	**1,820**	**0%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(624,469)**	**(601,266)**				**(629,370)**			

Recreation Program Key Indicators
Adult Activities Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Encourage physical activity, intellectual stimulation, and social well-being by offering adult sports leagues, adult educational programs, and other events.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Adult Population[1]	Residents 18-59 Years of Age	11,183	11,200	11,200
Workload				
Adult Sporting Events[2]	Events	22	25	25
Adult Fitness Classes Offered	Classes	56/week	63/week	65/week
Catalog	#	3	3	3
Facilities/Equipment Maintained	Units	New Metric		
Efficiency				
Cost Recovery of Adult Programs (Council policy target is 100%)	%	83%	70%	70%
Effectiveness				
"Current Recreation Programs for Adults" Rating[3]	% Excellent or Good	87% (2012)	77%	
Adult Participation in Fitness Classes[4]	Total attendance in classes	37,471	40,855	43,000
Adult Participation in Sporting Events	% of Adult Pop	New Metric	27%	29%
Average Overall Rating of Programs[5]	Rating on scale of 1 to 4	New Metric		
Health Measure	Metric Not Yet Identified			

[1] Based on the most recent Census Data with "Adult" defined as those 18 years to 59 years old.
[2] Includes sports and field rentals.
[3] Based on the 2016 Citizen Survey results.
[4] Staff is still working on a way to track unique participants.
5 Based on evaluation cards submitted in periodic surveys for Adult Rec programs with rating on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.

Adult Activities Sub-Program

GOAL: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	252,688	273,951	21,263	8%	50%	283,469	9,518	3%	50%
Supplies	22,885	23,823	938	4%	4%	24,764	941	4%	4%
Services	173,289	179,807	6,518	4%	33%	186,757	6,950	4%	33%
Capital Outlay	57,985	70,000	12,015	21%	13%	74,950	4,950	7%	13%
Other	-	-	-		0%	-	-		0%
Program Total	**506,847**	**547,581**	**40,734**	**8%**	**100%**	**569,940**	**22,359**	**4%**	**100%**
FTEs	**4.16**	**4.50**	**0.34**	**8%**		**4.55**	**0**	**1%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Rec Center Adult - Fitness	60,500	60,500	-	0%	40%	60,500	-	0%	39%
	Rec Cen Adult Fit Contracted	42,000	42,000	-	0%	28%	42,000	-	0%	27%
	Rec Center Adult Fit Red Cross	500	700	200	40%	0%	700	-	0%	0%
	Rec Center Adult Sports Fees	48,000	48,000	-	0%	32%	50,000	2,000	4%	33%
	Fund Total	151,000	151,200	200	0%	100%	153,200	2,000	1%	100%
Program Total		**151,000**	**151,200**	**200**	**0%**	**100%**	**153,200**	**2,000**	**1%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(355,847)**	**(396,381)**				**(416,740)**			

Recreation Program Key Indicators
Senior Activities and Services Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Encourage physical activity, intellectual stimulation, and social well-being through programs and services for persons 60 and older.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Senior Population[1]	Residents Greater than 59	3,555	3,600	3,600
Workload				
Special Events	Events	14	13	14
Health and Wellness Events	Items	50	44	48
Fitness and Sports Events	Items	21	24	23
Trips	Events	63	61	62
Daily Lunch Program	Days Open	240	242	242
Classes and Workshops	Events	32	44	40
Volunteer Opportunities	Hours	3,981	4,735	4,900
Efficiency				
Average cost per Participant Lunch[4]	$/Participant	4.75	5.50	5.50
Average cost per Participant[5]		$11	$26	$27
Effectiveness				
"Overall of the Louisville Senior Center" Rating [2]	% Excellent or Good	87% (2012)	81%	
"Current Programs and Services for Seniors" Rating[2]	% Excellent or Good	91% (2012)	87%	
Average Overall Rating of Programs[3]	Rating on scale of 1 to 4	New Metric	2	1
Average Participants per Day Trip	Att./Trip	New Metric	18	18
Average Participants Lunch Bunch	Att./Trip	New Metric	17	17
Average Participants Dinner Group	Att./Trip	New Metric	18	18
Health Measure	Metric Not Yet Identified			

[1] Based on the most recent Census Data with Senior defined as residents age 60 and up.
[2] Based on the 2016 Citizen Survey results.
[3] Based on evaluation cards submitted at conclusion of each program with rating on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.
[4] Amount of Caterers Cost per meal charged. Does not include $25/day delivery.
[5] Amount of expenses for 2015/number of meals ordered; budgeted amount/estimated number of meals ordered for 2016, 2017.

Senior Activities & Services Sub-Program

GOAL: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	327,644	357,523	29,879	9%	54%	368,161	10,638	3%	54%
Supplies	32,846	35,295	2,449	7%	5%	37,849	2,554	7%	6%
Services	265,307	271,133	5,826	2%	41%	276,558	5,425	2%	41%
Capital Outlay	58,480	-	(58,480)	-100%	0%	-	-		0%
Other	-	-	-		0%	-	-		0%
Program Total	**684,277**	**663,951**	**(20,326)**	**-3%**	**100%**	**682,568**	**18,617**	**3%**	**100%**
FTEs	**5.10**	**5.16**	**0.06**	**1%**		**5.16**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Senior Grants	6,000	6,000	-	0%	4%	6,000	-	0%	4%
	Senior Meals Reimbursement	39,400	50,000	10,600	27%	32%	50,000	-	0%	32%
	Senior Fees	69,000	70,000	1,000	1%	45%	71,000	1,000	1%	46%
	Senior Fees - Contracted	10,000	10,100	100	1%	7%	10,200	100	1%	7%
	Senior Meals Contributions	18,000	18,000	-	0%	12%	18,000	-	0%	12%
	Fund Total	142,400	154,100	11,700	8%	100%	155,200	1,100	1%	100%
Program Total		**142,400**	**154,100**	**11,700**	**8%**	**100%**	**155,200**	**1,100**	**1%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(541,877)**	**(509,851)**				**(527,368)**			

Recreation Program Key Indicators
Aquatics Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Provide comprehensive aquatics programming that meets the needs of the community through highly accessible, enjoyable, and varied opportunities for learning and recreation. Offer a safe, responsive and welcoming aquatics environment that promotes the health and well-being of residents and visitors.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
Workload				
Water Aerobics Classes[1]	Classes	50/Month or 600 Year	50/Month or 600 Year	50/Month or 600 Year
Louisville Dolphins Swim Team (Mem Sq)[2]	Hours of Use	450	453	450
Louisville Dolphins Swim Team (Rec Cent)[3]	Hours of Use	37	91.25	95
Pool Maintenance[4]	Hours	2,577	2,577	2,577
Swim Lesson Participation	Attendees	1,108	1,321	1,300
Open Swim[5]	Hours	2,484	2,584	2,584
Efficiency				
Water Aerobics Class Cost per Attendee	$/Attendee	New Metric		
Swim Team Cost per Attendee	$/Attendee	New Metric		
Swim Lessons Cost per Attendee	$/Attendee	New Metric		
Open Swim Cost per Attendee	$/Hour	New Metric		
Effectiveness				
Net Revenue of Rec Center Pool Mgt.	Net Rev	$116,732.15	$115,000	$115,000
Net Revenue of Memory Square Pool Mgt.	Net Rev	$ 63,715.82	$50,000	$50,000
Percent of Swim Lesson Participants who Progress[6]	%	N/A	N/A	N/A
Average Rating of Programs[7]	1 to 4	1.21	1.16	*1.18

[1] Aerobics classes calculated 12/week @50 weeks.
[2] Dolphin hours calculated with practices, meets, open house and fall splash.
[3] Dolphin Rec hours used for stroke clinics, preseason evals, banquets and meetings. 2016 increased with the addition of spring clinics.
[4] Maintenance hours calculated by ¼ hour of maintenance completed by part-time staff during operational hours and scheduled shifts and the average of full-time staff 3 hours/week backwashing, 3 hours/day pool chemistry and mechanics.
[5] Hours calculated when the splash or main pools were designated as open swim.
[6] Currently no criteria developed to track participants on progression of skills or level advancement.
[7] Based on evaluation cards submitted at conclusion of each program with rating on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.
***2017 Projected calculated using by using the average from 2015 and 2016.**

Aquatics Sub-Program

GOAL: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	609,184	651,483	42,299	7%	74%	673,280	21,797	3%	74%
Supplies	38,244	42,190	3,946	10%	5%	44,080	1,890	4%	5%
Services	166,835	181,769	14,934	9%	21%	186,593	4,824	3%	20%
Capital Outlay	47,480	-	(47,480)	-100%	0%	10,000	10,000		1%
Other	-	-	-		0%	-	-		0%
Program Total	**861,743**	**875,442**	**13,699**	**2%**	**100%**	**913,953**	**38,511**	**4%**	**100%**
FTEs	**13.89**	**14.02**	**0.13**	**1%**		**14.02**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Rec Center Swim Lessons	110,000	115,010	5,010	5%	58%	117,010	2,000	2%	58%
	Rec Center Aquatics Contracted	15,000	17,000	2,000	13%	9%	17,500	500	3%	9%
	Rec Center Aquatics Red Cross	1,500	3,000	1,500	100%	2%	3,000	-	0%	1%
	Rec Center Swim Team	25,000	25,000	-	0%	13%	25,000	-	0%	12%
	Memory Square Swim Admission	35,000	35,000	-	0%	18%	35,000	-	0%	17%
	Memory Square Swim Lessons	4,000	4,000	-	0%	2%	4,000	-	0%	2%
	Fund Total	190,500	199,010	8,510	4%	100%	201,510	2,500	1%	100%
Program Total		**190,500**	**199,010**	**8,510**	**4%**	**100%**	**201,510**	**2,500**	**1%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(671,243)**	**(676,432)**				**(712,443)**			

Recreation Program Key Indicators
Golf Course Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Provide an enjoyable, yet challenging course for residents and visitors of all skill levels. Attract and retain golfers by offering competitive rates and amenities, continuous maintenance and professional management. Operate as an Enterprise by generating sufficient revenue to cover operations, debt service and capital replacement.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
Workload				
Total Rounds	Rounds	14,153	30,000	34,000
Season Passes	Units	85	399	450
Cart Rentals	Units	9,274	14,342	16,000
Total Playable Days[1]	Playable Days	New Metric	New Metric	TBD
Guest Lessons Attended	Hours	129	450	600
Course Maintenance	FTEs		8.7	11.7
Marketing Effort	Hours	624	752	832
Tournaments / Outings / Club events	Events	47	119	135
Efficiency				
Average Revenue per Round	$/Round	$51.43	$46.35	$50.00
Cart Rental Rev./Cart Lease Debt Service	Rev/Exp.	$2.68	$2.90	$3.26
Average Revenue per Playable Day[1]	Rev-Op Exp.	New Metric	New Metric	TBD
Effectiveness				
Net Revenue or (Loss)[2]	$	New Metric	$32,450	($84,400)
Resident Participation[3] ("Played Golf at the Coal Creek Golf Course")	% Response	22% (2012)	18%	25%
Resident Participation[3] ("Engaged in an Activity at the Coal Creek Golf Course")	% Response	New Metric	NA	25%
"Overall Quality of the Coal Creek Golf Course" Citizen Survey Rating[3]	% Excellent or Good	76% (2012)	80%	85%
Overall Quality of the Coal Creek Golf Course Golfer Rating[4]	Rating on scale of 1 to 5	New Metric	4.16	4.5
Marketing Effectiveness	TBD	New Metric	New Metric	TBD

[1] Intermittent or steady rain exceeding 0.25 inches over more than one hour, wind speed exceeds 19 miles per hour, temperatures less than 46 and more than 94 degrees AND these NON-playable day criteria are present for more than 50% of playable hours.
[2] After 100% of capital expenditures.
[3] Based on the 2016 Citizen Survey results.
[4] Based on evaluation cards submitted at conclusion of each round with rating on a scale of 5=Excellent, 4=Good, 3=average, 2= below average, 1=Poor.

Golf Course Sub-Program

GOAL: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	870,686	887,404	16,718	2%	54%	929,875	42,471	5%	60%
Supplies	130,670	146,589	15,919	12%	9%	139,320	(7,269)	-5%	9%
Services	351,794	437,745	85,951	24%	27%	483,244	45,499	10%	31%
Capital Outlay	58,750	171,900	113,150	193%	10%	-	(171,900)	-100%	0%
Other - Loan Repayment	-	-	-		0%	-	-		0%
Program Total	**1,411,900**	**1,643,638**	**231,738**	**16%**	**100%**	**1,552,439**	**(91,199)**	**-6%**	**100%**
FTEs	**16.98**	**16.78**	**(0.20)**	**-1%**		**17.02**	**0**	**1%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Golf Course Fund	Green Fees	800,000	871,400	71,400	9%	55%	888,420	17,020	2%	55%
	Annual Season Passes	135,000	140,000	5,000	4%	9%	142,800	2,800	2%	9%
	Golf Cart Rentals	140,000	208,450	68,450	49%	13%	212,160	3,710	2%	13%
	Driving Range Fees	125,000	140,450	15,450	12%	9%	142,800	2,350	2%	9%
	Merchandise Sales	95,000	125,170	30,170	32%	8%	127,500	2,330	2%	8%
	Other Rentals	33,200	41,530	8,330	25%	3%	42,360	830	2%	3%
	Fees-Other	31,000	33,500	2,500	8%	2%	34,130	630	2%	2%
	Miscellaneous Revenue	19,500	34,100	14,600	75%	2%	34,200	100	0%	2%
	Fund Total	1,378,700	1,594,600	215,900	16%	100%	1,624,370	29,770	2%	100%
Program Total		**1,378,700**	**1,594,600**	**215,900**	**16%**	**100%**	**1,624,370**	**29,770**	**2%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(33,200)**	**(49,038)**				**71,931**			

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Cultural Services Program

GOAL: Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	1,340,500	1,408,127	67,627	5%	54%	1,462,101	53,974	4%	65%
Supplies	123,250	149,630	26,380	21%	6%	135,640	(13,990)	-9%	6%
Services	600,370	631,840	31,470	5%	24%	638,230	6,390	1%	28%
Capital Outlay	61,670	409,300	347,630	564%	16%	5,000	(404,300)	-99%	0%
Other									
Program Total	**2,125,790**	**2,598,897**	**473,107**	**22%**	**100%**	**2,240,971**	**(357,926)**	**-14%**	**100%**
FTEs	**22.27**	**22.63**	**0.36**	**2%**		**22.63**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Special Event Permits	6,000	6,000	-	0%	1%	6,000	-	0%	1%
	Superior IGA - Library	289,170	296,400	7,230	3%	63%	311,220	14,820	5%	71%
	Fall Festival	10,000	10,000	-	0%	2%	10,000	-	0%	2%
	Art Center Rentals	9,000	9,000	-	0%	2%	9,000	-	0%	2%
	Library Fines	48,000	48,000	-	0%	10%	48,000	-	0%	11%
	Library - Other	6,100	6,000	(100)	-2%	1%	6,000	-	0%	1%
	Fund Total	368,270	375,400	7,130	2%	80%	390,220	14,820	4%	89%
Impact Fee Fund	Impact Fee - Library	233,250	94,290	(138,960)	-60%	20%	50,650	(43,640)	-46%	11%
	Fund Total	233,250	94,290	(138,960)	-60%	20%	50,650	(43,640)	-86%	11%
Program Total		**601,520**	**469,690**	**(131,830)**	**-22%**	**100%**	**440,870**	**(28,820)**	**-6%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(1,524,270)**	**(2,129,207)**				**(1,800,101)**			

Cultural Services Program Key Indicators
Library Services Sub-Program

Goals

Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Objectives

Provide information and technology to all members of the community, with assistance from an approachable, knowledgeable staff. Foster lifelong learning by delivering wide-ranging, hands-on learning activities and programs to all ages. Practice and reinforce the skills needed for reading readiness with young children so that they are poised to be successful learners when they enter school.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Resident Population of Louisville and	Residents	32,904	33,000	33,000
$ Per Resident	Exp./ Resident	$51	$53	$55
Workload				
Check-outs and Renewals	Items	494,889	490,000	485,000
Library Card Holders	Resident Library Card	17,931	18,150	18,150
Programs for Adults, Teens, and Children	# of Programs	818	820	820
Programs for Adults, Teens, and Children	Attendance	21,473	22,000	22,500
Ave Number of WiFi Users	Daily	125	135	150
Visitors	Annual	249,421	230,000	230,000
Efficiency				
Check-outs per FTE [1]	Items/FTE	25,007	23,786	23,544
Program Attendance per 1,000 Served [2]	Units	665	670	680
Summer Reading Program Participation (age 11 and under)	Total registrants	1,558	1,755	1,780
Average Wireless Users	Daily	125	140	155
Ave. Times Study Room Requestors Turned Away	Daily	No Data	New Metric	New Metric
Ave. Time from Item Check-in to Back on Shelf	Hours	16	16	16
Ave. Days for Newly Acquired Items to be Ready for Checkout	Days	13	13	13
Effectiveness				
"Overall performance of Louisville Public Library" Rating[3]	% Excellent or Good	96% (2012)	96%	NA
"Louisville Public Library programs" Rating[3]	% Excellent or Good	96% (2012)	98%	NA
"Services at the Louisville Public Library" Rating[3]	% Excellent or Good	97% (2012)	98%	NA
"Louisville Public Library services online" Rating[3]	% Excellent or Good	93% (2012)	93%	NA

[1] For comparison purposes, the statewide average is 16,667. (Source: Library Research Service)

[2] Statewide average is 543. (Source: Library Research Service)

[3] Based on the 2016 Citizen Survey results.

Library Services Subprogram

GOAL: Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	1,222,640	1,272,925	50,285	4%	61%	1,322,296	49,371	4%	71%
Supplies	114,680	137,470	22,790	20%	7%	124,720	(12,750)	-9%	7%
Services	387,560	382,300	(5,260)	-1%	18%	405,910	23,610	6%	22%
Capital Outlay	25,420	293,300	267,880	1054%	14%	5,000	(288,300)	-98%	0%
Other	-	-	-			-	-		
Program Total	**1,750,300**	**2,085,995**	**335,695**	**19%**	**100%**	**1,857,926**	**(228,069)**	**-11%**	**100%**
FTEs	**20.10**	**20.54**	**0.44**	**2%**		**20.54**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Superior IGA - Library	289,170	296,400	7,230	3%	67%	311,220	14,820	5%	75%
	Library Fines	48,000	48,000	-	0%	11%	48,000	-	0%	12%
	Library - Other	6,100	6,000	(100)	-2%	1%	6,000	-	0%	1%
	Fund Total	343,270	350,400	7,130	2%	79%	365,220	14,820	4%	88%
Impact Fee Fund	Impact Fee - Library	233,250	94,290	(138,960)	-60%	21%	50,650	(43,640)	-46%	12%
	Fund Total	233,250	94,290	(138,960)	-60%	21%	50,650	(43,640)	-86%	12%
Program Total		**576,520**	**444,690**	**(131,830)**	**-23%**	**100%**	**415,870**	**(28,820)**	**-6%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(1,173,780)**	**(1,641,305)**				**(1,442,056)**			

Cultural Services Program Key Indicators
Museum Services Sub-Program

Goals

Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Objectives

Promote, collect, preserve, and interpret the history of Louisville, with emphasis on the coal mining period from 1877-1955. Make historical artifacts and documents accessible both physically and virtually. Educate children and adults about Louisville's past through programs, displays, and publications.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Resident Population of Louisville	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$4	$4	$4
Workload				
Total Collection Size [1]	Items	19,300	19,800	20,300
Total Items Cataloged	Items	9,206	9,406	9,606
Programs and Outreach Offered	Programs Offered	14	30	30
Efficiency				
Attendance to Resident Ratio	Att./ Population	1%	10%	10%
Average Attendance per Program	Att./ Program	20	63	63
Effectiveness				
Program Attendance [2]	Attendance	274	1,900	1,900
"Overall Performance of the Louisville Historical Museum" [3]	% Excellent or Good	New Metric	89%	TBD
"Louisville Historical Museum Programs" Rating[3]	% Excellent or Good	New Metric	90%	TBD
"Louisville Historical Museum Campus" Rating[3]	% Excellent or Good	New Metric	88%	TBD
History Foundation Paying Members [4]	Members	1,321	1,386	1,460
Web Access Users (Site Visits)	Total Site Visits	12,200	12,800	13,400
Percent of Residents Who are Members	% of Total	7%	7%	7%
Historic Photos and Documents Catalogued and Accessible (Total) [5]	Items	2,416	2,500	2,600
Staff Time per Acquisition	Hours	New Metric	New Metric	New Metric
Visitors	Annual	2,913	3,500	3,500

[1] Includes digitized images.
[2] New programming added including First Friday Art Walk open houses.
[3] Based on the 2016 Citizen Survey results.
[4] The families represented by family memberships are assumed to consist of an average of three people.
[5] Not all photos that the Museum has in its collection and digitizes may legally be made accessible online.

Museum Services Subprogram

GOAL: Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	68,450	80,087	11,637	17%	37%	83,534	3,447	4%	75%
Supplies	7,170	8,760	1,590	22%	4%	7,520	(1,240)	-14%	7%
Services	19,110	39,790	20,680	108%	18%	20,470	(19,320)	-49%	18%
Capital Outlay	-	90,000	90,000		41%	-	(90,000)	-100%	0%
Other	-	-	-			-	-		
Program Total	**94,730**	**218,637**	**123,907**	**131%**	**100%**	**111,524**	**(107,113)**	**-49%**	**100%**
FTEs	**1.57**	**1.49**	**(0.08)**	**-5%**		**1.49**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(94,730)**	**(218,637)**				**(111,524)**			

Cultural Services Program Key Indicators
Cultural Arts & Special Events Sub-Program

Goals

Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage. Continue City sponsored events

Objectives

High-quality, diverse community-wide special events, public art, cultural arts programming for residents of and visitors to Louisville. Provide facilities for community cultural arts programming.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$3	$8	Pending Budget
Workload				
Cultural Council Events Managed	Events	38	43	40
Collaboration with other Community Arts Organizations	Hours	New Metric	18	12
Marketing Materials Produced	Items	55	46	45
Contracts Managed	Items	47	32	35
Fall Festival	Attendees	6,500	6,800	7,000
4th of July Fireworks	Attendees	3,800	3,500	3,800
Efficiency				
$ per event	Street Faire	1,376	8,656	8,800
	July 4th	19,900	20,000	22,000
	Fall Festival	10,007	10,500	11,000
	LCC Events	223	230	230
Marketing Materials $/Attendee	Cost/ Attendance	$4,156/ 8,054	$8,970/ 10,300	Pending Budget
Staff time/Volunteer Hours	Hours/Hours	2,080/1,240	2,200/1,526	2,080/1,200
Effectiveness				
"Opportunities to Participate in Special Events and Community Activities" Rating [1]	% Excellent or Good	87% (2012)	87%	90%
Average Rating of Programs[2]	Rating on scale of 1 to 4	New Metric	New Metric	3.5
Total LCC Revenue of Tickets Sold	$	$3,431	$6,054	$6,100
Arts Center Utilization	Hours	1,895	2,575	2,500

[1] Based on the 2016 Citizen Survey results for "Opportunities to attend cultural activities".
[2] Based on evaluation cards submitted at conclusion of each program with rating on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.

Cultural Arts & Special Events Subprogram

GOAL: Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	49,410	55,115	5,705	12%	19%	56,271	1,156	2%	21%
Supplies	1,400	3,400	2,000	143%	1%	3,400	-	0%	1%
Services	193,700	209,750	16,050	8%	71%	211,850	2,100	1%	78%
Capital Outlay	36,250	26,000	(10,250)	-28%	9%	-	(26,000)	-100%	0%
Other									
Program Total	**280,760**	**294,265**	**13,505**	**5%**	**100%**	**271,521**	**(22,744)**	**-8%**	**100%**
FTEs	**0.60**	**0.60**	**-**	**0%**		**0.60**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Special Event Permits	6,000	6,000	-	0%	24%	6,000	-	0%	24%
	Fall Festival	10,000	10,000	-	0%	40%	10,000	-	0%	40%
	Art Center Rentals	9,000	9,000	-	0%	36%	9,000	-	0%	36%
	Fund Total	25,000	25,000	-	0%	100%	25,000	-	0%	100%
Program Total		**25,000**	**25,000**	**-**	**0%**	**100%**	**25,000**	**-**	**0%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(255,760)**	**(269,265)**				**(246,521)**			

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Community Design Program

GOAL: Sustain an inclusive, family-friendly community with a small-town atmosphere; effective and efficient building services; and effective preservation of the City's historic structures through a voluntary system.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	1,184,470	1,251,829	67,359	6%	61%	1,252,570	741	0%	68%
Supplies	20,190	30,455	10,265	51%	1%	24,835	(5,620)	-18%	1%
Services	687,335	679,118	(8,217)	-1%	33%	574,258	(104,860)	-15%	31%
Capital Outlay	259,850	100,000	(159,850)	-62%	5%	-	(100,000)	-100%	0%
Other			-		0%		-		0%
Program Total	**2,151,845**	**2,061,402**	**(90,443)**	**-4%**	**100%**	**1,851,663**	**(209,739)**	**-10%**	**100%**
FTEs	**13.42**	**13.11**	**(0.31)**	**-2%**		**12.61**	**(1)**	**-4%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Contractors Licenses	56,380	57,150	770	1%	2%	58,660	1,510	3%	3%
	Construction Permits (Net of BAPs)	854,310	1,357,530	503,220	59%	57%	974,970	(382,560)	-28%	48%
	Other Building Permits	271,750	249,390				282,730			
	Development Fees	62,550	63,800	1,250	2%	3%	65,080	1,280	2%	3%
	Code Book Sales	100	-	(100)	-100%	0%	-	-	0%	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	1,245,090	1,727,870	505,140	41%	73%	1,381,440	(379,770)	0%	69%
Historic Preservation Fund	Sales Tax	451,100	466,890	15,790	4%	20%	483,230	16,340	3%	24%
	Use Taxes	186,600	172,180	(14,420)	-8%	7%	144,740	(27,440)	-16%	7%
	Development Fees	500	-	(500)	-100%	0%	-	-		0%
	Interest	4,000	5,000	1,000	25%	0%	5,000	-	0%	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	642,200	644,070	1,870	0%	27%	632,970	(11,100)	-2%	31%
Program Total		**1,887,290**	**2,371,940**	**507,010**	**27%**	**100%**	**2,014,410**	**(390,870)**	**-16%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(264,555)**	**310,538**				**162,747**			

Community Design Program Key Indicators
Community Design Sub-Program

Goals

Sustain an inclusive, family-friendly community with a small-town atmosphere, effective and efficient building services and effective preservation of the City's historic structures through a voluntary system.

Objectives

A well-connected and safe community that is easy for all people to walk, bike, or drive in. Neighborhoods that are rated highly by residents and thriving commercial areas. An open and inclusive long-range planning process with significant public participation.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp/ Resident	New Metric	$9	$9
Workload				
Municipal Code Amendments	# Processed	3	3	4
Long-Range Planning Projects (Area Plans, Neighborhood Plans, etc.)	Hours	2	2	2
Community Open Houses/Meetings	Events	8	1	6
Efficiency				
$/Code Amendment	$/Amendment	New Metric	$12,707	$9,409
$/Long-Range Plan	$/Plan	New Metric	$76,244	$75,276
Hours per Completed Plan[1]	Hours/Plan	New Metric	780	1400
Staff Hours per Open House/Meetings	Hours/Event	New Metric	20	16
Effectiveness				
"Overall Performance of the Louisville Planning Department" Rating[2]	% Excellent or Good	76% (2012)	63%	77% (2020)
"The Public Input Process on City Planning Issues" Rating[2]	% Excellent or Good	71% (2012)	71%	72% (2020)
"Sense of Community" Rating[2]	% Excellent or Good	92% (2012)	87%	93% (2020)
"Overall Image or Reputation of Louisville" Rating[2]	% Excellent or Good	98% (2012)	96%	98% (2020)
"Ease of Walking in Louisville" Rating[2]	% Excellent or Good	91% (2012)	91%	92% (2020)
New Development Audit Rating[3]	Rating	New Metric	7	8

[1] May not track by year because plans may take longer than one year to complete

[2] Based on the 2016 Citizen Survey results.

[3] Annual audit of how well developments satisfy pre-selected scoring criteria. 1-10 rating, with 10 being most consistent with goal and objective of Community Design sub-program.

Community Design Subprogram

GOAL: Sustain an inclusive, family-friendly community with a small-town atmosphere; effective and efficient building services; and effective preservation of the City's historic structures through a voluntary system.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	381,220	372,689	(8,531)	-2%	80%	387,726	15,037	4%	41%
Supplies	3,640	10,025	6,385	175%	2%	7,625	(2,400)	-24%	1%
Services	58,473	84,668	26,195	45%	18%	54,668	(30,000)	-35%	6%
Capital Outlay	259,850	-	(259,850)	-100%	0%	486,120	561,120		52%
Other	-	-	-		0%	-	-		0%
Program Total	**703,183**	**467,382**	**(235,801)**	**-34%**	**100%**	**936,139**	**543,757**	**116%**	**100%**
FTEs	**3.84**	**3.86**	**0.02**	**1%**		**3.86**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(703,183)**	**(467,382)**				**(936,139)**			

Community Design Program Key Indicators
Development Review Sub-Program

Goals

Sustain an inclusive, family-friendly community with a small-town atmosphere, effective and efficient building services and effective preservation of the City's historic structures through a voluntary system

Objectives

Review development applications and enforce the building, zoning and subdivision laws of the city to promote public health, safety, comfort, convenience, prosperity, general welfare and consumer protection.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp/ Resident	New Metric	$47	$52
Workload				
Pre-Application Conferences	# Held	New Metric	46	39
Development Review Applications (PUD, SRU, Plats, etc.)	# Processed	28	42	35
Administrative Reviews/Amendments	# Processed	13	18	15
Building Permits Processed	# Processed	1,304	1,430	1,370
Building Inspections Completed	# Completed	8,831	10,157	10,500
Efficiency				
Direct Cost per Development Application	$/Application	New Metric	$8,281	$10,472
Direct Cost per Building Permit Review	$/Permit	New Metric	$218	$250
Direct Cost per Inspection	$/Inspect	New Metric	$28	$31
Building Permit Review Time	Ave Review Time	35 Days	28 Days	25 Days
Development Review Time	Ave Review Time	New Metric	18 Weeks	18 Weeks
Effectiveness				
"Planning Review Process for New Development" Rating[1]	% Excellent or Good	71% (2012)	63%	72% (2020)
"Building Permit Process" Rating [1]	% Excellent or Good	New Metric	60%	65% (2020)
"Building/Construction Inspection Process" Rating[1]	%Excellent or Good	77% (2012)	65%	78% (2020)
Building Inspection Rollovers	Ave/Month	21	41	30
Customer Service and Program Rating[2]	Rating	New Metric	3	3.25

[1] Based on the 2016 Citizen Survey results.
[2] Based on evaluation cards submitted with each permit and development plan application, rating scale of 4=Excellent, 3=Good, 2=Fair, 1=Poor

Development Review Subprogram

GOAL: Sustain an inclusive, family-friendly community with a small-town atmosphere; effective and efficient building services; and effective preservation of the City's historic structures through a voluntary system.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	702,100	777,624	75,524	11%	82%	759,714	(17,910)	-2%	82%
Supplies	14,750	18,230	3,480	24%	2%	15,010	(3,220)	-18%	2%
Services	177,180	147,200	(29,980)	-17%	16%	147,340	140	0%	16%
Capital Outlay	-	-	-	0%	0%	-	-		0%
Other	-	-	-		0%	-	-		0%
Program Total	**894,030**	**943,054**	**49,024**	**5%**	**100%**	**922,064**	**(20,990)**	**-2%**	**100%**
FTEs	**8.52**	**8.18**	**(0.34)**	**-4%**		**7.68**	**(1)**	**-6%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Contractors Licenses	56,380	57,150	770	1%	6%	58,660	1,510	3%	4%
	Construction Permits (Net of BAPs)	854,310	1,357,530	503,220	59%	144%	974,970	(382,560)	-28%	71%
	Other Building Permits	271,750	249,390	(22,360)	-8%	26%	282,730	33,340	13%	20%
	Development Fees	62,550	63,800	1,250	2%	7%	65,080	1,280	2%	5%
	Code Book Sales	100	-	(100)	-100%	0%	-	-	0%	0%
	Other Revenue &/or Fund Reserves	-	-	-		0%		-		0%
	Fund Total	1,245,090	1,727,870	482,780	39%	100%	1,381,440	(346,430)	0%	100%
Program Total		**1,245,090**	**1,727,870**	**482,780**	**39%**	**100%**	**1,381,440**	**(346,430)**	**-20%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**351,060**	**784,816**				**459,376**			

Community Design Program Key Indicators
Historic Preservation Sub-Program

Goals

Sustain an inclusive, family-friendly community with a small-town atmosphere through the effective preservation of the City's historic structures through a voluntary system.

Objectives

Provide incentives to preserve the historic character of old town to encourage the promotion and preservation of Louisville's history and cultural heritage. Provide incentives and processes to preserve historic buildings.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	New Metric	$5	$5
Workload				
Historic Preservation Commission & Subcommittee Application Reviews	# Processed	New Metric	34	40
Administrative Reviews/Determinations	# Processed	New Metric	14	15
Social Histories Reports	# Reports	20	27	25
Outreach Events	# of Events	7	5	5
Special Projects (Preservation Master Plan, Historic Context Studies, etc.)	Hours	833	120	600
Efficiency				
Direct cost per HPC Applications Processed	$/# Processed	New Metric	$2,447	$2,080
Direct cost per Historic Preservation Administrative Review	# Processed/ FTE	New Metric	$1,445	$1,386
Public Hearing Application Review Time to HPC	Average Review Time	New Metric	47 Days	45 Days
Subcommittee Review Time	Average Review Time	New Metric	10 Days	10 Days
Administrative Demolition Application Review Time	Average Review Time	New Metric	2 Days	2 Days
Ratio of Grant Funds Awarded to Administrative Costs	% Grants to Admin Costs	89%	67%	75%
Effectiveness				
Historic Structure Assessments (HSA) Resulting in Landmarking[2]	% Approved to Completed	22%	20%	25%
Landmarked Structures	# per year	3	6	4
Participants at Outreach Events[3]	Average Participants	15	15	20
Demolition Stays Resulting in Preservation[4]	% Resulting in Preservation	0%	33%	50%

[1]Based on the 2016 Citizen Survey results.
[2]Landmarking may not take place the same year as HAS
[3]Partially based on sign in sheet at farmers market and other drop in events that do not fully reflect all contacts made at event.
[4]Landmaking, conservation easement, survey, interpretive sign, zoning incentive.
[5]Excludes Historic Structure Assessment grant applications in 2016 because application timeframes were not tracked.

Historic Preservation Subprogram

GOAL: Sustain an inclusive, family-friendly community with a small-town atmosphere; effective and efficient building services; and effective preservation of the City's historic structures through a voluntary system.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	101,150	101,516	366	0%	16%	105,130	3,614	4%	19%
Supplies	1,800	2,200	400	22%	0%	2,200	-	0%	0%
Services	451,682	447,250	(4,432)	-1%	69%	372,250	(75,000)	-17%	67%
Capital Outlay	-	100,000	100,000		15%	75,000	(25,000)	-25%	14%
Other	-	-	-		0%	-	-		0%
Program Total	**554,632**	**650,966**	**96,334**	**17%**	**100%**	**554,580**	**(96,386)**	**-15%**	**100%**
FTEs	**1.06**	**1.07**	**0.01**	**1%**		**1.07**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
Historic Preservation Fund	Sales Tax	451,100	466,890	15,790	4%	72%	483,230	16,340	3%	76%
	Use Taxes	186,600	172,180	(14,420)	-8%	27%	144,740	(27,440)	-16%	23%
	Development Fees	500	-	(500)	-100%	0%	-	-		0%
	Interest	4,000	5,000	1,000	25%	1%	5,000	-	0%	1%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	642,200	644,070	1,870	0%	100%	632,970	(11,100)	-2%	100%
Program Total		**642,200**	**644,070**	**1,870**	**0%**	**100%**	**632,970**	**(11,100)**	**-2%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**87,568**	**(6,896)**				**78,390**			

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Economic Prosperity Program

GOAL: Promote a thriving business climate that provides job opportunities, facilitates investment and produces reliable revenue to support City services.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	142,330	162,157	19,827	14%	75%	165,216	3,059	2%	64%
Supplies	-	900	900	0%	0%	900	-	0%	0%
Services	-	52,517	52,517		24%	53,145	628	1%	20%
Capital Outlay	776,230	-	(776,230)	-100%	0%	40,000	40,000		15%
Other			-		0%		-		0%
Program Total	**918,560**	**215,574**	**(702,986)**	**-77%**	**100%**	**259,261**	**43,687**	**20%**	**100%**
FTEs	**1.02**	**1.07**	**0.05**	**5%**		**1.07**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	LRC Support Service Fees	33,180	34,030	850	3%	100%	34,900	870	3%	100%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	33,180	34,030	850	3%	100%	34,900	870	3%	100%
Program Total		**33,180**	**34,030**	**850**	**3%**	**100%**	**34,900**	**870**	**3%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(885,380)**	**(181,544)**				**(224,361)**			

Economic Prosperity Program Key Indicators
Business Retention and Development Sub-Program

Goals

Promote a thriving business climate that provides job opportunities, facilitates investment, and produces reliable revenue to support city services.

Objectives

Maintain positive business relationships throughout the community and assist property owners, brokers, and companies in finding locations and/ or constructing new buildings in the City. Attract and retain a diverse mix of businesses that provide good employment opportunities for Louisville residents.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
Licensed Businesses[1]	Units	2,476	2,510	2,580
$ Per Resident	Exp./ Resident	$9.95	$9.87	Pending Budget
Workload				
BAP Agreements Negotiated	Units	4	4	4
Meetings Facilitated	Units	22	20	22
Retention Visits	Units	20	30	40
Lease Management (Old City Shops, Koko Plaza)	Items	2	2	2
Efficiency				
Construction Dollars per BAP Incentive	$	$41.74	$40.00	$40.00
Incentives per Job Added	$	$487.00	$450.00	$450.00
Annual Sales Tax $ per $1.00 BAP Incentive	$	$0.84	$0.85	$0.85
Effectiveness				
New Annual Sales Tax Revenue[2]	$	$559,000	$505,000	$441,770
Vacancy Rates[3]	Office	New	11%	10%
	Retail	New	15%	14%
	Industrial	New	6%	5%

[1] Sales & use tax accounts
[2] Year-over-year change of total sales tax revenue
[3] Target rate is Office=10% to 15%, Retail=15%, Industrial=10% to 15%

Business Retention & Development Subprogram

GOAL: Promote a thriving business climate that provides job opportunities, facilitates investment and produces reliable revenue to support City services.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	142,330	162,157	19,827	14%	75%	165,216	3,059	2%	64%
Supplies	-	900	900	0%	0%	900	-	0%	0%
Services	-	52,517	52,517		24%	53,145	628	1%	20%
Capital Outlay	776,230	-	(776,230)	-100%	0%	40,000	40,000		15%
Other	-	-	-		0%		-		0%
Program Total	**918,560**	**215,574**	**(702,986)**	**-77%**	**100%**	**259,261**	**43,687**	**20%**	**100%**
FTEs	**1.02**	**1.07**	**0.05**	**5%**		**1.07**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	LRC Support Service Fees	33,180	34,030	850	3%	100%	34,900	870	3%	100%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	33,180	34,030	850	3%	100%	34,900	870	3%	100%
Program Total		**33,180**	**34,030**	**850**	**3%**	**100%**	**34,900**	**870**	**3%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(885,380)**	**(181,544)**				**(224,361)**			

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Administration & Support Services Program

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	2,352,580	2,471,874	119,294	5%	59%	2,443,402	(28,472)	-1%	60%
Supplies	170,181	152,018	(18,163)	-11%	4%	151,328	(690)	0%	4%
Services	1,522,075	1,479,390	(42,685)	-3%	35%	1,504,093	24,703	2%	37%
Capital Outlay	556,150	79,500	(476,650)	-86%	2%	-	(79,500)	-100%	0%
Other			-		0%		-		0%
Program Total	**4,600,986**	**4,182,782**	**(418,204)**	**-9%**	**100%**	**4,098,823**	**(83,959)**	**-2%**	**100%**
FTEs	**20.16**	**24.96**	**24.96**	**124%**		**23.48**	**(1.48)**	**-6%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Licenses	85,730	85,730	-	0%	45%	85,730	-	0%	42%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	85,730	85,730	-	0%	45%	85,730	-	0%	42%
PEG Fund	PEG Fees - Comcast	25,000	25,000	-	0%	13%	25,000	-	0%	12%
	Interest	200	200	-	0%	0%	200	-	0%	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	25,200	25,200	-	0%	13%	25,200	-	0%	12%
Impact Fee Fund	Impact Fees - Municipal Govt	104,060	81,050	(23,010)	-22%	42%	91,060	10,010	0%	45%
	Interest	200	200				200			
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	104,260	81,250	(23,010)	-22%	42%	91,260	10,010	0%	45%
Technology Mgmt Fund	Equipment Replacement	-	-	-	#DIV/0!	0%	-	-	0%	0%
	Interest	-	-	-	0%	0%	-	-	#DIV/0!	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	-	-	-	#DIV/0!	0%	-	-	0%	0%
Fleet Management Fund	Equipment Replacement	-	-	-	#DIV/0!	0%	-	-	0%	0%
	Interest	-	-	-	0%	0%	-	-	#DIV/0!	0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	-	-	-	#DIV/0!	0%	-	-	0%	0%
Program Total		**215,190**	**192,180**	**(23,010)**	**-11%**	**100%**	**202,190**	**10,010**	**5%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(4,385,796)**	**(3,990,602)**				**(3,896,633)**			

Administration & Support Services Program Key Indicators
Governance & Administration Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Governance based on thorough understanding of the community's diverse interests executed through clear and effective policy direction. Administration that supports informed policy making, ensures the City has the financial capacity to sustain Council adopted levels of service, monitors and manages service delivery to maintain effectiveness and efficiency, and promotes a healthy organizational culture.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
Workload				
Issues on Council's Agenda	Agenda Items	100	120	80
Total All Funds Budget	$	$57,650,990	$71,338,290	Pending Budget
Public Meetings[1]	Meetings	48	50	48
Communications[2]	Items	321	247	250
Efficiency				
Average meeting time per Agenda Issue	Minutes/Issue	27	34	27
$ per Capita	City Budget $/	$18	$22	Pending Budget
	Sub-Program $/	New Metric	New Metric	Pending Budget
Avg. days to complete identified Tasks[3]	Days	New Metric	New Metric	7 days
Effectiveness				
"Overall Performance of Louisville City government" Rating[3]	Rating	84% (2012)	78%	84%
"Quality of Services Provided by City" Rating[4]	Rating	95% (2012)	93%	95%
Bond Rating	S&P Rating	AA+	AA+	AA+
"City Operates by Strong Values and Ethics" Rating[4]	Rating	4.3	4.3	4.4
"City is Going in the Right Direction" Rating[5]	Rating	4.0	4.2	4.3
"We do Things Efficiently and Well" Rating[5]	Rating	3.6	3.7	3.8

[1] City Council regular meetings and study sessions.
[2] City Council Communications in weekly packet for regular meetings and study sessions.
3 Based on 2016 Citizen Survey results the total percentage rating either "Excellent" or "Good".
4 Rating from 1 (Disagree) to 5 (Agree) on the annual Employee Survey.

Governance & Administration Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	732,280	661,842	(70,438)	-10%	53%	609,304	(52,538)	-8%	49%
Supplies	2,900	3,100	200	7%	0%	3,100	-	0%	0%
Services	641,971	592,425	(49,546)	-8%	47%	623,590	31,165	5%	50%
Capital Outlay	-	-	-	0%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**1,377,151**	**1,257,367**	**(119,784)**	**-9%**	**100%**	**1,235,994**	**(21,373)**	**-2%**	**100%**
FTEs	**2.25**	**5.76**	**3.51**	**156%**		**4.95**	**(0.81)**	**-14%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-		0%	-	-		0%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	-	-	-		0%	-	-		0%
Impact Fee Fund	Impact Fees - Municipal Govt	104,060	81,050	(23,010)	-22%	100%	91,060	10,010	12%	100%
	Interest	200	200	-	0%	0%	200	-	0%	0%
	Other Revenue &/or Fund Reserves			-				-		0%
	Fund Total	104,260	81,250	(23,010)	-22%	100%	91,260	10,010	0%	100%
Program Total		**104,260**	**81,250**	**(23,010)**	**-22%**	**100%**	**91,260**	**10,010**	**12%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(1,272,891)**	**(1,176,117)**				**(1,144,734)**			

Administration & Support Services Program Key Indicators
Public Information & Involvement Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Easy and timely access to all relevant information about City programs and services. Processes that give anyone interested opportunities to get involved and influence decision making.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp/ Resident	$10	$11	Pending Budget
Workload				
Newsletters Produced	Units	4	4	4
Meetings Broadcast on Channel 8/ Streaming Online[1]	Units	53	31	35
Public/Media Inquiries	Items	336	324	312
Website Content Updates Monthly	Updates/Month	New Metric	2,244	2,300
Efficiency				
Ave Response Time/ Inquiry	Days/Inquiry	New Metric	New Metric	1 day
Residents Who Speak at City Council regular meetings	Attendees	138	118	125
Effectiveness				
Website Visitors	Visitors	New Metric	New Metric	115,000
"Opportunities to Participate in Community Matters" Rating[3]	% Excellent or Good	78% (2012)	84%	90%
"Information about City Council, Planning Commission and Other Official City Meetings" Rating[3]	% Excellent or Good	78% (2012)	80%	82%
"Louisville Website" Rating[2]	% Excellent or Good	78% (2012)	78%	80%
"Information about City Plans and Programs" Rating[3]	% Excellent or Good	74% (2012)	75%	76%

[1] City Council, Planning Commission and Historic Preservation Commission Meetings
[2] Based on the 2016 Citizen Survey results.

Public Information & Involvement Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	247,360	268,525	21,165	9%	80%	279,464	10,939	4%	81%
Supplies	8,100	200	(7,900)	-98%	0%	200	-	0%	0%
Services	67,650	66,150	(1,500)	-2%	20%	66,150	-	0%	19%
Capital Outlay	-	-	-	0%	0%	-	-	0%	0%
Other	-	-	-		0%		-		0%
Program Total	**323,110**	**334,875**	**11,765**	**4%**	**100%**	**345,814**	**10,939**	**3%**	**100%**
FTEs	**2.97**	**3.15**	**0.18**	**6%**		**3.15**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
PEG Fund	PEG Fees - Comcast	25,000	25,000	-	0%	-8%	25,000	-	0%	-8%
	Interest	200	200	-	0%	0%	200	-	0%	0%
	Other Revenue &/or Fund Reserves			-				-		0%
	Fund Total	25,200	25,200	-	0%	-8%	25,200	-	0%	-8%
Program Total		**25,200**	**25,200**	**-**			**25,200**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(297,910)**	**(309,675)**				**(320,614)**			

Administration & Support Services Program Key Indicators
Sustainability Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Use environmental, economic, and human resources to meet present and future needs without compromising the ecosystems on which we depend. Actively pursue energy efficient upgrades to realize cost savings and reduce environmental impacts.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	$/ Resident	0	TBD	TBD
Workload				
Sustainability Programs [1]	Units	New Metric	TBD	TBD
Waste Generation and Diversion [2]	Items	48%	48%	48%
Sourcing Practices [3]	Items	New Metric	TBD	TBD
Efficiency				
BTUs/Gross Square Foot [4]	BTU/GSF	107,817	110,000	110,000
Effectiveness				
GHG Emissions/per Capita (tons CO2) [5]	CHG/Capita	9.3	9.4	9.4
Water Use/per Capita	Gallons/Capita	55,350	60,000	64,000
Energy Use/per Capita (Electricity) [5]	kWh/Capita	10,375	10,400	10,400
% of City Fleet Using Alternative Fuels	%	0	<1	1.6
Cost Savings from Energy Upgrades [6]	$ Saved	New Metric	TBD	TBD
"Encouraging Sustainability for Both Residential and Commercial Properties" Rating [7]	% Essential or Important	New Metric	67%	NA

[1] Programs defined as having a written sustainability goal and procedures
[2] Includes branch recycling, leaf drop off and scrap metal recycling
[3] Number of procurements (i.e. vendors) that follow sustainable sourcing guidelines
[4] Includes five largest City facilities: City Hall, City Services, Library, Police & Court, Recreation & Senior Center
[5] Based on 2015 Xcel Community Energy Report
[6] Savings for current year only
[7] Based on the 2016 Citizen Survey results

Questions:
1. What expenses will be included in the cost per resident? Suggest the Sustainability budget plus other expenses identified as sustainability initiatives. How will this data be collected from other organizations?
2. Sustainability programs and sourcing practices have not been defined in a quantifiable manner. How can this metric be made manageable and meaningful?

Sustainability Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures									
	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	15,100	16,515	1,415	9%	51%	16,603	88	1%	51%
Supplies	1,726	1,986	260	15%	6%	1,986	-	0%	6%
Services	5,559	13,759	8,200	148%	43%	13,959	200	1%	43%
Capital Outlay	25,000	-	(25,000)	-100%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**47,385**	**32,260**	**(15,125)**	**-32%**	**100%**	**32,548**	**288**	**1%**	**100%**
FTEs	**0.10**	**0.10**	**-**	**0%**		**0.10**	**-**	**0%**	

Revenues										
Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(47,385)**	**(32,260)**				**(32,548)**			

Administration & Support Services Key Indicators
City Clerk/Public Records Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Provide efficient and transparent processes for residents to access public documents and notice of public hearings/events. Transparent, consistent and responsive management of the licensing authority and special events permits.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$13	$13	$13
Workload				
Public Information Requests Filled	Requests	177	200	200
City Council Agenda Items Processed[1]	Items	437	350	350
Board & Commission Applications Processed	Items	54	60	60
Special Event Permits Processed	Items	74	66	70
Open Government Trainings Offered	Units	4	4	4
Pages added to Records Archive	Pages	122,477	100,000	150,000
Efficiency				
Open Government Training Cost per Attendee	Cost/Attendee	$52	$34	$40
Agenda Item Review & Packet Production Time[2]	Minutes per item	New Metric	60	50
Ave. Special Event Permit Processing Time[3]	Hours per permit	New Metric	3.5	3.5
Effectiveness				
Customer Service Survey Results[4]	Rating 1 to 4	New Metric	New Metric	3.5

[1] Includes regular City Council meetings, Special City Council Meetings, and Study Sessions
[2] Includes agenda and item preparation, City Manager item review, and packet production.
[3] Time for Clerk's Office, Parks, Operations, Police for permit review and processing
[4] Based on evaluation cards submitted rating customer service on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.

City Clerk/Public Records Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	191,250	235,007	43,757	23%	73%	243,542	8,535	4%	73%
Supplies	5,300	10,518	5,218	98%	3%	10,524	6	0%	3%
Services	62,380	77,513	15,133	24%	24%	77,866	353	0%	23%
Capital Outlay	5,000	-	(5,000)	-100%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**263,930**	**323,038**	**59,108**	**22%**	**100%**	**331,932**	**8,894**	**3%**	**100%**
FTEs	**2.17**	**3.22**	**1.05**	**48%**		**3.22**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Licenses	24,500	24,500	-	0%	100%	24,500	-	0%	100%
	Other Revenue &/or Fund Reserves			-		0%		-		0%
	Fund Total	24,500	24,500	-	0%	100%	24,500	-	0%	100%
Program Total		**24,500**	**24,500**	**-**	**0%**	**100%**	**24,500**	**-**	**0%**	**100%**
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(239,430)**	**(298,538)**				**(307,432)**			

Administration & Support Services Program Key Indicators
Legal Support Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Effective, cost efficient and responsive legal advice for City Council, Management, and Staff in legal matters pertaining to their official powers and duties. Represent the City in all legal proceedings, finalize all legal documents for the City.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$7	$10	Pending Budget
Workload				
City Legal Work	Hours	1,333	1,318	1,303
Water Attorney Legal Work	Hours	463	150	200
Urban Renewal Legal Work	Hours	26	45	35
Legal Opinions[1]	Items	New Metric	New Metric	100
Legislation Drafted[2]	Items	127	95	110
Education/Trainings Offered[3]	Units	4	4	4
Documents Prepared or Reviewed[4]	Items	79	49	60
Efficiency				
Ave Time to Process Contracts	Days/Contract	New Metric	New Metric	30 days
City Legal Work $/Year	$	$305,886	$286,056	$247,000
Water Legal Work $/Year	$	$49,954	$33,036	$33,000
Urban Renewal Work $/Year	$	$5,702	$20,862	$20,000
Effectiveness				
Customer Service Survey Results[5]	Rating 1 to 4	New Metric	New Metric	3.5

[1] Analysis or explanation of City legal issue by City Attorney
[2] Resolutions, proclamations, and ordinances approved by City Council
[3] Open government trainings also included in City Clerk/Public Records Sub-Program
[4] Contracts and agreements (new and amendments to existing) reviewed by City Council at regular meetings.
[5] Based on evaluation cards submitted rating customer service on a scale of 1=Excellent, 2=Good, 3=Fair, 4=Poor.

Legal Support Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	-	-	-	0%	0%	-	-	0%	0%
Supplies	-	-	-	0%	0%	-	-	0%	0%
Services	260,000	300,000	40,000	15%	100%	300,000	-	0%	100%
Capital Outlay	-	-	-	0%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**260,000**	**300,000**	**40,000**	**15%**	**100%**	**300,000**	**-**	**0%**	**100%**
FTEs	**-**	**-**	**-**			**-**	**-**		

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(260,000)**	**(300,000)**				**(300,000)**			

Administration & Support Services Program Key Indicators
Human Resources & Organizational Development Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Be an employer of choice, with low employee turnover and high morale. Attract and retain highly qualified and dedicated employees by providing competitive compensation and benefits, effective employee training, and ongoing career and professional development opportunities. Maintain a positive work environment through regular position classification and review, workforce planning, salary administration and employee relations. Maintain a safe workplace through employee safety training.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Workload				
Citywide FTEs	FTE Positions	199	218	227
Citywide Employees (Full & Part Time)	Active Employees	375	450	500
Recruiting/Hiring/Screening (Vacant Positions Filled)	Positions	207	225	250
Applications Reviewed	Applications	2,621	2,800	3,000
Training Classes Offered to Employees	Classes	15	20	20
Personnel Actions (PA) processed	PAs	1,081	1,200	1,400
Employee Relations Issues[1]	Complaints/concerns brought to HR	New Metric	20	15
Volunteer Backgrounds and Verifications of Employment processed	Number completed	129/133	250/150	250/175
Efficiency				
$ Per FTE (Benefits)[2]	Dollars	$11,320	$11,195	$11,866
Average Time to Fill a Vacancy[3]	Calendar Days	New Metric	30 days	30 days
HR FTEs/ Total FTEs (4.525 HR FTEs)	HR FTE/Total FTE	1/44	1/48	1/50
HR Budget/General Fund Expenditures[4]	%/General Fund	2.3%	2.6%	2.6%
Effectiveness				
"My Job has Met or Exceeded My Expectations" Rating[5]	Rating	4.2	N/A	4.5
Employee Turnover	% Turnover among	16%	12%	10%
Performance Appraisals Completed on Schedule	% completed within 30 days of due date	35%	50%	80%
Satisfaction Rating for Training Classes Offered (1-10 rating scale)	Training evaluation forms	New Metric	8	8.5
Workers Compensation Rating	Experience Mod	0.77	0.75	0.75

[1] Issue defined as a conversation that develops into a situation that needs extended follow-up (more than one hour) and assistance from Human Resources for resolution.
[2] Reduction from 2015 to 2016 was due to a decrease in premium, not benefits. This indicates cost of Health, Dental, and Vision benefits.
[3] Time to fill benefitted full-time vacancy when position is open for 14 days (Data based on date position was posted until date position is offered to the candidate.)
[4] Includes General Fund Expenditures less Interfund Transfers, Total=$17,011,210 (2016), $16,339,230 (2015).
[5] Rating from 1 (Disagree) to 5 (Agree) on the Employee Survey administered during odd-numbered years.

Human Resources & Organizational Development Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	324,510	364,368	39,858	12%	76%	332,434	(31,934)	-9%	74%
Supplies	4,500	4,500	4,500	100%	1%	4,500	-	0%	1%
Services	110,750	111,920	1,170	1%	23%	112,420	500	0%	25%
Capital Outlay	-	-	-	0%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**439,760**	**480,788**	**45,528**	**10%**	**100%**	**449,354**	**(31,434)**	**-7%**	**100%**
FTEs	**3.78**	**3.81**	**0.03**	**1%**		**3.14**	**(0.67)**	**-18%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(439,760)**	**(480,788)**				**(449,354)**			

Administration & Support Services Program Key Indicators
Finance, Accounting & Tax Administration Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Efficiently and effectively provide all financial and accounting services as required by the City, including all accounting and financial reporting. Maintain financial policies and internal controls to ensure organizational compliance with laws and regulations. Ensure accurate and timely budget development, implementation, and monitoring. Provide long-term financial planning, debt administration, cash and investment management, cash disbursements, cash receipts, and front counter operations.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
Population	Residents	20,047	20,100	20,100
$ Per Resident	Exp./ Resident	$21.66	$31.36	$30.61
Workload				
Journal Entries Posted	Entries	4,651	4,660	4,675
Accounts Payable & P-Card Transactions	Transactions	9,519	9,920	9,975
Receipts Processed	Transactions	28,224	28,400	29,000
Sales & Use Tax Returns Processed	Returns	10,853	11,650	12,100
Payroll Checks & NOD's Processed	Transactions	8,220	8,630	8,890
Utility Bills Processed[4]	Billings	85,170	86,020	86,880
Combined Utility Revenue Collected	Dollars	$10M	$11M	$12M
Average Cash & Investment Balance and Rate of Return[1]	Ave Dollars	$41M	$37M	$38M
	Rate of Return	0.47%	0.75%	1.25%
Efficiency				
Direct Op Cost to Process One PR Trans	Cost/Trans ($'s)	$8.75	$8.74	$8.91
Direct Op Cost to Process One AP Trans	Cost/Trans ($'s)	$7.46	$7.65	$7.97
Direct Op Cost to Process One Utility Bill	Cost/Bill ($'s)	$2.90	$3.10	$3.19
Effectiveness				
Unmodified Audit Opinion	Yes/No	Yes	Yes	Yes
GFOA CAFR and Budget Awards	Yes/No	Yes	Yes	Yes
Revenue Forecast Accuracy[2]	Accuracy	99%	91%	95%
Sales & Use Tax Audit Evaluation Rating[3]	Rating	90%	95%	95%
Sales/Use Tax Training Evaluation Rating[3]	Rating	94%	98%	98%

[1] Excludes CWRPDA loan proceeds within escrow and URA bond proceeds.
[2] Excludes interfund transfers for all years and wastewater/storm water bond proceeds in 2015.
[3] Based on evaluation cards submitted at conclusion of each audit and each program.
[4] Costsfor this workload measure are included in the Utilities Program

Finance, Accounting & Tax Administration Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	466,680	503,177	36,497	8%	81%	516,866	13,689	3%	82%
Supplies	7,510	8,350	840	11%	1%	5,850	(2,500)	-30%	1%
Services	156,100	105,880	(50,220)	-32%	17%	106,770	890	1%	17%
Capital Outlay	-	-	-	0%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**630,290**	**617,407**	**(12,883)**	**-2%**	**100%**	**629,486**	**12,079**	**2%**	**100%**
FTEs	**5.11**	**5.00**	**(0.11)**	**-2%**		**5.00**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund	Licenses	61,230	61,230	-		100%	61,230	-		100%
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	61,230	61,230	-			61,230	-		
Program Total		**61,230**	**61,230**	**-**			**61,230**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(569,060)**	**(556,177)**				**(568,256)**			

Administration & Support Services Program Key Indicators
Information Technology Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs. Provide outstanding internal customer service to efficiently resolve employee help desk issues.

INDICATOR	UNIT	2015 ACTUAL	2016 ESTIMATED	2017 PROJECTED
Context Data and General Information				
IT Staff	# IT FTE	3	4	5
City Staff FTE	# City Staff FTE	185	185	185
Workload				
Data Networks Supported	Items	24	38	38
Enterprise Devices Supported	Items	500	500	500
Servers Supported	Items	48	50	48
Workstations Supported	Items	300	300	300
Total Help Desk Tickets	Items	1,566	1,865	1,865
Enterprise Applications Supported	Items	New Metric	21	21
Efficiency				
IT Expense per FTE	Expense/ FTE	$2,222	$3,028	$3,574
IT Budget % of City Operating Budget	%/Budget	New Metric	2%	2%
Average Expenditures Per Workstation	$/Workstation	$1,600	$1,600	$1,600
Effectiveness				
IT-to-Staff FTE Ratio	% of FTE	1.6%	2.2%	2.7%
Infrastructure Availability	% of time	99%	99%	99%
Performance Rating on Internal Survey[1]	*	HIGH	HIGH	HIGH
% RUN Operations (Standard 80%)	%	New Metric	65%	TBD
% GROW Operations (Standard 15%)	%	New Metric	9%	TBD
% TRANSFORM Operations (Std 5%)	%	New Metric	26%	TBD
External Comparison- IT Departments (3)[2]	Comparison	New Metric	See Below	TBD

[1] Based on electronic survey submitted at conclusion of each ticket with rating on a scale of HIGH, MEDIUM, LOW

[2] Compare to 3 similar sized City IT departments based on IT-to-Staff FTE Ratio, IT Expense-per-FTE, and IT Budget % of City Operating Budget:

City	IT % of City Operating Budget	IT-to-Staff FTE Ratio	IT Expense per FTE
Louisville	1.70%	2.16%	$3,028
Lafayette	1.55%	1.22%	$3,067
Golden	2.29%	2.67%	$6,590
Arvada	3.35%	3.76%	$9,120
Westminster	3.21%	2.98%	$6,630
Longmont	2.27%	2.25%	$6,261

Information Technology Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	317,580	422,440	104,860	33%	64%	445,189	22,749	5%	75%
Supplies	90,300	88,300	(2,000)	-2%	13%	88,300	-	0%	15%
Services	59,840	74,840	15,000	25%	11%	59,840	(15,000)	-20%	10%
Capital Outlay	518,650	79,500	(439,150)	-85%	12%	-	(79,500)	-100%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**986,370**	**665,080**	**(321,290)**	**-33%**	**100%**	**593,329**	**(71,751)**	**-11%**	**100%**
FTEs	**3.12**	**3.92**	**0.80**	**26%**		**3.92**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(986,370)**	**(665,080)**				**(593,329)**			

Fleet Maintenance Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	4,980	-	(4,980)	-100%	0%	-	-	0%	0%
Supplies	6,995	7,069	74	1%	30%	7,898	829	12%	30%
Services	18,650	16,888	(1,762)	-9%	70%	18,143	1,255	7%	70%
Capital Outlay	-	-	-	0%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**30,625**	**23,957**	**(6,668)**	**-22%**	**100%**	**26,041**	**2,084**	**9%**	**100%**
FTEs	**0.06**	**-**	**(0.06)**	**-100%**		**-**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(30,625)**	**(23,957)**				**(26,041)**			

Facilities Maintenance Subprogram

GOAL: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Expenditures

	2016 Projected	2017 Budget	Change	% Change	% of Total	2018 Budget	Change	% Change	% of Total
Personnel	52,840	-	(52,840)	-100%	0%	-	-	0%	0%
Supplies	42,850	27,995	(14,855)	-35%	19%	28,970	975	3%	19%
Services	139,175	120,015	(19,160)	-14%	81%	125,355	5,340	4%	81%
Capital Outlay	7,500	-	(7,500)	-100%	0%	-	-	0%	0%
Other	-	-	-		0%	-	-		0%
Program Total	**242,365**	**148,010**	**(94,355)**	**-39%**	**100%**	**154,325**	**6,315**	**4%**	**100%**
FTEs	**0.60**	**-**	**(0.60)**	**-100%**		**-**	**-**	**0%**	

Revenues

Fund	Description	2016 Projected	2017 Budget	$ Change	% Change	% of Total	2018 Budget	$ Change	% Change	% of Total
General Fund		-	-	-			-	-		
	Other Revenue &/or Fund Reserves			-				-		
	Fund Total	-	-	-			-	-		
Program Total		**-**	**-**	**-**			**-**	**-**		
Surplus/(Deficiency) of Program Revenue over Program Expenditures		**(242,365)**	**(148,010)**				**(154,325)**			

City of Louisville

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City of Louisville

COLORADO • SINCE 1878

2017-2018 Biennial Operating & Capital Budget

General Fund Tab

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**3,658,783**	**5,340,826**	**3,918,351**	**2,443,994**	**3,011,720**
General Revenue						
101001-411000	Property Tax	2,362,141	2,759,960	2,759,960	2,811,470	2,918,880
101001-413100	Sales Tax	6,931,486	7,174,090	7,208,750	7,461,050	7,722,190
101001-413101	Sales Tax Business Assistance	(238,558)	(213,170)	(225,370)	(130,370)	(34,870)
101001-413200	Use Tax - Consumer	828,742	828,530	911,620	911,620	911,620
101001-413201	Consumer Use Tax Bus Assist	(25,478)	(193,380)	(230,790)	(176,900)	(25,430)
101001-414100	Use Tax - Auto	1,176,176	1,234,980	1,205,580	1,229,690	1,254,290
101001-416000	Lodging Tax	469,709	497,890	497,890	522,780	543,690
101001-417000	Specific Ownership Tax	173,891	182,590	180,850	188,080	195,610
101001-418100	Franchise Tax - Xcel Energy	757,073	772,210	681,370	695,000	708,900
101001-418200	Franchise Tax - Qwest	52,365	51,880	53,410	54,480	54,480
101001-418300	Franchise Tax - Comcast Cable	271,058	277,830	281,900	287,540	293,290
101001-419200	Penalty & Int on Delq Taxes	9,558	3,500	8,630	8,630	8,630
101001-419300	Penalty & Int on Sales Tax	95,703	75,000	75,000	75,000	75,000
101001-431500	FEMA Grant - 2013 Flood	1,032	-	-	-	-
101001-433000	Grant Revenues	6,310	-	-	-	-
101001-435200	Mineral Lease & Severance Tax	34,237	34,240	34,240	34,240	34,240
101001-435500	Motor Vehicle Registration Tax	72,701	70,720	74,160	75,640	77,160
101001-435600	Cigarette Tax	44,891	42,650	42,650	40,520	38,490
101001-435700	Marijuana Tax	68,577	72,010	72,010	74,530	77,140
101001-439000	Intergovernmental Revenue	-	-	3,000	-	-
101001-441100	Admin Fees-Bldr County Use Tax	22,234	15,000	15,000	12,750	9,560
101001-441120	Returned Check Fees	85	40	40	-	-
101001-441140	Car Charging Fee	558	500	500	500	500
101001-443010	Unclassified Charges for Servs	1,087	500	500	500	500
101001-443440	Recycling Revenue	3,208	5,000	5,000	5,000	5,000
101001-461000	Miscellaneous Revenues	27,139	10,000	10,000	15,000	15,000
101001-461100	Interest Earnings	28,537	25,000	25,000	50,000	50,000
101001-462150	Solar Powr Renew Energy Credit	2,982	-	4,870	-	-
101001-463100	Real Property Rental Income	111,841	80,000	80,000	10,000	10,000
101001-464100	Developer Contribution	-	60,000	60,000	-	-
101001-464130	Memorial Contributions/Gifts	100	500	500	-	-
101001-465100	Insurance Recovery	29,826	-	6,410	-	-
101001-469100	Cash Over/Short	124	-	-	-	-
101001-492100	Proceeds from Sale of Assets	1,221,566	-	-	-	-
Total General Revenue		**14,540,901**	**13,868,070**	**13,842,680**	**14,256,750**	**14,943,870**
Administration & Support Services Revenue						
101010-421100	Business License	61,225	60,500	61,230	61,230	61,230
101010-421110	Medical & Retail Marijuana Lic	3,000	3,000	3,000	3,000	3,000
101010-421200	Liquor License	16,679	12,000	16,500	16,500	16,500
101010-422600	Dog License	5,160	6,000	5,000	5,000	5,000
Total Administration & Support Services Revenue		**86,064**	**81,500**	**85,730**	**85,730**	**85,730**
Community Design Revenue						
101016-421300	Contractors License	67,900	75,680	56,380	57,510	58,660
101016-421500	Construction Permit	975,696	1,109,350	1,386,400	1,362,830	974,970

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101016-421501	Bldg Permit Business Assistanc	(51,244)	(28,900)	(532,090)	(5,300)	-
101016-421520	Excavating Permit	30,454	17,000	17,000	17,340	17,690
101016-421530	Plumbing Permit	8,803	8,670	8,460	8,630	8,800
101016-421540	Heat/Air Conditioning Permit	19,407	32,080	26,940	27,480	28,030
101016-421550	Electrical Permit	27,587	33,160	27,250	27,800	28,350
101016-421560	Minor Permit	203,295	75,770	167,600	170,950	174,370
101016-421590	Elevator Inspection Permit	25,590	25,220	24,500	24,990	25,490
101016-441320	Development Fees	72,453	50,000	62,550	63,800	65,080
101016-441900	Code Book Sales	270	-	100	-	-
Total Community Design Revenue		**1,380,211**	**1,398,030**	**1,245,090**	**1,756,030**	**1,381,440**
Public Safety & Justice Revenue						
101021-441130	Wedding Ceremony Fee	-	-	180	180	180
101021-442110	Police Services Reimbursements	13,810	-	-	-	-
101021-442120	Fingerprint Fee	1,385	2,000	2,000	2,000	2,000
101021-442130	DUI Restitution	-	-	250	-	-
101021-451100	Court Fines	128,974	150,000	134,130	134,130	134,130
Total Public Safety & Justice Revenue		**144,169**	**152,000**	**136,560**	**136,310**	**136,310**
Transportation Revenue						
101031-435100	Highway Users Tax	627,019	591,720	611,340	617,450	629,800
101031-435400	County Road and Bridge Tax	43,221	42,300	44,520	44,520	44,520
Total Transportation Revenue		**670,240**	**634,020**	**655,860**	**661,970**	**674,320**
Parks Revenue						
101051-421400	Arborist License	400	400	400	400	400
101051-422400	Boat Permit	1,107	1,000	1,000	1,000	1,000
Total Parks Revenue		**1,507**	**1,400**	**1,400**	**1,400**	**1,400**
Recreation Revenue						
101053-434400	Senior Grants	11,249	5,200	6,000	6,000	6,000
101053-437300	Senior Meals Reimbursement	29,376	29,300	39,400	50,000	50,000
101053-441130	Wedding Ceremony Fee	270	180	-	-	-
101053-445100	Rec Center Membership Fee	798,686	779,880	825,200	833,450	841,790
101053-445110	Rec Center Daily User Fees	80,602	78,060	84,400	85,000	85,000
101053-445120	Rec Center Merchandise	2,099	1,200	1,680	1,500	1,500
101053-445121	Rec Center Nite at the Rec	31,476	31,500	32,000	32,500	32,500
101053-445122	Rec Center Nite@Rec Merchandis	11,222	10,750	11,500	11,750	12,000
101053-445125	Rec Center Child Care Fees	8,553	7,700	9,760	8,800	8,870
101053-445129	Rec Center In and Out	671	-	-	-	-
101053-445130	Rec Center Concession Fees	6,932	6,180	7,700	7,500	7,500
101053-445136	Rec Center - Rentals	99,078	95,000	101,800	99,260	99,500
101053-445139	Unclassified - Rentals	30,038	31,250	31,000	31,500	31,750
101053-445140	Rec Center Swim Lessons	106,622	120,000	110,000	115,010	117,010
101053-445141	Rec Center Aquatics Contracted	10,075	25,000	15,000	17,000	17,500
101053-445142	Rec Center Aquatics Red Cross	36	1,500	1,500	3,000	3,000
101053-445143	Rec Center Swim Team	26,777	20,000	25,000	25,000	25,000
101053-445145	Memory Square Swim Admission	37,302	35,000	35,000	35,000	35,000
101053-445146	Memory Square Swim Lessons	4,407	5,000	4,000	4,000	4,000
101053-445150	Rec Center Youth Activity Fees	164,373	174,000	170,000	170,000	170,000
101053-445151	Rec Cen Youth Activ Contracted	46,630	50,000	46,000	46,000	46,000
101053-445152	Rec Center Youth Red Cross	1,584	2,600	1,400	-	-
101053-445160	Rec Center Adult - Fitness	63,832	60,500	60,500	60,500	60,500
101053-445161	Rec Cen Adult Fit Contracted	43,693	42,000	42,000	42,000	42,000
101053-445162	Rec Center Adult Fit Red Cross	708	800	500	700	700

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101053-445170	Rec Center Youth Sports Fees	101,240	100,000	101,000	102,000	103,000
101053-445171	Rec Cen Youth Sports Contractd	33,354	30,000	30,000	30,000	30,500
101053-445180	Rec Center Adult Sports Fees	47,644	40,000	48,000	48,000	50,000
101053-445190	Senior Fees	69,322	63,000	69,000	70,000	71,000
101053-445191	Senior Fees - Contracted	12,721	8,300	10,000	10,100	10,200
101053-445193	Senior Meals Contributions	18,624	19,000	18,000	18,000	18,000
Total Recreation Revenue		**1,899,196**	**1,872,900**	**1,937,340**	**1,963,570**	**1,979,820**
Cultural Services Revenue						
101055-421700	Special Event Permit	6,719	4,500	6,000	6,000	6,000
101055-432560	State Grant - Libraries	9,707	-	-	-	-
101055-437100	Superior IGA - Library	246,649	289,170	289,170	296,400	311,220
101055-441210	Fall Festival	7,613	10,000	10,000	10,000	10,000
101055-441220	Fourth of July	3,110	-	-	-	-
101055-441520	Art Center Rentals	9,888	10,000	9,000	9,000	9,000
101055-447610	Library Account Pymnt Machine	4,652	5,000	4,500	4,500	4,500
101055-447620	Library Copies	1,279	1,300	1,100	1,100	1,100
101055-447650	Library - Rentals	535	350	500	400	400
101055-452100	Library Fines	51,524	57,000	48,000	48,000	48,000
101055-469160	Library Cash Over/Short	(36)	-	-	-	-
Total Cultural Services Revenue		**341,640**	**377,320**	**368,270**	**375,400**	**390,220**
Economic Prosperity Revenue						
101065-441600	LRC Support Service Fees	39,561	33,180	33,180	34,030	34,900
Total Economic Prosperity Revenue		**39,561**	**33,180**	**33,180**	**34,030**	**34,900**
Interfund Transfers						
101001-980207	Tfer from Hist Preserv Fund	250,000	-	-	-	-
Total Interfund Transfers		**250,000**	**-**	**-**	**-**	**-**
Total General Fund Revenue		**19,353,489**	**18,418,420**	**18,306,110**	**19,271,190**	**19,628,010**
Central Fund-Wide Charges						
101110-522900	Miscellaneous Supplies	-	6,810	-	-	-
101110-525100	Auto Expense-Parts & Repairs	-	300	500	500	500
101110-525300	Gas & Oil	-	200	200	200	200
101110-532100	Insurance	-	247,010	230,000	253,000	278,300
101110-532120	Insurance- Deductibles	-	15,000	30,000	30,000	30,000
101110-532200	Printing	-	9,000	8,500	8,925	9,370
101110-535000	Communication Svcs-Telephone	-	8,780	6,000	6,000	6,000
101110-535030	Comm Svcs-Internet/Cable	-	10,650	10,500	10,800	11,100
101110-535040	Communication Svcs-T1 Line	-	5,950	5,300	5,400	5,500
101110-535200	Postage	-	17,000	17,000	17,000	17,000
101110-536000	Rentals-Equipment	-	7,600	7,530	7,680	7,680
101110-538999	Other Services and Charges	-	4,300	4,300	4,400	4,500
101110-540100	Prof Serv-Audit	-	23,330	15,650	24,050	26,400
101110-550020	Parts/Repairs/Maint-Equip	-	1,200	1,400	1,400	1,470
101110-550090	Parts/Repairs/Maint-Copiers	-	18,000	18,000	18,000	18,000
101110-550220	Parts/Repairs/Maint-City-Fiber	-	1,200	1,200	1,200	1,200
Total Central Fund-Wide Charges		**349,881**	**376,330**	**356,080**	**388,555**	**417,220**
City Council						
101121-511100	Variable Salaries	-	24,000	24,000	24,000	24,000
101121-512000	FICA Expense	-	1,840	1,840	1,836	1,836

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101121-512200	Workers Compensation	-	10	-	6	6
101121-520100	Office Supplies	-	100	100	100	100
101121-532000	Advertising/Marketing	-	11,000	11,000	11,000	11,000
101121-532200	Printing	-	200	200	200	200
101121-532210	Travel	-	4,000	4,000	4,000	4,000
101121-532230	Dues/Subscriptions/Books	-	32,000	32,000	32,000	32,000
101121-538100	Education Expense	-	3,000	3,000	3,000	3,000
101121-538110	Education-Ethics Training/Mat	-	2,500	2,500	-	2,500
101121-538420	Contributions	-	35,000	35,000	35,000	35,000
101121-539100	Downtown Business Assn-Grant	-	75,000	-	-	-
101121-539125	Humane Society-Boulder Agree.	-	2,220	2,221	2,500	2,500
101121-539130	US 36	-	14,500	14,500	14,500	14,500
101121-540470	Prof Serv-Recording Fee	-	500	500	500	500
101121-540730	Citizen Opinion Survey	-	47,000	47,000	25,000	25,000
101121-580050	Contingency	-	20,000	20,000	20,000	20,000
Total City Council		**127,418**	**272,870**	**197,861**	**173,642**	**176,142**
City-Sponsored Events						
101122-537010	Fourth of July	-	16,250	16,250	18,000	18,000
101122-537020	Fall Festival	-	10,000	10,000	12,000	12,000
101122-537040	Festival of Lights	-	2,000	2,000	2,000	2,000
101122-537080	Other Special Event Costs	-	10,000	10,000	10,000	10,000
101122-537090	Flowers & Lights and DBA Grant	-	50,000	115,000	115,000	115,000
Total City-Sponsored Events		**59,750**	**88,250**	**153,250**	**157,000**	**157,000**
Municipal Court						
101130-511000	Regular Salaries	-	104,250	104,250	101,765	104,200
101130-511200	Overtime Pay	-	50	-	5	5
101130-512000	FICA Expense	-	8,530	8,530	7,463	7,639
101130-512100	Retirement Contribution	-	5,740	5,740	5,597	5,731
101130-512200	Workers Compensation	-	120	120	209	214
101130-513000	Medical Insurance	-	16,340	16,340	6,635	7,299
101130-513100	Dental Insurance	-	-	-	1,117	1,173
101130-513200	Vision Insurance	-	-	-	246	246
101130-513300	Life, AD&D & LTD Insurance	-	-	-	1,037	1,053
101130-513400	Employee Assistance Plan	-	-	-	43	43
101130-520100	Office Supplies	-	500	500	500	500
101130-522110	Operating Supplies-Janitorial	-	625	-	700	728
101130-522500	Non-Capital Furn/Equip/Tools	-	1,500	1,500	1,500	1,500
101130-532200	Printing	-	3,000	3,000	6,000	6,000
101130-532210	Travel	-	1,400	1,400	2,500	2,500
101130-532230	Dues/Subscriptions/Books	-	450	450	450	450
101130-534000	Utility Services-Gas	-	1,375	-	2,613	2,743
101130-534010	Utility Services-Electricity	-	8,750	-	8,750	8,750
101130-534020	Utility Service-Trash Removal	-	375	-	364	382
101130-534040	Utility Service-Haz Waste Disp	-	50	-	50	50
101130-534050	Utility Services-Water	-	603	-	633	664
101130-535000	Communication Svcs-Telephone	-	1,890	-	1,985	2,084
101130-535040	Communication Svcs-T1 Line	-	2,100	-	2,205	2,337
101130-538100	Education Expense	-	1,200	1,200	2,500	2,500
101130-538150	Court Costs-Jury/Witness Fees	-	300	300	300	300
101130-540130	Prof Serv-Judge Salary	-	34,000	34,000	34,000	34,000
101130-540300	Prof Serv-Custodial	-	5,750	-	6,967	7,315
101130-540415	Prof Serv-Bank Charges	-	2,300	2,300	2,300	2,300
101130-540470	Prof Serv-Recording Fee	-	50	-	-	-

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101130-540700	Prof Serv-Court Security	-	3,900	3,900	7,800	7,800
101130-540900	Prof Serv-Other	-	63	-	66	69
101130-540910	Prof Serv-Consulting	-	1,500	1,500	5,000	5,000
101130-542000	Legal-General	-	45,000	45,000	45,000	45,000
101130-547010	Prof Serv-Pest Control	-	173	-	181	190
101130-550000	Parts/Repairs/Maint-Bldgs/Fac	-	2,500	-	2,625	2,756
101130-550020	Parts/Repairs/Maint-Equip	-	513	450	516	519
101130-550070	Parts/Repairs/Maint-HVAC	-	813	-	853	896
101130-550080	Parts/Repairs/Maint-Elevators	-	920	-	966	1,014
101130-550100	Parts/Repairs/Maint-Software	-	4,063	3,850	4,723	4,734
101130-550140	Parts/Repairs/Maint-Painting	-	625	-	656	689
101130-550150	Parts/Repairs/Maint-Fire Syste	-	488	-	512	537
101130-550160	Parts/Repairs/Maint-Electrical	-	250	-	263	276
101130-550170	Parts/Repairs/Maint-Plumbing	-	250	-	263	276
101130-550180	Parts/Repairs/Maint-Lighting	-	1,563	-	1,563	1,563
Total Municipal Court		**208,770**	**263,865**	**234,330**	**269,423**	**274,026**
City Manager						
101141-511000	Regular Salaries	-	220,010	220,010	209,984	212,152
101141-511150	Temp/Seasonal Salaries	-	7,200	7,200	7,488	7,713
101141-511200	Overtime Pay	-	20	-	3	3
101141-512000	FICA Expense	-	17,680	17,680	14,401	14,569
101141-512100	Retirement Contribution	-	12,100	12,100	21,393	21,512
101141-512200	Workers Compensation	-	1,230	1,230	1,628	1,633
101141-513000	Medical Insurance	-	17,770	17,770	18,061	19,864
101141-513100	Dental Insurance	-	-	-	1,596	1,676
101141-513200	Vision Insurance	-	-	-	251	251
101141-513300	Life, AD&D & LTD Insurance	-	-	-	1,674	1,691
101141-513400	Employee Assistance Plan	-	-	-	47	47
101141-520100	Office Supplies	-	700	800	800	800
101141-521100	Computer Supplies-Software	-	200	200	400	400
101141-522500	Non-Capital Furn/Equip/Tools	-	1,000	1,000	1,000	1,000
101141-532200	Printing	-	400	400	400	400
101141-532210	Travel	-	6,000	6,000	6,000	6,000
101141-532220	Business and Auto Allowance	-	9,500	9,500	9,500	9,500
101141-532230	Dues/Subscriptions/Books	-	5,000	5,000	5,000	5,000
101141-537030	Volunteer Appreciation	-	5,000	5,000	5,000	5,000
101141-538100	Education Expense	-	4,000	4,000	4,000	4,000
101141-538999	Other Services and Charges	-	200	200	200	200
101141-540910	Prof Serv-Consulting	-	60,000	60,000	-	-
101141-580040	Computer Replacement	-	5,930	5,930	5,930	5,930
101141-580050	Contingency	-	10,000	10,000	10,000	10,000
Total City Manager		**345,321**	**383,940**	**384,020**	**324,755**	**329,341**
Cable Television						
101142-511100	Variable Salaries	-	11,050	11,050	11,492	11,837
101142-512000	FICA Expense	-	-	850	879	906
101142-512200	Workers Compensation	-	10	10	10	10
101142-522060	Operating Supplies-AudioVisual	-	100	100	100	100
Total Cable Television		**12,882**	**11,160**	**12,010**	**12,481**	**12,853**
ADA Compliance						
101143-540910	Prof Serv-Consulting	-	2,500	300	2,500	2,500
Total ADA Compliance		**1,992**	**2,500**	**300**	**2,500**	**2,500**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Community Facilitation						
101144-511000	Regular Salaries	-	189,300	189,300	188,638	194,604
101144-511150	Temp/Seasonal Salaries	-	-	-	3,038	3,129
101144-511200	Overtime Pay	-	790	790	5,369	5,407
101144-512000	FICA Expense	-	14,540	14,540	14,235	14,639
101144-512100	Retirement Contribution	-	10,450	10,450	10,670	11,001
101144-512200	Workers Compensation	-	160	160	2,609	2,678
101144-513000	Medical Insurance	-	32,120	32,120	38,284	42,109
101144-513100	Dental Insurance	-	-	-	3,133	3,289
101144-513200	Vision Insurance	-	-	-	549	549
101144-513300	Life, AD&D & LTD Insurance	-	-	-	1,918	1,977
101144-513400	Employee Assistance Plan	-	-	-	83	83
101144-520100	Office Supplies	-	100	100	200	200
101144-521100	Computer Supplies-Software	-	8,000	8,000	-	-
101144-530320	Web Site Maintenance	-	-	23,000	23,000	23,000
101144-532000	Advertising/Marketing	-	10,000	8,000	10,000	10,000
101144-532200	Printing	-	23,000	17,000	20,000	20,000
101144-532210	Travel	-	1,900	1,900	1,900	1,900
101144-532230	Dues/Subscriptions/Books	-	50	50	50	50
101144-535200	Postage	-	9,500	9,500	10,000	10,000
101144-538100	Education Expense	-	1,200	1,200	1,200	1,200
101144-540710	Prof Serv- Video Streaming	-	7,000	7,000	-	-
101144-550320	Web Site Maintenance	-	23,000	-	-	-
Total Community Facilitation		**198,433**	**331,110**	**323,110**	**334,875**	**345,814**
Economic Development						
101145-511000	Regular Salaries	-	115,120	115,120	125,806	127,011
101145-511200	Overtime Pay	-	10	10	4	4
101145-512000	FICA Expense	-	8,810	8,810	9,269	9,359
101145-512100	Retirement Contribution	-	6,330	6,330	6,920	6,986
101145-512200	Workers Compensation	-	800	800	1,162	1,174
101145-513000	Medical Insurance	-	11,260	11,260	16,164	17,779
101145-513100	Dental Insurance	-	-	-	1,419	1,490
101145-513200	Vision Insurance	-	-	-	225	225
101145-513300	Life, AD&D & LTD Insurance	-	-	-	1,159	1,160
101145-513400	Employee Assistance Plan	-	-	-	29	29
101145-520100	Office Supplies	-	200	-	200	200
101145-521100	Computer Supplies-Software	-	-	-	200	200
101145-521200	Non-Capital Computer Hardware	-	-	-	500	500
101145-532000	Advertising/Marketing	-	6,200	-	6,200	6,386
101145-532200	Printing	-	2,000	-	1,500	1,500
101145-532210	Travel	-	5,800	-	6,400	6,592
101145-532230	Dues/Subscriptions/Books	-	1,500	-	1,500	1,500
101145-535010	Communication Svcs-Cell Phone	-	660	-	540	540
101145-535200	Postage	-	-	-	40	40
101145-536050	Parking Lot Lease	-	8,240	-	8,337	8,587
101145-538100	Education Expense	-	3,000	-	3,000	3,000
101145-538140	Chamber of Commerce	-	5,000	-	5,000	5,000
101145-546130	Prof Serv-Business Dvmt Prog	-	15,000	-	10,000	10,000
101145-546140	Prof Serv-Real Estate Appr	-	10,000	-	10,000	10,000
Total Economic Development		**174,137**	**199,930**	**142,330**	**215,574**	**219,261**
City Attorney						
101150-542000	Legal-General	-	200,000	260,000	300,000	300,000
Total City Attorney		**270,582**	**200,000**	**260,000**	**300,000**	**300,000**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
City Clerk						
101160-511000	Regular Salaries	-	147,730	147,730	176,704	181,475
101160-511200	Overtime Pay	-	10	-	4	4
101160-512000	FICA Expense	-	11,300	11,300	12,662	12,967
101160-512100	Retirement Contribution	-	8,130	8,130	9,719	9,981
101160-512200	Workers Compensation	-	140	140	268	275
101160-513000	Medical Insurance	-	23,950	23,950	29,923	32,916
101160-513100	Dental Insurance	-	-	-	3,294	3,459
101160-513200	Vision Insurance	-	-	-	518	518
101160-513300	Life, AD&D & LTD Insurance	-	-	-	1,818	1,851
101160-513400	Employee Assistance Plan	-	-	-	96	96
101160-520100	Office Supplies	-	500	500	750	750
101160-521100	Computer Supplies-Software	-	-	-	8,000	8,000
101160-522110	Operating Supplies-Janitorial	-	150	-	168	174
101160-522230	Reference Materials	-	100	100	100	100
101160-522500	Non-Capital Furn/Equip/Tools	-	1,200	4,700	1,500	1,500
101160-532000	Advertising/Marketing	-	150	150	150	150
101160-532200	Printing	-	750	750	750	750
101160-532210	Travel	-	3,700	3,700	4,200	4,200
101160-532230	Dues/Subscriptions/Books	-	750	750	750	750
101160-534000	Utility Services-Gas	-	330	-	228	240
101160-534010	Utility Services-Electricity	-	2,100	-	1,980	2,100
101160-534020	Utility Service-Trash Removal	-	90	-	87	92
101160-534040	Utility Service-Haz Waste Disp	-	12	-	6	12
101160-534050	Utility Services-Water	-	145	-	152	159
101160-535000	Communication Svcs-Telephone	-	454	-	476	500
101160-535010	Communication Svcs-Cell Phone	-	420	-	-	-
101160-535040	Communication Svcs-T1 Line	-	504	-	529	556
101160-538100	Education Expense	-	2,500	2,500	3,200	3,200
101160-538999	Other Services and Charges	-	130	130	130	130
101160-540300	Prof Serv-Custodial	-	1,380	-	1,500	1,575
101160-540650	Professional Services-Election	-	45,000	45,000	45,000	45,000
101160-540710	Prof Serv- Video Streaming	-	-	-	7,000	7,000
101160-540900	Prof Serv-Other	-	8,015	8,000	8,016	8,017
101160-547010	Prof Serv-Pest Control	-	41	-	43	46
101160-550000	Parts/Repairs/Maint-Equip	-	600	-	630	662
101160-550020	Parts/Repairs/Maint-Equip	-	1,415	1,400	1,416	1,417
101160-550070	Parts/Repairs/Maint-HVAC	-	195	-	205	215
101160-550080	Parts/Repairs/Maint-Elevators	-	221	-	232	243
101160-550100	Parts/Repairs/Maint-Software	-	51	-	51	51
101160-550140	Parts/Repairs/Maint-Painting	-	150	-	158	165
101160-550150	Parts/Repairs/Maint-Fire Syste	-	117	-	123	129
101160-550160	Parts/Repairs/Maint-Electrical	-	60	-	63	66
101160-550170	Parts/Repairs/Maint-Plumbing	-	60	-	63	66
101160-550180	Parts/Repairs/Maint-Lighting	-	375	-	375	375
Total City Clerk		**194,582**	**262,924**	**258,930**	**323,038**	**331,932**
Human Resources						
101171-511000	Regular Salaries	-	236,590	236,590	285,929	258,625
101171-511100	Variable Salaries	-	16,830	16,830	-	-
101171-511200	Overtime Pay	-	10	10	4	4
101171-512000	FICA Expense	-	19,390	19,390	20,218	18,129
101171-512100	Retirement Contribution	-	13,010	13,010	14,615	13,080
101171-512200	Workers Compensation	-	2,260	2,260	1,671	1,654

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101171-513000	Medical Insurance	-	36,420	36,420	35,275	34,770
101171-513100	Dental Insurance	-	-	-	3,508	3,418
101171-513200	Vision Insurance	-	-	-	548	464
101171-513300	Life, AD&D & LTD Insurance	-	-	-	2,509	2,218
101171-513400	Employee Assistance Plan	-	-	-	92	74
101171-520100	Office Supplies	-	2,300	2,300	2,300	2,300
101171-522120	Operating Supplies-Safety	-	200	200	200	200
101171-522900	Miscellaneous Supplies	-	2,000	2,000	2,000	2,000
101171-532000	Advertising/Marketing	-	12,400	12,400	12,400	12,400
101171-532200	Printing	-	500	500	500	500
101171-532210	Travel	-	5,000	5,000	5,000	5,000
101171-532230	Dues/Subscriptions/Books	-	6,400	6,500	7,550	7,550
101171-535010	Communication Svcs-Cell Phone	-	-	-	120	120
101171-535200	Postage	-	100	100	100	100
101171-538100	Education Expense	-	7,000	7,000	7,000	7,000
101171-538110	Education-Ethics Training/Mat	-	15,000	15,000	15,000	15,000
101171-538120	Educate-Citywide Tuition Reimb	-	7,000	7,000	7,000	7,000
101171-538370	Safety Committee	-	1,000	1,000	1,000	1,000
101171-538380	Employee Appreciation	-	5,500	5,500	5,500	5,500
101171-538999	Other Services and Charges	-	20,500	7,500	7,500	7,500
101171-540150	Prof Serv-Medical	-	12,250	12,250	12,250	12,250
101171-540900	Prof Serv-Other	-	7,000	7,000	7,000	7,000
101171-540910	Prof Serv-Consulting	-	15,000	15,000	15,000	15,000
101171-550020	Parts/Repairs/Maint-Equip	-	1,000	1,000	1,000	1,000
101171-550100	Parts/Repairs/Maint-Software	-	8,000	8,000	8,000	8,500
101171-580040	Computer Replacement	-	2,150	-	-	-
101171-650000	Office Furniture and Fixtures	-	-	-	6,000	6,000
Total Human Resources		**432,922**	**454,810**	**439,760**	**486,788**	**455,354**
Information Technology						
101172-511000	Regular Salaries	-	249,270	249,270	321,483	337,099
101172-511200	Overtime Pay	-	10	10	4	4
101172-512000	FICA Expense	-	19,070	19,070	23,556	24,525
101172-512100	Retirement Contribution	-	13,710	13,710	17,682	18,541
101172-512200	Workers Compensation	-	1,080	1,080	2,844	2,981
101172-513000	Medical Insurance	-	34,440	34,440	48,841	53,722
101172-513100	Dental Insurance	-	-	-	4,048	4,250
101172-513200	Vision Insurance	-	-	-	698	698
101172-513300	Life, AD&D & LTD Insurance	-	-	-	3,178	3,263
101172-513400	Employee Assistance Plan	-	-	-	106	106
101172-520100	Office Supplies	-	800	800	800	800
101172-521000	Computer Supplies	-	1,000	1,000	1,000	1,000
101172-521100	Computer Supplies-Software	-	1,500	1,500	1,500	1,500
101172-521110	Software Subscr. & Maint Fees	-	57,000	57,000	55,000	55,000
101172-521140	Software Subscription-ESRI	-	25,000	25,000	25,000	25,000
101172-521200	Non-Capital Computer Hardware	-	5,000	5,000	5,000	5,000
101172-532210	Travel	-	2,500	2,500	2,500	2,500
101172-532220	Business and Auto Allowance	-	3,000	3,000	3,000	3,000
101172-532230	Dues/Subscriptions/Books	-	800	800	800	800
101172-535010	Communication Svcs-Cell Phone	-	2,500	2,500	2,500	2,500
101172-538100	Education Expense	-	7,500	7,500	7,500	7,500
101172-540170	Prof Serv-Info Systems	-	8,000	5,000	20,000	5,000
101172-540540	Prof Serv - GIS	-	32,000	32,000	32,000	32,000
101172-550020	Parts/Repairs/Maint-Equip	-	2,500	2,500	2,500	2,500

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101172-550130	Parts/Repairs/Maint-Security	-	1,650	1,650	1,650	1,650
101172-580040	Computer Replacement	-	1,640	1,640	1,640	1,640
Total Information Technology		**328,126**	**469,970**	**466,970**	**584,830**	**592,579**
Finance & Accounting						
101201-511000	Regular Salaries	-	243,280	243,280	264,157	268,095
101201-511200	Overtime Pay	-	550	1,220	4,988	4,988
101201-512000	FICA Expense	-	18,650	18,650	18,848	19,113
101201-512100	Retirement Contribution	-	13,410	13,410	14,803	15,019
101201-512200	Workers Compensation	-	770	-	978	983
101201-513000	Medical Insurance	-	35,990	35,990	31,950	35,144
101201-513100	Dental Insurance	-	-	-	2,209	2,319
101201-513200	Vision Insurance	-	-	-	567	567
101201-513300	Life, AD&D & LTD Insurance	-	-	-	2,477	2,508
101201-513400	Employee Assistance Plan	-	-	-	92	92
101201-520100	Office Supplies	-	1,500	1,700	1,700	1,700
101201-521200	Non-Capital Computer Hardware	-	500	800	3,500	1,000
101201-522500	Non-Capital Furn/Equip/Tools	-	2,000	2,000	2,000	2,000
101201-532000	Advertising/Marketing	-	150	150	200	200
101201-532200	Printing	-	3,500	3,200	3,500	3,500
101201-532210	Travel	-	6,800	6,600	7,000	7,000
101201-532230	Dues/Subscriptions/Books	-	2,000	1,900	2,000	2,000
101201-538100	Education Expense	-	5,200	4,200	5,080	4,700
101201-540410	Prof Serv-Investment Fee	-	3,500	5,000	5,500	6,000
101201-540415	Prof Serv-Bank Charges	-	25,000	22,000	25,000	25,000
101201-540900	Prof Serv-Other	-	6,000	6,000	6,000	6,000
101201-550100	Parts/Repairs/Maint-Software	-	27,850	36,200	38,000	40,000
101201-580040	Computer Replacement	-	3,200	3,200	3,200	3,200
Total Finance & Accounting		**290,935**	**399,850**	**405,500**	**443,748**	**451,128**
Tax Administration						
101221-511000	Regular Salaries	-	119,970	119,970	123,717	127,187
101221-512000	FICA Expense	-	9,180	9,180	9,064	9,292
101221-512100	Retirement Contribution	-	6,600	6,000	6,804	6,995
101221-512200	Workers Compensation	-	100	100	108	112
101221-513000	Medical Insurance	-	18,880	18,880	19,194	21,113
101221-513100	Dental Insurance	-	-	-	1,605	1,685
101221-513200	Vision Insurance	-	-	-	316	316
101221-513300	Life, AD&D & LTD Insurance	-	-	-	1,254	1,291
101221-513400	Employee Assistance Plan	-	-	-	46	46
101221-520100	Office Supplies	-	300	400	400	400
101221-521100	Computer Supplies-Software	-	1,810	1,810	-	-
101221-522500	Non-Capital Furn/Equip/Tools	-	1,000	800	750	750
101221-532200	Printing	-	2,800	2,800	4,500	3,000
101221-532210	Travel	-	750	500	750	750
101221-532230	Dues/Subscriptions/Books	-	150	150	150	170
101221-538100	Education Expense	-	1,000	500	1,000	1,000
101221-540100	Prof Serv-Audit	-	60,000	60,000	-	-
101221-540470	Prof Serv-Recording Fee	-	250	100	200	250
101221-550100	Parts/Repairs/Maint-Software	-	2,300	1,900	2,100	2,300
101221-580040	Computer Replacement	-	1,700	1,700	1,700	1,700
Total Tax Administration		**143,197**	**226,790**	**224,790**	**173,660**	**178,357**
Police Administration						
Total Police Administration		**344,082**	**-**	**-**	**-**	**-**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Patrol & Investigations						
101321-511000	Regular Salaries	-	2,746,320	2,746,320	3,027,379	3,121,145
101321-511100	Variable Salaries	-	-	-	48,639	50,098
101321-511200	Overtime Pay	-	207,000	190,000	201,403	211,378
101321-511201	Overtime Reimbursement-Police	-	(10,000)	(10,000)	-	-
101321-512000	FICA Expense	-	229,550	229,550	232,735	239,234
101321-512100	Retirement Contribution	-	162,430	162,430	177,583	183,289
101321-512200	Workers Compensation	-	63,000	63,000	53,481	55,110
101321-513000	Medical Insurance	-	424,330	424,330	419,724	461,679
101321-513100	Dental Insurance	-	-	-	34,918	36,663
101321-513200	Vision Insurance	-	-	-	6,694	6,694
101321-513300	Life, AD&D & LTD Insurance	-	-	-	30,213	30,982
101321-513400	Employee Assistance Plan	-	-	-	1,069	1,069
101321-520100	Office Supplies	-	4,750	4,750	4,987	5,236
101321-521100	Computer Supplies-Software	-	9,500	9,500	9,975	10,473
101321-521200	Non-Capital Computer Hardware	-	3,325	3,325	3,491	3,665
101321-522030	Operating Supplies-Medical	-	2,000	2,000	2,100	2,205
101321-522040	Operating Supplies-Ammunition	-	11,000	11,000	14,550	15,277
101321-522050	Operating Supplies-Investigate	-	2,500	2,500	2,625	2,756
101321-522110	Operating Supplies-Janitorial	-	1,575	2,500	1,764	1,827
101321-522120	Operating Supplies-Safety	-	4,500	4,500	6,725	4,961
101321-522500	Non-Capital Furn/Equip/Tools	-	13,950	13,950	15,847	16,639
101321-522900	Miscellaneous Supplies	-	-	-	630	661
101321-523100	Uniforms and Clothing	-	65,000	65,000	68,250	71,660
101321-525100	Auto Expense-Parts & Repairs	-	25,200	25,200	26,460	27,783
101321-525200	Auto Expense-Tires	-	10,500	10,500	11,025	11,576
101321-525300	Gas & Oil	-	64,050	64,050	67,252	70,615
101321-532200	Printing	-	3,800	3,800	3,990	4,189
101321-532210	Travel	-	7,025	7,025	7,376	7,745
101321-532220	Business and Auto Allowance	-	-	-	250	262
101321-532230	Dues/Subscriptions/Books	-	2,850	2,850	2,992	3,142
101321-533000	Intergov. Serv.-Boulder Comm	-	296,280	296,280	296,277	301,820
101321-533030	Intergov. Serv-Jail Interconn.	-	1,800	1,800	1,890	1,984
101321-533080	Intergov. Serv-BC Forensics	-	16,500	16,500	17,325	18,191
101321-534000	Utility Services-Gas	-	3,465	5,500	6,615	6,945
101321-534010	Utility Services-Electricity	-	22,050	35,000	20,790	22,050
101321-534020	Utility Service-Trash Removal	-	945	1,500	917	963
101321-534040	Utility Service-Haz Waste Disp	-	126	200	126	126
101321-534050	Utility Services-Water	-	1,518	2,410	1,594	1,674
101321-535000	Communication Svcs-Telephone	-	4,763	7,580	5,001	5,251
101321-535010	Communication Svcs-Cell Phone	-	9,170	9,170	20,128	21,134
101321-535020	Communication Svcs-Pagers	-	-	-	500	525
101321-535030	Comm Svcs-Internet/Cable	-	13,000	13,000	33,650	35,332
101321-535040	Communication Svcs-T1 Line	-	5,292	8,400	5,557	5,894
101321-535050	Communication Svcs-Closed Comm	-	3,000	3,000	3,150	3,307
101321-538100	Education Expense	-	14,250	14,250	24,962	26,210
101321-538290	Taser Prog Purchases/Training	-	5,000	5,000	5,250	5,512
101321-538300	High Risk Tactical/Entry Train	-	9,120	9,120	9,576	10,054
101321-538360	Citizens Police Academy	-	-	-	-	1,500
101321-540150	Prof Serv-Medical	-	8,000	8,000	8,400	8,220
101321-540170	Prof Serv-Info Systems	-	22,500	22,250	23,625	24,806
101321-540300	Prof Serv-Custodial	-	14,490	23,000	17,557	18,451
101321-540480	Prof Serv-Microfilming	-	3,325	3,325	-	-
101321-540900	Prof Serv-Other	-	32,158	32,658	34,080	35,453

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101321-547010	Prof Serv-Pest Control	-	435	690	456	479
101321-550000	Parts/Repairs/Maint-Bldgs/Fac	-	6,300	10,000	6,615	6,946
101321-550020	Parts/Repairs/Maint-Equip	-	6,158	250	165	174
101321-550070	Parts/Repairs/Maint-HVAC	-	2,048	3,250	2,150	2,257
101321-550080	Parts/Repairs/Maint-Elevators	-	2,318	3,680	2,434	2,556
101321-550090	Parts/Repairs/Maint-Copiers	-	3,000	3,000	3,150	3,307
101321-550100	Parts/Repairs/Maint-Software	-	536	850	536	536
101321-550140	Parts/Repairs/Maint-Painting	-	1,575	2,500	1,654	1,736
101321-550150	Parts/Repairs/Maint-Fire Syste	-	1,229	1,950	1,290	1,354
101321-550160	Parts/Repairs/Maint-Electrical	-	630	630	661	694
101321-550170	Parts/Repairs/Maint-Plumbing	-	630	630	661	694
101321-550180	Parts/Repairs/Maint-Lighting	-	3,938	6,250	3,938	3,938
101321-580030	Vehicle/Equipment Replacement	-	174,000	174,000	174,000	174,000
101321-580040	Computer Replacement	-	16,749	17,630	17,630	17,630
Total Patrol & Investigations		**3,831,341**	**4,760,450**	**4,781,333**	**5,236,438**	**5,429,715**
Code Enforcement						
101330-511000	Regular Salaries	-	130,710	130,710	141,678	142,256
101330-511100	Variable Salaries	-	-	-	3,090	3,182
101330-511200	Overtime Pay	-	100	500	796	822
101330-512000	FICA Expense	-	10,010	10,010	10,570	10,571
101330-512100	Retirement Contribution	-	7,190	7,190	7,836	7,869
101330-512200	Workers Compensation	-	2,320	2,320	1,506	1,520
101330-513000	Medical Insurance	-	24,400	24,400	21,011	23,112
101330-513100	Dental Insurance	-	-	-	1,330	1,397
101330-513200	Vision Insurance	-	-	-	393	393
101330-513300	Life, AD&D & LTD Insurance	-	-	-	1,300	1,300
101330-513400	Employee Assistance Plan	-	-	-	61	61
101330-520100	Office Supplies	-	250	250	262	275
101330-521100	Computer Supplies-Software	-	500	500	525	551
101330-521200	Non-Capital Computer Hardware	-	175	175	183	192
101330-522030	Operating Supplies-Medical	-	-	2,000	2,100	2,205
101330-522110	Operating Supplies-Janitorial	-	150	150	168	174
101330-522120	Operating Supplies-Safety	-	600	600	630	661
101330-522500	Non-Capital Furn/Equip/Tools	-	150	150	157	165
101330-522900	Miscellaneous Supplies	-	-	-	370	370
101330-523100	Uniforms and Clothing	-	3,240	3,240	3,370	3,539
101330-525100	Auto Expense-Parts & Repairs	-	1,500	1,500	1,575	1,653
101330-525200	Auto Expense-Tires	-	1,050	1,050	1,102	1,157
101330-525300	Gas & Oil	-	6,300	6,300	6,615	6,945
101330-532200	Printing	-	200	3,800	250	250
101330-532210	Travel	-	175	175	183	192
101330-532230	Dues/Subscriptions/Books	-	150	150	157	165
101330-534000	Utility Services-Gas	-	330	330	228	240
101330-534010	Utility Services-Electricity	-	2,100	2,100	1,980	2,100
101330-534020	Utility Service-Trash Removal	-	90	90	87	92
101330-534040	Utility Service-Haz Waste Disp	-	12	12	6	12
101330-534050	Utility Services-Water	-	145	145	152	159
101330-535000	Communication Svcs-Telephone	-	454	454	476	500
101330-535010	Communication Svcs-Cell Phone	-	430	430	451	474
101330-535040	Communication Svcs-T1 Line	-	504	504	529	556
101330-538100	Education Expense	-	750	750	787	826
101330-540300	Prof Serv-Custodial	-	1,380	1,380	1,500	1,575
101330-540480	Prof Serv-Microfilming	-	175	175	-	-
101330-540900	Prof Serv-Other	-	8,625	8,625	9,360	10,440

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101330-547010	Prof Serv-Pest Control	-	41	41	43	46
101330-550000	Parts/Repairs/Maint-Bldgs/Fac	-	600	600	630	662
101330-550020	Parts/Repairs/Maint-Equip	-	15	15	16	17
101330-550070	Parts/Repairs/Maint-HVAC	-	195	195	205	215
101330-550080	Parts/Repairs/Maint-Elevators	-	221	221	232	243
101330-550100	Parts/Repairs/Maint-Software	-	51	51	51	51
101330-550140	Parts/Repairs/Maint-Painting	-	150	150	158	165
101330-550150	Parts/Repairs/Maint-Fire Syste	-	117	117	123	129
101330-550160	Parts/Repairs/Maint-Electrical	-	60	60	63	66
101330-550170	Parts/Repairs/Maint-Plumbing	-	60	60	63	66
101330-550180	Parts/Repairs/Maint-Lighting	-	375	375	375	375
101330-580030	Vehicle/Equipment Replacement	-	4,690	4,690	4,690	4,690
101330-580040	Computer Replacement	-	882	-	-	-
Total Code Enforcement		**170,115**	**211,621**	**216,740**	**229,424**	**234,676**
Public Works Administration						
Total Public Works Administration		**119,187**	**-**	**-**	**-**	**-**
Engineering						
101420-511000	Regular Salaries	-	138,050	138,050	150,761	151,462
101420-511200	Overtime Pay	-	600	600	1	121
101420-512000	FICA Expense	-	10,610	10,610	10,496	10,539
101420-512100	Retirement Contribution	-	7,630	7,630	8,292	8,337
101420-512200	Workers Compensation	-	320	320	1,469	1,477
101420-513000	Medical Insurance	-	15,120	15,120	12,282	13,517
101420-513100	Dental Insurance	-	-	-	1,164	1,223
101420-513200	Vision Insurance	-	-	-	207	207
101420-513300	Life, AD&D & LTD Insurance	-	-	-	1,387	1,390
101420-513400	Employee Assistance Plan	-	-	-	41	41
101420-520100	Office Supplies	-	287	287	420	440
101420-521000	Computer Supplies	-	20	20	20	20
101420-521100	Computer Supplies-Software	-	100	100	100	100
101420-522120	Operating Supplies-Safety	-	20	20	60	60
101420-522500	Non-Capital Furn/Equip/Tools	-	700	700	940	980
101420-522900	Miscellaneous Supplies	-	80	80	40	40
101420-525100	Auto Expense-Parts & Repairs	-	120	120	140	160
101420-525300	Gas & Oil	-	400	400	420	440
101420-532200	Printing	-	332	332	320	340
101420-532210	Travel	-	110	110	20	20
101420-532220	Business and Auto Allowance	-	495	495	495	495
101420-532230	Dues/Subscriptions/Books	-	285	285	260	280
101420-535010	Communication Svcs-Cell Phone	-	450	450	450	450
101420-535030	Comm Svcs-Internet/Cable	-	135	135	135	135
101420-538100	Education Expense	-	225	225	225	225
101420-538130	Louisville Recycling/Con Board	-	90	90	-	-
101420-540480	Prof Serv-Microfilming	-	1,800	1,800	-	-
101420-540910	Prof Serv-Consulting	-	200	200	220	240
101420-550020	Parts/Repairs/Maint-Equip	-	45	45	45	45
101420-550090	Parts/Repairs/Maint-Copiers	-	300	300	240	260
101420-550100	Parts/Repairs/Maint-Software	-	1,140	1,140	1,160	1,220
101420-580040	Computer Replacement	-	752	752	752	752
Total Engineering		**308,468**	**180,416**	**180,416**	**192,562**	**195,016**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Development Engineering						
101421-511000	Regular Salaries	-	194,810	194,810	229,015	231,106
101421-511200	Overtime Pay	-	600	600	-	420
101421-512000	FICA Expense	-	14,950	14,950	16,617	16,788
101421-512100	Retirement Contribution	-	10,750	10,750	12,596	12,734
101421-512200	Workers Compensation	-	320	320	2,950	2,972
101421-513000	Medical Insurance	-	25,060	25,060	17,539	19,375
101421-513100	Dental Insurance	-	-	-	1,390	1,466
101421-513200	Vision Insurance	-	-	-	361	362
101421-513300	Life, AD&D & LTD Insurance	-	-	-	2,192	2,210
101421-513400	Employee Assistance Plan	-	-	-	75	75
101421-520100	Office Supplies	-	260	260	-	-
101421-521000	Computer Supplies	-	20	20	-	-
101421-521100	Computer Supplies-Software	-	100	100	100	100
101421-522120	Operating Supplies-Safety	-	20	20	60	60
101421-522500	Non-Capital Furn/Equip/Tools	-	700	700	940	980
101421-522900	Miscellaneous Supplies	-	80	80	40	40
101421-525100	Auto Expense-Parts & Repairs	-	120	120	220	240
101421-525300	Gas & Oil	-	400	400	420	440
101421-532200	Printing	-	300	300	320	340
101421-532210	Travel	-	20	20	20	20
101421-532230	Dues/Subscriptions/Books	-	240	240	260	280
101421-540910	Prof Serv-Consulting	-	200	200	220	240
101421-550090	Parts/Repairs/Maint-Copiers	-	300	300	240	260
101421-550100	Parts/Repairs/Maint-Software	-	1,140	1,140	1,160	1,220
Total Development Engineering		**-**	**250,390**	**250,390**	**286,735**	**291,729**
Transportation Planning						
101425-511000	Regular Salaries	-	24,910	24,910	24,563	25,461
101425-511100	Variable Salaries	-	700	700	398	410
101425-511200	Overtime Pay	-	270	270	270	270
101425-512000	FICA Expense	-	1,980	1,980	1,872	1,938
101425-512100	Retirement Contribution	-	1,380	1,380	1,366	1,415
101425-512200	Workers Compensation	-	400	400	117	118
101425-513000	Medical Insurance	-	3,970	3,970	2,667	2,933
101425-513100	Dental Insurance	-	-	-	280	294
101425-513200	Vision Insurance	-	-	-	61	61
101425-513300	Life, AD&D & LTD Insurance	-	-	-	247	254
101425-513400	Employee Assistance Plan	-	-	-	10	10
101425-520100	Office Supplies	-	600	600	600	600
101425-521100	Computer Supplies-Software	-	728	400	1,475	1,475
101425-522500	Non-Capital Furn/Equip/Tools	-	-	-	800	200
101425-532010	Public Outreach	-	1,400	2,100	1,400	1,400
101425-532200	Printing	-	700	700	700	700
101425-532210	Travel	-	1,160	1,740	1,740	1,740
101425-532230	Dues/Subscriptions/Books	-	200	300	900	900
101425-536000	Rentals-Equipment	-	600	140	140	140
101425-538100	Education Expense	-	1,000	1,500	1,500	1,500
101425-540470	Prof Serv-Recording Fee	-	40	20	40	40
101425-540900	Prof Serv-Other	-	15,000	15,000	6,000	6,000
101425-540910	Prof Serv-Consulting	-	510	765	-	-
101425-550090	Parts/Repairs/Maint-Copiers	-	1,000	1,000	1,000	1,000
101425-580040	Computer Replacement	-	542	542	542	542
Total Transportation Planning		**-**	**57,090**	**58,417**	**48,687**	**49,402**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Street Maintenance						
101431-511000	Regular Salaries	-	166,410	166,410	184,224	189,425
101431-511200	Overtime Pay	-	31,060	30,000	14,475	14,475
101431-512000	FICA Expense	-	15,110	15,110	14,473	14,821
101431-512100	Retirement Contribution	-	10,860	10,860	10,928	11,215
101431-512200	Workers Compensation	-	7,120	7,120	5,434	5,591
101431-513000	Medical Insurance	-	36,210	36,210	35,001	38,511
101431-513100	Dental Insurance	-	-	-	2,616	2,747
101431-513200	Vision Insurance	-	-	-	522	522
101431-513300	Life, AD&D & LTD Insurance	-	-	-	1,883	1,936
101431-513400	Employee Assistance Plan	-	-	-	95	95
101431-520100	Office Supplies	-	1,221	1,200	1,200	1,200
101431-521150	CTC Land Dues	-	275	275	289	303
101431-522110	Operating Supplies-Janitorial	-	300	300	330	350
101431-522120	Operating Supplies-Safety	-	2,000	2,200	2,400	2,520
101431-522500	Non-Capital Furn/Equip/Tools	-	6,390	6,500	3,500	3,675
101431-522900	Miscellaneous Supplies	-	300	500	525	551
101431-523100	Uniforms and Clothing	-	2,900	2,900	3,045	3,197
101431-524300	Street Supplies	-	6,500	7,500	7,875	8,269
101431-524310	Street Supplies-Asphalt	-	25,000	40,000	100,000	100,000
101431-525100	Auto Expense-Parts & Repairs	-	15,000	15,000	15,000	15,000
101431-525200	Auto Expense-Tires	-	1,000	1,000	2,300	2,300
101431-525300	Gas & Oil	-	33,970	33,970	35,669	37,452
101431-532200	Printing	-	425	400	400	400
101431-532210	Travel	-	220	150	150	150
101431-532220	Business and Auto Allowance	-	385	385	385	385
101431-532230	Dues/Subscriptions/Books	-	315	300	300	300
101431-534000	Utility Services-Gas	-	1,350	1,350	1,350	1,420
101431-534010	Utility Services-Electricity	-	437,900	435,500	457,275	480,139
101431-534020	Utility Service-Trash Removal	-	950	524	524	550
101431-534030	Utility Service-Eco Cycle	-	13,000	13,000	13,650	14,333
101431-534040	Utility Service-Haz Waste Disp	-	25	20	20	20
101431-534050	Utility Services-Water	-	500	525	525	551
101431-535010	Communication Svcs-Cell Phone	-	750	622	653	686
101431-535030	Comm Svcs-Internet/Cable	-	105	105	105	105
101431-536000	Rentals-Equipment	-	2,000	4,000	4,000	4,000
101431-538100	Education Expense	-	1,675	2,200	2,500	2,500
101431-538130	Louisville Recycling/Con Board	-	70	-	-	-
101431-540111	Prof Serv-Traffic Signals	-	45,000	45,000	47,250	49,125
101431-540300	Prof Serv-Custodial	-	1,000	1,000	1,810	1,900
101431-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
101431-540550	Prof Serv-Landfill	-	15,000	15,000	15,750	16,538
101431-540900	Prof Serv-Other	-	1,300	750	750	750
101431-540910	Prof Serv-Consulting	-	-	-	25,000	25,000
101431-547010	Prof Serv-Pest Control	-	75	75	75	75
101431-550000	Parts/Repairs/Maint-Bldgs/Fac	-	500	500	525	551
101431-550020	Parts/Repairs/Maint-Equip	-	2,135	4,000	4,200	4,410
101431-550050	Parts/Repairs/Maint-Streets	-	5,000	5,000	5,250	5,513
101431-550070	Parts/Repairs/Maint-HVAC	-	500	525	525	551
101431-550100	Parts/Repairs/Maint-Software	-	5,355	5,355	5,355	5,355
101431-550110	Parts/Repairs/Maint-Street Lig	-	94,000	-	75,000	75,000
101431-550140	Parts/Repairs/Maint-Painting	-	25	-	26	28
101431-550150	Parts/Repairs/Maint-Fire Syste	-	350	350	368	386
101431-550160	Parts/Repairs/Maint-Electrical	-	200	200	210	221
101431-550170	Parts/Repairs/Maint-Plumbing	-	100	100	105	110

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101431-550180	Parts/Repairs/Maint-Lighting	-	100	100	105	110
101431-580030	Vehicle/Equipment Replacement	-	31,730	31,730	31,730	31,730
101431-580040	Computer Replacement	-	585	585	585	585
Total Street Maintenance		**1,092,079**	**1,025,651**	**947,806**	**1,138,240**	**1,177,632**
Snow & Ice Removal						
101433-511000	Regular Salaries	-	143,320	143,320	152,341	157,829
101433-511200	Overtime Pay	-	13,370	13,370	9,210	9,339
101433-512000	FICA Expense	-	11,990	11,990	11,825	12,220
101433-512100	Retirement Contribution	-	8,620	8,620	8,885	9,194
101433-512200	Workers Compensation	-	3,300	3,300	3,856	3,989
101433-513000	Medical Insurance	-	30,250	30,250	25,750	28,440
101433-513100	Dental Insurance	-	-	-	1,871	1,972
101433-513200	Vision Insurance	-	-	-	412	415
101433-513300	Life, AD&D & LTD Insurance	-	-	-	1,518	1,572
101433-513400	Employee Assistance Plan	-	-	-	76	77
101433-520100	Office Supplies	-	49	51	51	51
101433-521100	Computer Supplies-Software	-	40	40	40	40
101433-521150	CTC Land Dues	-	275	275	285	303
101433-522110	Operating Supplies-Janitorial	-	300	300	330	350
101433-522500	Non-Capital Furn/Equip/Tools	-	1,060	1,060	1,060	1,060
101433-522900	Miscellaneous Supplies	-	25	25	25	25
101433-524360	Street Supplies-Ice Slicer	-	91,000	91,000	75,000	75,000
101433-525100	Auto Expense-Parts & Repairs	-	500	500	500	500
101433-525200	Auto Expense-Tires	-	1,250	1,250	1,250	1,250
101433-532200	Printing	-	145	145	145	145
101433-532210	Travel	-	295	150	150	150
101433-532220	Business and Auto Allowance	-	685	685	685	685
101433-532230	Dues/Subscriptions/Books	-	60	60	60	60
101433-534000	Utility Services-Gas	-	1,350	1,350	1,350	1,420
101433-534010	Utility Services-Electricity	-	2,400	2,400	3,000	3,150
101433-534020	Utility Service-Trash Removal	-	950	500	524	550
101433-534040	Utility Service-Haz Waste Disp	-	25	20	20	20
101433-534050	Utility Services-Water	-	508	508	525	550
101433-535010	Communication Svcs-Cell Phone	-	4,590	5,000	5,000	5,000
101433-535030	Comm Svcs-Internet/Cable	-	177	177	177	177
101433-536000	Rentals-Equipment	-	-	2,000	2,000	2,000
101433-538100	Education Expense	-	251	251	251	251
101433-538130	Louisville Recycling/Con Board	-	70	-	-	-
101433-538999	Other Services and Charges	-	1,200	1,200	1,260	1,323
101433-540300	Prof Serv-Custodial	-	1,000	1,000	1,810	1,900
101433-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
101433-540900	Prof Serv-Other	-	100	100	100	100
101433-547010	Prof Serv-Pest Control	-	75	75	75	75
101433-550000	Parts/Repairs/Maint-Bldgs/Fac	-	500	500	525	551
101433-550020	Parts/Repairs/Maint-Equip	-	12,635	12,500	13,125	13,781
101433-550070	Parts/Repairs/Maint-HVAC	-	500	500	525	551
101433-550090	Parts/Repairs/Maint-Copiers	-	180	180	180	180
101433-550100	Parts/Repairs/Maint-Software	-	85	85	85	85
101433-550140	Parts/Repairs/Maint-Painting	-	25	25	26	28
101433-550150	Parts/Repairs/Maint-Fire Syste	-	350	350	368	368
101433-550160	Parts/Repairs/Maint-Electrical	-	200	200	210	221
101433-550170	Parts/Repairs/Maint-Plumbing	-	100	100	105	110

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101433-550180	Parts/Repairs/Maint-Lighting	-	100	100	105	110
101433-580040	Computer Replacement	-	615	615	615	615
Total Snow & Ice Removal		**198,299**	**335,919**	**337,527**	**327,287**	**337,782**
Sign Maintenance						
101434-511000	Regular Salaries	-	63,320	63,320	71,587	73,691
101434-511200	Overtime Pay	-	4,500	4,500	5,824	5,824
101434-512000	FICA Expense	-	5,190	5,190	5,639	5,779
101434-512100	Retirement Contribution	-	3,730	3,730	4,258	4,373
101434-512200	Workers Compensation	-	1,000	1,000	2,130	2,192
101434-513000	Medical Insurance	-	13,910	13,910	13,886	15,274
101434-513100	Dental Insurance	-	-	-	1,017	1,068
101434-513200	Vision Insurance	-	-	-	205	205
101434-513300	Life, AD&D & LTD Insurance	-	-	-	732	754
101434-513400	Employee Assistance Plan	-	-	-	37	37
101434-520100	Office Supplies	-	21	21	21	21
101434-521150	CTC Land Dues	-	138	138	144	152
101434-522100	Operating Supplies-Signs	-	12,000	12,000	12,000	12,000
101434-522110	Operating Supplies-Janitorial	-	150	150	165	175
101434-522500	Non-Capital Furn/Equip/Tools	-	2,000	1,500	1,575	1,654
101434-524300	Street Supplies	-	15,000	10,000	10,000	11,000
101434-525100	Auto Expense-Parts & Repairs	-	250	250	250	250
101434-525200	Auto Expense-Tires	-	200	200	200	200
101434-532200	Printing	-	25	25	25	25
101434-532210	Travel	-	70	70	70	70
101434-532220	Business and Auto Allowance	-	385	385	385	385
101434-532230	Dues/Subscriptions/Books	-	35	35	35	35
101434-534000	Utility Services-Gas	-	675	675	675	710
101434-534010	Utility Services-Electricity	-	1,200	1,200	1,500	1,575
101434-534020	Utility Service-Trash Removal	-	475	-	262	275
101434-534040	Utility Service-Haz Waste Disp	-	13	10	10	10
101434-534050	Utility Services-Water	-	250	250	263	276
101434-535010	Communication Svcs-Cell Phone	-	350	350	350	350
101434-535030	Comm Svcs-Internet/Cable	-	105	105	105	350
101434-536000	Rentals-Equipment	-	500	500	500	500
101434-538100	Education Expense	-	175	175	175	175
101434-538130	Louisville Recycling/Con Board	-	70	-	-	-
101434-540300	Prof Serv-Custodial	-	500	500	905	950
101434-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
101434-540900	Prof Serv-Other	-	50	50	50	50
101434-547010	Prof Serv-Pest Control	-	38	-	38	38
101434-550000	Parts/Repairs/Maint-Bldgs/Fac	-	250	250	263	276
101434-550020	Parts/Repairs/Maint-Equip	-	585	500	500	500
101434-550070	Parts/Repairs/Maint-HVAC	-	250	250	263	276
101434-550100	Parts/Repairs/Maint-Software	-	43	43	43	43
101434-550140	Parts/Repairs/Maint-Painting	-	13	13	13	14
101434-550150	Parts/Repairs/Maint-Fire Syste	-	175	175	184	193
101434-550160	Parts/Repairs/Maint-Electrical	-	100	100	105	110
101434-550170	Parts/Repairs/Maint-Plumbing	-	50	50	53	55
101434-550180	Parts/Repairs/Maint-Lighting	-	50	50	53	55
101434-580040	Computer Replacement	-	585	585	585	585
Total Sign Maintenance		**68,735**	**129,823**	**123,655**	**137,081**	**142,531**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Streetscapes						
101435-511000	Regular Salaries	-	176,040	176,040	264,502	270,980
101435-511200	Overtime Pay	-	7,650	7,650	6,242	6,365
101435-512000	FICA Expense	-	14,050	14,050	20,097	20,567
101435-512100	Retirement Contribution	-	10,100	10,100	14,891	15,254
101435-512200	Workers Compensation	-	4,500	4,500	5,280	5,415
101435-513000	Medical Insurance	-	35,320	35,320	34,723	38,014
101435-513100	Dental Insurance	-	-	-	2,567	2,684
101435-513200	Vision Insurance	-	-	-	663	660
101435-513300	Life, AD&D & LTD Insurance	-	-	-	2,326	2,367
101435-513400	Employee Assistance Plan	-	-	-	125	124
101435-520100	Office Supplies	-	21	21	21	21
101435-521150	CTC Land Dues	-	138	550	550	550
101435-522110	Operating Supplies-Janitorial	-	150	150	150	150
101435-522500	Non-Capital Furn/Equip/Tools	-	500	500	500	500
101435-532200	Printing	-	25	25	25	25
101435-532210	Travel	-	70	70	70	70
101435-532220	Business and Auto Allowance	-	385	385	385	385
101435-532230	Dues/Subscriptions/Books	-	35	35	35	35
101435-534000	Utility Services-Gas	-	675	675	675	675
101435-534010	Utility Services-Electricity	-	1,200	1,200	1,200	1,200
101435-534020	Utility Service-Trash Removal	-	475	475	475	475
101435-534040	Utility Service-Haz Waste Disp	-	13	13	13	13
101435-534050	Utility Services-Water	-	250	250	283	319
101435-535010	Communication Svcs-Cell Phone	-	350	350	350	350
101435-535030	Comm Svcs-Internet/Cable	-	105	105	105	105
101435-536000	Rentals-Equipment	-	-	9,000	5,000	5,000
101435-538100	Education Expense	-	175	175	175	175
101435-538130	Louisville Recycling/Con Board	-	70	-	-	-
101435-538999	Other Services and Charges	-	-	500	500	500
101435-540300	Prof Serv-Custodial	-	500	500	500	500
101435-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
101435-540900	Prof Serv-Other	-	50	50	50	50
101435-547010	Prof Serv-Pest Control	-	38	38	38	38
101435-550000	Parts/Repairs/Maint-Bldgs/Fac	-	250	250	250	250
101435-550020	Parts/Repairs/Maint-Equip	-	85	85	85	85
101435-550070	Parts/Repairs/Maint-HVAC	-	250	250	250	250
101435-550100	Parts/Repairs/Maint-Software	-	43	43	43	43
101435-550140	Parts/Repairs/Maint-Painting	-	13	13	13	13
101435-550150	Parts/Repairs/Maint-Fire Syste	-	175	175	175	175
101435-550160	Parts/Repairs/Maint-Electrical	-	100	100	100	100
101435-550170	Parts/Repairs/Maint-Plumbing	-	50	50	50	50
101435-550180	Parts/Repairs/Maint-Lighting	-	50	50	50	50
101435-580040	Computer Replacement	-	585	585	585	585
Total Streetscapes		**-**	**255,883**	**265,728**	**364,117**	**375,169**
City Hall & General Building Maintenance						
101441-511000	Regular Salaries	-	38,010	38,010	-	-
101441-511200	Overtime Pay	-	380	250	-	-
101441-512000	FICA Expense	-	2,940	2,940	-	-
101441-512100	Retirement Contribution	-	4,320	4,320	-	-
101441-512200	Workers Compensation	-	720	700	-	-
101441-513000	Medical Insurance	-	6,620	6,620	-	-
101441-520100	Office Supplies	-	1,521	1,500	1,500	1,500
101441-521150	CTC Land Dues	-	138	-	-	-

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101441-522110	Operating Supplies-Janitorial	-	3,300	3,500	3,350	3,500
101441-522120	Operating Supplies-Safety	-	500	750	750	800
101441-522500	Non-Capital Furn/Equip/Tools	-	23,500	23,000	7,500	7,500
101441-522900	Miscellaneous Supplies	-	8,000	8,000	8,400	8,820
101441-523100	Uniforms and Clothing	-	1,200	1,200	1,275	1,350
101441-525100	Auto Expense-Parts & Repairs	-	2,250	2,250	2,400	2,525
101441-525200	Auto Expense-Tires	-	400	400	420	450
101441-525300	Gas & Oil	-	2,250	2,250	2,400	2,525
101441-532200	Printing	-	25	-	-	-
101441-532210	Travel	-	320	250	250	250
101441-532220	Business and Auto Allowance	-	385	-	-	-
101441-532230	Dues/Subscriptions/Books	-	785	750	750	750
101441-534000	Utility Services-Gas	-	6,975	6,000	6,000	6,300
101441-534010	Utility Services-Electricity	-	38,100	41,000	41,500	43,750
101441-534020	Utility Service-Trash Removal	-	2,275	1,800	1,850	1,900
101441-534040	Utility Service-Haz Waste Disp	-	238	250	250	250
101441-534050	Utility Services-Water	-	2,419	2,410	2,550	2,700
101441-535010	Communication Svcs-Cell Phone	-	350	-	-	-
101441-535030	Comm Svcs-Internet/Cable	-	105	-	-	-
101441-538100	Education Expense	-	4,175	4,000	4,200	4,410
101441-538130	Louisville Recycling/Con Board	-	70	-	-	-
101441-540300	Prof Serv-Custodial	-	21,875	28,500	22,400	23,500
101441-540480	Prof Serv-Microfilming	-	1,400	-	-	-
101441-540900	Prof Serv-Other	-	550	500	500	500
101441-547010	Prof Serv-Pest Control	-	788	750	800	850
101441-550000	Parts/Repairs/Maint-Bldgs/Fac	-	14,500	15,000	7,500	7,875
101441-550020	Parts/Repairs/Maint-Equip	-	2,460	2,500	2,500	2,500
101441-550070	Parts/Repairs/Maint-HVAC	-	27,795	7,500	7,500	7,875
101441-550080	Parts/Repairs/Maint-Elevators	-	3,600	3,600	3,600	3,780
101441-550100	Parts/Repairs/Maint-Software	-	893	850	850	850
101441-550140	Parts/Repairs/Maint-Painting	-	963	1,000	1,000	1,050
101441-550150	Parts/Repairs/Maint-Fire Syste	-	2,550	2,500	2,500	2,625
101441-550160	Parts/Repairs/Maint-Electrical	-	1,525	1,500	1,500	1,575
101441-550170	Parts/Repairs/Maint-Plumbing	-	763	750	750	800
101441-550180	Parts/Repairs/Maint-Lighting	-	12,425	12,500	6,000	6,000
101441-550280	Parts/Repairs/Maint-Other	-	238	250	250	250
101441-580030	Vehicle/Equipment Replacement	-	4,430	4,430	4,430	4,430
101441-580040	Computer Replacement	-	585	585	585	585
Total City Hall & General Building Maintenance		**259,156**	**249,607**	**234,865**	**148,010**	**154,325**
Recreation Center Building Maintenance						
Total Recreation Center Building Maintenance		**460,445**	**-**	**-**	**-**	**-**
Police Department Building Maintenance						
Total Police Department Building Maintenance		**143,780**	**-**	**-**	**-**	**-**
Library & Museum Building Maintenance						
Total Library & Museum Building Maintenance		**263,997**	**-**	**-**	**-**	**-**
City Services Building Maintenance						
Total City Services Building Maintenance		**4,905**	**-**	**-**	**-**	**-**
Sustainability						
101446-511000	Regular Salaries	-	12,300	12,300	12,436	12,441
101446-511200	Overtime Pay	-	-	-	1,200	1,200

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101446-512000	FICA Expense	-	940	940	930	929
101446-512100	Retirement Contribution	-	680	680	750	750
101446-512200	Workers Compensation	-	80	80	186	186
101446-513000	Medical Insurance	-	1,100	1,100	797	877
101446-513100	Dental Insurance	-	-	-	87	92
101446-513200	Vision Insurance	-	-	-	21	21
101446-513300	Life, AD&D & LTD Insurance	-	-	-	104	104
101446-513400	Employee Assistance Plan	-	-	-	3	3
101446-520100	Office Supplies	-	91	1,591	1,591	1,591
101446-521100	Computer Supplies-Software	-	50	50	50	50
101446-522500	Non-Capital Furn/Equip/Tools	-	60	60	60	60
101446-522900	Miscellaneous Supplies	-	25	25	25	25
101446-523100	Uniforms and Clothing	-	-	-	260	260
101446-532200	Printing	-	175	175	175	175
101446-532210	Travel	-	145	145	145	145
101446-532220	Business and Auto Allowance	-	685	685	685	685
101446-532230	Dues/Subscriptions/Books	-	60	-	500	700
101446-534050	Utility Services-Water	-	8	8	8	8
101446-535010	Communication Svcs-Cell Phone	-	590	590	590	590
101446-535030	Comm Svcs-Internet/Cable	-	195	195	195	195
101446-538100	Education Expense	-	365	365	365	365
101446-538130	Louisville Recycling/Con Board	-	70	1,000	100	100
101446-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
101446-540910	Prof Serv-Consulting	-	-	-	10,000	10,000
101446-550020	Parts/Repairs/Maint-Equip	-	35	35	35	35
101446-550090	Parts/Repairs/Maint-Copiers	-	300	300	300	300
101446-580040	Computer Replacement	-	661	661	661	661
Total Sustainability		**-**	**20,014**	**22,385**	**32,260**	**32,548**
Fleet Maintenance						
101450-511000	Regular Salaries	-	3,660	3,660	-	-
101450-511200	Overtime Pay	-	110	110	-	-
101450-512000	FICA Expense	-	290	290	-	-
101450-512100	Retirement Contribution	-	210	210	-	-
101450-512200	Workers Compensation	-	50	50	-	-
101450-513000	Medical Insurance	-	660	660	-	-
101450-520100	Office Supplies	-	171	150	150	150
101450-521150	CTC Land Dues	-	275	275	289	303
101450-522110	Operating Supplies-Janitorial	-	300	300	330	350
101450-522120	Operating Supplies-Safety	-	670	670	700	735
101450-522500	Non-Capital Furn/Equip/Tools	-	4,000	3,000	3,000	3,150
101450-522900	Miscellaneous Supplies	-	1,000	1,000	1,000	1,000
101450-523100	Uniforms and Clothing	-	950	950	950	950
101450-525100	Auto Expense-Parts & Repairs	-	200	200	200	210
101450-525200	Auto Expense-Tires	-	-	-	-	600
101450-525300	Gas & Oil	-	450	450	450	450
101450-532200	Printing	-	75	25	175	175
101450-532210	Travel	-	70	70	70	70
101450-532220	Business and Auto Allowance	-	385	385	385	385
101450-532230	Dues/Subscriptions/Books	-	35	35	35	35
101450-534000	Utility Services-Gas	-	1,350	1,350	1,350	1,420
101450-534010	Utility Services-Electricity	-	2,400	3,000	3,000	3,150
101450-534020	Utility Service-Trash Removal	-	950	950	524	550
101450-534040	Utility Service-Haz Waste Disp	-	25	25	20	20
101450-534050	Utility Services-Water	-	500	500	525	551

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101450-535010	Communication Svcs-Cell Phone	-	350	350	350	350
101450-535030	Comm Svcs-Internet/Cable	-	105	105	105	105
101450-536000	Rentals-Equipment	-	1,000	-	-	-
101450-536040	Rentals-Other	-	100	-	-	-
101450-538100	Education Expense	-	675	500	500	500
101450-538130	Louisville Recycling/Con Board	-	70	70	-	-
101450-540300	Prof Serv-Custodial	-	1,000	1,000	1,010	1,900
101450-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
101450-540900	Prof Serv-Other	-	2,600	2,500	2,500	2,500
101450-547010	Prof Serv-Pest Control	-	75	75	75	75
101450-550000	Parts/Repairs/Maint-Bldgs/Fac	-	500	500	525	551
101450-550020	Parts/Repairs/Maint-Equip	-	285	285	150	150
101450-550070	Parts/Repairs/Maint-HVAC	-	500	500	525	551
101450-550100	Parts/Repairs/Maint-Software	-	2,915	2,915	2,915	2,915
101450-550140	Parts/Repairs/Maint-Painting	-	25	25	26	28
101450-550150	Parts/Repairs/Maint-Fire Syste	-	350	350	368	386
101450-550160	Parts/Repairs/Maint-Electrical	-	200	200	210	221
101450-550170	Parts/Repairs/Maint-Plumbing	-	100	100	105	110
101450-550180	Parts/Repairs/Maint-Lighting	-	100	100	105	110
101450-580040	Computer Replacement	-	585	585	585	585
Total Fleet Maintenance		**102,940**	**31,721**	**29,875**	**23,207**	**25,291**
Planning & Zoning Administration						
Total Planning & Zoning Administration		**598,338**	**-**	**-**	**-**	**-**
Community Design						
101515-511000	Regular Salaries	-	295,780	295,780	289,212	299,049
101515-511100	Variable Salaries	-	2,790	2,790	1,592	1,640
101515-511200	Overtime Pay	-	20	20	80	82
101515-512000	FICA Expense	-	22,840	22,840	21,465	22,176
101515-512100	Retirement Contribution	-	16,230	16,230	15,911	16,452
101515-512200	Workers Compensation	-	1,500	1,500	1,308	1,326
101515-513000	Medical Insurance	-	42,060	42,060	36,356	39,988
101515-513100	Dental Insurance	-	-	-	3,196	3,356
101515-513200	Vision Insurance	-	-	-	604	604
101515-513300	Life, AD&D & LTD Insurance	-	-	-	2,863	2,951
101515-513400	Employee Assistance Plan	-	-	-	103	103
101515-520100	Office Supplies	-	2,400	2,400	2,400	2,400
101515-521100	Computer Supplies-Software	-	2,912	1,240	4,425	4,425
101515-522500	Non-Capital Furn/Equip/Tools	-	-	-	3,200	800
101515-532010	Public Outreach	-	5,600	4,900	4,900	4,900
101515-532200	Printing	-	2,800	2,800	2,800	2,800
101515-532210	Travel	-	4,640	4,060	4,060	4,060
101515-532230	Dues/Subscriptions/Books	-	800	700	2,100	2,100
101515-536000	Rentals-Equipment	-	2,400	980	980	980
101515-538100	Education Expense	-	4,000	3,000	3,500	3,500
101515-540470	Prof Serv-Recording Fee	-	60	80	160	160
101515-540900	Prof Serv-Other	-	35,000	35,000	-	-
101515-540910	Prof Serv-Consulting	-	2,040	1,785	60,000	30,000
101515-550090	Parts/Repairs/Maint-Copiers	-	4,000	3,000	4,000	4,000
101515-580040	Computer Replacement	-	2,168	2,168	2,168	2,168
Total Community Design		**-**	**450,040**	**443,333**	**467,382**	**450,019**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Building Safety						
101530-511000	Regular Salaries	-	333,250	333,250	380,881	364,710
101530-511100	Variable Salaries	-	21,760	21,760	1,791	1,845
101530-511200	Overtime Pay	-	100	100	184	184
101530-512000	FICA Expense	-	27,170	27,170	28,161	26,912
101530-512100	Retirement Contribution	-	18,330	18,330	20,958	20,069
101530-512200	Workers Compensation	-	2,010	2,010	4,524	4,571
101530-513000	Medical Insurance	-	52,990	52,990	49,284	45,614
101530-513100	Dental Insurance	-	-	-	4,185	3,678
101530-513200	Vision Insurance	-	-	-	944	838
101530-513300	Life, AD&D & LTD Insurance	-	-	-	3,833	3,653
101530-513400	Employee Assistance Plan	-	-	-	145	131
101530-520100	Office Supplies	-	2,000	2,200	2,200	2,400
101530-522120	Operating Supplies-Safety	-	500	300	500	500
101530-522230	Reference Materials	-	3,500	3,500	5,000	3,500
101530-522500	Non-Capital Furn/Equip/Tools	-	1,000	2,000	3,000	1,000
101530-522900	Miscellaneous Supplies	-	150	150	150	150
101530-523100	Uniforms and Clothing	-	1,000	1,000	1,000	1,000
101530-525100	Auto Expense-Parts & Repairs	-	1,000	1,000	1,000	1,000
101530-525200	Auto Expense-Tires	-	400	400	800	800
101530-525300	Gas & Oil	-	2,800	2,500	2,800	2,800
101530-532200	Printing	-	500	500	500	500
101530-532210	Travel	-	5,000	3,000	5,000	5,000
101530-532230	Dues/Subscriptions/Books	-	500	500	500	500
101530-535010	Communication Svcs-Cell Phone	-	750	750	750	750
101530-538100	Education Expense	-	7,500	7,000	7,500	7,500
101530-540140	Prof Serv-Plan Review/Insp.	-	90,000	80,000	90,000	90,000
101530-540480	Prof Serv-Microfilming	-	45,000	45,000	-	-
101530-540670	Prof Serv-Elevator Inspection	-	24,000	20,000	20,000	20,000
101530-540910	Prof Serv-Consulting	-	5,000	2,500	5,000	5,000
101530-550020	Parts/Repairs/Maint-Equip	-	500	500	500	500
101530-550100	Parts/Repairs/Maint-Software	-	12,660	12,660	12,660	12,660
101530-580040	Computer Replacement	-	2,570	2,570	2,570	2,570
Total Building Safety		**490,497**	**661,940**	**643,640**	**656,319**	**630,335**
Library Services						
101600-511000	Regular Salaries	-	703,900	703,900	772,270	799,585
101600-511100	Variable Salaries	-	266,160	266,160	267,503	275,527
101600-511150	Temp/Seasonal Salaries	-	8,930	8,930	2,086	2,148
101600-511200	Overtime Pay	-	230	230	25	25
101600-512000	FICA Expense	-	74,910	74,910	76,900	79,496
101600-512100	Retirement Contribution	-	38,730	38,730	42,477	43,979
101600-512200	Workers Compensation	-	1,730	1,730	3,229	3,316
101600-513000	Medical Insurance	-	128,050	128,050	92,293	101,519
101600-513100	Dental Insurance	-	-	-	6,568	6,896
101600-513200	Vision Insurance	-	-	-	1,989	1,989
101600-513300	Life, AD&D & LTD Insurance	-	-	-	7,246	7,478
101600-513400	Employee Assistance Plan	-	-	-	338	338
101600-520100	Office Supplies	-	1,295	1,300	1,310	1,350
101600-521000	Computer Supplies	-	1,580	1,580	1,800	1,310
101600-521100	Computer Supplies-Software	-	4,810	2,780	4,950	5,160
101600-521200	Non-Capital Computer Hardware	-	1,100	1,100	11,350	1,350
101600-522030	Operating Supplies-Medical	-	-	250	-	-
101600-522060	Operating Supplies-AudioVisual	-	200	200	200	220
101600-522100	Operating Supplies-Signs	-	120	120	200	200

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101600-522110	Operating Supplies-Janitorial	-	5,985	6,300	6,900	7,300
101600-522500	Non-Capital Furn/Equip/Tools	-	8,440	8,450	15,930	7,990
101600-522900	Miscellaneous Supplies	-	-	-	1,280	1,340
101600-526100	Library Reference Materials	-	3,000	3,000	2,500	2,500
101600-526120	Childrens Books & Media	-	30,000	30,000	31,200	32,450
101600-526130	Teen Books & Media	-	6,480	6,480	6,740	7,010
101600-526140	Adult Books & Media	-	42,000	42,000	43,680	45,450
101600-526160	Operating Supplies-Meet Room	-	350	350	360	390
101600-526170	Operating Supplies-Adult	-	400	400	500	550
101600-526180	Operating Supplies-Teen	-	350	350	500	550
101600-526190	Operating Supplies-Children	-	1,020	1,020	1,100	1,200
101600-526200	Material Processing	-	12,500	9,000	6,970	8,400
101600-532000	Advertising/Marketing	-	350	350	450	450
101600-532200	Printing	-	2,650	2,650	3,250	3,320
101600-532210	Travel	-	1,850	1,850	3,800	3,960
101600-532230	Dues/Subscriptions/Books	-	7,180	7,180	6,360	6,600
101600-532240	Electronic Databases	-	41,260	41,260	37,900	39,710
101600-532250	Print Periodicals	-	11,250	11,250	11,700	12,170
101600-534000	Utility Services-Gas	-	12,880	14,000	8,600	9,000
101600-534010	Utility Services-Electricity	-	72,200	76,000	76,000	88,000
101600-534020	Utility Service-Trash Removal	-	2,320	2,900	2,170	2,280
101600-534040	Utility Service-Haz Waste Disp	-	225	250	200	200
101600-534050	Utility Services-Water	-	1,205	2,410	2,530	2,660
101600-535000	Communication Svcs-Telephone	-	2,520	3,150	3,310	3,470
101600-535030	Comm Svcs-Internet/Cable	-	2,100	2,100	2,310	2,380
101600-535040	Communication Svcs-T1 Line	-	5,670	6,300	6,620	6,950
101600-535200	Postage	-	20	-	-	-
101600-538100	Education Expense	-	4,040	4,040	4,540	2,620
101600-540300	Prof Serv-Custodial	-	43,700	47,500	44,700	47,000
101600-540415	Prof Serv-Bank Charges	-	2,500	2,500	2,500	2,600
101600-540440	Prof Serv-Collections	-	1,800	1,800	1,800	1,900
101600-540600	Prof Serv-FLC ILS Support CLiC	-	31,100	36,420	33,330	35,170
101600-540610	Prof Serv-Courier (CLiC)	-	22,500	17,760	22,500	24,000
101600-540630	Prof Serv-Children Programming	-	2,400	2,400	2,850	3,250
101600-540680	Prof Serv-Adult Programming	-	1,000	1,000	1,050	1,100
101600-540690	Prof Serv-Teen Programming	-	500	500	550	600
101600-540900	Prof Serv-Other	-	450	500	500	500
101600-547010	Prof Serv-Pest Control	-	1,008	1,260	1,260	1,320
101600-550000	Parts/Repairs/Maint-Bldgs/Fac	-	11,500	12,500	13,130	13,800
101600-550020	Parts/Repairs/Maint-Equip	-	32,230	32,230	32,200	33,230
101600-550070	Parts/Repairs/Maint-HVAC	-	9,200	10,000	10,000	10,500
101600-550080	Parts/Repairs/Maint-Elevators	-	7,880	7,880	7,880	8,270
101600-550090	Parts/Repairs/Maint-Copiers	-	4,800	9,000	9,400	9,500
101600-550100	Parts/Repairs/Maint-Software	-	765	850	850	850
101600-550140	Parts/Repairs/Maint-Painting	-	2,000	2,500	2,630	2,760
101600-550150	Parts/Repairs/Maint-Fire Syste	-	2,800	4,000	4,000	4,200
101600-550160	Parts/Repairs/Maint-Electrical	-	1,350	1,500	1,580	1,660
101600-550170	Parts/Repairs/Maint-Plumbing	-	1,350	1,500	1,580	1,660
101600-550180	Parts/Repairs/Maint-Lighting	-	18,050	9,000	9,000	9,000
101600-580040	Computer Replacement	-	9,270	9,270	9,270	9,270
Total Library Servcies		**1,382,596**	**1,718,143**	**1,724,880**	**1,792,695**	**1,852,926**
Museum Services						
101610-511000	Regular Salaries	-	43,580	43,580	46,390	48,645
101610-511100	Variable Salaries	-	8,970	8,970	23,318	24,018

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101610-511200	Overtime Pay	-	50	50	5	5
101610-512000	FICA Expense	-	4,020	4,020	5,282	5,506
101610-512100	Retirement Contribution	-	2,400	2,400	2,552	2,676
101610-512200	Workers Compensation	-	50	50	157	163
101610-513000	Medical Insurance	-	9,380	9,380	600	660
101610-513100	Dental Insurance	-	-	-	1,099	1,154
101610-513200	Vision Insurance	-	-	-	176	176
101610-513300	Life, AD&D & LTD Insurance	-	-	-	485	508
101610-513400	Employee Assistance Plan	-	-	-	23	23
101610-520100	Office Supplies	-	5	-	-	-
101610-521100	Computer Supplies-Software	-	790	790	790	830
101610-521200	Non-Capital Computer Hardware	-	-	-	650	-
101610-522000	Operating Supplies	-	4,100	4,100	5,600	4,900
101610-522110	Operating Supplies-Janitorial	-	315	250	320	320
101610-522500	Non-Capital Furn/Equip/Tools	-	2,040	2,030	1,400	1,470
101610-532210	Travel	-	350	350	660	660
101610-532230	Dues/Subscriptions/Books	-	300	300	300	300
101610-534000	Utility Services-Gas	-	3,120	2,000	1,250	1,310
101610-534010	Utility Services-Electricity	-	4,800	1,000	2,500	2,630
101610-534020	Utility Service-Trash Removal	-	580	750	750	780
101610-534040	Utility Service-Haz Waste Disp	-	25	50	50	50
101610-534050	Utility Services-Water	-	3,615	2,410	600	630
101610-535000	Communication Svcs-Telephone	-	630	500	500	500
101610-535030	Comm Svcs-Internet/Cable	-	1,200	1,260	1,330	1,400
101610-535040	Communication Svcs-T1 Line	-	630	60	60	60
101610-538100	Education Expense	-	1,080	1,080	1,690	1,690
101610-540300	Prof Serv-Custodial	-	3,800	3,500	3,500	3,570
101610-540900	Prof Serv-Other	-	50	50	100	100
101610-547010	Prof Serv-Pest Control	-	252	250	250	260
101610-550000	Parts/Repairs/Maint-Bldgs/Fac	-	1,000	1,000	1,000	1,050
101610-550070	Parts/Repairs/Maint-HVAC	-	800	800	21,500	1,600
101610-550100	Parts/Repairs/Maint-Software	-	85	-	-	-
101610-550140	Parts/Repairs/Maint-Painting	-	500	500	500	500
101610-550150	Parts/Repairs/Maint-Fire Syste	-	1,200	2,500	2,500	2,600
101610-550160	Parts/Repairs/Maint-Electrical	-	150	250	250	260
101610-550170	Parts/Repairs/Maint-Plumbing	-	150	250	250	260
101610-550180	Parts/Repairs/Maint-Lighting	-	950	250	250	260
Total Museum Services		**76,337**	**100,967**	**94,730**	**128,637**	**111,524**
Parks & Recreation Administration						
Total Parks & Recreation Administration		**128,038**	**-**	**-**	**-**	**-**
Recreation & Senior Services Administration						
Total Recreation & Senior Services Administration		**66,058**	**-**	**-**	**-**	**-**
Recreation Center Management						
Total Recreation Center Management		**493,608**	**-**	**-**	**-**	**-**
Recreation Center Aquatics						
101722-511000	Regular Salaries	-	181,650	181,650	194,070	199,178
101722-511100	Variable Salaries	-	170,110	170,110	198,499	204,452
101722-511200	Overtime Pay	-	7,430	7,000	7,501	7,501
101722-512000	FICA Expense	-	27,480	27,480	29,938	30,757
101722-512100	Retirement Contribution	-	10,400	10,400	11,086	11,367
101722-512200	Workers Compensation	-	3,860	3,860	3,282	3,373

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101722-513000	Medical Insurance	-	39,520	39,520	41,932	46,122
101722-513100	Dental Insurance	-	-	-	2,900	3,045
101722-513200	Vision Insurance	-	-	-	675	675
101722-513300	Life, AD&D & LTD Insurance	-	-	-	1,992	2,045
101722-513400	Employee Assistance Plan	-	-	-	97	97
101722-520100	Office Supplies	-	757	340	857	857
101722-521000	Computer Supplies	-	344	344	350	350
101722-521100	Computer Supplies-Software	-	50	365	365	400
101722-522010	Operating Supplies-Chemicals	-	15,000	15,000	16,500	17,150
101722-522030	Operating Supplies-Medical	-	67	67	350	350
101722-522100	Operating Supplies-Signs	-	380	380	380	380
101722-522110	Operating Supplies-Janitorial	-	4,200	4,200	4,650	4,860
101722-522120	Operating Supplies-Safety	-	445	445	445	445
101722-522500	Non-Capital Furn/Equip/Tools	-	1,115	1,105	1,605	1,605
101722-522900	Miscellaneous Supplies	-	2,081	2,081	2,081	2,081
101722-523100	Uniforms and Clothing	-	1,000	1,000	1,000	1,000
101722-529100	Resale Merchandise	-	144	144	150	150
101722-532000	Advertising/Marketing	-	1,059	1,059	1,060	1,100
101722-532200	Printing	-	2,644	2,644	2,644	2,700
101722-532210	Travel	-	226	226	226	226
101722-532220	Business and Auto Allowance	-	240	240	250	250
101722-532230	Dues/Subscriptions/Books	-	1,238	1,238	1,238	1,300
101722-534000	Utility Services-Gas	-	12,600	12,600	12,900	13,000
101722-534010	Utility Services-Electricity	-	27,450	27,450	26,400	27,600
101722-534020	Utility Service-Trash Removal	-	690	690	626	657
101722-534040	Utility Service-Haz Waste Disp	-	75	75	75	75
101722-534050	Utility Services-Water	-	6,122	6,122	6,420	6,741
101722-535000	Communication Svcs-Telephone	-	1,103	1,103	1,158	1,216
101722-535010	Communication Svcs-Cell Phone	-	307	307	310	310
101722-535020	Communication Svcs-Pagers	-	-	423	425	425
101722-535030	Comm Svcs-Internet/Cable	-	423	-	-	-
101722-535040	Communication Svcs-T1 Line	-	1,260	1,260	1,323	1,389
101722-535200	Postage	-	111	-	-	-
101722-538100	Education Expense	-	650	650	650	650
101722-540300	Prof Serv-Custodial	-	17,250	17,250	19,560	20,535
101722-540900	Prof Serv-Other	-	5,669	5,668	7,832	7,832
101722-547010	Prof Serv-Pest Control	-	165	165	173	182
101722-547050	Prof Serv-Rec Cen Contractors	-	17,500	18,500	20,000	20,000
101722-547060	Prof Serv - Red Cross	-	4,000	1,500	4,000	4,000
101722-550000	Parts/Repairs/Maint-Bldgs/Fac	-	6,944	6,944	7,019	7,098
101722-550020	Parts/Repairs/Maint-Equip	-	6,672	6,672	6,695	6,718
101722-550070	Parts/Repairs/Maint-HVAC	-	1,388	1,388	1,875	1,969
101722-550080	Parts/Repairs/Maint-Elevators	-	584	584	540	585
101722-550090	Parts/Repairs/Maint-Copiers	-	689	689	689	689
101722-550100	Parts/Repairs/Maint-Software	-	805	806	806	806
101722-550150	Parts/Repairs/Maint-Fire Syste	-	473	473	496	521
101722-550160	Parts/Repairs/Maint-Electrical	-	375	375	394	413
101722-550170	Parts/Repairs/Maint-Plumbing	-	750	750	788	827
101722-550180	Parts/Repairs/Maint-Lighting	-	1,200	1,200	1,260	1,323
101722-550200	Parts/Repairs/Maint-Pool Syst	-	2,500	2,500	2,500	2,538
101722-550290	Parts/Repairs/Maint-Rec Ctr An	-	4,125	4,125	4,331	4,500
101722-580040	Computer Replacement	-	1,013	1,014	1,014	1,014
Total Recreation Center Aquatics		**409,610**	**594,333**	**592,181**	**656,382**	**677,431**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Fitness & Wellness						
101723-511000	Regular Salaries	-	63,250	63,250	66,239	67,071
101723-511100	Variable Salaries	-	38,030	38,030	80,345	84,920
101723-511150	Temp/Seasonal Salaries	-	26,260	26,260	-	-
101723-511200	Overtime Pay	-	1,370	1,434	1,510	1,510
101723-512000	FICA Expense	-	9,860	9,860	11,022	11,411
101723-512100	Retirement Contribution	-	3,550	3,550	3,644	3,689
101723-512200	Workers Compensation	-	1,440	1,440	1,258	1,304
101723-513000	Medical Insurance	-	10,600	10,600	7,614	8,375
101723-513100	Dental Insurance	-	-	-	633	665
101723-513200	Vision Insurance	-	-	-	147	147
101723-513300	Life, AD&D & LTD Insurance	-	-	-	657	662
101723-513400	Employee Assistance Plan	-	-	-	27	27
101723-520100	Office Supplies	-	573	673	673	700
101723-521000	Computer Supplies	-	344	350	350	350
101723-521100	Computer Supplies-Software	-	50	50	50	50
101723-522030	Operating Supplies-Medical	-	67	67	70	70
101723-522100	Operating Supplies-Signs	-	100	100	100	100
101723-522110	Operating Supplies-Janitorial	-	4,200	4,200	4,650	4,860
101723-522120	Operating Supplies-Safety	-	15	15	15	15
101723-522500	Non-Capital Furn/Equip/Tools	-	1,415	1,405	1,500	1,600
101723-522900	Miscellaneous Supplies	-	3,581	3,581	3,600	3,700
101723-523100	Uniforms and Clothing	-	700	700	700	700
101723-529100	Resale Merchandise	-	144	144	150	150
101723-532000	Advertising/Marketing	-	1,059	1,059	1,060	1,100
101723-532200	Printing	-	2,144	2,144	2,200	2,300
101723-532210	Travel	-	266	266	300	400
101723-532220	Business and Auto Allowance	-	300	300	300	300
101723-532230	Dues/Subscriptions/Books	-	608	608	700	800
101723-534000	Utility Services-Gas	-	4,200	4,200	4,200	4,300
101723-534010	Utility Services-Electricity	-	9,150	9,150	9,150	9,550
101723-534020	Utility Service-Trash Removal	-	690	690	690	716
101723-534040	Utility Service-Haz Waste Disp	-	75	75	75	75
101723-534050	Utility Services-Water	-	2,044	2,036	2,140	2,247
101723-535000	Communication Svcs-Telephone	-	1,103	1,103	1,158	1,216
101723-535010	Communication Svcs-Cell Phone	-	307	307	310	320
101723-535020	Communication Svcs-Pagers	-	-	423	425	430
101723-535030	Comm Svcs-Internet/Cable	-	423	-	-	-
101723-535040	Communication Svcs-T1 Line	-	1,260	1,260	1,323	1,389
101723-535200	Postage	-	111	111	115	115
101723-538100	Education Expense	-	612	612	700	800
101723-540300	Prof Serv-Custodial	-	17,250	17,250	19,560	20,535
101723-540900	Prof Serv-Other	-	5,019	5,668	5,700	5,800
101723-547010	Prof Serv-Pest Control	-	165	165	173	182
101723-547050	Prof Serv-Rec Cen Contractors	-	18,000	24,000	24,000	25,000
101723-547060	Prof Serv - Red Cross	-	1,000	1,000	1,000	1,500
101723-550000	Parts/Repairs/Maint-Bldgs/Fac	-	1,944	6,944	7,000	7,100
101723-550020	Parts/Repairs/Maint-Equip	-	1,672	6,672	6,700	6,800
101723-550070	Parts/Repairs/Maint-HVAC	-	1,388	1,388	1,875	1,969
101723-550080	Parts/Repairs/Maint-Elevators	-	584	584	540	585
101723-550090	Parts/Repairs/Maint-Copiers	-	689	689	700	800
101723-550100	Parts/Repairs/Maint-Software	-	805	806	900	1,000
101723-550150	Parts/Repairs/Maint-Fire Syste	-	473	473	496	521
101723-550160	Parts/Repairs/Maint-Electrical	-	375	375	375	394
101723-550170	Parts/Repairs/Maint-Plumbing	-	750	750	788	827

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101723-550180	Parts/Repairs/Maint-Lighting	-	1,200	1,200	1,260	1,323
101723-550290	Parts/Repairs/Maint-Rec Ctr An	-	4,125	4,125	4,331	4,500
101723-580040	Computer Replacement	-	1,013	1,013	1,015	1,013
Total Fitness & Wellness		**133,181**	**246,353**	**263,155**	**286,213**	**297,982**
Youth Activities						
101724-511000	Regular Salaries	-	122,390	122,390	127,629	128,563
101724-511100	Variable Salaries	-	92,100	92,100	96,644	99,544
101724-511150	Temp/Seasonal Salaries	-	43,180	43,180	44,461	45,795
101724-511200	Overtime Pay	-	1,010	1,010	1,102	1,102
101724-512000	FICA Expense	-	19,790	19,790	19,965	20,335
101724-512100	Retirement Contribution	-	6,790	6,790	7,020	7,071
101724-512200	Workers Compensation	-	2,370	2,370	2,154	2,197
101724-513000	Medical Insurance	-	19,100	19,100	22,378	24,613
101724-513100	Dental Insurance	-	-	-	1,948	2,045
101724-513200	Vision Insurance	-	-	-	130	130
101724-513300	Life, AD&D & LTD Insurance	-	-	-	1,292	1,297
101724-513400	Employee Assistance Plan	-	-	-	50	50
101724-520100	Office Supplies	-	604	703	703	703
101724-521000	Computer Supplies	-	345	344	350	350
101724-521100	Computer Supplies-Software	-	50	50	50	50
101724-522030	Operating Supplies-Medical	-	67	67	70	70
101724-522100	Operating Supplies-Signs	-	100	100	100	100
101724-522110	Operating Supplies-Janitorial	-	3,080	3,080	3,410	3,565
101724-522120	Operating Supplies-Safety	-	11	15	15	15
101724-522500	Non-Capital Furn/Equip/Tools	-	2,616	2,605	2,605	2,605
101724-522900	Miscellaneous Supplies	-	12,781	12,781	12,800	12,800
101724-523100	Uniforms and Clothing	-	800	800	800	800
101724-529100	Resale Merchandise	-	145	144	150	150
101724-532000	Advertising/Marketing	-	1,060	1,059	1,060	1,100
101724-532200	Printing	-	2,346	2,344	2,350	2,400
101724-532210	Travel	-	396	396	400	410
101724-532220	Business and Auto Allowance	-	300	300	300	300
101724-532230	Dues/Subscriptions/Books	-	608	608	615	620
101724-534000	Utility Services-Gas	-	4,200	4,200	4,200	4,300
101724-534010	Utility Services-Electricity	-	9,150	9,150	9,150	9,550
101724-534020	Utility Service-Trash Removal	-	506	506	506	529
101724-534040	Utility Service-Haz Waste Disp	-	55	55	55	55
101724-534050	Utility Services-Water	-	2,046	2,038	2,140	2,250
101724-535000	Communication Svcs-Telephone	-	809	809	850	895
101724-535010	Communication Svcs-Cell Phone	-	307	307	-	-
101724-535020	Communication Svcs-Pagers	-	-	423	423	423
101724-535030	Comm Svcs-Internet/Cable	-	424	-	-	-
101724-535040	Communication Svcs-T1 Line	-	924	924	970	1,020
101724-535200	Postage	-	111	111	115	120
101724-537410	Rec Center-Special Events	-	4,000	4,000	4,000	4,000
101724-538100	Education Expense	-	613	612	612	612
101724-538200	Program Admission Fees	-	5,500	5,500	5,500	5,500
101724-538310	Youth Advisory Board	-	1,000	-	1,000	1,000
101724-540300	Prof Serv-Custodial	-	12,650	12,650	14,344	15,059
101724-540900	Prof Serv-Other	-	8,083	8,748	8,873	8,998
101724-547010	Prof Serv-Pest Control	-	121	121	127	133
101724-547050	Prof Serv-Rec Cen Contractors	-	34,000	30,000	34,000	34,000
101724-547060	Prof Serv - Red Cross	-	2,640	-	-	-
101724-550000	Parts/Repairs/Maint-Bldgs/Fac	-	1,545	1,545	1,599	1,657

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101724-550020	Parts/Repairs/Maint-Equip	-	1,723	1,723	1,725	1,750
101724-550070	Parts/Repairs/Maint-HVAC	-	1,018	1,018	1,375	1,444
101724-550080	Parts/Repairs/Maint-Elevators	-	428	428	396	429
101724-550090	Parts/Repairs/Maint-Copiers	-	689	689	700	800
101724-550100	Parts/Repairs/Maint-Software	-	772	772	775	775
101724-550150	Parts/Repairs/Maint-Fire Syste	-	347	347	364	382
101724-550160	Parts/Repairs/Maint-Electrical	-	275	275	289	303
101724-550170	Parts/Repairs/Maint-Plumbing	-	550	550	578	606
101724-550180	Parts/Repairs/Maint-Lighting	-	880	880	924	970
101724-550290	Parts/Repairs/Maint-Rec Ctr An	-	3,025	3,025	3,176	3,300
101724-580040	Computer Replacement	-	1,014	1,014	1,014	1,014
Total Youth Activities		**244,764**	**431,441**	**424,546**	**450,331**	**460,654**
Memory Square Pool						
101725-511000	Regular Salaries	-	83,630	83,630	88,557	90,573
101725-511100	Variable Salaries	-	23,860	23,860	33,683	34,693
101725-511150	Temp/Seasonal Salaries	-	26,250	26,250	-	-
101725-511200	Overtime Pay	-	2,410	2,494	2,505	2,505
101725-512000	FICA Expense	-	10,420	10,420	9,201	9,408
101725-512100	Retirement Contribution	-	4,730	4,730	5,008	5,119
101725-512200	Workers Compensation	-	1,110	1,110	1,067	1,093
101725-513000	Medical Insurance	-	16,670	16,670	17,021	18,722
101725-513100	Dental Insurance	-	-	-	1,250	1,312
101725-513200	Vision Insurance	-	-	-	279	279
101725-513300	Life, AD&D & LTD Insurance	-	-	-	899	919
101725-513400	Employee Assistance Plan	-	-	-	42	42
101725-520100	Office Supplies	-	531	475	475	475
101725-521000	Computer Supplies	-	344	344	350	350
101725-521100	Computer Supplies-Software	-	30	30	30	30
101725-522010	Operating Supplies-Chemicals	-	6,000	6,000	6,600	7,260
101725-522030	Operating Supplies-Medical	-	67	67	70	70
101725-522100	Operating Supplies-Signs	-	100	100	100	100
101725-522110	Operating Supplies-Janitorial	-	1,000	1,000	1,000	1,200
101725-522120	Operating Supplies-Safety	-	400	415	415	450
101725-522500	Non-Capital Furn/Equip/Tools	-	1,691	1,667	1,667	1,667
101725-522900	Miscellaneous Supplies	-	1,581	1,581	1,600	1,700
101725-523100	Uniforms and Clothing	-	950	950	1,000	1,000
101725-529100	Resale Merchandise	-	144	144	150	150
101725-532000	Advertising/Marketing	-	1,059	1,059	1,060	1,100
101725-532200	Printing	-	2,084	2,084	2,084	2,100
101725-532210	Travel	-	96	96	100	100
101725-532220	Business and Auto Allowance	-	300	-	-	-
101725-532230	Dues/Subscriptions/Books	-	108	108	108	110
101725-534000	Utility Services-Gas	-	8,250	8,250	7,000	7,200
101725-534010	Utility Services-Electricity	-	8,000	8,200	7,500	7,900
101725-534020	Utility Service-Trash Removal	-	-	625	625	656
101725-534050	Utility Services-Water	-	5,628	5,620	5,901	5,901
101725-535010	Communication Svcs-Cell Phone	-	307	400	400	400
101725-535020	Communication Svcs-Pagers	-	-	1,023	1,025	1,030
101725-535030	Comm Svcs-Internet/Cable	-	1,023	-	1,025	1,030
101725-535200	Postage	-	111	111	111	111
101725-538100	Education Expense	-	536	536	536	540
101725-540300	Prof Serv-Custodial	-	1,800	1,800	1,800	1,900
101725-540900	Prof Serv-Other	-	4,944	5,018	5,018	5,018
101725-550000	Parts/Repairs/Maint-Bldgs/Fac	-	2,944	-	5,569	5,700

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101725-550020	Parts/Repairs/Maint-Equip	-	2,722	2,722	3,722	4,000
101725-550090	Parts/Repairs/Maint-Copiers	-	689	689	700	800
101725-550100	Parts/Repairs/Maint-Software	-	678	806	810	810
101725-580040	Computer Replacement	-	998	998	998	998
Total Memory Square Pool		**150,439**	**224,196**	**222,082**	**219,060**	**226,522**
Youth Sports						
101726-511000	Regular Salaries	-	120,210	120,210	125,010	126,113
101726-511100	Variable Salaries	-	32,700	32,700	44,922	46,270
101726-511150	Temp/Seasonal Salaries	-	8,970	8,970	2,127	2,191
101726-511200	Overtime Pay	-	1,760	1,054	2,411	2,549
101726-512000	FICA Expense	-	12,520	12,520	12,938	13,115
101726-512100	Retirement Contribution	-	6,740	6,740	7,008	7,076
101726-512200	Workers Compensation	-	1,540	1,540	1,632	1,662
101726-513000	Medical Insurance	-	19,100	19,100	21,437	23,579
101726-513100	Dental Insurance	-	-	-	1,865	1,958
101726-513200	Vision Insurance	-	-	-	321	321
101726-513300	Life, AD&D & LTD Insurance	-	-	-	1,260	1,270
101726-513400	Employee Assistance Plan	-	-	-	48	48
101726-520100	Office Supplies	-	573	673	675	685
101726-521000	Computer Supplies	-	344	344	350	360
101726-521100	Computer Supplies-Software	-	50	50	50	60
101726-522030	Operating Supplies-Medical	-	67	67	70	80
101726-522100	Operating Supplies-Signs	-	100	100	100	110
101726-522110	Operating Supplies-Janitorial	-	3,080	3,080	3,410	3,564
101726-522120	Operating Supplies-Safety	-	11	15	15	25
101726-522190	Operating Supplies-Ballfield	-	2,750	2,750	2,750	3,000
101726-522500	Non-Capital Furn/Equip/Tools	-	1,715	1,716	1,720	1,750
101726-522900	Miscellaneous Supplies	-	13,981	13,981	14,000	15,000
101726-523100	Uniforms and Clothing	-	200	200	200	225
101726-529100	Resale Merchandise	-	144	144	150	160
101726-532000	Advertising/Marketing	-	1,059	1,059	1,060	1,100
101726-532200	Printing	-	2,144	2,144	2,145	2,200
101726-532210	Travel	-	626	626	630	650
101726-532220	Business and Auto Allowance	-	300	300	300	325
101726-532230	Dues/Subscriptions/Books	-	508	508	510	525
101726-534000	Utility Services-Gas	-	4,200	4,200	4,200	4,300
101726-534010	Utility Services-Electricity	-	19,150	19,150	20,000	20,500
101726-534020	Utility Service-Trash Removal	-	1,706	1,706	2,400	2,500
101726-534040	Utility Service-Haz Waste Disp	-	55	55	55	65
101726-534050	Utility Services-Water	-	3,491	3,483	3,485	3,500
101726-535000	Communication Svcs-Telephone	-	809	809	810	825
101726-535010	Communication Svcs-Cell Phone	-	307	307	310	320
101726-535020	Communication Svcs-Pagers	-	-	423	425	435
101726-535030	Comm Svcs-Internet/Cable	-	423	-	-	-
101726-535040	Communication Svcs-T1 Line	-	924	924	925	950
101726-535200	Postage	-	111	111	111	115
101726-536000	Rentals-Equipment	-	2,500	2,500	2,500	2,600
101726-536040	Rentals-Other	-	3,000	3,000	3,000	3,250
101726-538100	Education Expense	-	612	612	615	625
101726-540300	Prof Serv-Custodial	-	12,650	12,650	14,344	15,059
101726-540900	Prof Serv-Other	-	8,749	8,749	8,750	8,800
101726-547010	Prof Serv-Pest Control	-	121	121	127	133
101726-547050	Prof Serv-Rec Cen Contractors	-	17,000	17,000	17,000	17,500
101726-550000	Parts/Repairs/Maint-Bldgs/Fac	-	2,044	2,044	2,050	2,100

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101726-550020	Parts/Repairs/Maint-Equip	-	1,652	1,475	1,475	1,500
101726-550030	Parts/Repairs/Maint-Grounds	-	2,500	2,500	3,000	3,000
101726-550070	Parts/Repairs/Maint-HVAC	-	1,018	1,723	1,725	1,750
101726-550080	Parts/Repairs/Maint-Elevators	-	428	1,018	1,020	1,050
101726-550090	Parts/Repairs/Maint-Copiers	-	689	428	430	450
101726-550100	Parts/Repairs/Maint-Software	-	771	689	690	700
101726-550150	Parts/Repairs/Maint-Fire Syste	-	347	347	364	382
101726-550160	Parts/Repairs/Maint-Electrical	-	275	275	289	303
101726-550170	Parts/Repairs/Maint-Plumbing	-	550	550	578	606
101726-550180	Parts/Repairs/Maint-Lighting	-	880	880	924	970
101726-550290	Parts/Repairs/Maint-Rec Ctr An	-	3,025	3,025	3,176	3,300
101726-580040	Computer Replacement	-	1,013	1,013	1,013	1,013
Total Youth Sports		**159,326**	**322,192**	**322,358**	**344,905**	**354,572**
Adult Sports						
101727-511000	Regular Salaries	-	63,330	63,330	65,038	66,257
101727-511100	Variable Salaries	-	11,770	11,770	13,081	13,473
101727-511150	Temp/Seasonal Salaries	-	2,050	2,050	-	-
101727-511200	Overtime Pay	-	1,160	454	1,399	1,448
101727-512000	FICA Expense	-	5,990	5,990	5,836	5,938
101727-512100	Retirement Contribution	-	3,550	3,550	3,654	3,724
101727-512200	Workers Compensation	-	300	300	958	982
101727-513000	Medical Insurance	-	10,820	10,820	9,265	10,190
101727-513100	Dental Insurance	-	-	-	797	837
101727-513200	Vision Insurance	-	-	-	155	155
101727-513300	Life, AD&D & LTD Insurance	-	-	-	646	658
101727-513400	Employee Assistance Plan	-	-	-	27	27
101727-520100	Office Supplies	-	453	553	555	560
101727-521000	Computer Supplies	-	344	344	350	360
101727-521100	Computer Supplies-Software	-	50	50	50	60
101727-522030	Operating Supplies-Medical	-	67	67	70	75
101727-522100	Operating Supplies-Signs	-	100	100	100	100
101727-522110	Operating Supplies-Janitorial	-	3,080	3,080	3,420	3,564
101727-522120	Operating Supplies-Safety	-	11	15	15	15
101727-522190	Operating Supplies-Ballfield	-	2,750	2,750	2,750	3,000
101727-522500	Non-Capital Furn/Equip/Tools	-	1,715	1,716	1,720	1,750
101727-522900	Miscellaneous Supplies	-	2,581	2,581	2,585	2,600
101727-523100	Uniforms and Clothing	-	200	200	200	225
101727-529100	Resale Merchandise	-	144	144	150	160
101727-532000	Advertising/Marketing	-	1,059	1,059	1,060	1,100
101727-532200	Printing	-	2,144	2,144	2,150	2,200
101727-532210	Travel	-	226	226	225	235
101727-532220	Business and Auto Allowance	-	300	300	300	310
101727-532230	Dues/Subscriptions/Books	-	108	102	110	125
101727-534000	Utility Services-Gas	-	4,200	4,200	4,200	4,300
101727-534010	Utility Services-Electricity	-	19,150	19,150	19,555	19,955
101727-534020	Utility Service-Trash Removal	-	1,706	1,706	1,709	1,732
101727-534040	Utility Service-Haz Waste Disp	-	55	55	55	60
101727-534050	Utility Services-Water	-	3,491	3,483	3,585	3,695
101727-535000	Communication Svcs-Telephone	-	809	809	850	890
101727-535010	Communication Svcs-Cell Phone	-	307	307	310	315
101727-535020	Communication Svcs-Pagers	-	-	423	425	435
101727-535030	Comm Svcs-Internet/Cable	-	423	-	-	-
101727-535040	Communication Svcs-T1 Line	-	924	924	970	1,020
101727-535200	Postage	-	111	111	110	115

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101727-536000	Rentals-Equipment	-	2,500	2,500	2,500	2,600
101727-538100	Education Expense	-	612	612	615	625
101727-540300	Prof Serv-Custodial	-	12,650	12,650	14,344	15,059
101727-540900	Prof Serv-Other	-	8,749	8,694	8,700	8,800
101727-547010	Prof Serv-Pest Control	-	121	121	127	133
101727-550000	Parts/Repairs/Maint-Bldgs/Fac	-	2,044	2,444	2,500	2,632
101727-550020	Parts/Repairs/Maint-Equip	-	1,552	1,375	1,375	1,400
101727-550030	Parts/Repairs/Maint-Grounds	-	2,500	2,500	3,000	3,000
101727-550070	Parts/Repairs/Maint-HVAC	-	1,018	1,723	1,375	1,444
101727-550080	Parts/Repairs/Maint-Elevators	-	428	1,018	1,020	1,050
101727-550090	Parts/Repairs/Maint-Copiers	-	689	428	430	450
101727-550100	Parts/Repairs/Maint-Software	-	771	689	690	700
101727-550150	Parts/Repairs/Maint-Fire Syste	-	347	347	364	382
101727-550160	Parts/Repairs/Maint-Electrical	-	275	275	275	300
101727-550170	Parts/Repairs/Maint-Plumbing	-	550	550	550	575
101727-550180	Parts/Repairs/Maint-Lighting	-	880	880	880	900
101727-550290	Parts/Repairs/Maint-Rec Ctr An	-	3,025	3,025	3,176	3,300
101727-580040	Computer Replacement	-	1,013	1,013	1,013	1,013
Total Adult Sports		**14,264**	**185,202**	**185,707**	**191,368**	**197,008**
Seniors						
101728-511000	Regular Salaries	-	149,700	149,700	163,414	166,646
101728-511100	Variable Salaries	-	24,720	24,720	25,983	26,762
101728-511150	Temp/Seasonal Salaries	-	6,210	6,210	-	-
101728-511200	Overtime Pay	-	500	454	552	598
101728-512000	FICA Expense	-	13,860	13,860	13,524	13,808
101728-512100	Retirement Contribution	-	8,260	8,260	9,018	9,198
101728-512200	Workers Compensation	-	1,330	1,330	1,557	1,591
101728-513000	Medical Insurance	-	25,940	25,940	28,046	30,850
101728-513100	Dental Insurance	-	-	-	2,587	2,717
101728-513200	Vision Insurance	-	-	-	479	479
101728-513300	Life, AD&D & LTD Insurance	-	-	-	1,673	1,692
101728-513400	Employee Assistance Plan	-	-	-	64	64
101728-520100	Office Supplies	-	913	900	900	1,000
101728-521000	Computer Supplies	-	344	344	350	350
101728-521100	Computer Supplies-Software	-	50	50	50	50
101728-522030	Operating Supplies-Medical	-	67	67	70	70
101728-522100	Operating Supplies-Signs	-	100	100	100	100
101728-522110	Operating Supplies-Janitorial	-	3,080	3,080	3,410	3,564
101728-522120	Operating Supplies-Safety	-	11	15	15	15
101728-522500	Non-Capital Furn/Equip/Tools	-	1,545	1,560	1,560	1,700
101728-522900	Miscellaneous Supplies	-	9,081	9,081	9,910	10,885
101728-523100	Uniforms and Clothing	-	200	560	560	560
101728-525100	Auto Expense-Parts & Repairs	-	400	400	400	400
101728-525300	Gas & Oil	-	600	600	600	600
101728-529100	Resale Merchandise	-	144	144	150	150
101728-532000	Advertising/Marketing	-	1,059	1,059	1,060	1,100
101728-532200	Printing	-	5,144	5,145	5,200	5,300
101728-532210	Travel	-	626	768	768	800
101728-532220	Business and Auto Allowance	-	300	300	300	300
101728-532230	Dues/Subscriptions/Books	-	608	609	610	700
101728-534000	Utility Services-Gas	-	8,200	8,200	8,300	8,400
101728-534010	Utility Services-Electricity	-	18,650	18,650	18,690	18,700
101728-534020	Utility Service-Trash Removal	-	506	506	459	482
101728-534040	Utility Service-Haz Waste Disp	-	55	55	55	55

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101728-534050	Utility Services-Water	-	2,046	2,038	2,140	2,247
101728-535000	Communication Svcs-Telephone	-	809	809	849	891
101728-535010	Communication Svcs-Cell Phone	-	307	307	310	320
101728-535020	Communication Svcs-Pagers	-	-	423	425	430
101728-535030	Comm Svcs-Internet/Cable	-	423	-	-	-
101728-535040	Communication Svcs-T1 Line	-	924	924	970	1,019
101728-535200	Postage	-	1,611	1,611	1,700	1,800
101728-538100	Education Expense	-	612	612	612	700
101728-538999	Other Services and Charges	-	1,000	1,000	1,000	1,000
101728-540300	Prof Serv-Custodial	-	25,150	26,844	26,844	27,559
101728-540900	Prof Serv-Other	-	6,999	6,944	6,999	6,999
101728-547010	Prof Serv-Pest Control	-	121	121	127	133
101728-547050	Prof Serv-Rec Cen Contractors	-	6,000	6,000	6,000	6,000
101728-547080	Prof Serv- Senior Transport	-	21,680	21,680	22,330	23,000
101728-548010	Prof Serv-Bus Service	-	20,000	20,000	20,000	20,000
101728-550000	Parts/Repairs/Maint-Bldgs/Fac	-	1,544	1,599	1,609	1,657
101728-550020	Parts/Repairs/Maint-Equip	-	3,252	3,252	3,269	3,286
101728-550070	Parts/Repairs/Maint-HVAC	-	1,018	1,018	1,375	1,444
101728-550080	Parts/Repairs/Maint-Elevators	-	428	428	396	429
101728-550090	Parts/Repairs/Maint-Copiers	-	689	689	700	800
101728-550100	Parts/Repairs/Maint-Software	-	771	772	772	772
101728-550150	Parts/Repairs/Maint-Fire Syste	-	347	94	364	382
101728-550160	Parts/Repairs/Maint-Electrical	-	275	275	289	303
101728-550170	Parts/Repairs/Maint-Plumbing	-	550	550	578	606
101728-550180	Parts/Repairs/Maint-Lighting	-	880	880	924	970
101728-550290	Parts/Repairs/Maint-Rec Ctr An	-	3,025	3,056	3,176	3,300
101728-580040	Computer Replacement	-	1,013	1,013	1,013	1,013
Total Seniors		**281,462**	**383,677**	**385,606**	**405,184**	**416,746**
Cultural Arts						
101730-511000	Regular Salaries	-	37,690	37,690	39,686	39,910
101730-511200	Overtime Pay	-	70	70	8	8
101730-512000	FICA Expense	-	2,890	2,890	2,908	2,923
101730-512100	Retirement Contribution	-	2,080	2,080	2,183	2,195
101730-512200	Workers Compensation	-	60	60	431	437
101730-513000	Medical Insurance	-	6,620	6,620	8,614	9,474
101730-513100	Dental Insurance	-	-	-	739	776
101730-513200	Vision Insurance	-	-	-	121	121
101730-513300	Life, AD&D & LTD Insurance	-	-	-	410	412
101730-513400	Employee Assistance Plan	-	-	-	16	16
101730-520100	Office Supplies	-	200	200	200	200
101730-522500	Non-Capital Furn/Equip/Tools	-	-	-	2,000	2,000
101730-522900	Miscellaneous Supplies	-	1,200	1,200	1,200	1,200
101730-530815	Arts Programming Grants	-	-	-	5,000	5,000
101730-532000	Advertising/Marketing	-	6,000	3,000	5,000	5,000
101730-532200	Printing	-	1,900	1,000	1,000	1,000
101730-532210	Travel	-	1,900	1,900	1,900	2,000
101730-532230	Dues/Subscriptions/Books	-	-	750	750	750
101730-534000	Utility Services-Gas	-	1,200	1,200	1,200	1,200
101730-534010	Utility Services-Electricity	-	1,200	1,200	1,200	1,200
101730-534020	Utility Service-Trash Removal	-	1,100	600	700	700
101730-535030	Comm Svcs-Internet/Cable	-	1,200	1,200	1,200	1,200
101730-538100	Education Expense	-	800	800	800	800
101730-538330	Louisville Cultural Council	-	10,000	10,000	10,000	10,000
101730-538999	Other Services and Charges	-	1,000	1,000	1,000	1,000

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101730-540300	Prof Serv-Custodial	-	8,000	8,000	8,000	8,000
101730-550000	Parts/Repairs/Maint-Bldgs/Fac	-	9,800	9,800	15,000	17,000
Total Cultural Arts		**69,874**	**94,910**	**91,260**	**111,265**	**114,521**
Senior Meals						
101731-511000	Regular Salaries	-	52,150	52,150	54,716	55,703
101731-511100	Variable Salaries	-	26,740	26,740	35,671	36,741
101731-511200	Overtime Pay	-	580	150	160	160
101731-512000	FICA Expense	-	6,080	6,080	6,590	6,722
101731-512100	Retirement Contribution	-	2,900	2,900	3,010	3,064
101731-512200	Workers Compensation	-	760	760	822	842
101731-513000	Medical Insurance	-	8,390	8,390	8,225	9,046
101731-513100	Dental Insurance	-	-	-	735	771
101731-513200	Vision Insurance	-	-	-	138	138
101731-513300	Life, AD&D & LTD Insurance	-	-	-	540	547
101731-513400	Employee Assistance Plan	-	-	-	21	21
101731-520100	Office Supplies	-	489	489	489	489
101731-521000	Computer Supplies	-	344	344	350	350
101731-521100	Computer Supplies-Software	-	50	50	50	50
101731-522030	Operating Supplies-Medical	-	67	67	70	70
101731-522100	Operating Supplies-Signs	-	100	100	100	100
101731-522110	Operating Supplies-Janitorial	-	4,200	4,200	4,650	4,860
101731-522120	Operating Supplies-Safety	-	15	15	15	15
101731-522500	Non-Capital Furn/Equip/Tools	-	1,115	1,116	1,116	1,116
101731-522900	Miscellaneous Supplies	-	9,081	9,100	9,910	10,885
101731-523100	Uniforms and Clothing	-	200	320	320	320
101731-529100	Resale Merchandise	-	144	144	150	150
101731-532000	Advertising/Marketing	-	1,059	1,059	1,060	1,100
101731-532200	Printing	-	2,084	2,085	2,100	2,100
101731-532210	Travel	-	326	326	326	326
101731-532220	Business and Auto Allowance	-	300	300	300	300
101731-532230	Dues/Subscriptions/Books	-	208	209	209	210
101731-534000	Utility Services-Gas	-	4,200	4,200	4,200	4,300
101731-534010	Utility Services-Electricity	-	9,150	9,150	9,150	9,200
101731-534020	Utility Service-Trash Removal	-	690	690	626	657
101731-534040	Utility Service-Haz Waste Disp	-	75	75	75	75
101731-534050	Utility Services-Water	-	2,046	2,038	2,140	2,247
101731-535000	Communication Svcs-Telephone	-	1,103	1,103	1,158	1,216
101731-535010	Communication Svcs-Cell Phone	-	211	310	310	310
101731-535020	Communication Svcs-Pagers	-	-	423	423	430
101731-535030	Comm Svcs-Internet/Cable	-	423	-	-	-
101731-535040	Communication Svcs-T1 Line	-	1,260	1,260	1,323	1,389
101731-535200	Postage	-	111	111	111	125
101731-538100	Education Expense	-	612	612	612	700
101731-540300	Prof Serv-Custodial	-	17,250	17,250	19,560	20,535
101731-540900	Prof Serv-Other	-	50,519	50,519	50,600	50,700
101731-547010	Prof Serv-Pest Control	-	165	165	173	182
101731-547070	Prof Serv-Senior Grants	-	5,300	5,300	5,300	5,300
101731-547080	Prof Serv- Senior Transport	-	15,000	15,000	15,450	15,914
101731-550000	Parts/Repairs/Maint-Bldgs/Fac	-	1,944	1,944	1,944	2,098
101731-550020	Parts/Repairs/Maint-Equip	-	1,672	1,672	1,695	1,718
101731-550070	Parts/Repairs/Maint-HVAC	-	1,388	1,388	1,875	1,969
101731-550080	Parts/Repairs/Maint-Elevators	-	584	584	540	585
101731-550090	Parts/Repairs/Maint-Copiers	-	689	689	700	700
101731-550100	Parts/Repairs/Maint-Software	-	805	678	678	678

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101731-550150	Parts/Repairs/Maint-Fire Syste	-	473	473	496	521
101731-550160	Parts/Repairs/Maint-Electrical	-	375	375	394	413
101731-550170	Parts/Repairs/Maint-Plumbing	-	750	750	788	827
101731-550180	Parts/Repairs/Maint-Lighting	-	1,200	1,200	1,260	1,323
101731-550290	Parts/Repairs/Maint-Rec Ctr An	-	4,125	4,125	4,331	4,500
101731-580040	Computer Replacement	-	1,013	1,013	1,013	1,013
Total Senior Meals		**103,929**	**240,515**	**240,191**	**258,767**	**265,823**
Nite at the Rec						
101732-511000	Regular Salaries	-	56,130	56,130	58,694	59,392
101732-511100	Variable Salaries	-	30,830	30,830	32,919	33,906
101732-511200	Overtime Pay	-	410	494	508	508
101732-512000	FICA Expense	-	6,680	6,680	6,770	6,875
101732-512100	Retirement Contribution	-	3,110	3,110	3,229	3,267
101732-512200	Workers Compensation	-	830	830	809	824
101732-513000	Medical Insurance	-	9,160	9,160	6,816	7,497
101732-513100	Dental Insurance	-	-	-	581	610
101732-513200	Vision Insurance	-	-	-	130	130
101732-513300	Life, AD&D & LTD Insurance	-	-	-	579	584
101732-513400	Employee Assistance Plan	-	-	-	23	23
101732-520100	Office Supplies	-	403	503	500	550
101732-521000	Computer Supplies	-	344	344	350	350
101732-521100	Computer Supplies-Software	-	50	50	50	50
101732-522030	Operating Supplies-Medical	-	67	67	70	70
101732-522100	Operating Supplies-Signs	-	100	100	100	100
101732-522110	Operating Supplies-Janitorial	-	3,080	3,080	3,410	3,564
101732-522120	Operating Supplies-Safety	-	11	15	15	15
101732-522500	Non-Capital Furn/Equip/Tools	-	1,091	1,081	2,000	2,000
101732-522900	Miscellaneous Supplies	-	8,881	8,881	8,900	9,000
101732-523100	Uniforms and Clothing	-	200	850	850	850
101732-529100	Resale Merchandise	-	144	144	150	150
101732-532000	Advertising/Marketing	-	1,059	1,059	1,060	1,100
101732-532200	Printing	-	2,214	2,214	2,225	2,300
101732-532210	Travel	-	181	181	200	200
101732-532220	Business and Auto Allowance	-	300	300	300	300
101732-532230	Dues/Subscriptions/Books	-	108	108	110	110
101732-534000	Utility Services-Gas	-	4,200	4,200	4,200	4,300
101732-534010	Utility Services-Electricity	-	9,150	9,150	9,680	10,120
101732-534020	Utility Service-Trash Removal	-	506	450	459	482
101732-534040	Utility Service-Haz Waste Disp	-	55	55	55	55
101732-534050	Utility Services-Water	-	2,043	2,035	2,140	2,247
101732-535000	Communication Svcs-Telephone	-	809	809	849	891
101732-535010	Communication Svcs-Cell Phone	-	211	211	215	220
101732-535020	Communication Svcs-Pagers	-	-	405	410	420
101732-535030	Comm Svcs-Internet/Cable	-	405	-	-	-
101732-535040	Communication Svcs-T1 Line	-	924	924	970	1,019
101732-535200	Postage	-	111	111	115	115
101732-536040	Rentals-Other	-	15,000	15,000	15,000	15,000
101732-538100	Education Expense	-	498	498	500	500
101732-540300	Prof Serv-Custodial	-	12,650	12,650	14,344	15,059
101732-540900	Prof Serv-Other	-	12,199	12,199	12,200	12,200
101732-547010	Prof Serv-Pest Control	-	121	121	127	133
101732-550000	Parts/Repairs/Maint-Bldgs/Fac	-	1,544	1,545	1,599	1,657
101732-550020	Parts/Repairs/Maint-Equip	-	1,552	1,552	1,569	1,586
101732-550070	Parts/Repairs/Maint-HVAC	-	1,018	1,723	1,723	1,792

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
101732-550080	Parts/Repairs/Maint-Elevators	-	428	1,018	1,018	1,051
101732-550090	Parts/Repairs/Maint-Copiers	-	689	689	700	800
101732-550100	Parts/Repairs/Maint-Software	-	771	772	772	772
101732-550140	Parts/Repairs/Maint-Painting	-	-	772	775	775
101732-550150	Parts/Repairs/Maint-Fire Syste	-	347	347	364	382
101732-550160	Parts/Repairs/Maint-Electrical	-	275	275	289	303
101732-550170	Parts/Repairs/Maint-Plumbing	-	550	550	578	606
101732-550180	Parts/Repairs/Maint-Lighting	-	880	880	924	970
101732-550290	Parts/Repairs/Maint-Rec Ctr An	-	3,025	3,025	3,176	3,300
101732-580040	Computer Replacement	-	983	983	983	983
Total Nite at the Rec		**62,597**	**196,327**	**199,160**	**207,080**	**212,064**
Forestry						
101753-511000	Regular Salaries	-	104,250	104,250	-	-
101753-511200	Overtime Pay	-	3,810	-	-	-
101753-512000	FICA Expense	-	8,270	8,270	-	-
101753-512100	Retirement Contribution	-	5,940	5,940	-	-
101753-512200	Workers Compensation	-	2,400	2,400	-	-
101753-513000	Medical Insurance	-	19,430	19,430	-	-
101753-520100	Office Supplies	-	70	-	-	-
101753-521150	CTC Land Dues	-	138	138	142	146
101753-521100	Computer Supplies-Software	-	50	-	-	-
101753-522110	Operating Supplies-Janitorial	-	150	150	155	159
101753-522200	Operating Supplies-Plant Mat.	-	8,000	8,000	23,000	25,000
101753-522500	Non-Capital Furn/Equip/Tools	-	1,560	1,500	1,545	1,591
101753-522900	Miscellaneous Supplies	-	1,525	4,000	4,000	4,000
101753-532200	Printing	-	150	-	-	-
101753-532210	Travel	-	75	-	-	-
101753-532220	Business and Auto Allowance	-	300	-	-	-
101753-532230	Dues/Subscriptions/Books	-	525	500	500	500
101753-534000	Utility Services-Gas	-	675	675	695	716
101753-534010	Utility Services-Electricity	-	1,200	1,200	1,236	1,273
101753-534020	Utility Service-Trash Removal	-	475	475	489	504
101753-534040	Utility Service-Haz Waste Disp	-	13	13	13	14
101753-534050	Utility Services-Water	-	258	250	283	319
101753-535010	Communication Svcs-Cell Phone	-	340	100	-	-
101753-535030	Comm Svcs-Internet/Cable	-	90	-	-	-
101753-538100	Education Expense	-	190	-	-	-
101753-540300	Prof Serv-Custodial	-	500	500	-	-
101753-540900	Prof Serv-Other	-	10,050	10,050	10,352	10,662
101753-540910	Prof Serv-Consulting	-	500	500	500	500
101753-547010	Prof Serv-Pest Control	-	38	38	39	40
101753-547030	Prof Serv-Landscape Maint.	-	34,000	34,000	34,000	34,000
101753-550000	Parts/Repairs/Maint-Bldgs/Fac	-	250	250	258	265
101753-550020	Parts/Repairs/Maint-Equip	-	50	50	52	53
101753-550070	Parts/Repairs/Maint-HVAC	-	250	250	258	265
101753-550090	Parts/Repairs/Maint-Copiers	-	300	-	-	-
101753-550100	Parts/Repairs/Maint-Software	-	43	43	44	46
101753-550140	Parts/Repairs/Maint-Painting	-	13	13	13	14
101753-550150	Parts/Repairs/Maint-Fire Syste	-	175	175	180	186
101753-550160	Parts/Repairs/Maint-Electrical	-	100	100	103	106
101753-550170	Parts/Repairs/Maint-Plumbing	-	50	50	52	53
101753-550180	Parts/Repairs/Maint-Lighting	-	50	50	52	53
101753-580040	Computer Replacement	-	76	-	-	-
Total Forestry		**147,554**	**206,326**	**203,360**	**77,961**	**80,465**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Athletic Fields Maintenance						
Total Athletic Fields Maintenance		**61,031**	**-**	**-**	**-**	**-**
Interfund Transfers						
101910-990201	Transfer to Open Space & Parks	282,127	280,000	280,000	-	500,000
101910-990204	Transfer to Cemetery Fund	11,404	128,950	105,000	95,000	105,000
101910-990206	Transfer to Parking Imprv Fund	-	700,000	700,000	-	-
101910-990301	Transfer to Cap Projects Fund	1,285,000	72,500	72,500	-	-
101910-990302	Transfer to Impact Fee Fund	-	-	128,400	-	-
101910-990520	Transfer to Golf Course Fund	512,955	1,150,000	1,150,000	-	-
Total Interfund Transfers		**2,091,486**	**2,331,450**	**2,435,900**	**95,000**	**605,000**
Total General Fund Expenditures		**17,671,446**	**19,840,895**	**19,780,467**	**18,703,464**	**19,642,915**
Ending Fund Balance		**5,340,826**	**3,918,351**	**2,443,994**	**3,011,720**	**2,996,816**

[1] Effective for 2016, the City implemented a significant restructuring of its chart of accounts and budget reporting structure. Historical data was not converted to this new structure. Therefore, except for interfund transfers, line item detail for expenditures is not available for 2015. Expenditures are only displayed by division totals.

City of Louisville

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City of Louisville
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2017-2018 Biennial Operating & Capital Budget

Special Revenue Funds Tab

City of Louisville, Colorado
2017 - 2018 Biennial Budget
Open Space & Parks Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**5,253,147**	**3,000,000**	**3,000,000**	**3,113,543**	**2,893,482**
General Revenue						
201001-413100	Sales Tax	1,301,236	1,346,780	1,353,290	1,400,660	1,449,680
201001-413200	Use Tax - Consumer	155,390	155,300	170,930	170,930	170,930
201001-414100	Use Tax - Auto	147,022	154,370	150,700	153,710	156,790
201001-415100	Use Tax - Building Materials	167,858	174,440	231,950	186,490	102,530
201001-415130	Use Tax - Site Improvements	1,988	-	1,990	2,030	2,070
201001-431500	FEMA Grant - 2013 Flood	274	-	-	-	-
201001-432500	State Grant - GOCO	7,650	-	-	-	-
201001-433000	Grant Revenues	257,694	-	-	-	-
201001-434200	Bldr County Grant - Callahan	-	-	15,000	-	-
201001-461000	Miscellaneous Revenues	30,552	-	-	-	-
201001-461100	Interest Earnings	14,449	15,000	15,000	15,000	20,000
201001-463100	Real Property Rental Income	-	40,210	40,210	40,210	40,210
201001-464120	Land Dedication Fee	30,026	-	-	-	-
201001-464130	Memorial Contributions/Gifts	4,612	-	3,800	-	-
201001-492100	Proceeds from Sale of Assets	212,704	-	-	-	-
Total General Revenue		**2,331,455**	**1,886,100**	**1,982,870**	**1,969,030**	**1,942,210**
Interfund Transfers						
201001-980101	Xfer from General Fund	282,127	280,000	280,000	-	500,000
201001-980302	Tfer from Impact Fee Fund	191,000	739,000	466,000	1,249,000	541,000
Total Interfund Transfers		**473,127**	**1,019,000**	**746,000**	**1,249,000**	**1,041,000**
Total Open Space & Parks Fund Revenue		**2,804,582**	**2,905,100**	**2,728,870**	**3,218,030**	**2,983,210**
Open Space Administration & Operations						
201750-511000	Regular Salaries	-	224,150	224,150	248,192	256,027
201750-511150	Temp/Seasonal Salaries	-	6,240	6,240	13,655	14,065
201750-511200	Overtime Pay	-	3,060	4,500	3,700	3,864
201750-512000	FICA Expense	-	17,860	17,860	18,721	19,314
201750-512100	Retirement Contribution	-	12,590	12,590	15,260	15,700
201750-512200	Workers Compensation	-	1,560	1,560	3,092	3,211
201750-513000	Medical Insurance	-	35,320	35,320	33,680	37,045
201750-513100	Dental Insurance	-	-	-	2,568	2,696
201750-513200	Vision Insurance	-	-	-	549	549
201750-513300	Life, AD&D & LTD Insurance	-	-	-	2,362	2,423
201750-513400	Employee Assistance Plan	-	-	-	93	93
201750-520100	Office Supplies	-	309	309	318	328
201750-521100	Computer Supplies-Software	-	60	-	-	-
201750-521150	CTC Land Dues	-	275	275	289	303
201750-522100	Operating Supplies-Signs	-	500	1,100	1,000	1,000
201750-522110	Operating Supplies-Janitorial	-	300	300	330	350
201750-522500	Non-Capital Furn/Equip/Tools	-	2,935	2,935	3,023	3,114
201750-522900	Miscellaneous Supplies	-	25	25	26	27
201750-523100	Uniforms and Clothing	-	1,632	1,725	1,725	1,777
201750-525100	Auto Expense-Parts & Repairs	-	850	850	876	902

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
201750-525200	Auto Expense-Tires	-	340	340	350	360
201750-525300	Gas & Oil	-	2,125	2,125	2,189	2,255
201750-531000	Ditch Assessment	-	-	-	1,500	-
201750-532100	Insurance	-	1,000	-	-	-
201750-532200	Printing	-	150	150	154	158
201750-532210	Travel	-	75	75	77	79
201750-532220	Business and Auto Allowance	-	300	300	309	318
201750-532230	Dues/Subscriptions/Books	-	25	25	26	27
201750-533100	Boulder County Youth Corp	-	5,344	5,520	2,080	2,200
201750-534000	Utility Services-Gas	-	1,350	1,350	1,350	1,420
201750-534010	Utility Services-Electricity	-	2,400	2,400	3,000	3,150
201750-534020	Utility Service-Trash Removal	-	1,200	1,200	524	550
201750-534040	Utility Service-Haz Waste Disp	-	25	25	20	20
201750-534050	Utility Services-Water	-	608	608	525	551
201750-535010	Communication Svcs-Cell Phone	-	588	588	606	624
201750-535030	Comm Svcs-Internet/Cable	-	90	90	93	95
201750-538100	Education Expense	-	228	228	235	242
201750-538350	Open Space Advisory Board	-	100	100	100	100
201750-538999	Other Services and Charges	-	2,000	2,000	-	-
201750-540300	Prof Serv-Custodial	-	1,000	1,000	1,810	1,900
201750-540410	Prof Serv-Investment Fee	-	500	2,500	2,500	2,500
201750-540415	Prof Serv-Bank Charges	-	120	600	600	600
201750-540530	Prof Serv-Resource Management	-	20,000	18,000	21,500	20,600
201750-540900	Prof Serv-Other	-	13,100	10,000	10,000	10,000
201750-547010	Prof Serv-Pest Control	-	4,125	4,125	4,249	4,376
201750-547020	Prof Serv-Weed Control	-	32,000	28,000	28,840	30,000
201750-550000	Parts/Repairs/Maint-Bldgs/Fac	-	500	500	525	551
201750-550020	Parts/Repairs/Maint-Equip	-	100	100	105	110
201750-550030	Parts/Repairs/Maint-Grounds	-	4,350	4,350	5,655	5,825
201750-550070	Parts/Repairs/Maint-HVAC	-	500	500	525	551
201750-550090	Parts/Repairs/Maint-Copiers	-	300	300	309	318
201750-550100	Parts/Repairs/Maint-Software	-	85	85	85	85
201750-550140	Parts/Repairs/Maint-Painting	-	25	25	26	28
201750-550150	Parts/Repairs/Maint-Fire Syste	-	350	350	368	386
201750-550160	Parts/Repairs/Maint-Electrical	-	200	200	210	221
201750-550170	Parts/Repairs/Maint-Plumbing	-	100	100	105	110
201750-550180	Parts/Repairs/Maint-Lighting	-	100	100	105	110
201750-550240	Parts/Repairs/Maint-Memorials	-	1,500	3,340	1,545	1,591
201750-580030	Vehicle/Equipment Replacement	-	1,411	1,660	1,660	1,660
201750-580040	Computer Replacement	-	91	91	91	91
Open Space Administration & Operations		**436,748**	**406,070**	**402,789**	**443,411**	**456,551**
Parks Administration & Operations						
201751-511000	Regular Salaries	-	482,200	482,200	500,455	508,966
201751-511100	Variable Salaries	-	3,010	3,010	-	-
201751-511150	Temp/Seasonal Salaries	-	164,000	164,000	182,738	200,698
201751-511200	Overtime Pay	-	16,740	30,000	21,005	21,540
201751-512000	FICA Expense	-	50,950	50,950	52,275	54,272
201751-512100	Retirement Contribution	-	27,440	27,440	28,493	28,986
201751-512200	Workers Compensation	-	12,000	12,000	10,501	10,935
201751-513000	Medical Insurance	-	92,950	92,950	74,847	81,630
201751-513100	Dental Insurance	-	-	-	5,612	5,848
201751-513200	Vision Insurance	-	-	-	1,272	1,258
201751-513300	Life, AD&D & LTD Insurance	-	-	-	4,837	4,916
201751-513400	Employee Assistance Plan	-	-	-	237	234

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
201751-520100	Office Supplies	-	1,018	1,018	1,049	1,080
201751-521100	Computer Supplies-Software	-	100	100	103	106
201751-521150	CTC Land Dues	-	550	550	567	584
201751-522100	Operating Supplies-Signs	-	1,000	500	500	500
201751-522110	Operating Supplies-Janitorial	-	950	950	979	1,008
201751-522120	Operating Supplies-Safety	-	1,500	1,500	1,545	1,591
201751-522500	Non-Capital Furn/Equip/Tools	-	6,632	6,632	6,831	7,036
201751-522900	Miscellaneous Supplies	-	18,055	18,055	18,597	19,155
201751-523100	Uniforms and Clothing	-	6,400	9,000	9,000	9,000
201751-525100	Auto Expense-Parts & Repairs	-	13,000	13,000	13,390	13,792
201751-525200	Auto Expense-Tires	-	2,750	2,750	2,833	2,917
201751-525300	Gas & Oil	-	23,750	23,750	24,463	25,196
201751-532100	Insurance	-	13,740	13,740	14,152	14,577
201751-532200	Printing	-	360	360	371	382
201751-532210	Travel	-	410	410	422	435
201751-532220	Business and Auto Allowance	-	600	600	618	636
201751-532230	Dues/Subscriptions/Books	-	50	50	52	53
201751-533100	Boulder County Youth Corp	-	6,400	6,400	6,900	7,400
201751-534000	Utility Services-Gas	-	3,400	3,400	3,502	3,607
201751-534010	Utility Services-Electricity	-	27,900	27,900	28,737	29,599
201751-534020	Utility Service-Trash Removal	-	4,850	4,850	4,996	5,145
201751-534040	Utility Service-Haz Waste Disp	-	75	75	77	80
201751-534050	Utility Services-Water	-	233,986	233,987	322,899	364,875
201751-535010	Communication Svcs-Cell Phone	-	840	840	865	890
201751-535030	Comm Svcs-Internet/Cable	-	180	180	185	191
201751-536000	Rentals-Equipment	-	9,000	9,000	9,270	9,548
201751-538100	Education Expense	-	5,418	5,418	5,581	5,748
201751-538999	Other Services and Charges	-	500	500	515	530
201751-540300	Prof Serv-Custodial	-	9,125	9,125	-	-
201751-540410	Prof Serv-Investment Fee	-	2,500	2,500	2,500	2,500
201751-540415	Prof Serv-Bank Charges	-	600	600	600	600
201751-540900	Prof Serv-Other	-	5,200	5,000	21,000	21,000
201751-547000	Prof Serv-Mowing	-	110,000	110,000	112,200	117,810
201751-547010	Prof Serv-Pest Control	-	4,200	4,200	4,326	4,456
201751-547020	Prof Serv-Weed Control	-	33,000	15,000	15,450	15,914
201751-547030	Prof Serv-Landscape Maint.	-	26,000	26,000	26,780	27,583
201751-550000	Parts/Repairs/Maint-Bldgs/Fac	-	4,250	4,250	4,378	4,509
201751-550020	Parts/Repairs/Maint-Equip	-	8,325	8,325	8,575	8,832
201751-550030	Parts/Repairs/Maint-Grounds	-	12,000	12,000	12,360	12,731
201751-550070	Parts/Repairs/Maint-HVAC	-	1,375	1,375	1,416	1,459
201751-550090	Parts/Repairs/Maint-Copiers	-	600	600	618	636
201751-550100	Parts/Repairs/Maint-Software	-	170	170	175	180
201751-550140	Parts/Repairs/Maint-Painting	-	100	100	103	106
201751-550150	Parts/Repairs/Maint-Fire Syste	-	825	825	850	875
201751-550160	Parts/Repairs/Maint-Electrical	-	475	475	489	504
201751-550170	Parts/Repairs/Maint-Plumbing	-	238	238	245	252
201751-550180	Parts/Repairs/Maint-Lighting	-	325	325	335	345
201751-550240	Parts/Repairs/Maint-Memorials	-	1,400	1,400	1,400	1,400
201751-550260	Parts/Repairs/Maint-Ground Irr	-	52,500	40,000	40,000	40,000
201751-550280	Parts/Repairs/Maint-Other	-	13	13	13	14
201751-580030	Vehicle/Equipment Replacement	-	22,110	22,110	22,110	22,110
201751-580040	Computer Replacement	-	181	181	181	181
Total Parks Administration & Operations		**1,497,505**	**1,528,215**	**1,512,877**	**1,637,375**	**1,728,940**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Open Space Acquisition						
201755-511000	Regular Salaries	-	2,810	2,810	2,963	3,011
201755-512000	FICA Expense	-	210	210	199	202
201755-512100	Retirement Contribution	-	150	150	163	166
201755-512200	Workers Compensation	-	10	10	33	34
201755-513000	Medical Insurance	-	330	330	352	387
201755-513100	Dental Insurance	-	-	-	24	26
201755-513200	Vision Insurance	-	-	-	6	6
201755-513300	Life, AD&D & LTD Insurance	-	-	-	25	25
201755-513400	Employee Assistance Plan	-	-	-	1	1
201755-525100	Auto Expense-Parts & Repairs	-	10	10	-	-
201755-525200	Auto Expense-Tires	-	4	4	-	-
201755-525300	Gas & Oil	-	25	25	-	-
201755-532100	Insurance	-	1,000	-	-	-
201755-540410	Prof Serv-Investment Fee	-	500	-	-	-
201755-540415	Prof Serv-Bank Charges	-	120	-	-	-
201755-540900	Prof Serv-Other	-	-	-	5,000	5,000
201755-580030	Vehicle/Equipment Replacement	-	17	-	-	-
Total Open Space Acquistion		**-**	**5,186**	**3,549**	**8,765**	**8,857**
Open Space Education & Outreach						
201756-511000	Regular Salaries	-	80,420	80,420	87,801	91,864
201756-511150	Temp/Seasonal Salaries	-	620	620	1,366	1,407
201756-511200	Overtime Pay	-	900	300	227	242
201756-512000	FICA Expense	-	6,270	6,270	6,585	6,892
201756-512100	Retirement Contribution	-	4,470	4,470	4,842	5,066
201756-512200	Workers Compensation	-	800	800	1,701	1,784
201756-513000	Medical Insurance	-	19,210	19,210	10,998	12,098
201756-513100	Dental Insurance	-	-	-	791	831
201756-513200	Vision Insurance	-	-	-	221	221
201756-513300	Life, AD&D & LTD Insurance	-	-	-	885	922
201756-513400	Employee Assistance Plan	-	-	-	48	48
201756-520100	Office Supplies	-	104	104	107	110
201756-521100	Computer Supplies-Software	-	50	50	52	53
201756-522500	Non-Capital Furn/Equip/Tools	-	60	60	62	64
201756-522900	Miscellaneous Supplies	-	25	25	26	27
201756-523100	Uniforms and Clothing	-	96	102	102	105
201756-525100	Auto Expense-Parts & Repairs	-	60	60	62	64
201756-525200	Auto Expense-Tires	-	24	24	25	26
201756-525300	Gas & Oil	-	150	150	155	160
201756-532100	Insurance	-	1,000	-	-	-
201756-532200	Printing	-	150	150	154	159
201756-532210	Travel	-	75	75	77	79
201756-532220	Business and Auto Allowance	-	300	300	309	318
201756-532230	Dues/Subscriptions/Books	-	25	25	26	27
201756-534050	Utility Services-Water	-	8	8	-	-
201756-535010	Communication Svcs-Cell Phone	-	240	240	-	-
201756-535030	Comm Svcs-Internet/Cable	-	90	9	-	-
201756-537030	Volunteer Appreciation	-	500	500	515	530
201756-538100	Education Expense	-	1,440	1,300	1,440	1,483
201756-540410	Prof Serv-Investment Fee	-	500	-	-	-
201756-540415	Prof Serv-Bank Charges	-	120	-	-	-
201756-550090	Parts/Repairs/Maint-Copiers	-	300	300	309	310

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
201756-580030	Vehicle/Equipment Replacement	-	100	100	103	106
201756-580040	Computer Replacement	-	76	76	76	76
Total Open Space Education & Outreach		**-**	**118,182**	**115,748**	**119,064**	**125,071**
Open Space Trail Maintenance						
201757-511000	Regular Salaries	-	56,040	56,040	59,564	61,312
201757-511150	Temp/Seasonal Salaries	-	4,990	4,990	10,924	11,252
201757-511200	Overtime Pay	-	900	900	1,878	2,001
201757-512000	FICA Expense	-	4,740	4,740	5,026	5,186
201757-512100	Retirement Contribution	-	3,130	3,130	3,379	3,482
201757-512200	Workers Compensation	-	2,000	2,000	954	990
201757-513000	Medical Insurance	-	10,710	10,710	10,017	11,018
201757-513100	Dental Insurance	-	-	-	650	683
201757-513200	Vision Insurance	-	-	-	177	177
201757-513300	Life, AD&D & LTD Insurance	-	-	-	554	570
201757-513400	Employee Assistance Plan	-	-	-	26	26
201757-520100	Office Supplies	-	75	75	77	79
201757-521100	Computer Supplies-Software	-	50	50	52	53
201757-521150	CTC Land Dues	-	138	138	144	152
201757-522110	Operating Supplies-Janitorial	-	150	150	165	175
201757-522500	Non-Capital Furn/Equip/Tools	-	1,185	1,185	1,221	1,258
201757-522900	Miscellaneous Supplies	-	25	25	26	27
201757-523100	Uniforms and Clothing	-	192	203	203	209
201757-525100	Auto Expense-Parts & Repairs	-	70	70	72	74
201757-525200	Auto Expense-Tires	-	28	28	29	30
201757-525300	Gas & Oil	-	175	175	180	185
201757-532100	Insurance	-	1,000	-	-	-
201757-532200	Printing	-	150	150	154	158
201757-532210	Travel	-	75	75	77	79
201757-532220	Business and Auto Allowance	-	240	240	247	254
201757-532230	Dues/Subscriptions/Books	-	25	25	26	27
201757-533100	Boulder County Youth Corp	-	1,336	1,336	1,380	1,490
201757-534000	Utility Services-Gas	-	675	675	675	710
201757-534010	Utility Services-Electricity	-	1,200	1,200	1,500	1,575
201757-534020	Utility Service-Trash Removal	-	475	262	275	289
201757-534040	Utility Service-Haz Waste Disp	-	13	10	10	10
201757-534050	Utility Services-Water	-	258	250	263	276
201757-535010	Communication Svcs-Cell Phone	-	240	240	247	254
201757-535030	Comm Svcs-Internet/Cable	-	90	90	93	96
201757-538100	Education Expense	-	190	190	296	201
201757-540300	Prof Serv-Custodial	-	500	500	905	950
201757-540410	Prof Serv-Investment Fee	-	500	-	-	-
201757-540415	Prof Serv-Bank Charges	-	120	-	-	-
201757-540900	Prof Serv-Other	-	50	50	25	25
201757-547010	Prof Serv-Pest Control	-	38	38	39	40
201757-550000	Parts/Repairs/Maint-Bldgs/Fac	-	250	250	263	276
201757-550020	Parts/Repairs/Maint-Equip	-	50	50	53	55
201757-550030	Parts/Repairs/Maint-Grounds	-	10,150	10,000	10,000	10,300
201757-550070	Parts/Repairs/Maint-HVAC	-	250	250	263	276
201757-550090	Parts/Repairs/Maint-Copiers	-	240	240	247	254
201757-550100	Parts/Repairs/Maint-Software	-	43	43	43	43
201757-550140	Parts/Repairs/Maint-Painting	-	13	13	13	18
201757-550150	Parts/Repairs/Maint-Fire Syste	-	175	175	184	193
201757-550160	Parts/Repairs/Maint-Electrical	-	100	100	105	184
201757-550170	Parts/Repairs/Maint-Plumbing	-	50	50	53	55

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
201757-550180	Parts/Repairs/Maint-Lighting	-	50	50	53	55
201757-580030	Vehicle/Equipment Replacement	-	116	116	119	122
201757-580040	Computer Replacement	-	76	76	76	76
Total Open Space Trail Maintenance		**-**	**103,333**	**101,353**	**113,003**	**117,279**
Open Space New Trails						
201758-511000	Regular Salaries	-	12,640	12,640	13,336	13,880
201758-511150	Temp/Seasonal Salaries	-	620	620	1,366	1,407
201758-511200	Overtime Pay	-	230	45	225	240
201758-512000	FICA Expense	-	1,030	1,030	1,034	1,078
201758-512100	Retirement Contribution	-	710	710	746	777
201758-512200	Workers Compensation	-	800	800	250	261
201758-513000	Medical Insurance	-	1,880	1,880	1,884	2,073
201758-513100	Dental Insurance	-	-	-	150	158
201758-513200	Vision Insurance	-	-	-	28	28
201758-513300	Life, AD&D & LTD Insurance	-	-	-	130	134
201758-513400	Employee Assistance Plan	-	-	-	5	5
201758-525100	Auto Expense-Parts & Repairs	-	10	10	20	20
201758-525200	Auto Expense-Tires	-	4	4	8	8
201758-525300	Gas & Oil	-	25	25	50	50
201758-532100	Insurance	-	1,000	-	-	-
201758-540410	Prof Serv-Investment Fee	-	500	-	-	-
201758-540415	Prof Serv-Bank Charges	-	120	-	-	-
201758-580030	Vehicle/Equipment Replacement	-	17	17	34	34
Total Open Space New Trails		**-**	**19,586**	**17,781**	**19,265**	**20,151**
Capital - Streetscapes						
201313-630101	Irrig Replacements & Improvs	-	-	-	20,000	20,000
201313-640001	Machinery & Equipment	-	-	-	7,500	7,500
Total Capital - Streetscapes		**-**	**-**	**-**	**27,500**	**27,500**
Capital - Snow & Ice Removal						
201314-640001	Machinery & Equipment	-	-	-	7,500	7,500
Total Capital - Snow & Ice Removal		**-**	**-**	**-**	**7,500**	**7,500**
Capital - Parks						
201511-630071	Parks and Open Space Signs	-	-	-	-	31,250
201511-630101	Irrig Replacements & Improvs	-	-	-	30,000	30,000
201511-640001	Machinery & Equipment	-	-	-	45,000	45,000
201511-660105	Soccer/Multipurpose Fields	-	-	-	-	5,100
Total Capital - Parks		**-**	**-**	**-**	**75,000**	**111,350**
Capital - Forestry						
201512-640001	Machinery & Equipment	-	-	-	7,500	7,500
Total Capital - Forestry		**-**	**-**	**-**	**7,500**	**7,500**
Capital - Open Space Maintenance						
201522-630004	Lastoska Property Conservation	-	-	-	12,500	-
201522-630068	Porta Toilet Enclosures	-	-	-	-	38,000
201522-640001	Machinery & Equipment	-	-	-	6,000	17,500
Total Capital - Open Space Maintenance		**-**	**-**	**-**	**18,500**	**55,500**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Capital - Open Space Education & Outreach						
201523-630117	Interpretive Education	-	-	-	3,600	6,000
201523-660093	Trail Connections	-	-	-	63,823	65,400
Total Capital - Education & Outreach		**-**	**-**	**-**	**67,423**	**71,400**
Capital - Open Space Trail Maintenance						
201524-640000	Motor Vehicle/Road Equipment	-	-	-	32,000	-
201524-640001	Machinery & Equipment	-	-	-	6,000	17,500
Total Capital - Open Space Trail Maintenance		**-**	**-**	**-**	**38,000**	**17,500**
Capital - Open Space New Trails						
201528-660067	Hwy 42 Multi-use Underpass	-	-	-	300,000	750,000
201528-660069	BNSF RR Underpass/N Drainage	-	-	-	92,500	-
201528-660093	Trail Connections	-	-	-	255,293	261,600
201528-660201	Trail Projects	-	-	-	207,992	157,000
Total Capital - Open Space New Trails		**-**	**-**	**-**	**855,785**	**1,168,600**
Capital - Youth Activities						
201531-660105	Soccer/Multipurpose Fields	-	-	-	-	4,950
Total Capital - Youth Activities		**-**	**-**	**-**	**-**	**4,950**
Capital - Adult Activities						
201532-660105	Soccer/Multipurpose Fields	-	-	-	-	4,950
Total Capital - Adult Activities		**-**	**-**	**-**	**-**	**4,950**
Capital - Parks & Recreation						
201799-610007	Environmental Site Assessment	-	3,750	3,750	-	-
201799-630004	Lastoska Property Conservation	-	15,000	15,000	-	-
201799-630006	Boundary Treatments	-	6,500	6,500	-	-
201799-630093	Hecla Lake Reservior Improvs	-	20,000	20,000	-	-
201799-630101	Irrig Replacements & Improvs	-	15,000	15,000	-	-
201799-630117	Interpretive Education	-	8,000	8,000	-	-
201799-638004	Kestral Trail Connection	-	62,500	62,500	-	-
201799-640000	Motor Vehicle/Road Equipment	-	59,700	59,700	-	-
201799-640001	Machinery & Equipment	-	113,850	113,850	-	-
201799-640103	Bucket Truck	-	57,340	57,340	-	-
201799-640104	Snow Removal Equipment	-	25,000	25,000	-	-
201799-660015	Wayfinding & Signs	-	25,000	25,000	-	-
201799-660072	US36 Underpass-Davidson Mesa	-	14,380	14,380	-	-
201799-660081	Trail Improvements	-	20,210	20,210	-	-
201799-660100	New Trees	-	15,000	15,000	-	-
Total Capital - Parks & Recreation		**3,123,476**	**461,230**	**461,230**	**-**	**-**
Total Open Space & Parks Fund Expenditures		**5,057,729**	**2,641,801**	**2,615,327**	**3,438,091**	**3,933,598**
Ending Fund Balance		**3,000,000**	**3,263,299**	**3,113,543**	**2,893,482**	**1,943,093**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Conservation Trust - Lottery Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**624,068**	**673,037**	**673,037**	**577,117**	**562,377**
Parks Revenue						
202051-433000	Grant Revenues	-	266,250	266,250	75,000	75,000
202051-435300	State Lottery	187,326	185,840	196,690	198,660	200,640
202051-461100	Interest Earnings	2,509	2,000	2,000	2,000	2,000
Total Parks Revenue		**189,835**	**454,090**	**464,940**	**275,660**	**277,640**
Total Conservation Trust - Lottery Fund Revenue		**189,835**	**454,090**	**464,940**	**275,660**	**277,640**
Administration & Operations						
202120-540410	Prof Serv-Investment Fee	-	400	400	400	400
Total Administration & Operations		**489**	**400**	**400**	**400**	**400**
Capital - Parks						
202511-630048	Playgrounds	-	-	-	280,000	280,000
202511-630118	Tennis Court Renovation	-	-	-	-	57,000
202511-630122	Improvements at Cmty Dog Park	-	-	-	10,000	62,500
202511-660106	Park Landscape Renovations	-	-	-	-	93,600
Total Capital - Parks		**-**	**-**	**-**	**290,000**	**493,100**
Capital - Forestry						
202512-660106	Park Landscape Renovations	-	-	-	-	11,700
Total Capital - Forestry		**-**	**-**	**-**	**-**	**11,700**
Capital - Horticulture						
202513-660106	Park Landscape Renovations	-	-	-	-	11,700
Total Capital - Horticulture		**-**	**-**	**-**	**-**	**11,700**
Capital - Parks & Recreation						
202799-620004	Recreation Campus Restroom	-	250,000	250,000	-	-
202799-630078	Tennis Court Resurfacing	-	16,000	16,000	-	-
202799-630093	Hecla Lake Reservior Improvs	-	40,000	40,000	-	-
202799-630118	Tennis Court Renovation	-	50,000	50,000	-	-
202799-660016	Emergency Tree Work	-	10,000	10,000	-	-
202799-660099	Louisville Arboretum	-	54,800	54,800	-	-
202799-660106	Park Landscape Renovations	-	39,660	39,660	-	-
202799-660201	Trail Projects	-	100,000	100,000	-	-
Total Capital - Parks & Recreation		**140,377**	**560,460**	**560,460**	**-**	**-**
Total Conservation Trust - Lottery Fund Expenditures		**140,866**	**560,860**	**560,860**	**290,400**	**516,900**
Ending Fund Balance		**673,037**	**566,267**	**577,117**	**562,377**	**323,117**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Cemetery Perpetual Care Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**456,255**	**495,224**	**495,224**	**528,254**	**561,614**
Parks Revenue						
203051-422310	Burial Permits - Restricted	39,315	33,330	33,330	33,660	33,980
203051-461100	Interest Earnings	1,771	2,000	2,000	2,000	2,000
Total Parks Revenue		**41,086**	**35,330**	**35,330**	**35,660**	**35,980**
Total Cemetery Perpetual Care Fund Revenue		**41,086**	**35,330**	**35,330**	**35,660**	**35,980**
Administration & Operations						
203120-540410	Prof Serv-Investment Fee	346	300	300	300	300
Total Administration & Operations		**346**	**300**	**300**	**300**	**300**
Interfund Transfers						
203910-990204	Transfer to Cemetery Fund	1,771	2,000	2,000	2,000	2,000
Total Interfund Transfers		**1,771**	**2,000**	**2,000**	**2,000**	**2,000**
Total Cemetery Perpetual Care Fund Expenditures		**2,117**	**2,300**	**2,300**	**2,300**	**2,300**
Ending Fund Balance		**495,224**	**528,254**	**528,254**	**561,614**	**595,294**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Cemetery Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**100,223**	**31,603**	**31,603**	**29,323**	**34,303**
Parks Revenue						
204051-422300	Burial Permit	39,315	33,330	33,330	33,660	33,980
204051-448110	Burial Fees (Open & Close)	36,410	31,850	31,850	32,180	32,490
204051-461100	Interest Earnings	492	500	500	400	560
Total Parks Revenue		**76,217**	**65,680**	**65,680**	**66,240**	**67,030**
Interfund Transfers						
204001-980101	Xfer from General Fund	11,404	128,950	105,000	95,000	105,000
204001-980203	Tfer fr Cemtry Perpet CareFund	1,771	2,000	2,000	2,000	2,000
Total Interfund Transfers		**13,175**	**130,950**	**107,000**	**97,000**	**107,000**
Total Cemetery Fund Revenue		**89,392**	**196,630**	**172,680**	**163,240**	**174,030**
Cemetery Administration & Operations						
204752-511000	Regular Salaries	-	53,100	53,100	54,259	55,913
204752-511100	Variable Salaries	-	350	350	-	-
204752-511200	Overtime Pay	-	4,050	3,000	3,167	3,262
204752-512000	FICA Expense	-	4,400	4,400	4,295	4,426
204752-512100	Retirement Contribution	-	3,140	3,140	3,147	3,243
204752-512200	Workers Compensation	-	900	900	1,092	1,132
204752-513000	Medical Insurance	-	12,580	12,580	7,606	8,322
204752-513100	Dental Insurance	-	-	-	551	575
204752-513200	Vision Insurance	-	-	-	150	149
204752-513300	Life, AD&D & LTD Insurance	-	-	-	542	559
204752-513400	Employee Assistance Plan	-	-	-	31	31
204752-520100	Office Supplies	-	70	-	-	-
204752-521100	Computer Supplies-Software	-	60	-	-	-
204752-521150	CTC Land Dues	-	138	138	142	146
204752-522110	Operating Supplies-Janitorial	-	150	150	155	159
204752-522500	Non-Capital Furn/Equip/Tools	-	1,560	1,500	1,545	1,591
204752-522550	Cremation Vaults	-	2,000	2,000	2,060	2,122
204752-522900	Miscellaneous Supplies	-	1,025	1,000	1,030	1,061
204752-532100	Insurance	-	8,650	8,650	8,910	9,177
204752-532200	Printing	-	180	-	-	-
204752-532210	Travel	-	75	-	-	-
204752-532220	Business and Auto Allowance	-	300	-	-	-
204752-532230	Dues/Subscriptions/Books	-	25	-	-	-
204752-534000	Utility Services-Gas	-	675	675	695	716
204752-534010	Utility Services-Electricity	-	1,200	1,200	1,236	1,273
204752-534020	Utility Service-Trash Removal	-	475	475	489	504
204752-534040	Utility Service-Haz Waste Disp	-	13	13	13	14
204752-534050	Utility Services-Water	-	30,759	30,750	42,435	47,952
204752-535010	Communication Svcs-Cell Phone	-	240	-	-	-
204752-535030	Comm Svcs-Internet/Cable	-	90	-	-	-
204752-538100	Education Expense	-	190	-	-	-
204752-540300	Prof Serv-Custodial	-	500	500	-	-

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
204752-540410	Prof Serv-Investment Fee	-	60	60	60	60
204752-540415	Prof Serv-Bank Charges	-	1,900	1,900	1,900	1,900
204752-540900	Prof Serv-Other	-	1,050	1,050	1,082	1,114
204752-547010	Prof Serv-Pest Control	-	38	38	39	40
204752-550000	Parts/Repairs/Maint-Bldgs/Fac	-	250	250	257	265
204752-550020	Parts/Repairs/Maint-Equip	-	50	50	52	53
204752-550030	Parts/Repairs/Maint-Grounds	-	2,500	2,500	12,500	12,500
204752-550070	Parts/Repairs/Maint-HVAC	-	250	250	258	265
204752-550090	Parts/Repairs/Maint-Copiers	-	300	-	-	-
204752-550100	Parts/Repairs/Maint-Software	-	43	43	44	46
204752-550140	Parts/Repairs/Maint-Painting	-	13	13	13	14
204752-550150	Parts/Repairs/Maint-Fire Syste	-	175	175	180	186
204752-550160	Parts/Repairs/Maint-Electrical	-	100	700	721	743
204752-550170	Parts/Repairs/Maint-Plumbing	-	50	50	52	53
204752-550180	Parts/Repairs/Maint-Lighting	-	50	50	52	53
204752-580040	Computer Replacement	-	76	-	-	-
Cemetery Administration & Operations		**155,077**	**133,797**	**131,650**	**150,760**	**159,619**
Capital - Parks & Recreation						
204799-630087	General Cemetery Improvements	-	17,000	17,000	-	-
204799-640001	Machinery & Equipment	-	-	-	7,500	7,500
204799-640103	Bucket Truck	-	7,170	7,170	-	-
204799-650082	Cemetery Software	-	19,140	19,140	-	-
Total Capital - Parks & Recreation		**2,935**	**43,310**	**43,310**	**7,500**	**7,500**
Total Cemetery Fund Expenditures		**158,012**	**177,107**	**174,960**	**158,260**	**167,119**
Ending Fund Balance		**31,603**	**51,126**	**29,323**	**34,303**	**41,214**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
PEG Fee Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**43,598**	**31,371**	**31,371**	**53,731**	**53,891**
Administration & Support Services Revenue						
205010-446010	PEG Fees - Comcast	25,325	26,000	25,000	25,000	25,000
205010-461100	Interest Earnings	162	200	200	200	200
Total Administration & Support Services Revenue		**25,487**	**26,200**	**25,200**	**25,200**	**25,200**
Total PEG Fee Fund Revenue		**25,487**	**26,200**	**25,200**	**25,200**	**25,200**
Administration & Operations						
205120-540410	Prof Serv-Investment Fee	30	40	40	40	40
205120-600008	PEG Expenses - City	37,684	24,000	2,800	25,000	25,000
Total Administration & Operations		**37,714**	**24,040**	**2,840**	**25,040**	**25,040**
Total PEG Fee Fund Expenditures		**37,714**	**24,040**	**2,840**	**25,040**	**25,040**
Ending Fund Balance		**31,371**	**33,531**	**53,731**	**53,891**	**54,051**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Parking Improvement Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**6,095**	**6,109**	**6,109**	**6,159**	**6,209**
Transportation Revenue						
206031-461100	Interest Earnings	14	50	50	50	50
Total Transportation Revenue		**14**	**50**	**50**	**50**	**50**
Interfund Transfers						
206001-980101	Xfer from General Fund	-	700,000	700,000	-	-
Total Interfund Transfers		**-**	**700,000**	**700,000**	**-**	**-**
Total Parking Improvement Fund Revenue		**14**	**700,050**	**700,050**	**50**	**50**
Capital - Public Works						
206499-610000	Land Acquisitions	-	700,000	700,000	-	-
Total Capital - Public Works		**-**	**700,000**	**700,000**	**-**	**-**
Total Parking Improvement Fund Expenditures		**-**	**700,000**	**700,000**	**-**	**-**
Ending Fund Balance		**6,109**	**6,159**	**6,159**	**6,209**	**6,259**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Historic Preservation Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**905,271**	**822,174**	**822,174**	**825,182**	**847,286**
Community Design Revenue						
207016-413100	Sales Tax	433,753	448,930	451,100	466,890	483,230
207016-413200	Use Tax - Consumer	51,797	51,770	56,980	56,980	56,980
207016-414100	Use Tax - Auto	49,007	51,460	50,230	51,230	52,260
207016-415100	Use Tax - Building Materials	56,971	53,460	78,720	63,290	34,800
207016-415130	Use Tax - Site Improvements	663	-	670	680	700
207016-441320	Development Fees	-	-	500	-	-
207016-461100	Interest Earnings	4,015	4,000	4,000	5,000	5,000
Total Community Design Revenue		**596,206**	**609,620**	**642,200**	**644,070**	**632,970**
Total Historic Preservation Fund Revenue		**596,206**	**609,620**	**642,200**	**644,070**	**632,970**
Historic Preservation Administration & Operations						
207540-511000	Regular Salaries	-	78,610	78,610	79,743	82,144
207540-511100	Variable Salaries	-	80	80	199	205
207540-511200	Overtime Pay	-	-	-	179	179
207540-512000	FICA Expense	-	6,020	6,020	5,832	6,002
207540-512100	Retirement Contribution	-	4,320	4,320	4,742	4,874
207540-512200	Workers Compensation	-	420	420	327	332
207540-513000	Medical Insurance	-	11,700	11,700	8,469	9,298
207540-513100	Dental Insurance	-	-	-	1,033	1,083
207540-513200	Vision Insurance	-	-	-	185	185
207540-513300	Life, AD&D & LTD Insurance	-	-	-	777	799
207540-513400	Employee Assistance Plan	-	-	-	29	29
207540-520100	Office Supplies	-	300	300	300	300
207540-522180	Operating Supplies-Plaques	-	1,900	1,500	1,900	1,900
207540-532010	Public Outreach	-	15,000	10,000	15,000	15,000
207540-532210	Travel	-	6,000	4,000	6,000	6,000
207540-532230	Dues/Subscriptions/Books	-	3,000	2,500	3,000	3,000
207540-538100	Education Expense	-	3,000	1,500	3,000	3,000
207540-540410	Prof Serv-Investment Fee	-	1,200	1,200	1,200	1,200
207540-540415	Prof Serv-Bank Charges	-	250	250	250	250
207540-540460	Prof Serv-Survey	-	75,000	75,000	-	-
207540-544530	Prof Serv-Presrv Master Plan	-	15,000	15,000	90,000	15,000
207540-544560	Downtown Assessment	-	35,690	35,690	-	-
207540-550000	Parts/Repairs/Maint-Bldgs/Fac	-	55,000	5,000	-	-
207540-580040	Computer Replacement	-	-	542	-	-
Total Historic Preservation Admin & Operations		**76,049**	**312,490**	**253,632**	**222,166**	**150,780**
Historic Preservation Incentives						
207541-538420	Contributions	-	307,800	280,000	307,800	307,800
207541-544580	Pre-Landmarking Assessments	-	21,000	21,000	21,000	21,000
Total Historic Preservation Incentives		**186,366**	**328,800**	**301,000**	**328,800**	**328,800**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Historic Preservation Acquisitions						
207542-610000	Land Acquisitions	-	-	84,560	-	-
207542-620097	Historical Museum Campus	-	-	-	1,000	-
207542-620098	Austin Niehoff House Rehab	-	-	-	45,000	45,000
207542-630123	Historic Interpretive Signs	-	-	-	25,000	-
Total Historic Preservation Acquisitions		**166,888**	**-**	**84,560**	**71,000**	**45,000**
Interfund Transfers						
207910-990101	Transfer to General Fund	250,000	-	-	-	-
Total Interfund Transfers		**250,000**	**-**	**-**	**-**	**-**
Total Historic Preservation Fund Expenditures		**679,303**	**641,290**	**639,192**	**621,966**	**524,580**
Ending Fund Balance		**822,174**	**790,504**	**825,182**	**847,286**	**955,676**

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City of Louisville

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2017-2018 Biennial Operating & Capital Budget

Capital Project Funds Tab

City of Louisville, Colorado
2017 - 2018 Biennial Budget
Capital Projects Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**7,741,737**	**5,597,090**	**5,597,090**	**835,350**	**2,733,247**
General Revenue						
301001-413100	Sales Tax	3,469,954	3,591,400	3,608,750	3,735,060	3,865,780
301001-413101	Sales Tax Business Assistance	(119,279)	(106,580)	(112,680)	(65,180)	(17,430)
301001-413200	Use Tax - Consumer	414,371	414,270	455,810	455,810	455,810
301001-413201	Consumer Use Tax Bus Assist	(12,739)	(38,090)	(77,800)	(13,450)	(12,720)
301001-415100	Use Tax - Building Materials	1,354,953	1,285,990	1,872,270	1,505,310	827,620
301001-415101	Use Tax - Business Assistance	(76,842)	(96,700)	(144,080)	(80,500)	-
301001-415130	Use Tax - Site Improvements	15,906	-	15,960	16,280	16,610
301001-432340	State Grant-DRCOG Traffic Sigs	16,171	-	-	-	-
301001-433000	Grant Revenues	565,888	3,600,000	3,600,000	-	226,000
301001-434000	Boulder County Grant	-	-	-	-	750,000
301001-441530	Patio Rentals	9,500	10,000	10,000	10,000	10,000
301001-461000	Miscellaneous Revenues	10,196	-	-	5,000	5,000
301001-461100	Interest Earnings	32,248	20,000	20,000	15,000	20,000
301001-462110	Lease Revenue - Nextel	20,168	22,000	22,000	22,000	22,000
301001-462120	Lease Revenue - T-Mobile	17,705	18,000	18,000	18,000	18,000
301001-463100	Real Property Rental Income	-	40,210	40,210	40,210	40,210
301001-464100	Developer Contribution	122,582	197,500	197,500	42,880	113,610
301001-464111	Capital Contribution from URD	-	65,000	110,000	75,000	269,770
301001-464130	Memorial Contributions/Gifts	40,311	-	1,030	-	-
301001-492100	Proceeds from Sale of Assets	5,643	-	-	-	-
Total General Revenue		**5,886,736**	**9,023,000**	**9,636,970**	**5,781,420**	**6,610,260**
Interfund Transfers						
301001-980101	Xfer from General Fund	1,285,000	72,500	72,500	-	-
301001-980302	Tfer from Impact Fee Fund	300,880	1,005,000	443,000	1,477,000	652,000
Total Interfund Transfers		**1,585,880**	**1,077,500**	**515,500**	**1,477,000**	**652,000**
Total Capital Projects Fund Revenue		**7,472,616**	**10,100,500**	**10,152,470**	**7,258,420**	**7,262,260**
Central Fund-Wide Charges						
301110-511000	Regular Salaries	-	304,970	304,970	264,733	219,584
301110-511100	Variable Salaries	-	13,210	13,210	-	-
301110-511200	Overtime Pay	-	6,000	6,000	178	178
301110-512000	FICA Expense	-	24,800	24,800	18,894	15,830
301110-512100	Retirement Contribution	-	17,100	17,100	14,858	12,373
301110-512200	Workers Compensation	-	1,950	1,950	1,826	1,434
301110-513000	Medical Insurance	-	50,510	50,510	40,076	34,954
301110-513100	Dental Insurance	-	-	-	3,163	2,494
301110-513200	Vision Insurance	-	-	-	616	513
301110-513300	Life, AD&D & LTD Insurance	-	-	-	2,653	2,164
301110-513400	Employee Assistance Plan	-	-	-	95	73
301110-535010	Communication Svcs-Cell Phone	-	600	-	-	-
301110-540410	Prof Serv-Investment Fee	-	3,500	3,500	3,500	3,500
301110-540415	Prof Serv-Bank Charges	-	3,900	3,900	3,900	3,900
Total Central Fund-Wide Charges		**473,829**	**426,540**	**425,940**	**354,493**	**296,997**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Capital - Community Design						
301161-600024	BCHA Affordable Housing Assist	-	-	-	-	486,120
Total Capital - Community Design		**-**	**-**	**-**	**-**	**486,120**
Capital - Historic Preservation						
301165-620098	Austin Niehoff House Rehab	-	-	-	30,000	30,000
Total Capital - Historic Preservation		**-**	**-**	**-**	**30,000**	**30,000**
Capital - Information Technology						
301173-650035	ERP System	-	-	-	46,500	-
301173-650090	Rec Center-Copier Replacement	-	-	-	10,000	-
301173-650091	Rec Center-RecTrack SW Upgrade	-	-	-	15,000	-
301173-650093	IT Room UPS Upgrade	-	-	-	8,000	-
Total Capital - Information Technology		**-**	**-**	**-**	**79,500**	**-**
Capital - Patrol & Investigations						
301211-640024	LTE D-Block Radio Program	-	-	-	15,000	15,000
301211-640026	Handheld Portable Radio Replac	-	-	-	45,730	-
301211-640114	FM Radio Stations	-	-	-	15,000	-
301211-640115	Hazardous Waste Stg Container	-	-	-	5,000	-
301211-650089	Police/Courts Records Mgmt Sys	-	-	-	300,000	-
Total Capital - Patrol & Investigations		**-**	**-**	**-**	**380,730**	**15,000**
Capital - Planning & Engineering						
301311-660202	Railroad Quiet Zones	-	-	-	352,500	2,062,670
301311-660227	SH 42: Hecla Dr Traffic Signal	-	-	-	-	40,000
301311-660228	Kaylix Avenue Extension North	-	-	-	-	50,000
301311-660229	Kaylix Avenue Extension South	-	-	-	-	50,000
301311-660239	SBR Connectivity Feasibility S	-	-	-	50,000	-
Total Capital - Planning & Engineering		**-**	**-**	**-**	**402,500**	**2,202,670**
Capital - Transportation						
301312-660012	Pavement Booster Program	-	-	-	1,300,000	1,500,000
301312-660022	Concrete Replacement	-	-	-	75,000	75,000
301312-660026	Street Reconstruction	-	-	-	2,200,000	2,000,000
301312-660203	Contract Striping w/Epoxy Pain	-	-	-	-	75,000
301312-660226	Downtown Clay/Concrete Paver	-	-	-	110,000	125,000
Total Capital - Transportation		**-**	**-**	**-**	**3,685,000**	**3,775,000**
Capital - Streetscapes						
301313-660103	Median Improvements	-	-	-	-	137,500
Total Capital - Streetscapes		**-**	**-**	**-**	**-**	**137,500**
Capital - Open Space New Trails						
301528-660069	BNSF RR Underpass/N Drainage	-	-	-	-	166,500
Total Capital - Open Space New Trails		**-**	**-**	**-**	**-**	**166,500**
Capital - Adult Activities						
301532-640046	Fitness Equipment	-	-	-	70,000	70,000
Total Capital - Adult Activities		**-**	**-**	**-**	**70,000**	**70,000**
Capital - Aquatics						
301535-620058	Rec Center Dri Dek	-	-	-	-	10,000
Total Capital - Aquatics		**-**	**-**	**-**	**-**	**10,000**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Capital - Library Services						
301551-620100	Library Building Automation	-	-	-	100,000	-
301551-650083	Comprise/SAM Server Upgrade	-	-	-	10,000	-
301551-650084	Card Access for Library Doors	-	-	-	33,000	-
301551-650085	Digitize Louisville Times	-	-	-	87,800	-
301551-650086	Early Literacy Center	-	-	-	10,000	-
301551-650088	Library Tween Space	-	-	-	2,500	5,000
Total Capital - Library Services		**-**	**-**	**-**	**243,300**	**5,000**
Capital - Museum Services						
301552-620097	Historical Museum Campus	-	-	-	49,000	-
301552-620101	Jacoe Store Heating and Coolin	-	-	-	25,000	-
301552-650087	Makerspace Improvements	-	-	-	15,000	-
Total Capital - Museum Servcies		**-**	**-**	**-**	**89,000**	**-**
Capital - Cultural Arts & Special Events						
301553-620010	Steinbaugh Pavilion Improvs	-	-	-	10,500	-
301553-620099	Exterior Lighting-Arts Center	-	-	-	15,500	-
Total Capital - Cultural Arts & Special Events		**-**	**-**	**-**	**26,000**	**-**
Capital - General Government						
301199-600005	Sculpture Maintenance	-	1,500	1,500	-	-
301199-600006	Victor Hellburg Memorial	-	21,000	21,000	-	-
301199-600023	Community Gardens	-	25,000	25,000	-	-
301199-620084	ADA Accessibility- Arts Center	-	4,750	4,750	-	-
301199-620091	Ctr for the Arts - ADA & Stor	-	30,000	30,000	-	-
301199-620092	Surv Upgrades for City Hall	-	30,000	30,000	-	-
301199-620093	Camera System - Police&Courts	-	15,000	15,000	-	-
301199-630120	Bus then Bike Shelter	-	25,000	25,000	-	-
301199-640024	LTE D-Block Radio Program	-	23,250	23,250	-	-
301199-640025	Rolling Shelving Stor for Evid	-	10,000	10,000	-	-
301199-640026	Handheld Portable Radio Replac	-	12,000	12,000	-	-
301199-640028	Video Display in Patrol Area	-	8,800	8,800	-	-
301199-640105	Ballistic Helmets for Pol Offi	-	14,000	14,000	-	-
301199-640106	Body Cams	-	45,000	45,000	-	-
301199-650000	Office Furniture and Fixtures	-	19,850	19,850	-	-
301199-650027	Toughbook, Prntrs, Dockng Stns	-	8,000	8,000	-	-
301199-650035	ERP System	-	348,750	348,750	-	-
301199-650038	Lucity Software	-	10,850	10,850	-	-
301199-650044	Desktop Prod Software Suite	-	48,000	48,000	-	-
301199-650058	City-Wide Telephone Syst Upgr	-	6,100	6,100	-	-
301199-650059	IT Core Route&Switch-City Hall	-	5,800	5,800	-	-
301199-650075	Library Furniture	-	6,050	6,050	-	-
301199-650076	Fire Proof File Cabinet	-	5,000	5,000	-	-
301199-650077	Virtualization Ph II - Bus Con	-	80,000	80,000	-	-
301199-650078	Integrated Library System Upgr	-	19,370	19,370	-	-
Total Capital - General Government		**694,324**	**823,070**	**823,070**	**-**	**-**
Capital - Public Works						
301499-610007	Environmental Site Assessment	-	3,750	3,750	-	-
301499-660005	Wayfinding	-	69,850	69,850	-	-
301499-660006	Wayfind-McCaslin & Centenn Val	-	70,000	70,000	-	-
301499-660008	Downtown Pkg/Transit Project	-	606,230	606,230	-	-
301499-660012	Pavement Booster Program	-	1,080,930	1,080,930	-	-

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
301499-660013	Dwntown Surface Prkg Expansion	-	170,000	170,000	-	-
301499-660022	Sidewalks	-	29,860	29,860	-	-
301499-660026	Street Reconstruction	-	2,965,000	2,965,000	-	-
301499-660062	McCaslin/US36 Interchang (DDI)	-	313,340	313,340	-	-
301499-660066	Bridge Reconstruction Projects	-	2,600,000	2,600,000	-	-
301499-660068	South Street Underpass (93%)	-	3,127,040	3,127,040	-	-
301499-660069	BNSF RR Underpass/N Drainage	-	51,000	51,000	-	-
301499-660074	Traffic Signals	-	53,000	53,000	-	-
301499-660076	Highway 42 Traffic Signals	-	1,000	1,000	-	-
301499-660077	Short Street Traffic Signal	-	11,000	11,000	-	-
301499-660079	SH 42 Short Crossing Improvs	-	499,870	499,870	-	-
301499-660202	Railroad Quiet Zones	-	120,000	120,000	-	-
301499-660203	Contract Striping w/Epoxy Pain	-	70,000	70,000	-	-
301499-660204	Front St Pass Thru to Com Park	-	22,040	22,040	-	-
301499-660222	SH42 Corridor Improvements	-	1,500,000	1,500,000	-	-
Total Capital - Public Works		**7,475,460**	**13,363,910**	**13,363,910**	**-**	**-**
Capital - Parks & Recreation						
301799-620058	Rec Center Dri Dek	-	10,000	10,000	-	-
301799-620094	Rec Ctr and Aqua Ctr Expansion	-	60,000	60,000	-	-
301799-630036	Sports Complex Improvements	-	14,000	14,000	-	-
301799-640046	Fitness Equipment	-	114,000	114,000	-	-
301799-640103	Bucket Truck	-	71,680	71,680	-	-
301799-640109	Rec Center - Lap Line Replacem	-	7,000	7,000	-	-
301799-640110	Rec Center - Tennis Ball Mach	-	6,610	6,610	-	-
301799-650079	Rec Center - Washer & Dryer	-	18,000	18,000	-	-
Total Capital - Parks & Recreation		**131,992**	**301,290**	**301,290**	**-**	**-**
Interfund Transfers						
301910-990520	Transfer to Golf Course Fund	841,658	-	-	-	-
Total Interfund Transfers		**841,658**	**-**	**-**	**-**	**-**
Total Capital Projects Fund Expenditures		**9,617,263**	**14,914,810**	**14,914,210**	**5,360,523**	**7,194,787**
Ending Fund Balance		**5,597,090**	**782,780**	**835,350**	**2,733,247**	**2,800,720**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Impact Fee Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**332,633**	**906,296**	**906,296**	**2,853,166**	**1,320,396**
General Revenue						
302001-461100	Interest Earnings	3,507	7,500	7,500	26,000	19,000
Total General Revenue		**3,507**	**7,500**	**7,500**	**26,000**	**19,000**
Administration & Support Services Revenue						
302010-403301	Impact Fees - Business Assist	-	-	(128,380)	-	-
302010-446200	Impact Fee - Municipal Govt	110,335	179,020	232,440	81,050	91,060
Total Administration & Support Services Revenue		**110,335**	**179,020**	**104,060**	**81,050**	**91,060**
Transportation Revenue						
302031-446100	Impact Fee - Transportation	45,858	90,010	209,470	114,000	91,060
Total Transportation Revenue		**45,858**	**90,010**	**209,470**	**114,000**	**91,060**
Parks Revenue						
302051-446500	Impact Fee - Parks and Trails	493,070	294,480	1,309,450	529,290	284,330
Total Parks Revenue		**493,070**	**294,480**	**1,309,450**	**529,290**	**284,330**
Recreation Revenue						
302053-446600	Impact Fee - Recreation	325,657	194,470	864,640	349,500	187,750
Total Recreation Revenue		**325,657**	**194,470**	**864,640**	**349,500**	**187,750**
Cultural Services Revenue						
302055-446400	Impact Fee - Library	87,839	52,480	233,250	94,290	50,650
Total Cultural Services Revenue		**87,839**	**52,480**	**233,250**	**94,290**	**50,650**
Interfund Transfers						
302001-980101	Xfer from General Fund	-	-	128,400	-	-
Total Interfund Transfers		**-**	**-**	**128,400**	**-**	**-**
Total Impact Fee Fund Revenue		**1,066,266**	**817,960**	**2,856,770**	**1,194,130**	**723,850**
Administration & Operations						
302120-540410	Prof Serv-Investment Fee	-	900	900	900	900
Total Administration & Operations		**723**	**900**	**900**	**900**	**900**
Interfund Transfers						
302910-990201	Transfer to Open Space & Parks	191,000	739,000	466,000	1,249,000	541,000
302910-990304	Transfer to Cap Project-Lib	18,850	131,000	242,000	234,000	96,000
302910-990306	Transfer to Cap Project-Rec	126,000	488,000	201,000	866,000	357,000
302910-990307	Transfer to Cap Project-Transp	45,850	130,000	-	180,000	116,000
302910-990308	Transfer to Cap Project-Mu Gov	110,180	256,000	-	197,000	83,000
Total Interfund Transfers		**491,880**	**1,744,000**	**909,000**	**2,726,000**	**1,193,000**
Total Impact Fee Fund Expenditures		**492,603**	**1,744,900**	**909,900**	**2,726,900**	**1,193,900**
Ending Fund Balance		**906,296**	**(20,644)**	**2,853,166**	**1,320,396**	**850,346**

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2017-2018 Biennial Operating & Capital Budget

Debt Service Fund Tab

City of Louisville, Colorado
2017 - 2018 Biennial Budget
Debt Service Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Fund Balance		**664,665**	**642,610**	**642,610**	**723,000**	**779,680**
General Revenue						
401001-411000	Property Tax	699,246	812,440	812,440	833,350	552,470
401001-461100	Interest Earnings	4,002	4,000	4,000	4,000	4,000
Total General Revenue		**703,248**	**816,440**	**816,440**	**837,350**	**556,470**
Total Debt Service Fund Revenue		**703,248**	**816,440**	**816,440**	**837,350**	**556,470**
Debt Service						
401111-538250	Bond Maint Fees-Paying Agent	-	300	300	300	300
401111-540410	Prof Serv-Investment Fee	-	750	750	800	850
401111-570100	Principal-Bonds	-	620,000	620,000	700,000	1,285,000
401111-570500	Interest-Bonds	-	115,000	115,000	79,570	50,000
Total Debt Service		**725,303**	**736,050**	**736,050**	**780,670**	**1,336,150**
Total Debt Service Fund Expenditures		**725,303**	**736,050**	**736,050**	**780,670**	**1,336,150**
Ending Fund Balance		**642,610**	**723,000**	**723,000**	**779,680**	**-**

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City of Louisville

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2017-2018 Biennial Operating & Capital Budget

Enterprise Funds Tab

City of Louisville, Colorado
2017 - 2018 Biennial Budget
Water Utility Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Working Capital (Budget Basis)		**10,269,699**	**8,012,715**	**8,012,715**	**11,335,712**	**16,507,303**
Utilities Revenue						
501032-433000	Grant Revenues	662,571	737,360	737,760	-	-
501032-443010	Unclassified Charges for Servs	29,426	38,000	50,000	50,000	50,000
501032-443100	Commercial Users Fee	1,967,473	2,144,550	2,075,840	2,075,840	2,200,390
501032-443200	Residential User Fee	2,680,591	2,921,840	3,340,160	3,340,160	3,540,570
501032-443610	Tap Fees	2,798,805	8,527,100	9,214,460	10,673,110	6,499,920
501032-443900	Delinquent Charges	26,440	20,000	20,000	20,000	20,000
501032-461000	Miscellaneous Revenues	67,256	50,000	50,000	50,000	50,000
501032-461100	Interest Earnings	39,330	50,000	50,000	50,000	50,000
501032-462140	Water Lease User Fees	4,550	-	2,600	-	-
501032-462150	Solar Powr Renew Energy Credit	20,283	15,000	15,000	15,000	15,000
501032-463100	Real Property Rental Income	-	40,210	40,210	40,210	40,210
501032-465100	Insurance Recovery	840	-	-	-	-
501032-492100	Proceeds from Sale of Assets	9,591	-	-	-	-
Total Utilities Revenue		**8,307,156**	**14,544,060**	**15,596,030**	**16,314,320**	**12,466,090**
Total Water Utility Fund Revenue		**8,307,156**	**14,544,060**	**15,596,030**	**16,314,320**	**12,466,090**
Central Fund-Wide Charges						
501110-511000	Regular Salaries	-	276,100	276,100	281,070	270,874
501110-511100	Variable Salaries	-	2,810	2,810	-	-
501110-511200	Overtime Pay	-	5,220	4,000	1,424	1,444
501110-512000	FICA Expense	-	21,740	21,740	19,505	18,774
501110-512100	Retirement Contribution	-	15,470	15,470	18,164	17,599
501110-512200	Workers Compensation	-	1,390	1,390	1,981	1,917
501110-513000	Medical Insurance	-	34,000	34,000	31,453	32,590
501110-513100	Dental Insurance	-	-	-	2,635	2,600
501110-513200	Vision Insurance	-	-	-	521	492
501110-513300	Life, AD&D & LTD Insurance	-	-	-	2,510	2,397
501110-513400	Employee Assistance Plan	-	-	-	84	78
501110-520100	Office Supplies	-	21	50	50	50
501110-532100	Insurance	-	47,800	45,530	90,000	99,000
501110-532200	Printing	-	25	35	40	45
501110-532210	Travel	-	70	5	10	10
501110-532220	Business and Auto Allowance	-	2,885	2,940	2,940	2,940
501110-532230	Dues/Subscriptions/Books	-	35	45	45	45
501110-535010	Communication Svcs-Cell Phone	-	350	640	700	700
501110-535030	Comm Svcs-Internet/Cable	-	105	85	95	105
501110-538100	Education Expense	-	175	200	200	200
501110-538130	Louisville Recycling/Con Board	-	70	70	-	70
501110-538170	Refunds	-	3,500	3,500	3,500	3,500
501110-540100	Prof Serv-Audit	-	17,010	11,500	17,535	19,300
501110-540410	Prof Serv-Investment Fee	-	6,300	5,200	5,700	6,300
501110-540415	Prof Serv-Bank Charges	-	7,000	6,000	6,600	7,200
501110-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
501110-542000	Legal-General	-	2,500	2,500	2,500	2,500

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
501110-550020	Parts/Repairs/Maint-Equip	-	35	45	45	45
501110-580040	Computer Replacement	-	585	585	585	585
Total Central Fund-Wide Charges		**584,999**	**446,596**	**435,840**	**489,891**	**491,359**
Utility Billing						
501210-511000	Regular Salaries	-	29,500	29,500	34,326	35,416
501210-511200	Overtime Pay	-	800	600	2,732	2,732
501210-512000	FICA Expense	-	2,320	2,320	2,696	2,769
501210-512100	Retirement Contribution	-	1,670	1,670	2,038	2,098
501210-512200	Workers Compensation	-	750	750	1,032	1,062
501210-513000	Medical Insurance	-	6,620	6,620	6,835	7,519
501210-513100	Dental Insurance	-	-	-	501	526
501210-513200	Vision Insurance	-	-	-	100	100
501210-513300	Life, AD&D & LTD Insurance	-	-	-	351	362
501210-513400	Employee Assistance Plan	-	-	-	18	18
501210-520100	Office Supplies	-	200	100	200	200
501210-532200	Printing	-	7,500	6,600	7,500	7,500
501210-535200	Postage	-	15,500	15,900	16,100	16,900
501210-540415	Prof Serv-Bank Charges	-	21,000	26,500	30,000	33,000
501210-540900	Prof Serv-Other	-	36,000	35,970	37,500	39,000
501210-550020	Parts/Repairs/Maint-Equip	-	1,000	1,000	1,000	1,000
501210-550100	Parts/Repairs/Maint-Software	-	8,000	6,500	8,600	9,030
Total Utility Billing		**92,870**	**130,860**	**134,030**	**151,529**	**159,233**
Water Utility Engineering						
501422-511000	Regular Salaries	-	44,470	44,470	52,810	53,398
501422-511200	Overtime Pay	-	900	900	-	150
501422-512000	FICA Expense	-	3,470	3,470	3,879	3,933
501422-512100	Retirement Contribution	-	2,500	2,500	2,905	2,945
501422-512200	Workers Compensation	-	320	320	406	413
501422-513000	Medical Insurance	-	5,960	5,960	4,745	5,246
501422-513100	Dental Insurance	-	-	-	442	466
501422-513200	Vision Insurance	-	-	-	94	95
501422-513300	Life, AD&D & LTD Insurance	-	-	-	513	518
501422-513400	Employee Assistance Plan	-	-	-	19	19
501422-520100	Office Supplies	-	260	260	420	440
501422-521000	Computer Supplies	-	20	20	20	20
501422-521100	Computer Supplies-Software	-	100	100	100	100
501422-522120	Operating Supplies-Safety	-	20	20	60	60
501422-522500	Non-Capital Furn/Equip/Tools	-	700	700	940	980
501422-522900	Miscellaneous Supplies	-	80	80	40	40
501422-525100	Auto Expense-Parts & Repairs	-	120	120	220	240
501422-525300	Gas & Oil	-	400	400	420	440
501422-532200	Printing	-	300	300	320	340
501422-532210	Travel	-	20	20	20	20
501422-532230	Dues/Subscriptions/Books	-	240	240	260	280
501422-540910	Prof Serv-Consulting	-	200	200	25,220	25,240
501422-550090	Parts/Repairs/Maint-Copiers	-	300	300	240	260
501422-550100	Parts/Repairs/Maint-Software	-	1,140	1,140	1,160	1,220
Total Water Utility Engineering		**-**	**61,520**	**61,520**	**95,253**	**96,863**
Water Plant Operations						
501461-511000	Regular Salaries	-	590,000	590,000	573,982	588,565
501461-511150	Temp/Seasonal Salaries	-	43,890	43,890	51,146	52,682
501461-511200	Overtime Pay	-	18,600	26,904	22,075	20,185

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
501461-512000	FICA Expense	-	49,920	49,920	47,929	48,877
501461-512100	Retirement Contribution	-	33,470	33,470	32,784	33,481
501461-512200	Workers Compensation	-	11,120	11,120	11,262	11,554
501461-513000	Medical Insurance	-	109,950	109,950	70,135	77,153
501461-513100	Dental Insurance	-	-	-	6,131	6,438
501461-513200	Vision Insurance	-	-	-	1,336	1,336
501461-513300	Life, AD&D & LTD Insurance	-	-	-	5,780	5,924
501461-513400	Employee Assistance Plan	-	-	-	269	269
501461-520100	Office Supplies	-	1,410	816	1,550	1,650
501461-521000	Computer Supplies	-	330	-	330	330
501461-521100	Computer Supplies-Software	-	-	-	150	350
501461-521200	Non-Capital Computer Hardware	-	1,090	-	1,090	1,200
501461-522010	Operating Supplies-Chemicals	-	310,000	275,000	290,000	300,000
501461-522020	Operating Supplies-Laboratory	-	15,000	13,500	16,000	16,500
501461-522030	Operating Supplies-Medical	-	160	-	1,400	250
501461-522100	Operating Supplies-Signs	-	270	300	270	250
501461-522110	Operating Supplies-Janitorial	-	540	712	1,000	1,040
501461-522120	Operating Supplies-Safety	-	3,000	2,916	2,800	3,000
501461-522500	Non-Capital Furn/Equip/Tools	-	3,000	398	3,000	3,000
501461-522900	Miscellaneous Supplies	-	1,090	410	1,130	1,200
501461-523100	Uniforms and Clothing	-	2,270	794	3,000	3,120
501461-525100	Auto Expense-Parts & Repairs	-	5,000	4,754	4,500	5,000
501461-525200	Auto Expense-Tires	-	800	1,970	800	1,200
501461-525300	Gas & Oil	-	7,500	4,800	6,750	7,000
501461-532000	Advertising/Marketing	-	200	-	200	200
501461-532200	Printing	-	3,500	2,800	3,500	3,500
501461-532210	Travel	-	540	-	540	700
501461-532230	Dues/Subscriptions/Books	-	4,880	2,424	6,000	6,200
501461-534000	Utility Services-Gas	-	15,000	9,000	15,000	15,500
501461-534010	Utility Services-Electricity	-	120,000	95,000	117,500	120,000
501461-534020	Utility Service-Trash Removal	-	1,300	2,200	2,000	2,060
501461-534040	Utility Service-Haz Waste Disp	-	1,300	510	1,800	1,900
501461-535000	Communication Svcs-Telephone	-	1,190	1,046	1,220	1,300
501461-535010	Communication Svcs-Cell Phone	-	1,300	1,180	1,300	1,400
501461-535030	Comm Svcs-Internet/Cable	-	500	598	500	550
501461-535040	Communication Svcs-T1 Line	-	7,810	280	7,500	7,500
501461-535200	Postage	-	4,120	30	4,000	4,100
501461-536000	Rentals-Equipment	-	540	-	500	500
501461-536010	Rentals-Uniform	-	6,650	7,238	7,850	7,850
501461-536030	Rentals-Solar Power Eqip Lease	-	21,200	21,212	-	-
501461-537050	Water Week Education	-	200	-	-	-
501461-538100	Education Expense	-	4,340	1,512	5,000	5,500
501461-538450	Water Conservation Rebates	-	10,000	-	8,000	8,000
501461-540160	Prof Serv-Laboratory	-	77,040	67,000	70,000	70,000
501461-540170	Prof Serv-Info Systems	-	47,000	35,000	40,000	40,000
501461-540300	Prof Serv-Custodial	-	10,000	6,250	8,500	9,000
501461-540575	Prof Serv-Utility Rate Update	-	10,000	-	10,000	10,000
501461-540585	Prof Serv-Sludge Removal	-	35,000	-	35,000	38,000
501461-540900	Prof Serv-Other	-	5,000	5,570	5,000	5,000
501461-540910	Prof Serv-Consulting	-	5,000	450	5,000	5,500
501461-547010	Prof Serv-Pest Control	-	1,630	32	1,500	1,600
501461-550000	Parts/Repairs/Maint-Bldgs/Fac	-	26,000	24,818	26,780	27,000
501461-550020	Parts/Repairs/Maint-Equip	-	91,500	80,000	90,000	90,000
501461-550030	Parts/Repairs/Maint-Grounds	-	12,500	7,500	11,500	11,845
501461-550070	Parts/Repairs/Maint-HVAC	-	6,510	2,942	6,500	7,000

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
501461-550090	Parts/Repairs/Maint-Copiers	-	540	2,894	1,500	1,800
501461-550100	Parts/Repairs/Maint-Software	-	6,000	-	6,000	6,000
501461-550130	Parts/Repairs/Maint-Security	-	430	306	700	1,000
501461-580040	Computer Replacement	-	2,540	2,540	2,540	2,540
Total Water Plant Operations		**1,267,236**	**1,749,670**	**1,551,956**	**1,659,528**	**1,704,600**
Raw Water Operations						
501462-511000	Regular Salaries	-	57,060	57,060	55,260	56,760
501462-511200	Overtime Pay	-	1,700	2,970	2,420	2,210
501462-512000	FICA Expense	-	4,500	4,500	4,258	4,342
501462-512100	Retirement Contribution	-	3,230	3,230	3,172	3,243
501462-512200	Workers Compensation	-	930	930	989	1,016
501462-513000	Medical Insurance	-	11,040	11,040	7,345	8,079
501462-513100	Dental Insurance	-	-	-	573	601
501462-513200	Vision Insurance	-	-	-	140	140
501462-513300	Life, AD&D & LTD Insurance	-	-	-	558	573
501462-513400	Employee Assistance Plan	-	-	-	27	27
501462-522010	Operating Supplies-Chemicals	-	4,000	4,120	2,500	3,000
501462-522500	Non-Capital Furn/Equip/Tools	-	500	515	400	500
501462-531000	Ditch Assessment	-	56,000	57,680	72,000	75,000
501462-531010	Marshall Lake Assessments	-	12,000	12,360	12,000	12,000
501462-531020	Marshall Storage/Carriage Fees	-	62,000	63,860	64,000	65,000
501462-531030	NCWCD CBT Annual Assessments	-	100,000	103,000	105,000	111,000
501462-531040	Windy Gap Pumping & Carriage	-	25,000	25,750	27,000	29,000
501462-531050	NCWCD SWSP Yearly Maintenance	-	200,000	206,000	200,000	200,000
501462-531060	NCWCD-SWSP Pumping Charges	-	10,000	10,300	10,000	10,000
501462-531070	SPWRAP Assessment	-	8,500	8,755	8,000	8,500
501462-532210	Travel	-	500	515	500	600
501462-534010	Utility Services-Electricity	-	9,000	9,000	9,500	10,000
501462-535000	Communication Svcs-Telephone	-	360	371	360	420
501462-535010	Communication Svcs-Cell Phone	-	120	124	200	350
501462-540550	Prof Serv-Landfill	-	3,750	3,863	3,750	4,000
501462-540910	Prof Serv-Consulting	-	184,500	184,500	175,000	180,000
501462-542000	Legal-General	-	111,500	114,845	111,500	112,500
501462-550000	Parts/Repairs/Maint-Bldgs/Fac	-	2,000	2,060	2,000	2,500
501462-550020	Parts/Repairs/Maint-Equip	-	6,000	6,180	6,000	7,000
501462-550030	Parts/Repairs/Maint-Grounds	-	10,000	10,300	10,000	12,500
501462-580020	Lease Payment-Superior Water	-	124,500	128,235	128,000	129,000
Total Raw Water Operations		**853,742**	**1,008,690**	**1,032,063**	**1,022,451**	**1,049,861**
Water Distribution						
501463-511000	Regular Salaries	-	240,830	240,830	268,147	274,875
501463-511200	Overtime Pay	-	22,000	22,000	17,765	17,865
501463-512000	FICA Expense	-	20,110	20,110	20,841	21,303
501463-512100	Retirement Contribution	-	14,460	14,460	15,725	16,101
501463-512200	Workers Compensation	-	8,670	8,670	7,118	7,318
501463-513000	Medical Insurance	-	48,790	48,790	47,319	52,008
501463-513100	Dental Insurance	-	-	-	3,657	3,836
501463-513200	Vision Insurance	-	-	-	693	693
501463-513300	Life, AD&D & LTD Insurance	-	-	-	2,730	2,798
501463-513400	Employee Assistance Plan	-	-	-	129	129
501463-520100	Office Supplies	-	271	250	250	250
501463-521150	CTC Land Dues	-	138	-	144	152
501463-522110	Operating Supplies-Janitorial	-	150	150	165	175
501463-522120	Operating Supplies-Safety	-	2,000	2,000	2,100	2,205

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
501463-522240	Meter Pits & Meters	-	65,000	95,000	-	-
501463-522500	Non-Capital Furn/Equip/Tools	-	8,000	7,500	7,875	8,269
501463-523100	Uniforms and Clothing	-	2,900	2,900	3,045	3,197
501463-525100	Auto Expense-Parts & Repairs	-	8,000	8,000	8,000	8,000
501463-525200	Auto Expense-Tires	-	1,000	1,000	1,000	1,000
501463-525300	Gas & Oil	-	17,500	17,500	17,500	17,500
501463-532200	Printing	-	425	425	425	425
501463-532210	Travel	-	70	70	70	70
501463-532220	Business and Auto Allowance	-	385	385	385	385
501463-532230	Dues/Subscriptions/Books	-	235	235	235	235
501463-534000	Utility Services-Gas	-	675	675	675	710
501463-534010	Utility Services-Electricity	-	1,200	1,200	1,500	1,575
501463-534020	Utility Service-Trash Removal	-	475	475	262	275
501463-534040	Utility Service-Haz Waste Disp	-	13	10	10	10
501463-534050	Utility Services-Water	-	250	250	262	276
501463-535000	Communication Svcs-Telephone	-	-	500	500	500
501463-535010	Communication Svcs-Cell Phone	-	950	-	-	-
501463-535030	Comm Svcs-Internet/Cable	-	105	105	105	105
501463-536000	Rentals-Equipment	-	200	200	200	200
501463-538100	Education Expense	-	4,675	4,500	4,500	4,500
501463-538130	Louisville Recycling/Con Board	-	70	-	-	-
501463-540300	Prof Serv-Custodial	-	500	500	905	975
501463-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
501463-540550	Prof Serv-Landfill	-	5,000	5,000	52,500	5,513
501463-540900	Prof Serv-Other	-	5,050	5,000	5,000	5,250
501463-540910	Prof Serv-Consulting	-	5,500	5,500	5,750	5,750
501463-547010	Prof Serv-Pest Control	-	38	38	38	38
501463-550000	Parts/Repairs/Maint-Bldgs/Fac	-	250	250	263	276
501463-550020	Parts/Repairs/Maint-Equip	-	6,085	7,000	7,350	7,772
501463-550060	Parts/Repairs/Maint-Util Lines	-	25,000	250,000	25,000	25,000
501463-550070	Parts/Repairs/Maint-HVAC	-	250	250	263	276
501463-550100	Parts/Repairs/Maint-Software	-	6,313	6,313	6,313	6,313
501463-550140	Parts/Repairs/Maint-Painting	-	13	13	13	14
501463-550150	Parts/Repairs/Maint-Fire Syste	-	175	175	184	193
501463-550160	Parts/Repairs/Maint-Electrical	-	100	100	105	110
501463-550170	Parts/Repairs/Maint-Plumbing	-	50	50	53	55
501463-550180	Parts/Repairs/Maint-Lighting	-	50	50	53	55
501463-580040	Computer Replacement	-	585	585	585	585
Total Water Distribution		**443,589**	**525,903**	**780,414**	**537,707**	**505,115**
Debt Service						
501111-538250	Bond Maint Fees-Paying Agent	-	500	500	500	500
501111-570300	Principal-Notes	-	705,000	705,000	725,000	745,000
501111-570400	Principal-Other Debt	-	57,750	57,750	60,720	-
501111-570600	Interest-Notes	-	173,770	173,770	156,350	138,440
501111-570700	Interest-Other Debt	-	5,930	5,930	3,040	-
Total Debt Service		**912,204**	**942,950**	**942,950**	**945,610**	**883,940**
Replacement Capital - Public Works						
501498-640000	Motor Vehicle/Road Equipment	-	-	-	30,750	31,520
501498-640111	Bulk Water Meter/Backflow Repl	-	17,600	17,600	-	-
501498-660168	No Plant Contact Tank Improvs	-	128,800	128,800	-	-
501498-660182	Water Line Replacement	-	968,470	968,470	4,305,000	543,170
501498-660200	Eldorado Intake-Flood Reconstr	-	957,810	957,810	-	-
501498-660205	PRV Replacement	-	40,000	40,000	-	-

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
501498-660221	HBWTP Filter Media Replacement	-	155,000	155,000	-	-
501498-660234	Tube Settler Replacement	-	-	-	589,380	-
501498-660237	Water Tank Int Structure Maint	-	-	-	-	105,060
501498-668018	HBWTP Flash Mixer Replacement	-	-	-	174,250	-
Total Replacement Capital - Public Works		**1,059,971**	**2,267,680**	**2,267,680**	**5,099,380**	**679,750**
Capital - Public Works						
501499-544300	Raw Water Master Plan	-	144,500	144,500	-	-
501499-610007	Environmental Site Assessment	-	3,750	3,750	-	-
501499-640112	Harper Lake Stop Logs	-	55,000	55,000	-	-
501499-640116	Water Plants Disinfection Eval	-	-	-	102,500	472,780
501499-640117	WTP Instrumentation Upgrades	-	-	-	153,750	52,530
501499-650035	ERP System	-	50,650	50,650	6,750	-
501499-650038	Lucity Software	-	10,850	10,850	-	-
501499-650080	Water Facilities SCADA Upgrade	-	250,000	250,000	-	26,270
501499-660018	Utility Rate Study	-	3,270	3,270	-	-
501499-660180	Watr Syst Tie-In with Superior	-	445,150	445,150	-	-
501499-660190	NCWCD-Windy Gap Firming Proj	-	375,000	375,000	275,000	905,000
501499-660206	SCWTP Contact Tank Improvement	-	600,000	600,000	-	-
501499-660207	SCWTP Pump Station Improvement	-	2,410,000	2,410,000	-	-
501499-660208	Louisville PL Condition Assess	-	250,000	250,000	-	-
501499-660209	SCWTP Drying Bed Rehab	-	75,000	75,000	174,250	-
501499-660210	Water Facilities Security Upgr	-	100,000	100,000	-	-
501499-660211	Howard Diversion Upgrades	-	10,000	10,000	61,500	-
501499-660212	SCWTP Recycle Pond Maintenance	-	50,000	50,000	-	52,530
501499-660213	SCWTP Recycle Pump Rehabilitat	-	7,000	7,000	-	-
501499-660214	HBWTP Groundwater Pumps	-	10,000	10,000	-	-
501499-660215	Solar Buyout - Utility Plants	-	216,410	216,410	-	-
501499-660230	HBWTP HVAC Upgrade	-	-	-	82,000	-
501499-660231	Louisville Lateral Ditch Pipin	-	-	-	205,000	210,130
501499-660232	Cent/McCaslin Hi Zone Water Lp	-	-	-	55,000	-
501499-660233	WTP Caustic Tank Upsizing	-	-	-	25,630	-
501499-660235	WTP Floc/Sed Basin Covers	-	-	-	-	893,030
501499-660236	SBR Ditch Lining	-	-	-	-	84,050
Total Capital - Public Works		**5,349,529**	**5,066,580**	**5,066,580**	**1,141,380**	**2,696,320**
Total Water Utility Fund Expenditures		**10,564,140**	**12,200,449**	**12,273,033**	**11,142,729**	**8,267,041**
Ending Working Capital (Budget Basis)		**8,012,715**	**10,356,326**	**11,335,712**	**16,507,303**	**20,706,352**

[1] Effective for 2016, the City implemented a significant restructuring of its chart of accounts and budget reporting structure. Historical data was not converted to this new structure. Therefore, except for interfund transfers, line item detail for expenditures is not available for 2015. Expenditures for 2015 are only displayed by division totals.

City of Louisville, Colorado
2017 - 2018 Biennial Budget
Wastewater Utility Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Working Capital (Budget Basis)		**8,638,276**	**28,115,716**	**28,115,716**	**9,540,851**	**5,442,300**
Utilities Revenue						
502032-433000	Grant Revenues	699,949	550,000	550,000	-	-
502032-443100	Commercial Users Fee	672,561	733,090	860,200	937,620	993,880
502032-443200	Residential User Fee	2,012,369	2,193,480	2,044,000	2,227,960	2,361,640
502032-443300	Pretreatment Fees	4,573	7,500	7,500	7,500	7,500
502032-443430	RV Dump Station Fees	6,019	6,000	6,000	6,000	6,000
502032-443610	Tap Fees	381,700	2,010,200	1,973,100	1,152,290	569,580
502032-443900	Delinquent Charges	4,377	4,000	4,000	4,000	4,000
502032-461000	Miscellaneous Revenues	10,012	-	-	-	-
502032-461100	Interest Earnings	32,934	40,000	40,000	40,000	40,000
502032-462150	Solar Powr Renew Energy Credit	7,852	8,000	8,000	8,000	8,000
502032-463100	Real Property Rental Income	-	40,210	40,210	40,210	40,210
502032-492100	Proceeds from Sale of Assets	94,741	-	-	-	-
502032-493100	Bond Proceeds & Bond Premium	26,886,895	-	-	-	-
Total Utilities Revenue		**30,813,982**	**5,592,480**	**5,533,010**	**4,423,580**	**4,030,810**
Interfund Transfers						
502001-980520	Tfer from Golf Course	225,000	1,150,000	1,150,000	-	-
Total Interfund Transfers		**225,000**	**1,150,000**	**1,150,000**	**-**	**-**
Total Wastewater Utility Fund Revenue		**31,038,982**	**6,742,480**	**6,683,010**	**4,423,580**	**4,030,810**
Central Fund-Wide Charges						
502110-511000	Regular Salaries	-	197,480	197,480	198,665	190,415
502110-511100	Variable Salaries	-	1,440	1,440	-	-
502110-511200	Overtime Pay	-	5,210	5,210	890	910
502110-512000	FICA Expense	-	15,620	15,620	13,757	13,178
502110-512100	Retirement Contribution	-	12,900	12,900	12,638	12,183
502110-512200	Workers Compensation	-	940	940	1,364	1,304
502110-513000	Medical Insurance	-	23,950	23,950	22,146	22,694
502110-513100	Dental Insurance	-	-	-	1,858	1,807
502110-513200	Vision Insurance	-	-	-	370	348
502110-513300	Life, AD&D & LTD Insurance	-	-	-	1,776	1,684
502110-513400	Employee Assistance Plan	-	-	-	58	54
502110-520100	Office Supplies	-	21	50	50	50
502110-522500	Non-Capital Furn/Equip/Tools	-	-	450	450	500
502110-532100	Insurance	-	40,000	36,000	39,600	43,600
502110-532200	Printing	-	25	25	25	25
502110-532210	Travel	-	70	50	50	50
502110-532220	Business and Auto Allowance	-	1,985	1,945	1,945	1,985
502110-532230	Dues/Subscriptions/Books	-	35	35	35	35
502110-535010	Communication Svcs-Cell Phone	-	350	280	350	350
502110-535030	Comm Svcs-Internet/Cable	-	105	100	110	110
502110-538100	Education Expense	-	175	90	105	105
502110-538130	Louisville Recycling/Con Board	-	70	70	-	70
502110-540100	Prof Serv-Audit	-	8,260	5,600	8,520	9,370

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
502110-540410	Prof Serv-Investment Fee	-	5,700	5,700	5,700	5,700
502110-540415	Prof Serv-Bank Charges	-	2,700	2,700	2,700	2,700
502110-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
502110-542000	Legal-General	-	7,500	6,000	7,500	7,500
502110-550020	Parts/Repairs/Maint-Equip	-	35	100	100	100
502110-580040	Computer Replacement	-	585	585	585	585
Total Central Fund-Wide Charges		**416,104**	**326,556**	**318,720**	**321,348**	**317,411**
Utility Billing						
502210-511000	Regular Salaries	-	29,500	29,500	34,326	35,416
502210-511200	Overtime Pay	-	1,000	800	2,732	2,732
502210-512000	FICA Expense	-	2,330	2,330	2,696	2,769
502210-512100	Retirement Contribution	-	1,680	1,680	2,038	2,098
502210-512200	Workers Compensation	-	650	650	1,032	1,062
502210-513000	Medical Insurance	-	6,620	6,620	6,835	7,519
502210-513100	Dental Insurance	-	-	-	501	526
502210-513200	Vision Insurance	-	-	-	100	100
502210-513300	Life, AD&D & LTD Insurance	-	-	-	351	362
502210-513400	Employee Assistance Plan	-	-	-	18	18
502210-520100	Office Supplies	-	200	135	200	200
502210-532200	Printing	-	9,200	7,800	9,200	9,660
502210-535200	Postage	-	15,000	14,000	15,000	15,000
502210-540415	Prof Serv-Bank Charges	-	19,000	21,600	23,500	25,000
502210-540900	Prof Serv-Other	-	18,030	18,030	18,750	19,500
502210-550020	Parts/Repairs/Maint-Equip	-	1,000	500	1,000	1,000
502210-550100	Parts/Repairs/Maint-Software	-	8,000	4,500	4,750	5,000
Total Utility Billing		**83,249**	**112,210**	**108,145**	**123,029**	**127,963**
Wastewater Utility Engineering						
502423-511000	Regular Salaries	-	32,690	32,690	32,905	33,087
502423-511200	Overtime Pay	-	800	800	-	-
502423-512000	FICA Expense	-	2,560	2,560	2,383	2,395
502423-512100	Retirement Contribution	-	1,840	1,840	1,810	1,820
502423-512200	Workers Compensation	-	320	320	234	236
502423-513000	Medical Insurance	-	4,090	4,090	3,607	3,995
502423-513100	Dental Insurance	-	-	-	278	293
502423-513200	Vision Insurance	-	-	-	71	71
502423-513300	Life, AD&D & LTD Insurance	-	-	-	311	313
502423-513400	Employee Assistance Plan	-	-	-	10	10
502423-520100	Office Supplies	-	260	260	420	440
502423-521000	Computer Supplies	-	20	20	20	20
502423-521100	Computer Supplies-Software	-	100	100	100	100
502423-522120	Operating Supplies-Safety	-	20	20	60	60
502423-522500	Non-Capital Furn/Equip/Tools	-	700	700	940	980
502423-522900	Miscellaneous Supplies	-	80	80	40	40
502423-525100	Auto Expense-Parts & Repairs	-	120	120	220	240
502423-525300	Gas & Oil	-	400	400	420	440
502423-532200	Printing	-	300	300	320	340
502423-532210	Travel	-	20	20	20	20
502423-532230	Dues/Subscriptions/Books	-	240	240	260	280
502423-540910	Prof Serv-Consulting	-	200	200	25,220	25,240
502423-550090	Parts/Repairs/Maint-Copiers	-	300	300	240	260
502423-550100	Parts/Repairs/Maint-Software	-	1,140	1,140	1,160	1,220
Total Wastewater Utility Engineering		**-**	**46,200**	**46,200**	**71,050**	**71,900**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Wastewater Collections						
502471-511000	Regular Salaries	-	108,910	108,910	125,882	129,336
502471-511200	Overtime Pay	-	5,270	5,000	8,466	8,566
502471-512000	FICA Expense	-	8,730	8,730	9,794	10,033
502471-512100	Retirement Contribution	-	6,280	6,280	7,389	7,585
502471-512200	Workers Compensation	-	2,220	2,220	3,334	3,430
502471-513000	Medical Insurance	-	22,850	22,850	21,933	24,125
502471-513100	Dental Insurance	-	-	-	1,693	1,777
502471-513200	Vision Insurance	-	-	-	323	323
502471-513300	Life, AD&D & LTD Insurance	-	-	-	1,283	1,317
502471-513400	Employee Assistance Plan	-	-	-	62	62
502471-520100	Office Supplies	-	21	-	-	-
502471-521150	CTC Land Dues	-	138	-	144	152
502471-522010	Operating Supplies-Chemicals	-	200	200	200	200
502471-522110	Operating Supplies-Janitorial	-	150	150	165	175
502471-522120	Operating Supplies-Safety	-	2,200	2,500	2,500	2,550
502471-522500	Non-Capital Furn/Equip/Tools	-	2,500	2,000	2,000	2,000
502471-523100	Uniforms and Clothing	-	2,900	2,900	3,045	3,197
502471-525100	Auto Expense-Parts & Repairs	-	1,000	1,000	1,000	1,000
502471-525200	Auto Expense-Tires	-	1,900	1,900	1,900	1,900
502471-532200	Printing	-	25	25	25	25
502471-532210	Travel	-	70	70	70	70
502471-532220	Business and Auto Allowance	-	385	385	385	385
502471-532230	Dues/Subscriptions/Books	-	35	35	35	35
502471-534000	Utility Services-Gas	-	1,275	1,275	1,339	1,406
502471-534010	Utility Services-Electricity	-	11,200	9,000	1,500	1,575
502471-534020	Utility Service-Trash Removal	-	475	475	262	275
502471-534040	Utility Service-Haz Waste Disp	-	13	13	10	10
502471-534050	Utility Services-Water	-	250	250	262	276
502471-535000	Communication Svcs-Telephone	-	1,100	1,000	1,000	1,000
502471-535010	Communication Svcs-Cell Phone	-	350	350	350	350
502471-535030	Comm Svcs-Internet/Cable	-	105	105	105	105
502471-536000	Rentals-Equipment	-	250	250	250	250
502471-538100	Education Expense	-	1,675	1,500	1,500	1,500
502471-538130	Louisville Recycling/Con Board	-	70	-	-	-
502471-540300	Prof Serv-Custodial	-	500	500	905	950
502471-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
502471-540550	Prof Serv-Landfill	-	2,500	2,500	2,625	2,756
502471-540900	Prof Serv-Other	-	30,050	30,000	30,000	30,000
502471-547010	Prof Serv-Pest Control	-	38	38	38	38
502471-550000	Parts/Repairs/Maint-Bldgs/Fac	-	450	450	263	276
502471-550020	Parts/Repairs/Maint-Equip	-	2,085	2,000	2,000	2,000
502471-550060	Parts/Repairs/Maint-Util Lines	-	2,000	2,000	2,000	2,000
502471-550070	Parts/Repairs/Maint-HVAC	-	250	250	263	275
502471-550100	Parts/Repairs/Maint-Software	-	3,313	3,313	3,313	3,313
502471-550140	Parts/Repairs/Maint-Painting	-	13	13	13	14
502471-550150	Parts/Repairs/Maint-Fire Syste	-	175	175	185	193
502471-550160	Parts/Repairs/Maint-Electrical	-	100	100	105	110
502471-550170	Parts/Repairs/Maint-Plumbing	-	50	50	53	55
502471-550180	Parts/Repairs/Maint-Lighting	-	50	50	53	55
502471-550280	Parts/Repairs/Maint-Other	-	7,000	7,000	7,000	7,000
502471-580040	Computer Replacement	-	3,125	3,125	3,125	3,125
Total Wastewater Collections		**148,031**	**235,643**	**232,337**	**250,146**	**257,150**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Wastewater Treatment Plant Operations						
502472-511000	Regular Salaries	-	324,440	324,440	253,351	262,905
502472-511150	Temp/Seasonal Salaries	-	30,410	30,410	32,936	33,925
502472-511200	Overtime Pay	-	18,570	16,000	17,613	17,363
502472-512000	FICA Expense	-	28,570	28,570	22,513	23,287
502472-512100	Retirement Contribution	-	18,870	18,870	14,903	15,415
502472-512200	Workers Compensation	-	4,040	4,040	4,514	4,682
502472-513000	Medical Insurance	-	65,240	65,240	35,460	39,009
502472-513100	Dental Insurance	-	-	-	2,706	2,841
502472-513200	Vision Insurance	-	-	-	653	653
502472-513300	Life, AD&D & LTD Insurance	-	-	-	2,452	2,551
502472-513400	Employee Assistance Plan	-	-	-	145	145
502472-520100	Office Supplies	-	2,200	2,000	2,500	2,750
502472-522010	Operating Supplies-Chemicals	-	35,000	45,000	64,000	65,000
502472-522020	Operating Supplies-Laboratory	-	17,000	16,000	16,000	17,000
502472-522030	Operating Supplies-Medical	-	250	-	250	300
502472-522110	Operating Supplies-Janitorial	-	1,300	1,100	1,300	1,400
502472-522120	Operating Supplies-Safety	-	1,400	4,716	1,900	2,000
502472-522500	Non-Capital Furn/Equip/Tools	-	24,240	12,000	20,000	20,000
502472-522900	Miscellaneous Supplies	-	-	-	1,120	1,160
502472-523100	Uniforms and Clothing	-	1,500	2,500	4,500	5,000
502472-525100	Auto Expense-Parts & Repairs	-	3,000	2,800	3,200	3,250
502472-525200	Auto Expense-Tires	-	300	578	300	600
502472-525300	Gas & Oil	-	5,000	4,200	5,000	5,150
502472-532000	Advertising/Marketing	-	280	-	-	-
502472-532200	Printing	-	180	250	750	850
502472-532210	Travel	-	560	250	750	750
502472-532230	Dues/Subscriptions/Books	-	3,920	3,000	4,050	4,200
502472-534000	Utility Services-Gas	-	2,000	1,800	2,500	3,000
502472-534010	Utility Services-Electricity	-	250,000	205,000	260,000	265,000
502472-534020	Utility Service-Trash Removal	-	3,300	3,170	5,000	5,500
502472-534040	Utility Service-Haz Waste Disp	-	800	-	800	800
502472-535000	Communication Svcs-Telephone	-	850	382	850	900
502472-535010	Communication Svcs-Cell Phone	-	700	1,102	1,200	1,350
502472-535040	Communication Svcs-T1 Line	-	500	296	600	650
502472-535200	Postage	-	1,000	120	600	650
502472-536000	Rentals-Equipment	-	280	288	250	300
502472-536010	Uniform-Rental	-	3,100	5,492	2,500	-
502472-536030	Rentals-Solar Power Eqip Lease	-	10,610	10,606	-	-
502472-536040	Rentals-Other	-	350	-	300	350
502472-538100	Education Expense	-	2,800	11,150	12,000	12,000
502472-538999	Other Services and Charges	-	20,170	3,018	22,000	24,000
502472-540160	Prof Serv-Laboratory	-	40,000	19,914	30,000	40,000
502472-540300	Prof Serv-Custodial	-	2,590	1,478	2,000	2,150
502472-540560	Prof Serv-Biosolids Hauling	-	85,000	77,490	85,000	102,000
502472-540575	Prof Serv-Utility Rate Update	-	10,000	-	1,500	1,500
502472-540580	Prof Serv-SCADA	-	5,000	2,456	7,000	7,750
502472-540900	Prof Serv-Other	-	5,000	23,332	12,000	12,500
502472-547000	Prof Serv-Mowing	-	560	-	-	420
502472-550000	Parts/Repairs/Maint-Bldgs/Fac	-	15,000	15,362	15,000	15,500
502472-550020	Parts/Repairs/Maint-Equip	-	72,000	50,000	58,000	60,000
502472-550030	Parts/Repairs/Maint-Grounds	-	2,240	500	2,350	2,500
502472-550070	Parts/Repairs/Maint-HVAC	-	-	6,705	6,510	6,550
502472-550100	Parts/Repairs/Maint-Software	-	5,250	5,408	8,000	8,750
Total Wastewater Treatment Plant Operations		**826,575**	**1,125,370**	**1,027,033**	**1,048,824**	**1,106,306**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Pretreatment						
502473-511000	Regular Salaries	-	28,370	28,370	80,311	81,973
502473-511200	Overtime Pay	-	1,050	1,050	480	480
502473-512000	FICA Expense	-	2,250	2,250	6,093	6,219
502473-512100	Retirement Contribution	-	1,620	1,620	4,444	4,535
502473-512200	Workers Compensation	-	500	500	1,384	1,410
502473-513000	Medical Insurance	-	5,520	5,520	3,010	3,312
502473-513100	Dental Insurance	-	-	-	906	951
502473-513200	Vision Insurance	-	-	-	69	69
502473-513300	Life, AD&D & LTD Insurance	-	-	-	799	815
502473-513400	Employee Assistance Plan	-	-	-	28	28
502473-520100	Office Supplies	-	530	530	530	580
502473-522020	Operating Supplies-Laboratory	-	2,600	2,600	7,600	8,100
502473-522120	Operating Supplies-Safety	-	210	210	210	250
502473-522500	Non-Capital Furn/Equip/Tools	-	530	530	800	550
502473-523100	Uniforms and Clothing	-	120	120	260	260
502473-532210	Travel	-	1,580	1,580	1,580	1,650
502473-532230	Dues/Subscriptions/Books	-	800	800	500	700
502473-535010	Communication Svcs-Cell Phone	-	250	250	360	360
502473-538100	Education Expense	-	550	550	600	800
502473-538999	Other Services and Charges	-	450	450	500	600
502473-540160	Prof Serv-Laboratory	-	12,500	12,500	13,000	15,180
502473-550020	Parts/Repairs/Maint-Equip	-	260	260	260	300
Total Pretreatment		**81,683**	**59,690**	**59,690**	**123,723**	**129,121**
Debt Service						
502111-570300	Principal-Notes	-	716,540	716,540	725,680	741,020
502111-570600	Interest-Notes	-	564,660	564,660	552,830	537,220
Total Debt Service		**738,496**	**1,281,200**	**1,281,200**	**1,278,510**	**1,278,240**
Replacement Capital - Public Works						
502498-660183	Sewer Utility Lines	-	315,000	315,000	2,152,500	819,490
502498-660195	Sewer Main Video	-	25,000	25,000	-	-
502498-660216	Reuse System Replacement	-	95,000	95,000	-	32,150
Total Replacement Capital - Public Works		**361,272**	**435,000**	**435,000**	**2,152,500**	**851,640**
Capital - Public Works						
502499-610007	Environmental Site Assessment	-	3,750	3,750	-	-
502499-640113	WWTP Laboratory Equipment	-	6,500	6,500	6,670	-
502499-650035	ERP System	-	50,650	50,650	6,750	-
502499-650038	Lucity Software	-	10,850	10,850	-	-
502499-660153	Wastewater Plant Upgrade	-	21,406,350	21,406,350	3,139,580	-
502499-660154	WWTP Facilities Plan	-	5,250	5,250	-	-
502499-660215	Solar Buyout - Utility Plants	-	106,590	106,590	-	-
502499-660217	Louisville/Superior Integ Stud	-	12,610	12,610	-	-
502499-660218	CTC Lift Station Controls	-	20,000	20,000	-	-
502499-660219	Golf Course Reuse Auto Vlv Act	-	77,000	77,000	-	-
502499-660220	Fiber to WWTP	-	50,000	50,000	-	-
Total Capital - Public Works		**8,906,132**	**21,749,550**	**21,749,550**	**3,153,000**	**-**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Total Wastewater Utility Fund Expenditures		**11,561,542**	**25,371,419**	**25,257,875**	**8,522,131**	**4,139,732**
Ending Working Capital (Budget Basis)		**28,115,716**	**9,486,777**	**9,540,851**	**5,442,300**	**5,333,378**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Storm Water Utility Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Working Capital (Budget Basis)		**2,240,961**	**7,015,985**	**7,015,985**	**914,810**	**815,658**
Utilities Revenue						
503032-421600	Storm Water Permit Fees	500	2,000	2,000	2,000	2,000
503032-433000	Grant Revenues	-	3,450,000	3,450,000	100,000	150,000
503032-443100	Commercial Users Fee	345,269	345,270	343,850	357,600	368,330
503032-443200	Residential User Fee	357,657	357,660	362,160	376,650	387,950
503032-443900	Delinquent Charges	843	900	900	900	900
503032-461100	Interest Earnings	7,427	-	7,000	7,000	7,000
503032-493100	Bond Proceeds & Bond Premium	5,506,954	-	-	-	-
Total Utilities Revenue		**6,218,650**	**4,155,830**	**4,165,910**	**844,150**	**916,180**
Total Storm Water Utility Fund Revenue		**6,218,650**	**4,155,830**	**4,165,910**	**844,150**	**916,180**
Storm Water Administration & Operations						
503432-511000	Regular Salaries	-	145,300	145,300	161,223	164,977
503432-511100	Variable Salaries	-	150	150	-	-
503432-511200	Overtime Pay	-	5,320	5,000	8,022	8,092
503432-512000	FICA Expense	-	11,530	11,530	12,182	12,442
503432-512100	Retirement Contribution	-	8,280	8,280	9,474	9,684
503432-512200	Workers Compensation	-	1,920	1,920	3,518	3,616
503432-513000	Medical Insurance	-	26,710	26,710	23,924	26,301
503432-513100	Dental Insurance	-	-	-	1,820	1,910
503432-513200	Vision Insurance	-	-	-	388	388
503432-513300	Life, AD&D & LTD Insurance	-	-	-	1,585	1,622
503432-513400	Employee Assistance Plan	-	-	-	72	72
503432-520100	Office Supplies	-	121	100	100	100
503432-522500	Non-Capital Furn/Equip/Tools	-	500	500	750	1,000
503432-522900	Miscellaneous Supplies	-	1,000	1,000	1,000	1,000
503432-523100	Uniforms and Clothing	-	-	150	250	250
503432-525100	Auto Expense-Parts & Repairs	-	250	250	250	250
503432-532200	Printing	-	25	25	25	25
503432-532210	Travel	-	70	70	70	70
503432-532220	Business and Auto Allowance	-	385	385	385	385
503432-532230	Dues/Subscriptions/Books	-	35	35	35	35
503432-535010	Communication Svcs-Cell Phone	-	350	350	350	350
503432-535030	Comm Svcs-Internet/Cable	-	105	105	105	105
503432-538100	Education Expense	-	425	250	250	250
503432-538130	Louisville Recycling/Con Board	-	70	-	-	-
503432-540021	Prof Serv-Keep It Clean	-	35,000	23,000	25,000	25,000
503432-540410	Prof Serv-Investment Fee	-	1,250	1,250	1,250	1,250
503432-540415	Prof Serv-Bank Charges	-	900	950	998	1,048
503432-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
503432-540550	Prof Serv-Landfill	-	3,750	3,750	3,938	4,135
503432-540575	Prof Serv-Utility Rate Update	-	10,000	-	-	-
503432-540900	Prof Serv-Other	-	22,000	22,000	22,000	22,000
503432-547020	Prof Serv-Weed Control	-	1,500	1,500	1,500	1,500
503432-550020	Parts/Repairs/Maint-Equip	-	6,035	6,000	6,000	6,000

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
503432-550100	Parts/Repairs/Maint-Software	-	3,270	3,270	3,270	3,270
503432-580040	Computer Replacement	-	585	585	585	585
Total Storm Water Administration & Operations		**107,952**	**288,236**	**265,815**	**290,319**	**297,711**
Storm Water Utility Engineering						
503424-511000	Regular Salaries	-	25,480	25,480	25,417	25,723
503424-511200	Overtime Pay	-	600	600	-	-
503424-512000	FICA Expense	-	2,000	2,000	1,839	1,861
503424-512100	Retirement Contribution	-	1,430	1,430	1,398	1,415
503424-512200	Workers Compensation	-	320	320	213	216
503424-513000	Medical Insurance	-	3,090	3,090	2,113	2,353
503424-513100	Dental Insurance	-	-	-	154	164
503424-513200	Vision Insurance	-	-	-	44	45
503424-513300	Life, AD&D & LTD Insurance	-	-	-	248	250
503424-513400	Employee Assistance Plan	-	-	-	8	8
503424-520100	Office Supplies	-	260	260	420	440
503424-521000	Computer Supplies	-	20	20	20	20
503424-521100	Computer Supplies-Software	-	100	100	100	100
503424-522120	Operating Supplies-Safety	-	20	20	60	60
503424-522500	Non-Capital Furn/Equip/Tools	-	700	700	940	980
503424-522900	Miscellaneous Supplies	-	80	80	40	40
503424-525100	Auto Expense-Parts & Repairs	-	120	120	220	240
503424-525300	Gas & Oil	-	400	400	420	440
503424-532200	Printing	-	300	300	320	340
503424-532210	Travel	-	20	20	20	20
503424-532230	Dues/Subscriptions/Books	-	240	240	260	280
503424-540910	Prof Serv-Consulting	-	200	200	25,220	25,240
503424-550090	Parts/Repairs/Maint-Copiers	-	300	300	240	260
503424-550100	Parts/Repairs/Maint-Software	-	1,140	1,140	1,160	1,220
Total Storm Water Utility Engineering		**-**	**36,820**	**36,820**	**60,873**	**61,714**
Debt Service						
503111-570300	Principal-Notes	-	146,760	146,760	148,630	151,780
503111-570600	Interest-Notes	-	115,660	115,660	113,230	110,030
Total Debt Service		**151,258**	**262,420**	**262,420**	**261,860**	**261,810**
Capital - Public Works						
503499-630024	North Louisville Drainage	-	99,000	99,000	157,500	283,500
503499-630030	CCS Drainage	-	250,000	250,000	-	-
503499-630032	Ctywide Strm Sewr Outfall Imps	-	8,784,600	8,784,600	-	-
503499-630096	Detention Pond Maintenance	-	110,000	110,000	112,750	115,500
503499-640000	Motor Vehicle/Road Equipment	-	-	-	26,000	-
503499-640001	Machinery & Equipment	-	-	-	18,000	-
503499-650038	Lucity Software	-	10,850	10,850	-	-
503499-660021	Core Area Utility (11%)	-	225,000	225,000	-	-
503499-660068	South Street Underpass (7%)	-	222,580	222,580	-	-
503499-660238	Goodhue Ditch Storm Wtr Divers	-	-	-	16,000	-
Total Capital - Public Works		**1,184,416**	**9,702,030**	**9,702,030**	**330,250**	**399,000**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Total Storm Water Utility Fund Expenditures		**1,443,626**	**10,289,506**	**10,267,085**	**943,302**	**1,020,235**
Ending Working Capital (Budget Basis)		**7,015,985**	**882,309**	**914,810**	**815,658**	**711,603**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Solid Waste & Recycling Utility Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Working Capital (Budget Basis)		**77,622**	**34,876**	**34,876**	**98,326**	**157,476**
Utilities Revenue						
510032-443200	Residential User Fee	1,394,851	1,475,460	1,475,460	1,520,460	1,566,840
510032-443400	Admin Fee-Trash&Recycl Billing	37,535	84,400	84,400	84,400	84,400
510032-443410	Hazardous Waste Fee	49,317	49,200	49,200	54,120	54,120
510032-443420	Prepaid Extra Bag Tags	4,894	3,000	3,000	3,000	3,000
510032-443440	Recycling Revenue	4,806	(19,660)	10,000	10,000	10,000
510032-443900	Delinquent Charges	3,706	3,660	3,660	3,660	3,660
510032-461100	Interest Earnings	946	700	700	1,000	1,000
Total Utilities Revenue		**1,496,055**	**1,596,760**	**1,626,420**	**1,676,640**	**1,723,020**
Total Solid Waste & Recycling Fund Revenue		**1,496,055**	**1,596,760**	**1,626,420**	**1,676,640**	**1,723,020**
Solid Waste & Recycling Administration & Operations						
510481-511000	Regular Salaries	-	80,010	80,010	81,555	82,626
510481-511200	Overtime Pay	-	140	140	862	875
510481-512000	FICA Expense	-	6,130	6,130	5,670	5,745
510481-512100	Retirement Contribution	-	4,410	4,410	5,412	5,471
510481-512200	Workers Compensation	-	530	530	736	747
510481-513000	Medical Insurance	-	10,050	10,050	8,320	9,154
510481-513100	Dental Insurance	-	-	-	644	676
510481-513200	Vision Insurance	-	-	-	156	156
510481-513300	Life, AD&D & LTD Insurance	-	-	-	703	711
510481-513400	Employee Assistance Plan	-	-	-	25	25
510481-520100	Office Supplies	-	21	21	21	21
510481-529550	Prepaid Extra Bag Tags	-	3,000	4,500	4,500	4,500
510481-532200	Printing	-	25	25	25	25
510481-532210	Travel	-	70	70	70	70
510481-532220	Business and Auto Allowance	-	385	385	385	385
510481-532230	Dues/Subscriptions/Books	-	35	35	35	35
510481-533090	BC Household Hazardous Waste	-	48,060	48,060	48,060	48,060
510481-535010	Communication Svcs-Cell Phone	-	400	350	350	350
510481-535030	Comm Svcs-Internet/Cable	-	105	105	105	105
510481-538100	Education Expense	-	175	175	175	175
510481-538130	Louisville Recycling/Con Board	-	70	-	-	-
510481-540410	Prof Serv-Investment Fee	-	20	20	20	20
510481-540415	Prof Serv-Bank Charges	-	1,300	1,300	1,300	1,300
510481-540480	Prof Serv-Microfilming	-	1,400	1,400	-	-
510481-540590	Prof Serv-Solid Waste Haulin	-	1,447,040	1,393,934	1,447,040	1,447,040
510481-540900	Prof Serv-Other	-	10,700	10,700	10,700	10,700
510481-550020	Parts/Repairs/Maint-Equip	-	35	35	35	35
510481-580040	Computer Replacement	-	585	585	585	585
Total Solid Waste & Recycling Admin & Operations		**1,538,801**	**1,614,696**	**1,562,970**	**1,617,490**	**1,619,592**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Total Solid Waste & Recycling Fund Expenditures		**1,538,801**	**1,614,696**	**1,562,970**	**1,617,490**	**1,619,592**
Ending Working Capital (Budget Basis)		**34,876**	**16,940**	**98,326**	**157,476**	**260,905**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Golf Course Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Working Capital (Budget Basis)		**157,869**	**157,869**	**157,869**	**125,419**	**76,381**
Recreation Revenue						
520053-431500	FEMA Grant - 2013 Flood	327,084	-	-	-	-
520053-447100	Green Fees	446,285	1,170,000	800,000	871,400	888,420
520053-447105	Annual Season Passes	12,559	135,000	135,000	140,000	142,800
520053-447120	Golf Cart Rentals	123,744	243,600	140,000	208,450	212,160
520053-447130	Driving Range Fees	51,155	135,000	125,000	140,450	142,800
520053-447140	Food & Beverage Sales	28,274	15,000	10,000	25,000	25,000
520053-447150	Pro Shop Merchandise Sales	36,897	145,000	95,000	125,170	127,500
520053-447160	Pull Cart Rentals	3,549	8,000	5,200	8,690	8,860
520053-447170	Club Rentals	4,849	9,000	5,000	10,000	10,200
520053-447180	Golf Lesson Fees	8,449	8,000	20,000	22,000	22,400
520053-447185	Club Repair Fees	1,487	8,000	8,000	8,000	8,160
520053-447190	Handicap Fees	1,538	1,000	3,000	3,500	3,570
520053-447195	Reduction in WGP Settlement Liability	75,279	-	-	-	-
520053-447210	Golf Course - Rentals	4,067	24,000	23,000	22,840	23,300
520053-461000	Miscellaneous Revenues	8,516	55,000	9,000	9,100	9,200
520053-461100	Interest Earnings	(1,319)	500	500	-	-
Total Recreation Revenue		**1,132,413**	**1,957,100**	**1,378,700**	**1,594,600**	**1,624,370**
Interfund Transfers						
520001-980101	Xfer from General Fund	512,955	1,150,000	1,150,000	-	-
520001-980301	Tfer from Capital Projs Fund	841,658	-	-	-	-
Total Interfund Transfers		**1,354,613**	**1,150,000**	**1,150,000**	**-**	**-**
Total Golf Course Fund Revenue		**2,487,026**	**3,107,100**	**2,528,700**	**1,594,600**	**1,624,370**
Golf General & Marketing						
520711-511000	Regular Salaries	-	30,450	30,450	33,574	35,133
520711-512000	FICA Expense	-	2,330	2,330	2,477	2,591
520711-512100	Retirement Contribution	-	1,670	1,670	1,847	1,932
520711-512200	Workers Compensation	-	100	100	320	334
520711-513000	Medical Insurance	-	4,970	4,970	2,190	2,409
520711-513100	Dental Insurance	-	-	-	173	181
520711-513200	Vision Insurance	-	-	-	32	32
520711-513300	Life, AD&D & LTD Insurance	-	-	-	337	352
520711-513400	Employee Assistance Plan	-	-	-	18	18
520711-520100	Office Supplies	-	5,620	1,200	2,500	2,550
520711-521000	Computer Supplies	-	1,200	810	200	204
520711-521100	Computer Supplies-Software	-	30	-	30	31
520711-522500	Non-Capital Furn/Equip/Tools	-	60	50	500	510
520711-522900	Miscellaneous Supplies	-	15	-	15	15
520711-523100	Uniforms and Clothing	-	1,000	600	500	510
520711-528900	Miscellaneous Golf Supplies	-	900	260	200	204
520711-532000	Advertising/Marketing	-	20,000	9,000	25,000	25,500
520711-532030	Golf Gifts & Promotions	-	2,600	2,800	2,000	2,040
520711-532100	Insurance	-	25,600	17,760	17,759	18,114

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
520711-532200	Printing	-	7,150	7,800	6,000	6,120
520711-532210	Travel	-	75	50	75	77
520711-532220	Business and Auto Allowance	-	240	30	240	245
520711-532230	Dues/Subscriptions/Books	-	565	900	300	306
520711-534050	Utility Services-Water	-	8	-	-	-
520711-535010	Communication Svcs-Cell Phone	-	144	140	144	147
520711-535030	Comm Svcs-Internet/Cable	-	90	30	90	92
520711-535200	Postage	-	600	50	300	306
520711-536000	Rentals-Equipment	-	1,500	140	500	510
520711-538100	Education Expense	-	190	100	380	388
520711-540410	Prof Serv-Investment Fee	-	300	140	300	306
520711-540415	Prof Serv-Bank Charges	-	15,000	26,500	25,000	25,500
520711-550090	Parts/Repairs/Maint-Copiers	-	300	300	300	306
520711-580040	Computer Replacement	-	76	76	76	78
Total Golf General & Marketing		**112,697**	**122,782**	**108,256**	**123,375**	**127,040**
Golf Operations & Pro Shop						
520712-511000	Regular Salaries	-	168,570	168,570	207,210	214,720
520712-511150	Temp/Seasonal Salaries	-	116,420	116,420	109,824	119,010
520712-512000	FICA Expense	-	21,800	21,800	23,232	24,435
520712-512100	Retirement Contribution	-	9,270	9,270	11,396	11,810
520712-512200	Workers Compensation	-	1,240	1,240	3,214	3,387
520712-513000	Medical Insurance	-	34,220	34,220	37,970	41,767
520712-513100	Dental Insurance	-	-	-	2,811	2,951
520712-513200	Vision Insurance	-	-	-	617	617
520712-513300	Life, AD&D & LTD Insurance	-	-	-	1,896	1,963
520712-513400	Employee Assistance Plan	-	-	-	89	89
520712-520100	Office Supplies	-	70	180	70	71
520712-521000	Computer Supplies	-	-	120	-	-
520712-521100	Computer Supplies-Software	-	1,550	-	1,050	1,071
520712-521130	Golf Course Software Subscript	-	6,120	7,700	6,120	6,242
520712-522500	Non-Capital Furn/Equip/Tools	-	1,560	3,700	-	-
520712-522900	Miscellaneous Supplies	-	15	-	-	-
520712-523100	Uniforms and Clothing	-	3,500	2,900	4,000	4,080
520712-528100	Golf Cart Supplies	-	400	370	400	408
520712-528200	Range Balls	-	10,000	5,600	7,000	7,140
520712-528250	Range Supplies	-	2,000	1,900	1,000	1,020
520712-528400	Cart Barn Supplies	-	-	200	500	510
520712-528900	Miscellaneous Golf Supplies	-	2,500	750	1,000	1,020
520712-529100	Resale Merchandise	-	80,000	80,000	70,000	61,200
520712-532030	Golf Gifts & Promotions	-	-	-	1,600	1,632
520712-532200	Printing	-	150	80	150	153
520712-532210	Travel	-	75	50	75	77
520712-532220	Business and Auto Allowance	-	240	240	240	245
520712-532230	Dues/Subscriptions/Books	-	2,015	1,000	2,015	2,055
520712-532700	Golf Handicap Services	-	2,000	4,350	3,800	3,876
520712-534050	Utility Services-Water	-	8	8	8	9
520712-535010	Communication Svcs-Cell Phone	-	350	600	350	357
520712-535030	Comm Svcs-Internet/Cable	-	90	30	90	92
520712-536000	Rentals-Equipment	-	69,000	54,840	69,000	70,380
520712-538100	Education Expense	-	190	100	190	194
520712-550090	Parts/Repairs/Maint-Copiers	-	300	300	-	-
520712-550230	Parts/Repairs/Maint-Golf Carts	-	1,000	1,020	1,200	1,224
520712-580040	Computer Replacement	-	76	60	76	78
Total Golf Operations & Pro Shop		**342,660**	**534,728**	**517,618**	**568,193**	**583,883**

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Golf Course Maintenance						
520713-511000	Regular Salaries	-	220,840	220,840	193,464	201,910
520713-511100	Variable Salaries	-	28,540	28,540	-	-
520713-511150	Temp/Seasonal Salaries	-	92,200	120,736	148,408	152,860
520713-511200	Overtime Pay	-	60	600	11,406	11,478
520713-512000	FICA Expense	-	26,140	26,140	26,508	27,473
520713-512100	Retirement Contribution	-	12,150	12,150	10,641	11,105
520713-512200	Workers Compensation	-	2,250	2,250	2,022	2,112
520713-513000	Medical Insurance	-	41,840	41,840	20,508	22,558
520713-513100	Dental Insurance	-	-	-	1,382	1,451
520713-513200	Vision Insurance	-	-	-	413	413
520713-513300	Life, AD&D & LTD Insurance	-	-	-	1,945	2,017
520713-513400	Employee Assistance Plan	-	-	-	81	81
520713-520100	Office Supplies	-	28	120	50	51
520713-521100	Computer Supplies-Software	-	30	-	30	31
520713-522120	Operating Supplies-Safety	-	1,500	600	1,500	1,530
520713-522500	Non-Capital Furn/Equip/Tools	-	4,536	2,110	4,550	4,641
520713-522900	Miscellaneous Supplies	-	15	200	200	204
520713-523100	Uniforms and Clothing	-	3,000	1,800	3,000	3,060
520713-525300	Gas & Oil	-	22,400	5,900	-	-
520713-525400	Fuel & Lubricants	-	-	9,000	28,224	28,788
520713-528300	Tee & Green Supplies	-	3,000	1,750	3,000	3,060
520713-528500	Course Maintenance Supplies	-	2,400	500	2,500	2,550
520713-528900	Miscellaneous Golf Supplies	-	-	150	150	153
520713-532200	Printing	-	90	50	60	61
520713-532210	Travel	-	1,475	50	1,475	1,505
520713-532220	Business and Auto Allowance	-	240	240	240	245
520713-532230	Dues/Subscriptions/Books	-	1,120	2,200	1,250	1,275
520713-534000	Utility Services-Gas	-	2,100	2,000	2,520	2,570
520713-534010	Utility Services-Electricity	-	38,000	31,000	38,760	39,535
520713-534020	Utility Service-Trash Removal	-	3,000	1,500	3,000	3,060
520713-534050	Utility Services-Water	-	175,003	65,000	118,760	131,335
520713-534060	Utility Services-Sewer	-	300	80	300	306
520713-535010	Communication Svcs-Cell Phone	-	740	700	740	755
520713-535030	Comm Svcs-Internet/Cable	-	1,136	250	1,136	1,159
520713-536000	Rentals-Equipment	-	1,900	50	1,900	1,938
520713-538100	Education Expense	-	1,020	375	2,520	2,570
520713-538999	Other Services and Charges	-	200	300	200	204
520713-540160	Prof Serv-Laboratory	-	1,100	1,130	1,100	1,122
520713-540300	Prof Serv-Custodial	-	-	2,300	1,500	1,530
520713-540900	Prof Serv-Other	-	5,000	1,400	5,000	5,100
520713-547010	Prof Serv-Pest Control	-	1,700	1,800	1,700	1,734
520713-550000	Parts/Repairs/Maint-Bldgs/Fac	-	55,700	26,000	1,531	1,562
520713-550020	Parts/Repairs/Maint-Equip	-	9,000	11,000	10,000	10,200
520713-550030	Parts/Repairs/Maint-Grounds	-	40,000	26,000	23,000	51,000
520713-550070	Parts/Repairs/Maint-HVAC	-	4,660	100	600	612
520713-550090	Parts/Repairs/Maint-Copiers	-	180	180	180	184
520713-550140	Parts/Repairs/Maint-Painting	-	250	100	250	255
520713-550150	Parts/Repairs/Maint-Fire Syste	-	2,500	50	2,500	2,550
520713-550160	Parts/Repairs/Maint-Electrical	-	500	100	500	510
520713-550170	Parts/Repairs/Maint-Plumbing	-	250	75	250	255
520713-550180	Parts/Repairs/Maint-Lighting	-	250	50	250	255
520713-550210	Parts/Repairs/Maint-Irrigation	-	3,500	3,500	-	-

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
520713-550260	Parts/Repairs/Maint-Ground Irr	-	-	150	3,500	2,570
520713-580040	Computer Replacement	-	45	50	45	46
Golf Course Maintenance		**500,684**	**811,888**	**653,006**	**684,749**	**743,528**
Golf Food & Beverage						
Total Golf Food & Beverage		**47,228**	**-**	**-**	**-**	**-**
Golf Clubhouse Operations & Maintenance						
520715-511000	Regular Salaries	-	19,890	19,890	23,586	24,365
520715-511200	Overtime Pay	-	170	170	19	19
520715-512000	FICA Expense	-	1,530	1,530	1,666	1,718
520715-512100	Retirement Contribution	-	1,100	1,100	1,298	1,341
520715-512200	Workers Compensation	-	220	220	460	474
520715-513000	Medical Insurance	-	3,640	3,640	3,785	4,164
520715-513100	Dental Insurance	-	-	-	281	295
520715-513200	Vision Insurance	-	-	-	64	64
520715-513300	Life, AD&D & LTD Insurance	-	-	-	232	238
520715-513400	Employee Assistance Plan	-	-	-	10	10
520715-521120	Facilities Maint Software Sub	-	1,200	-	1,200	1,224
520715-522000	Operating Supplies	-	7,600	450	3,800	3,876
520715-522110	Operating Supplies-Janitorial	-	2,400	1,700	1,200	1,224
520715-522120	Operating Supplies-Safety	-	2,200	-	1,100	1,122
520715-522500	Non-Capital Furn/Equip/Tools	-	-	50	1,000	1,020
520715-534000	Utility Services-Gas	-	6,000	1,600	2,000	2,040
520715-534010	Utility Services-Electricity	-	37,500	14,000	21,000	21,420
520715-534020	Utility Service-Trash Removal	-	4,500	2,200	2,200	2,244
520715-534040	Utility Service-Haz Waste Disp	-	1,000	-	-	-
520715-534050	Utility Services-Water	-	3,600	1,800	500	510
520715-534060	Utility Services-Sewer	-	1,200	-	3,600	3,672
520715-535000	Communication Svcs-Telephone	-	2,500	2,600	2,500	2,550
520715-535010	Communication Svcs-Cell Phone	-	20	60	20	20
520715-535030	Comm Svcs-Internet/Cable	-	-	3,300	-	-
520715-535040	Communication Svcs-T1 Line	-	-	250	-	-
520715-540300	Prof Serv-Custodial	-	36,080	6,000	6,000	6,120
520715-540900	Prof Serv-Other	-	8,000	400	300	306
520715-547010	Prof Serv-Pest Control	-	2,100	20	1,600	1,632
520715-550000	Parts/Repairs/Maint-Bldgs/Fac	-	10,000	6,100	8,000	8,160
520715-550020	Parts/Repairs/Maint-Equip	-	1,000	300	1,000	1,020
520715-550070	Parts/Repairs/Maint-HVAC	-	2,000	2,750	2,500	2,550
520715-550090	Parts/Repairs/Maint-Copiers	-	-	650	-	-
520715-550140	Parts/Repairs/Maint-Painting	-	500	-	500	510
520715-550150	Parts/Repairs/Maint-Fire Syste	-	2,500	1,000	2,500	2,550
520715-550160	Parts/Repairs/Maint-Electrical	-	500	1,220	500	510
520715-550170	Parts/Repairs/Maint-Plumbing	-	-	960	-	-
520715-550180	Parts/Repairs/Maint-Lighting	-	1,000	310	1,000	1,020
Total Golf Clubhouse Operations & Maintenance		**83,594**	**159,950**	**74,270**	**95,421**	**97,989**
Debt Service						
Total Debt Service		**6,421**	**-**	**-**	**-**	**-**
Capital - Parks & Recreation						
520799-620095	Golf Maint Fac Improvements	-	251,000	-	-	-
520799-620096	Clubhouse South Deck Repair	-	25,000	-	-	-
520799-620102	Golf Clubhouse Roof Replacemen	-	-	-	40,000	-
520799-620103	Equipment Storage Building	-	-	-	131,900	-

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
520799-630069	Fences	-	15,000	-	-	-
520799-630112	Golf Course Startup	-	3,980	-	-	-
520799-630121	Chemical Storage	-	35,000	-	-	-
520799-640001	Machinery & Equipment	-	15,180	-	-	-
520799-640103	Bucket Truck	-	7,170	-	-	-
520799-640104	Snow Removal Equipment	-	25,000	-	-	-
520799-650063	Information Technology	-	37,620	-	-	-
520799-650081	Coal Creek Range Furniture	-	5,000	-	-	-
520799-699000	Capital Improvements Plan	-	-	58,000	-	-
Total Capital - Parks & Recreation		**1,168,742**	**419,950**	**58,000**	**171,900**	**-**
Interfund Transfers						
520910-990502	Transfer to Wastewater	225,000	1,150,000	1,150,000	-	-
Total Interfund Transfers		**225,000**	**1,150,000**	**1,150,000**	**-**	**-**
Total Golf Course Fund Expenditures		**2,487,026**	**3,199,298**	**2,561,150**	**1,643,638**	**1,552,439**
Ending Working Capital (Budget Basis)		**157,869**	**65,671**	**125,419**	**76,381**	**148,312**

[1] Effective for 2016, the City implemented a significant restructuring of its chart of accounts and budget reporting structure. Historical data was not converted to this new structure. Therefore, except for interfund transfers, line item detail for expenditures is not available for 2015. Expenditures for 2015 are only displayed by division totals.

City of Louisville

COLORADO • SINCE 1878

2017-2018 Biennial Operating & Capital Budget

Internal Service Funds Tab

City of Louisville, Colorado
2017 - 2018 Biennial Budget
Technology Management Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Working Capital (Budget Basis)		**161,847**	**152,801**	**152,801**	**193,041**	**178,461**
Administration & Support Services Revenue						
602010-449100	Equipment Replacement	47,750	70,190	70,190	70,170	70,170
602010-461100	Interest Earnings	575	800	800	1,000	1,000
Total Administration & Support Services Revenue		**48,325**	**70,990**	**70,990**	**71,170**	**71,170**
Total Technology Management Fund Revenue		**48,325**	**70,990**	**70,990**	**71,170**	**71,170**
Administration, Operations, & Capital						
602120-540410	Prof Serv-Investment Fee	-	250	250	250	250
602120-540420	Prof Serv-Disposal & Recycling	-	500	500	500	500
602120-650015	Computer-Hardware	-	30,000	-	35,000	35,000
602551-650092	Library Public Access Computer	-	-	-	50,000	-
602120-699000	Capital Improvements Plan	-	-	30,000	-	-
Total Administration, Operations, & Capital		**57,371**	**30,750**	**30,750**	**85,750**	**35,750**
Total Technology Management Fund Expenditures		**57,371**	**30,750**	**30,750**	**85,750**	**35,750**
Ending Working Capital (Budget Basis)		**152,801**	**193,041**	**193,041**	**178,461**	**213,881**

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City of Louisville, Colorado
2017 - 2018 Biennial Budget
Fleet Management Fund

Account Number	Account Description	2015 Actual [1]	2016 Budget	2016 Estimates	2017 Budget	2018 Budget
Beginning Working Capital (Budget Basis)		**767,527**	**670,861**	**670,861**	**650,131**	**688,641**
Administration & Support Services Revenue						
603010-449100	Equipment Replacement	216,460	238,620	238,620	242,960	242,960
603010-461100	Interest Earnings	2,772	3,000	3,000	3,000	5,000
603010-492100	Proceeds from Sale of Assets	15,050	-	-	-	-
Total Administration & Support Services Revenue		**234,282**	**241,620**	**241,620**	**245,960**	**247,960**
Total Fleet Management Fund		**234,282**	**241,620**	**241,620**	**245,960**	**247,960**
Administration & Operations						
603120-540410	Prof Serv-Investment Fee	-	750	750	750	750
603120-640000	Motor Vehicle/Road Equipment	-	233,100	261,600	-	-
603120-640009	Portable Air Compressor (25%)	-	28,500	-	-	-
603211-640000	Motor Vehicle/Road Equipment	-	-	-	206,700	144,690
Total Administration & Operations		**330,948**	**262,350**	**262,350**	**207,450**	**145,440**
Total Fleet Management Fund		**330,948**	**262,350**	**262,350**	**207,450**	**145,440**
Ending Working Capital (Budget Basis)		**670,861**	**650,131**	**650,131**	**688,641**	**791,161**

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City of Louisville
COLORADO • SINCE 1878

2017-2018 Biennial Operating & Capital Budget

Capital Improvements Program Tab

Capital Improvement Program (CIP)

A Capital Improvement Program (CIP) is a planning process that identifies the capital investments a local government intends to make over a period of time. Capital, for a local government, constitutes the facilities and materials needed to perform the jurisdiction's functions and to produce and deliver the services expected of it. Generally speaking, capital improvements are assets that are unique, fixed in place (relatively), permanent or which have long useful lives, and are (relatively) expensive. The City's capitalization threshold is $5,000.

While a CIP does not cover routine maintenance, it does include renovation, major repair, or reconstruction of damaged or deteriorated facilities. While capital improvements do not usually include furniture and equipment, capital project may include the furniture and equipment clearly associated with a newly constructed or renovated facility or furniture and equipment that is significant in cost.

The City of Louisville's CIP includes expenditures for buildings, land, parks, water and sewer plants, acquisition of water rights, sidewalks, streets and curbs, storm drains, major equipment and other commodities which are of significant value and have a useful life of several years.

The planning period for the City's CIP is five years. The expenditures proposed for the first year of the program are incorporated into the Annual Budget.

CIP Funds

Open Space & Parks Fund – The capital improvements within the Open Space & Parks Fund are for the acquisition or improvement of land for open space, trails, parks, buffer zones, wetlands and wildlife habitats.

Conservation Trust – Lottery Fund – The capital improvements within the Conservation Trust – Lottery Fund are for improvements on open space land, trails, parks, buffer zones, wetlands and wildlife habitats.

Cemetery Fund – The capital improvements within the Cemetery Fund are for general improvements and expansion projects.

Capital Projects Fund – The capital improvements within the Capital Projects Fund include improvements and equipment for general governmental purposes, large public works projects on streets, alleys, and sidewalks, improvements to building and other facilities, improvements for parks and trails facilities, building facilities, and the acquisition of trees and capital equipment.

Water Utility Fund – The capital improvements within the Water Utility Fund include water rights acquisition, major water system improvements, water storage facilities, raw water pipe lines, water lines, meters, lab equipment, and major capital equipment.

Wastewater Utility Fund – The capital improvements within the Wastewater Utility Fund include lab plant equipment, major capital equipment, and sewer lines.

Storm Water Utility Fund – The capital improvements within the Storm Water Utility Fund include improvements to drainage systems.

Technology Management Fund – The capital improvements within the Technology Management Fund are for computer hardware replacement (workstations, servers, etc).

Fleet Management Fund – The capital improvements within the Fleet Management Fund are for vehicle and heavy equipment replacement for the Police Department, Public Works Department (excluding utilities) and Parks & Recreation Department (excluding open space).

Benefits of Preparing a CIP

Several traditionally recognized benefits could accrue to the community as the result of preparing and maintaining a sound capital improvement program. These include:

1. The CIP shows citizens where and when projects are expected. This information is useful in coordinating public projects with each other and with the Comprehensive Plan.

2. The CIP establishes a reasonable multi-year spending plan that can help keep the expectations for public improvements within the City's ability to pay. Accordingly, the financial agencies that issue bond ratings, consider it very important for the City to have a well-considered capital improvement programming process, and to adopt and follow the program closely.

3. The CIP process is a means for reviewing all projects that are competing for the same funds against each other and against a central set of priorities. In this way, road projects are not only judged against other roads, but against parks, libraries, etc. This comprehensive approach ensures not only that proper priorities are maintained but also that the desired mix of projects is maintained.

Assumptions

Several assumptions are made in creating the City's CIP. These assumptions are as follows:

1. The CIP is based principally on projected future revenues from existing funding sources. While the City Council may consider new funding sources in the future, no assumption has been made that these will be used.

2. Project cost estimates are based on information developed by internal City departments.

3. A "balanced" CIP is presented. A balanced CIP is one in which projects are included only to the extent that funds are expected to be available in the future to support these projects. This required that many important projects be delayed for either a year or two or deferred to years beyond the five year horizon of the program. Beyond the necessity to balance the budgeted first year, it is important to balance the CIP for the entire five years.

The CIP Process

1. The City Council gives direction to staff for prioritizing capital projects.

2. Each department submits a "Project Request Form" for each capital project requested.

3. The projects are summarized and matched with the projected revenue, by fund.

4. The City Council, City Manager, and staff review, adjust, reevaluate, and reprioritize projects, bringing the projected costs in balance with projected revenue.

The summary pages that follow outline the revenues, projects, and other expenses in the CIP. In order to provide the project details and impact on current and future operating budgets, the "Project Request Forms" are included for projects scheduled between 2017 and 2021.

Many Public Works projects (specifically road and drainage improvements) do not identify operating budget impact due to the difficulty in determining the offsetting reduction in required maintenance.

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Open Space & Parks Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
1	SH 42 Lake to Lake Trail Underpass	392,500	1,500,000	-	-	-	1,892,500
	SH 42 Lake to Lake Trail Underpass Anticipated Grants (see #1	-	750,000	-	-	-	750,000
2	Trail Projects - New Trails	207,992	157,000	94,000	-	-	458,992
3	Trail Connections w $50K for signs in 2018	319,116	327,000	446,964	72,992	-	1,166,072
4	Multi-Purpose Field	-	-	-	-	82,500	82,500
5	Joe Carnival Site Improvements	-	-	-	-	115,000	115,000
6	Improvements at Community Dog Park (60%)	-	-	-	-	187,500	187,500
7	Equipment Replacement - Parks (90%)	67,500	67,500	67,500	67,500	67,500	337,500
8	Irrigation Clock Replacements	50,000	50,000	43,500	-	-	143,500
9	New Equipment - Truck	32,000	-	-	-	-	32,000
10	Lastoka Property Conservation	12,500	-	-	-	-	12,500
11	Equipment Replacement - Open Space	12,000	35,000	25,000	-	-	72,000
12	Interpretive Education	3,600	6,000	6,000	-	-	15,600
13	Vault Toilet	-	38,000	-	-	-	38,000
14	Park Signs	-	31,250	31,250	31,250	31,250	125,000
15	Sod Infield at Lawrence Enrietto Park	-	15,000	-	-	-	15,000
	Total Open Space & Parks Fund	**1,097,208**	**1,476,750**	**714,214**	**171,742**	**483,750**	**3,943,664**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Conservation Trust - Lottery Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
16	Playground Replacement	280,000	280,000	280,000	280,000	280,000	1,400,000
	Improvements at Community Dog Park (40%) (see #6)	10,000	62,500	50,000	-	-	122,500
17	Park Renovations	-	117,000	-	117,000	-	234,000
	Tennis Court Renovation (25%) (see #62)	-	57,000	-	28,500	-	85,500
	Total Conservation Trust - Lottery Fund	**290,000**	**516,500**	**330,000**	**425,500**	**280,000**	**1,842,000**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Cemetery Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
	Equipment Replacement - Parks (10%) (see #7)	7,500	7,500	7,500	7,500	7,500	37,500
	Total Cemetery Fund	**7,500**	**7,500**	**7,500**	**7,500**	**7,500**	**37,500**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Historic Preservation Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
18	Austin Niehoff House Rehabilitation (40%)	45,000	45,000	30,000	-	-	120,000
19	Historic Interpretive Signs	25,000	-	-	-	-	25,000
	Historical Museum Campus (2%) (see #23)	1,000	-	-	-	-	1,000
	Total Historic Preservation Fund	**71,000**	**45,000**	**30,000**	**-**	**-**	**146,000**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Capital Projects Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
	General Government:						
20	Police/Courts Records Management System	300,000	-	-	-	-	300,000
21	Library Building Automation	100,000	-	-	-	-	100,000
22	Digitize Louisville Times	87,800	-	-	-	-	87,800
23	Historical Museum Campus (98%)	49,000	-	-	-	-	49,000
24	Enterprise Resource Planning System (77.5%)	46,500	-	-	-	-	46,500
25	Handheld 700-800 Portable Radios	45,730	-	-	-	-	45,730
26	Card Access for Library Doors	33,000	-	-	-	-	33,000
	Austin Niehoff House Rehabilitation (40%) (see #18)	30,000	30,000	20,000	-	-	80,000
27	Jacoe Store heating and cooling system	25,000	-	-	-	-	25,000
28	Exterior Lighting - Arts Center	15,500	-	-	-	-	15,500
29	LTE D-Block Radio Program	15,000	15,000	15,000	15,000	15,000	75,000
30	Makerspace Improvements	15,000	-	-	-	-	15,000
31	FM Radio Stations	15,000	-	-	-	-	15,000
32	Steinbaugh Pavilion Improvements	10,500	-	-	30,000	-	40,500
33	Comprise/SAM Server Upgrade	10,000	-	-	-	-	10,000
34	Early Literacy Center	10,000	-	-	-	-	10,000
35	IT Room UPS Upgrade	8,000	-	-	-	-	8,000
36	Hazardous Waste Storage Container	5,000	-	-	-	-	5,000
37	Library Tween Space	2,500	5,000	-	-	-	7,500
38	BCHA Affordable Housing Assistance	-	486,120	-	-	-	486,120
39	Police Department Restrooms and Lockers	-	-	-	91,000	-	91,000
40	Community Park - Sculpture Walkway	-	-	-	30,000	30,000	60,000
41	Library Carpet Replacement	-	-	-	-	160,000	160,000
42	Police & Court Carpet Replacement	-	-	-	-	54,000	54,000
43	City Hall Carpet Replacement	-	-	-	-	80,000	80,000
	Total Capital Projects - General Government	**823,530**	**536,120**	**35,000**	**166,000**	**339,000**	**1,899,650**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Capital Projects Fund (Continued)

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
	Public Works:						
44	Street Reconstruction Program	2,200,000	2,000,000	2,000,000	2,000,000	2,000,000	10,200,000
45	Pavement Booster Program	1,300,000	1,500,000	2,000,000	2,000,000	1,500,000	8,300,000
46	Railroad Quiet Zones	352,500	2,062,670	-	-	-	2,415,170
	Railroad Quiet Zones Anticipated Grants (see #46)	240,125	1,413,271	-	-	-	1,653,396
47	Downtown Clay/Concrete Paver	110,000	125,000	130,000	60,000	-	425,000
48	Concrete Replacement	75,000	75,000	75,000	75,000	75,000	375,000
	BNSF RR Underpass/N Drainage (37%) (see #97)	-	166,500	333,000	-	-	499,500
49	Contract Striping w/ Epoxy Paint	-	75,000	-	75,000	-	150,000
50	Kaylix Avenue Extension North	-	50,000	300,000	-	-	350,000
51	Kaylix Avenue Extension South	-	50,000	400,000	-	-	450,000
52	SH 42: Hecla Dr Traffic Signal	-	40,000	400,000	-	-	440,000
	SH 42: Hecla Dr Traffic Signal Anticipated Grants (see #52)	-	-	229,375	-	-	229,375
53	SH 42: Pine St to Short St Geometric Improvements	-	-	-	600,000	3,000,000	3,600,000
	SH42: Pine St to Short St Geometric Improvements Anticipated Grants (see #53)		-	-	300,000	1,500,000	1,800,000
54	So Boulder Rd Underpass Feasibility Study	50,000	-	-	-	-	50,000
	Total Capital Projects - Public Works	**3,847,375**	**4,730,899**	**5,408,625**	**4,510,000**	**5,075,000**	**23,571,899**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Capital Projects Fund (Continued)

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
	Parks & Recreation:						
55	Recreation Equipment	70,000	70,000	70,000	140,000	70,000	420,000
56	Rec Center - RecTrack Software Upgrade	15,000	-	-	-	-	15,000
57	Rec Center - Copier Replacement	10,000	-	-	-	-	10,000
58	Median Renovations	-	137,500	137,500	137,500	137,500	550,000
59	Rec Center - Dri Deck	-	10,000	-	10,000	-	20,000
60	Rec Center - Pool Table	-	-	-	6,000	-	6,000
61	Circuit Weight Replacement	-	-	-	70,000	-	70,000
62	Tennis Court Renovation (75%)	-	-	171,000	85,500	-	256,500
63	Park Irrigation Upgrades	-	-	250,000	250,000	250,000	750,000
64	Community Parks Sprayground Renovation	-	-	-	-	50,000	50,000
	Total Capital Projects - Parks & Recreation	**95,000**	**217,500**	**628,500**	**699,000**	**507,500**	**2,147,500**
	Total Capital Projects Fund - All Programs	**4,765,905**	**5,484,519**	**6,072,125**	**5,375,000**	**5,921,500**	**27,619,049**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Water Utility Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
65	Water Line Replacement	4,305,000	543,170	331,680	335,560	299,820	5,815,230
66	Tube Settler Replacement	589,380	-	786,130	-	-	1,375,510
67	NCWCD-Windy Gap Firming Project	275,000	905,000	905,000	905,000	905,000	3,895,000
68	Louisville Lateral Ditch Piping	205,000	210,130	215,380	220,760	-	851,270
69	HBWTP Flash Mixer Replacement	174,250	-	-	-	-	174,250
70	SCWTP Drying Bed Rehabilitation	174,250	-	-	-	-	174,250
71	WTP Instrumentation Upgrades	153,750	52,530	-	-	-	206,280
72	Water Plants Disinfection Evaluation	102,500	472,780	-	-	-	575,280
73	HBWTP HVAC Upgrade	82,000	-	-	-	-	82,000
74	Howard Diversion Upgrades	61,500	-	-	-	-	61,500
75	Centennial/McCaslin High Zone Water Loop	55,000	-	-	-	-	55,000
76	Vehicle & Equipment Replacement	30,750	31,520	-	-	-	62,270
77	WTP Caustic Tank Upsizing	25,630	-	-	-	-	25,630
	Enterprise Resource Planning System (11.25%) (see #24)	6,750	-	-	-	-	6,750
78	WTP Floc/Sed Basin Covers	-	893,030	656,900	-	-	1,549,930
79	Water Tank Interior Structure Maintenance	-	105,060	-	-	-	105,060
80	SBR Ditch Lining	-	84,050	86,150	88,310	90,510	349,020
81	Water Facilities SCADA Upgrades	-	26,270	-	-	-	26,270
82	SCWTP Inventory/Equipment Building	-	-	538,450	-	-	538,450
83	SWSP Transmission Capacity	-	-	129,230	1,324,580	-	1,453,810
84	Bleach Booster Station for High Zone Tank	-	-	-	-	16,970	16,970
85	Lower Pond Pump Station & VFD Rehab	-	-	-	-	84,860	84,860
86	McKay Reservoir Pipeline	-	-	-	-	1,131,410	1,131,410
87	Pipeline Modifications for Marshall Lake	-	-	-	-	45,260	45,260
88	Water Rights Acquisition	-	-	-	-	565,700	565,700
89	SCWTP Recycle Pond Maintenance	-	52,530	86,150	-	-	138,680
	Total Water Utility Fund	**6,240,760**	**3,376,070**	**3,735,070**	**2,874,210**	**3,139,530**	**19,365,640**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Wastewater Utility Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
90	Wastewater Plant Upgrade	3,139,580	-	-	-	-	3,139,580
91	Sewer Utility Line Replacement	2,152,500	819,490	393,070	408,410	429,940	4,203,410
	Enterprise Resource Planning System (11.25%) (see #24)	6,750	-	-	-	-	6,750
92	WWTP Laboratory Equipment	6,670	-	-	-	-	6,670
93	Reuse System Equipment Replacement	-	32,150	-	66,780	-	98,930
94	Drum Thickener Polymer Feed System	-	-	26,920	-	-	26,920
95	Sanitary Sewer Maintenance Equipment Replacement	-	-	160,000	-	-	160,000
96	Drum Thickener Replacement	-	-	-	220,760	-	220,760
	Total Wastewater Utility Fund	**5,305,500**	**851,640**	**579,990**	**695,950**	**429,940**	**7,863,020**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Storm Water Utility Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
97	BNSF RR Underpass/N Drainage (63%)	157,500	283,500	567,000	-	-	1,008,000
98	Storm Sewer Detention Pond Maintenance	112,750	115,500	118,500	121,500	124,500	592,750
99	Storm Water Maintenance Truck	26,000	-	-	-	-	26,000
100	Storm Water Maintenance Equipment	18,000	-	-	-	-	18,000
101	Goodhue Ditch Storm Water Diversion	16,000	-	80,000	-	-	96,000
102	Cottonwood Park Floodplain	-	-	-	-	250,000	250,000
	Total Storm Water Utility Fund	**330,250**	**399,000**	**765,500**	**121,500**	**374,500**	**1,990,750**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Golf Course Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
103	Equipment Storage Building	131,900	-	-	-	-	131,900
104	Golf Clubhouse Roof Replacement	40,000	-	-	-	-	40,000
	Total Golf Course Fund	**171,900**	**-**	**-**	**-**	**-**	**171,900**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Technology Management Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
105	Library Public Access Computer Upgrade	50,000	-	-	-	-	50,000
106	Computer Hardware Replacement	35,000	35,000	35,000	35,000	35,000	175,000
	Total Technology Management Fund	**85,000**	**35,000**	**35,000**	**35,000**	**35,000**	**225,000**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
Fleet Management Fund

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
107	Motor Vehicle/Road Equipment	206,700	144,690	227,890	239,280	251,250	1,069,810
	Total Fleet Management Fund	**206,700**	**144,690**	**227,890**	**239,280**	**251,250**	**1,069,810**

City of Louisville
Five-Year Capital Improvement Program
For the Years 2017 Through 2021
All Funds

Request #	Project Description	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed	5-Year Totals
	Open Space & Parks Fund	1,097,208	1,476,750	714,214	171,742	483,750	3,943,664
	Conservation Trust - Lottery Fund	290,000	516,500	330,000	425,500	280,000	1,842,000
	Cemetery Fund	7,500	7,500	7,500	7,500	7,500	37,500
	Historic Preservation Fund	71,000	45,000	30,000	-	-	146,000
	Capital Projects Fund	4,765,905	5,484,519	6,072,125	5,375,000	5,921,500	27,619,049
	Water Utility Fund	6,240,760	3,376,070	3,735,070	2,874,210	3,139,530	19,365,640
	Wastewater Utility Fund	5,305,500	851,640	579,990	695,950	429,940	7,863,020
	Storm Water Utility Fund	330,250	399,000	765,500	121,500	374,500	1,990,750
	Golf Course Fund	171,900	-	-	-	-	171,900
	Technology Management Fund	85,000	35,000	35,000	35,000	35,000	225,000
	Fleet Management Fund	206,700	144,690	227,890	239,280	251,250	1,069,810
	Total for All Funds	**18,571,723**	**12,336,669**	**12,497,289**	**9,945,682**	**10,922,970**	**64,274,333**

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request: 1

Project Name: SH 42 Lake to Lake Trail Underpass **Submitted By:** Public Works **Version:** 9/16/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Planning & Engineering	Open Space & Parks Fund	8%
Open Space & Trails	Trail Maintenance	Open Space & Parks Fund	92%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	92,500	-	-	-	-	92,500	92,500
Other Prof Services	-	-	-	-	-	-	-
Construction	300,000	1,500,000	-		-	1,800,000	1,800,000
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	392,500	1,500,000	-	-	-	1,892,500	1,892,500
Grant(s) or Other Project Revenue		750,000				750,000	750,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

SH 42 Underpass (Design and Const Mangement-2017, $392K) (Const -2018, $1.5M, Potential County Contribution 50%,$750K, City Contribution 50%, $750K)

Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to design and construct segments of the 42 Gateway project. The projects will be a joint effort between the City, Boulder County, the Regional Transportation District and CDOT.

Cost allocation methodology for projects with more than one funding source:

See projects breakdown.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Assumes the County will pay 1/2 the construciton costs of $750,000 in 2018. Traffic signal maintenance costs will cost approximately $500 annually for each new signal.

Justification:

Why is this equipment or project needed?

This project will accommodate 20 year traffic forecasts and resolve multi-modal deficiencies currently present along the corridor.

How does this project promote Program Goals?

The project will provide effective multi-modal transportation along SH 42.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

SH 42 projects will improve accessibility and mobility along the corridor.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

A PEL was completed that also looked at a 5 lane roadway. The 5 lane alternative was more expensive and required ROW acquisition.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 2

Project Name: Trail Projects | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	New Trails	Conservation Trust - Lottery Fund	61%
			61%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-		-	-	-	-
Other Prof Services	-	-	-		-	-	-
Construction	207,992	157,000	94,000	-	-	458,992	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-		-	-	-
Total Equip/Project Costs	207,992	157,000	94,000	-	-	458,992	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	4,000	6,000	6,000	6,000	22,000	6,000

Description and Justification:



2017, (1) Avista, connection to US 36 Bikeway (2) NW corner of Warenbourg, (3) Two Neighborhood Connections to Daughenbaugh.
2018, (4)West Dahlia / Fireside to Powerline Trail, (5) 104th Street. 2019 (6) Golf Course Trail On Perimeter of the Course, (7) Coal Creek Trail to CTC.
2020, (8) Davidson Mesa Link to HOA.

Description & Proposed Funding:

Equipment/Project Description:

The City has eight upcoming trail development opportunities that will benefit Park and Open Space Users by providing connections within the City .

Cost allocation methodology for projects with more than one funding source:

Cost allocation is based upon the ratio shown above. The City will partner with the County and area communities on some of the regional trail connections.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Cost allocation is based upon the ratio shown above. GOCO. DRCOG and possibly other grants are available may be investigated further to help leverage City funding.

Justification:

Why is this equipment or project needed?

Additional trail connections are intended to fill gaps in the trail network to make the trail system more user friendly and efficient.

How does this project promote Program Goals?

Meetings City Councils goals of providing a variety of healthy outdoor activities for the community

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Improves deficiencies in the trail net work

What is the return on investment or cost/benefit for this project?

Promotes a healthy lifestyle and cleaner environment for the community.

What alternatives to this project have been considered?

If new trail connections are not constructed the City's trail network will not be as convenient for users.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 3

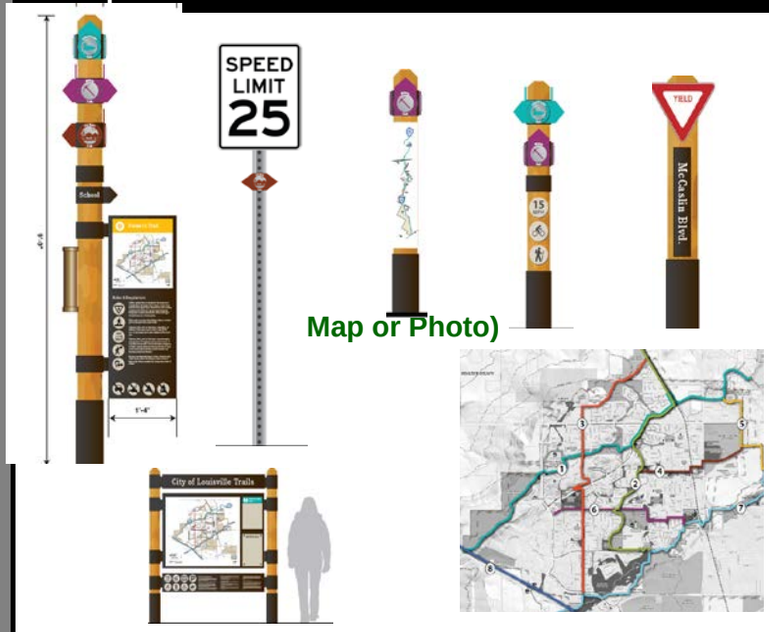
Project Name: Trail Connections/Wayfinding (Open Space & Parks) **Submitted By:** Parks & Recreation **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Parks	Conservation Trust - Lottery Fund	50%
Parks	Maintenance & Management	Open Space & Parks Fund	50%
Transportation	Trail Maintenance		
Community Design	New Trails		
	Education & Outreach		
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Signs		50,000			-	50,000	-
Trails	319,116	277,000	446,964	72,992	-	1,116,072	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	319,116	327,000	446,964	72,992	-	1,166,072	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Map or Photo)

Description & Proposed Funding:

Equipment/Project Description:

This project improves the existing trail system by constructing trail improvements and new trail segments that create eight 'Primary Trails' that traverse Louisville. Stafff and the OSAB also request funding to fabricate and install a suite of trail signs that will help orient trail users to their current location and nearby destinations.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

To improve usability of the City trail system for recreation and alternative transportation

How does this project promote Program Goals?

Wayfinding is a program goal identified in the PROST, a high OSAB priority and a program goal.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Increase trail mileage, increase number of new trails and connections

What is the return on investment or cost/benefit for this project?

The community loves our trail network and this will only enhance the user experience.

What alternatives to this project have been considered?

Do not implement the plan and use the trails system as is.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 4

Project Name: Multi-Purpose Field **Submitted By:** Parks & Recreation **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Youth Activities	Conservation Trust - Lottery Fund	40%
Recreation	Adult Activities	Conservation Trust - Lottery Fund	40%
Parks	Parks	Conservation Trust - Lottery Fund	20%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-		-	-	82,500	82,500	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	550,000
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	82,500	82,500	550,000
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to design a multi-purpose field with ADA access at the detention area south of the Recreation and Senior Services Center. PPLAB is generally in support of park improvements and renovations.

Cost allocation methodology for projects with more than one funding source:

One funding source recommended.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Grant opportunities through GOCO do exists for this type of project. If approved it is anticipated that 50% of the construction cost could be covered.

Justification:

Why is this equipment or project needed?

The City is in need of a multi-use field to serve the thousands of participants in soccer, football, lacrosse, cricket, etc.

How does this project promote Program Goals?

Provides an amenities that promotes activities for people of all ages.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

It will increase participation rates and the facility will be maintained to established criteria.

What is the return on investment or cost/benefit for this project?

Operation expense hard to determine until surface material is specified. Additional $3,750 to $6,250 of revenue estimated annually.

What alternatives to this project have been considered?

Wait for Lafayette's Harney Lastoka multi-use field project, although currently not funded. Continue to offer less then ideal alternatives.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 5

Project Name: Joe Carnival Site Improvements | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Conservation Trust - Lottery Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	15,000	15,000	
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	100,000	100,000	
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	115,000	115,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	2,000	2,000	

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Install irrigation and bluegrass sod around the playground; currently native with no irrigation. Additional site improvements as funding could support. Project was originally approved in 2013 but was cancelled due to potential drought watering restrictions. PPLAB is generally in support of park improvements and renovations.

Cost allocation methodology for projects with more than one funding source:

One funding source recommended.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Will increase operating expense with additional watering and maintenance needs.

Justification:

Why is this equipment or project needed?

Improvements will allow for a larger usable play area. Surrounding residents requested the improvements.

How does this project promote Program Goals?

Promotes the goal of, "Provide well-maintained parks and landscaped areas…enjoyable to visit or see…properly maintained".

What impact will this project have on the Key Indicators for this Program or Sub-Program?

It will support the key indicator of, "maintain to established criteria".

What is the return on investment or cost/benefit for this project?

Additional improvements will increase the ongoing maintenance costs.

What alternatives to this project have been considered?

Delay or cancel the project.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 6

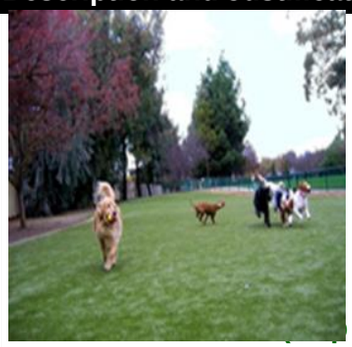
Project Name: Improvements at Community Dog Park **Submitted By:** Parks & Recreation **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Conservation Trust - Lottery Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-		-	-	-	-
Other Prof Services	-	-	-		-	-	-
Construction	10,000	62,500	50,000	-	187,500	310,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-		-	-	-
Total Equip/Project Costs	10,000	62,500	50,000	-	187,500	310,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	1,250	1,250	1,250	1,250	1,250	6,250	1,250

Description and Justification:









Description & Proposed Funding:

Equipment/Project Description:

Proposed improvements at Community Park Dog Park could include the following projects in priority order (yearly project budgets shown above in the same order): establish a small dog area, construct and modify the stone retaining wall around the pond, install a shelter, and installation of synthetic turf for dogs.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

None

Justification:

Why is this equipment or project needed?

The dog park is a highly valued and used amenity. Additional improvements are needed to better meet the needs of the community.

How does this project promote Program Goals?

The project supports Councils goals of providing a variety of healthy outdoor activities for the community.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Continue accessing and addressing park deficiencies.

What is the return on investment or cost/benefit for this project?

Could create dog issues in other parts of the City if dog park is not usable.

What alternatives to this project have been considered?

The alternative is to not install the proposed improvements and continue to utilize the facility as is.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 7

Project Name: Park Division Equipment Replacement | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Open Space & Parks Fund	60%
Parks	Cemetery	Cemetery Fund	10%
Parks	Forestry	Open Space & Parks Fund	10%
Transportation	Streetscapes	Open Space & Parks Fund	10%
Transportation	Snow & Ice Removal	Open Space & Parks Fund	10%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	75,000	75,000	75,000	75,000	75,000	375,000	75,000
Total Equip/Project Costs	75,000	75,000	75,000	75,000	75,000	375,000	75,000
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Equipment replacement for the Parks Division.

Cost allocation methodology for projects with more than one funding source:

Equipment will be used in multiple Programs/Sub-programs.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

None

Justification:

Why is this equipment or project needed?

It is necessary to replace equipment as it wears out.

How does this project promote Program Goals?

Having equipment is a key to providing well maintained parks and landscape areas.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Equipment will support achieving key indicators in programs and sub-programs.

What is the return on investment or cost/benefit for this project?

5 to 8 years is about the breakeven point for most equipment or when the return on the investment is most beneficial for replacing.

What alternatives to this project have been considered?

Leased equipment and not replace.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 8

Project Name: Irrigation Clock Replacements **Submitted By:** Parks & Recreation **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Open Space & Parks Fund	60%
Transportation	Streetscapes	Open Space & Parks Fund	40%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	50,000	50,000	43,500	-	-	143,500	-
Total Equip/Project Costs	50,000	50,000	43,500	-	-	143,500	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Park and median irrigation controller upgrades. 41 out of the approximately 100 irrigation controllers are out of date. Although still working, these older clocks are no longer supported by the manufacturer. Average cost for replacement is $3,500. PPLAB is supportive of capital improvements in irrigation.

Cost allocation methodology for projects with more than one funding source:

One funding source recommended.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Will not increase the operating budget. Maintenance costs should be minimized with new clocks.

Justification:

Why is this equipment or project needed?

Replacement is necessary. It is recommended to replace as a pre-maintenance CIP and avoid watering issues during the season.

How does this project promote Program Goals?

Promotes the goal of, "provide well maintained parks and landscaped areas…properly maintained…".

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Supports the key indicator, "maintained to established criteria".

What is the return on investment or cost/benefit for this project?

Benefit for approving is prices will only increase in time. Cheaper to replace sooner than latter.

What alternatives to this project have been considered?

Wait until issues arise then replace.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 9

Project Name: Vehicle Replacement | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Maintenance & Management	Fleet Management Fund	100%
	Code Enforcement		
	Fleet Management		
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	32,000	-	-	-	-	32,000	-
Total Equip/Project Costs	32,000	-	-	-	-	32,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The addition of a new Full Time Ranger position in 2016. The Parks & Recreation Ranger is tasked with visiting and enforcing the rules & regulations on all of the City's Parks, Open Spaces, and Golf Course. The Ranger will require a high clearance vehicle for cases where they may need to travel along trails.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

The truck allocated to the position in 2016 is scheduled for replacement in 2017.

How does this project promote Program Goals?

The Ranger educates the public about City regulations and protect amenities, resources and visitors.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Increased citizen contact for outreach and education.

What is the return on investment or cost/benefit for this project?

7-8 years is what the projected break-even point is for half-ton pickups.

What alternatives to this project have been considered?

Continue to use "hand-me-down" units from other divisions in the City.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 10

Project Name: Lastoka Property Conservation | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Education & Outreach	Open Space & Parks Fund	100%
Community Design	Maintenance & Management		
Cultural Services	Historic Preservation		
	Community Design		
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	3,000	-	-	-	-	3,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	9,500	-	-	-	-	9,500	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	12,500	-	-	-	-	12,500	-
Grant(s) or Other Project Revenue	37,500 -	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	0 -	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project includes updating the Mule Barn into a functioning Farm Stand where the tenant can wash, store and sell crops to citizens. Crops are produced from the Community Supported Agriculture portion of the farm. This project includes ADA improvements, electricity and access to water.

Cost allocation methodology for projects with more than one funding source:

Harney Lastoka Open Space is jointly owned and CIP projects are funded by percent ownership as follows: Boulder County Parks & Open Space 50%, City of Lafayette 25% and the City of Louisville 25%.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

None

Justification:

Why is this equipment or project needed?

This will complete the original vision of the Management Plan

How does this project promote Program Goals?

Awareness of Open Space management, agricultural uses, historic preservation, land conservation, small town community charm

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Provides educational programing opportunities

What is the return on investment or cost/benefit for this project?

Locally grown organic food within biking distance for citizens

What alternatives to this project have been considered?

Per our agreement with Boulder County and Lafayette, we are a participating partner.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 11

Project Name: Open Space Equipment Replacement | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Maintenance & Management	Open Space & Parks Fund	100%
	Trail Maintenance		
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	12,000	35,000	25,000	-	-	72,000	-
Total Equip/Project Costs	12,000	35,000	25,000	-	-	72,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:





(Map or



Description & Proposed Funding:

Equipment/Project Description:

Purchase of new/replacement equipment for Open Space maintenance. 2017: Dump Trailer for transportation of material and equipment. 2018: Replacement of Kubota Mower that is also used for snow plowing. 2019: Large brush mower for field mowing.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

These equipment purchases are necessary for in-house trail repairs, trail construction, weed and grass mowing.

How does this project promote Program Goals?

The equipment will help maintain safe trails for the use of passive recreation and provided better maintained vegetation.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Impacts to the cost per mile for trail repair will be reduced. Increase in % of total maintenance receiving excellence rating

What is the return on investment or cost/benefit for this project?

Maintaining the trails earlier will create a reduced cost per mile for maintenance.

What alternatives to this project have been considered?

Continued use of older equipment to transport material and equipment.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 12

Project Name: Interpretive Education | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Education & Outreach	Open Space & Parks Fund	100%
	Maintenance & Management		
	Code Enforcement		
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Aquarius Kiosk	600	-	-	-	-	600	-
Dutch Creek Pedestals	3,000	-	-	-	-	3,000	-
Hecla Lake Pedestals	-	6,000	-	-	-	6,000	-
Construction	-	-	3,000	-	-	3,000	-
Davidson Mesa Pedestal	-	-	3,000	-	-	3,000	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	3,600	6,000	6,000	-	-	15,600	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:







Description & Proposed Funding:

Equipment/Project Description:

The interpretive educational signage would include information on natural resources, past and current management practices, regulations and trail route/travel selection. The Planning Department will also be submitting an Interpretive Education CIP which will be funded out of HPS covering historic use such as mining and it will be coordinated with this work.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

This project is supported by Goal 6 of the Parks, Recreation, Open Space and Trails Comprehensive Master Plan.

How does this project promote Program Goals?

Interpretive signage will engage the public and provide information regarding Open Space goals

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Increase the number of citizens reached (but this would not be measurable)

What is the return on investment or cost/benefit for this project?

Education and outreach will enhance appreciation and respect for Open Space.

What alternatives to this project have been considered?

Do not implement interpretive signage within our Open Space system.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 13

Project Name: Vault Toilet | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Open Space & Trails	Maintenance & Management	Open Space & Parks Fund	100%
	Trail Maintenance		
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	38,000	-	-	-	38,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	38,000	-	-	-	38,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	750	1,200	1,200	1,200	4,350	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Purchase and installation of a vault restroom for placement at the Aquarius trailhead on the regional Coal Creek Trail. This restroom would match the style of our fist Open Space restroom which was installed in 2014 and is located at the Harper Lake trailhead.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

This restroom will provide relief for regional commuters, local trail users and those enjoying the shelter at the Aquarius trailhead.

How does this project promote Program Goals?

Provides amenities for trail users and protects natural resources from being damaged

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Increaced % of total trails achieving excellence rating

What is the return on investment or cost/benefit for this project?

Eliminates the need for a handicapped portable unit saving approximately $250/month.

What alternatives to this project have been considered?

A blue and white portolet which requires frequent maintenance, is unsightly and is not stable in high winds. Or no amenity.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 14

Project Name: Park Signs | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Open Space & Parks Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-		-	-	-	-
Other Prof Services	-	-	-		-	-	-
Construction	-	31,250	31,250	31,250	31,250	125,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-		-	-	-
Total Equip/Project Costs	-	31,250	31,250	31,250	31,250	125,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-		-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The requested funding is for the manufacture and installation of Park property signs and other Park signage such as rules and regulatory signs. Signage would be similar to the Pirates Park sign with the remainder of funding to rules and information signs.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Currently there are Parks that do not have Parks signage or have signage that is out dated.

How does this project promote Program Goals?

Adding rules and regulatory signs creates a higher profile for the Parks and improves brand recognition amount Parks in the system.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Consistency among Park signage is helpful to both staff and police to enforce rules and regulations.

What is the return on investment or cost/benefit for this project?

Indirect impact is that well maintained parks have less vandalism.

What alternatives to this project have been considered?

Realistic options are to downsize the Park property signs to decrease cost or to not install the Parks property, rules or information signs

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 15

Project Name: Sod Infield at Lawrence Enrietto Park **Submitted By:** Parks & Recreation **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Open Space & Parks Fund	34%
Recreation	Youth Activities	Open Space & Parks Fund	33%
Recreation	Adult Activities	Open Space & Parks Fund	33%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction		15,000	-	-	-	15,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	15,000	-	-	-	15,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Sod infield of southeast ballfield. Ballfield diamond is located in detention basin. When spring runoff occurs, the infield material is washed down into the stormdrain which results in a costly repair. To counter act this and to create a more flexible use of the site, staff recommends sodding the infield which will allow for additional use such as soccer.

Cost allocation methodology for projects with more than one funding source:

One funding source recommended.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Estimated that it may decrease operational maintenance.

Justification:

Why is this equipment or project needed?

It will create the opportunity for additional sports use and deter costly annual repairs.

How does this project promote Program Goals?

Promotes the physical well being of residents through recreation while providing a well-maintained park.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Supports the indicator of, " maintained to established criteria".

What is the return on investment or cost/benefit for this project?

Benefit of this project is a more flexible park site for sport activities.

What alternatives to this project have been considered?

Not approve project and continue to maintain as is.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 16

Project Name: Playground Replacement | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Conservation Trust - Lottery Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	30,000	30,000	30,000	30,000	30,000	150,000	30,000
Other Prof Services	-	-	-	-	-	-	-
Construction	250,000	250,000	250,000	250,000	250,000	1,250,000	250,000
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	280,000	280,000	280,000	280,000	280,000	1,400,000	280,000
Grant(s) or Other Project Revenue	75,000	75,000	75,000	75,000	75,000	375,000	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The requested funding is for replacement of existing playgrounds at Centennial, Heritage, Keith Helart, Elephant and Cottonwood Parks.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

GOCO and other grants may be available to help leverage funding.

Justification:

Why is this equipment or project needed?

Replacing / Improving playgrounds and equipment improves safety and helps maintain levels of service for residents.

How does this project promote Program Goals?

Replacing / Improving playgrounds and equipment helps the City meet ADA requirements.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Continue accessing and addressing park and playground deficiencies.

What is the return on investment or cost/benefit for this project?

When playgrounds are replaced ongoing maintenance costs decrease.

What alternatives to this project have been considered?

Remove play structures. If playgrounds fall into disrepair, it demonstrates a lack of commitment and poor image for the park system.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 17

Project Name: Park Renovations | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Conservation Trust - Lottery Fund	80%
Parks	Forestry	Conservation Trust - Lottery Fund	10%
Parks	Horticulture	Conservation Trust - Lottery Fund	10%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	17,000	-	17,000	-	34,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	100,000	-	100,000	-	200,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	117,000	-	117,000	-	234,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	1,800	-	1,800	-	3,600	-

Description and Justification:

Memory Square Park Renovation

before | after



Description & Proposed Funding:

Equipment/Project Description:

Requested funding is for upgrades which could occur at existing parks and facilities. Upgrades could include: signage, landscape, amenities, fencing, etc. PPLAB is in support of capital improvements for park improvements.

Cost allocation methodology for projects with more than one funding source:

One funding source recommended.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

It is estimated that the improvements will most likely increase operational expenses.

Justification:

Why is this equipment or project needed?

Upgrades will bring parks up to expected level of standards and provide a fresh and inviting atmosphere at these older parks.

How does this project promote Program Goals?

Promotes the goal of, "Provide well-maintained parks and landscaped areas…enjoyable to visit or see…properly maintained".

What impact will this project have on the Key Indicators for this Program or Sub-Program?

It will support the key indicator of, "maintain to established criteria".

What is the return on investment or cost/benefit for this project?

The benefit of this project is it supports program goals.

What alternatives to this project have been considered?

Delay or not approve upgrades.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 18

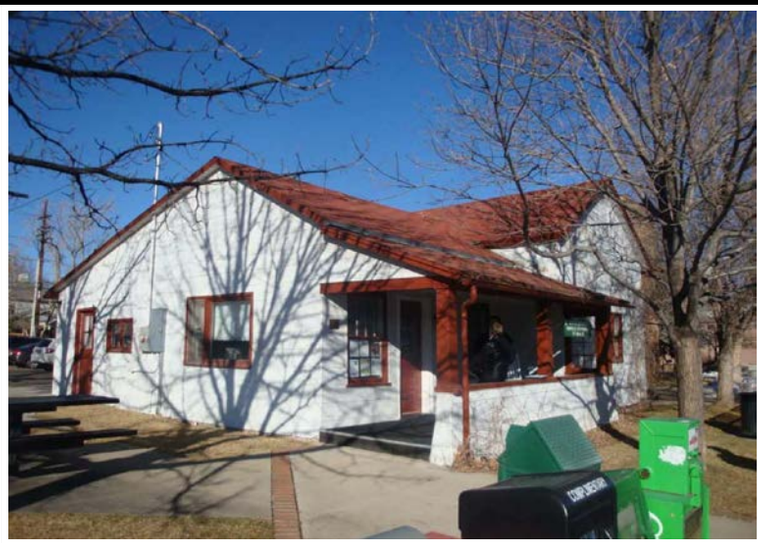
Project Name: Austin Niehoff House **Submitted By:** Planning & Building Safety **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Community Design	Historic Preservation	Historic Preservation Fund	60%
Community Design	Historic Preservation	Capital Projects Fund	40%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	75,000	75,000	50,000	-	-	200,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	75,000	75,000	50,000	-	-	200,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Rehabilitation of the Austin-Niehoff House, Louisville's oldest structure, as laid out in the Historic Structure Assessment completed in 2013. The proposed project includes stablizing the foundation, restoring the wood siding, and other priorities for the preservation of the structure.

Cost allocation methodology for projects with more than one funding source:

The $120,093 would be a grant from the HPF requiring approval from the Historic Preservation Commission. This takes into account $30,815 in grants received. The $79,907 is the match required for the HPF grant per Res. 2, Series 2012.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

The rehabilitation of the structure will make the building more energy efficient and reduce operating costs.

Justification:

Why is this equipment or project needed?

The Austin-Niehoff House requires the rehabilitation work for continued preservation of the structure.

How does this project promote Program Goals?

The restoration of the Austin-Niehoff House will be an example of "effective preservation of the City's historic structures".

What impact will this project have on the Key Indicators for this Program or Sub-Program?

The rehabilitation work is necessary for the continued preservation of a historic structure.

What is the return on investment or cost/benefit for this project?

The project rehabilitates a historic structure on Main Street and allows the building to continue to serve the City.

What alternatives to this project have been considered?

The alternative is to let the building decline and lose the oldest structure in Louisvillle.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 19

Project Name: Historic Interpretive Signs | **Submitted By:** Planning & Building Safety | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Community Design	Historic Preservation	Historic Preservation Fund	100%
Cultural Services	Museum Services		0%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	25,000			-	-	25,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	25,000	-	-	-	-	25,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

As a part of the implemetation of the Preservation Master Plan, the HPC is developing an interpretive plan with signs for key historic sites in Louisville. The interpretive sign locations are being developed in partnership with OSAB and the Historical Commission. The HPC would liked to install four signs in 2017. The sign design was developed during wayfinding plan.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

The cost of 5,000 for each sign includes fabrication and installation. The signs would be low-maintenance and therefore not impact on the operating budget. An additional $5,000 included to anticipate 2017 cost increases.

Justification:

Why is this equipment or project needed?

The interpretive signs will provide information about the history of Louisville, especially mining sites.

How does this project promote Program Goals?

The interpretive signs will help to engage and inspire the preservation of the community's heritage.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

The signs will encourage participation in the preservation of the historic structures.

What is the return on investment or cost/benefit for this project?

Residents and visitors in the history of Louisville will engage with the HP Program and the Museum.

What alternatives to this project have been considered?

The sign type was developed during the wayfinding plan process which considered many alternatives.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 20

Project Name: Police/Courts Records Management System Replacer **Submitted By:** Police **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	300,000					300,000	-
Total Equip/Project Costs	300,000	-	-	-	-	300,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs		35,000	35,000	35,000	35,000	140,000	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

Replacement of the Police NetRMS Records Management System. This includes replacement of the current software system, as well as a new system for Municipal Court. Included in this new system will be software/licenses to allow officers to write reports (crime and accident) from their patrol cars.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

The current RMS system is antiquated, will no longer be supported by the vendor after 2017. Both Police and Courts require a system to meet contemporary Police Records and Court standards. Much needed crime trend and statistical information is not available through the current system, and must be obtained through the tedious and time consuming method of manually reading each report. Officers are currently required to return to the office to write police reports, taking them away from their patrol duties. The department is currently unable to share crime and suspect information with other departments online; and this system would provide for online sharing of information with other law enforcement agencies.

How does this project promote Program Goals?

A new RMS system would allow for officers to remain in their cars and out in the community, to complete their police reports. Crime trend information, informational searches, and statistical information would be readily available and accessible, both in police cars and in the office, making police services far more effective and efficient. City officials, City staff, and the community would be better informed of crime and police activity.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Both Patrol and Code Enforcement could utilize easily accessible statistical information in order to identify crime trends, high accident locations, locations of specific types of crime and chronic code violations, thereby providing them with information to form strategic plans in reducing crime and bringing code violators into compliance. A new RMS system would allow the Police Department be more proactive in their police services to the Community, and achieve higher satisfaction levels in the Community.

What is the return on investment or cost/benefit for this project?

The current system is very outdated, will be obsolete and unable to be maintained; and keeping such a system is not an option. The advantages of a new RMS system will far outweigh the initial cost over time.

What alternatives to this project have been considered?

Grants.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 21

Project Name: Library Building Automation | **Submitted By:** Library & Museum | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	100,000	-	-	-	-	100,000	-
Total Equip/Project Costs	100,000	-	-	-	-	100,000	-
Grant(s) or Other Project Revenue	15,000	-	-	-	-	15,000	-
Impact to Annual Maint/Operating Costs	(7,000)	(7,350)	(7,718)	(8,103)	(8,509)	(38,679)	8,509

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Install a new building automation system in the Library. The new system will be compatible with existing systems in other buildings. The system is accessed via the web and can be monitored and/or adjusted from virtually any computer with appropriate access.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Currently eligible for an Xcel Energy Custom Efficiency Energy rebate.
Future rebates are subject to change.
Energy savings should be in the range of 10-20%.

Justification:

Why is this equipment or project needed?

Current building control system is obsolete. New system allows precise HVAC control, scheduling and monitoring to assure optimum performance.

How does this project promote Program Goals?

Reduces energy consumption, improves building comfort and supports sustainability goals.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

The project will reduce energy costs, improve comfort levels.

What is the return on investment or cost/benefit for this project?

The system will save energy and is currently eligible for Xcel Energy Efficiency rebates. The project ROI will depend on the future cost of energy.

What alternatives to this project have been considered?

Continue with the existing system. Ultimately the trade off with replacement is improved energy efficiency, comfort & lower maintenance costs.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 22

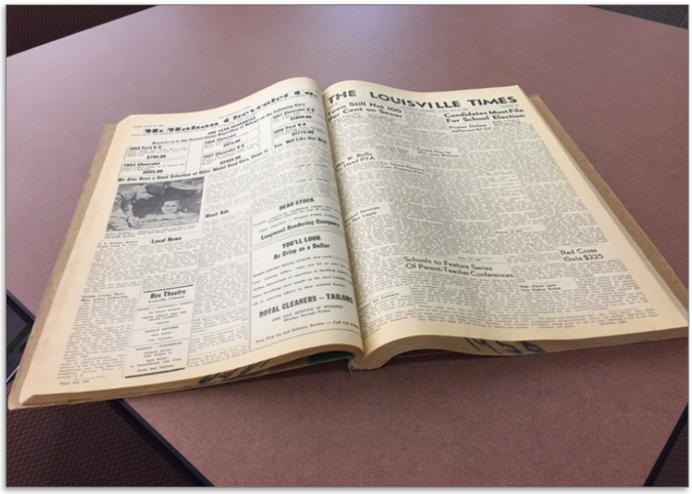
Project Name: Digitize Louisville Times, 1942-2007 **Submitted By:** Library & Museum **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	87,800	-	-	-	-	87,800	-
Capital Equipment		-	-	-	-	-	-
Total Equip/Project Costs	87,800	-	-	-	-	87,800	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The Library now holds the only known hard copy of *The Louisville Times* from 1942-2007. This project would digitize the images and make them available to residents and researchers 24/7. Digitization also allows keyword searching, a vast improvement over browsing print volumes. Early years are especially vulnerable to deterioration, since they are bound in cardboard and held together with duct tape.

Cost allocation methodology for projects with more than one funding source:

This project greatly expands access to the sole remaining run of Louisville's newspaper. Digitizing to be done through the Colorado Digitized Newspaper Project, a division of the Colorado State Library, for a price below commercial rates.The project is eligible for Library Impact fees.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

The project could qualify for $5,000 grants from SIPA and/or the Colorado Historic Records Board.

Justification:

Why is this equipment or project needed?

Preserves a fragile and irreplaceable resource for Louisville history.

How does this project promote Program Goals?

Preserves community heritage.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Greatly improves public access to a primary source of Louisville's history.

What is the return on investment or cost/benefit for this project?

Residents and researchers have keyword search capabilities 24/7 for 65 years of Louisville's history.

What alternatives to this project have been considered?

Researchers may use the physical volumes under close supervision at the library, although at elevated risk to the fragile newsprint.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 23

Project Name: Historical Museum Campus: Design/Construction **Submitted By:** Library & Museum **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Museum Services	Capital Projects Fund	98%
		Historic Preservation Fund	2%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	50,000	-	-	-	-	50,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment		-	-	-	-	-	-
Total Equip/Project Costs	50,000	-	-	-	-	50,000	-
Grant(s) or Other Project Revenue	-	-	1,000,000	400,000	350,000	1,750,000	-
Impact to Annual Maint/Operating Costs	-	-	-	91,000	91,000	182,000	-

Description and Justification:



Description & Proposed Funding:

Description & Proposed Funding:

Based on the Historical Museum's Needs Assessment done in 11/2014, this project reorients and repurposes the current four-building campus to encompass a City Visitor Center, expanded exhibit and community space, and appropriate storage for Museum artifacts and documents. Antictipate using a combination of GF, HPF, grant money (DOLA, State Historical Fund, etc.) , and fundraising proceeds to accomplish.

Cost allocation methodology for projects with more than one funding source:

Design:
- Capital projects $227,000

Construction:
- Capital Projects Fund--$1,600,000
- HPF--$80,000
- Grants--$1,000,000
- Fundraising--$750,000

Justification:

Why is this equipment or project needed?

Provides safe storage for irreplaceable historical materials. Introduces visitors to City at South St. Gateway entrance to Main St.

How does this project promote Program Goals?

Provides facilities and activities that inform, engage and inspire members of the community and visitors alike. Preserves community heritage.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Increases visitorship to Museum through augmented exhibit and community space. Introduces visitors to current-day and past Louisville.

What is the return on investment or cost/benefit for this project?

Anchor for downtown business district. Residents have increased access to historic materials and programming; enhanced community space.

What alternatives to this project have been considered?

Stage project, with Visitor Center and storage building as Phase I. Redevelopment of existing buildings to increase exhibit space to follow.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 24

Project Name: ERP Project | **Submitted By:** Information Technology | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Administration & Support Services	Information Technology	Capital Projects Fund	77.50%
Administration & Support Services	Information Technology	Water Utility Fund	11.25%
Administration & Support Services	Information Technology	Wastewater Utility Fund	11.25%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	60,000	-	-	-	-	60,000	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	60,000	-	-	-	-	60,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

Continued capital funding for Tyler MUNIS and EnerGov implementation, including conversion and implementations costs, staff augmentation and backfill needs, as well as related system hardware and 3rd party systems. Project estimated completion for utility billing is mid 2017.

Cost allocation methodology for projects with more than one funding source:

Defined by City Finance to distribute the cost equally across system stakeholders.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

To support the ongoing project to automate process and increase data access and integrity.

How does this project promote Program Goals?

Ensures effective and efficient administration.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Provides a high satisfaction level and promotes efficiency and effectiveness of business/process workflows.

What is the return on investment or cost/benefit for this project?

Measured in productivity, quality of data reporting and effectiveness of systems.

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 25

Project Name: Handheld 700-800 Portable Radios **Submitted By:** Police **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	45,730					45,730	-
Total Equip/Project Costs	45,730	-	-	-	-	45,730	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The purchase of 700-800mhz handheld radios for police officers.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

The department participates in joint efforts with surrounding first responder agencies. The Police Department is currently unable to communicate via radio with some of these surrounding agencies who are on the state 700-800 System. This radio will allow officers to communicate with these agencies, as well as provide them with a back-up radio. In the event of a widespread emergency/disaster, the Police Department would have the capability to communicate with all of our surronding agenceis.

How does this project promote Program Goals?

Police services provided during any type of joint effort or response to an emergency/disaster would allow the Police Department to be much more effective and efficient with the capability of coordinating with surrounding agencies, helping to ensure the safety of the community and fulfilling community expectations.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

These type of radios would allow for communication between first responder agencies, providing for coordination in response to a joint effort, emergency, or disaster.

What is the return on investment or cost/benefit for this project?

Officer and community safety and citizen satisfaction.

What alternatives to this project have been considered?

Grants.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 26

Project Name: Card Access for Library Doors | **Submitted By:** Library & Museum | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	33,000	-	-	-	-	33,000	-
Total Equip/Project Costs	33,000	-	-	-	-	33,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replace battery-operated keypad access on Library doors with card/badge reader equipment to match other City facilities.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Eliminates need to physically re-code keypad with every staff hire/departure. Improves security. Permits one-time access for mtg rm users.

How does this project promote Program Goals?

Accessing building easier for non-Library, City staff members, as well as for those with meeting room reservations who need one-time access.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Improves access and security for the Library in general and the meeting room in particular.

What is the return on investment or cost/benefit for this project?

Improves efficiency for HR and IT. Badges provide better control for building security.

What alternatives to this project have been considered?

Leave with current keypad access.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 27

Project Name: Jacoe Store heating and cooling system **Submitted By:** Library & Museum **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Museum Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	25,000	-	-	-	-	25,000	-
Total Equip/Project Costs	25,000	-	-	-	-	25,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replace the heating and cooling unit for the Jacoe Store. The unit is 25 years old and is showing signs of heat exchanger degredation, which will eventually release toxic gases into the occupied space. The unit will be replaced by a unit that is far more energy efficient and reliable.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

The replacment unit will save costs for both gas and electricity. Xcel Energy rebates are currently available for energy efficient replacements, but the offer could change over time.

Justification:

Why is this equipment or project needed?

Normal life cycle replacment, energy efficiency, safety. Added humidity control stabilizes Museum contents.

How does this project promote Program Goals?

Lessens risk of temperature variation and negative effect on historical documents and artifacts, should the HVAC fail. Humidity control.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Closures due to HVAC failure decreased, which could negatively effect Museum collections and reduce public access.

What is the return on investment or cost/benefit for this project?

The replacement unit will reduce energy costs. ROI has not been calculated and will vary depending on the initial costs and energy efficiency.

What alternatives to this project have been considered?

Unit is at the end of its expected life. When the heat exchanger fails, replacement will be required.

A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 28

Project Name: Exterior Lighting-Art Center | **Submitted By:** Administration | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Cultural Arts & Special Events	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	1,000	-	-	-	-	1,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	2,500	-	-	-	-	2,500	-
Capital Equipment	12,000	-	-	-	-	12,000	-
Total Equip/Project Costs	15,500	-	-	-	-	15,500	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The exterior of the Louisville Center for the Arts poses a safety hazard due to low visibility of the Art Center and pool house, with minimal lighting of the ADA ramp, front doors, staircase and walking paths. There are extensive dark areas surrounding the facility. Added lighting will illuminate the entrances to the facility, making it safer, easier for patrons to find the facility & will create a welcoming, dynamic environment for patrons.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

There are two primary reasons, the first being safety for the visitors/patrons; the secondly, greater visibility/recognition of the Center for the Arts.

How does this project promote Program Goals?

Safety is always a primary consideration. Greater visibilty of the facility will also make the facility easier for visitors and patrons to find.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Increased in visitor satisfaction with the faciilty; potential for greater attendance and use of the facility.

What is the return on investment or cost/benefit for this project?

Safety considerations cannot be underestimated. Poles would also allow for power to Fall Festival vendors/holiday lights/park users.

What alternatives to this project have been considered?

Unknown alternatives.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 29

Project Name: Long Term Evolution D-Block Program **Submitted By:** Police **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	15,000	15,000	15,000	15,000	15,000	75,000	-
Total Equip/Project Costs	15,000	15,000	15,000	15,000	15,000	75,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

Purchase and installation of the L.T.E. D-Block Program and related VHF radio equipment. This is a data/voice network, which will provide priority to emergency responders.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

This system is necessary in keeping in line with voice and data technology, with the advantage of obtaining transmission priority over non-public safety users in an emergency.

How does this project promote Program Goals?

This program ensures priority over other non-public safety users, thereby allowing police officers to be more effective and efficient.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Allows officers be more efficient and effective in providing overall service to the community and increasing community satisfaction.

What is the return on investment or cost/benefit for this project?

Officer and community safety and citizen satisfaction.

What alternatives to this project have been considered?

Grants.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 30

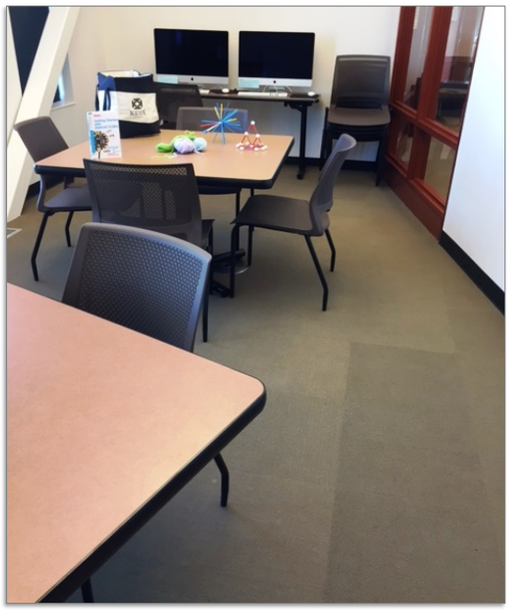
Project Name: Makerspace improvements | **Submitted By:** Library & Museum | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Museum Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	15,000	-	-	-	-	15,000	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	15,000	-	-	-	-	15,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	400			-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Rubber flooring and a projector with screen in the Library's Makerspace will allow for expanded class offerings. Some projects are not possible with a carpeted floor, and multiple instructors have asked for a projector. Both items were included as alternates when the Makerspace was built, but the cost exceeded our construction budget.

Cost allocation methodology for projects with more than one funding source:

This project expands our capacity to teach classes and offer instruction. Qualifies for Impact Fee funding.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Improves safety, allows for easy clean up and information sharing.

How does this project promote Program Goals?

Provides an improved facility that allows activities to inform, engage and inspire residents.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Relevant & accessible materials. Provides residents an opportunity to learn new skills for free, using equipment they likely can't buy themselves.

What is the return on investment or cost/benefit for this project?

Flexible space, responsive to residents' needs.

What alternatives to this project have been considered?

Leave carpet in place. Cover floor with tarps for classes that could damage carpet. Ask instructors to use handouts.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 31

Project Name: FM Radio Stations | Submitted By: Police | Version: 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	15,000					15,000	-
Total Equip/Project Costs	15,000	-	-	-	-	15,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	1,200	1,200	1,200	1,200	1,200	6,000	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

Purchase and installation of equipment to provide public safety messages to the community through the City's two FM radio stations. In 2015, the City obtained two FM radio station licenses for public messaging for Community Events, local emergency notifications and other community safety updates.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

The Police Department is currently limited in the venues available to reach out to the community as a whole. This equipment would allow the Police Department to issue both local emergency notifications and public safety informational and educational messages to the community to keep them better informed.

How does this project promote Program Goals?

Timely emergency notifications to the community would help to ensure their safety. Police services would be more effective and efficient. With today's technology and unforeseen threats, the community would expect the department to provide such services.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This equipment would allow the department to be proactive in providing updates to the Community, increasing community satisfaction.

What is the return on investment or cost/benefit for this project?

With the ability to be proactive and providing much needed information to the public, notifications would allow the community to be better prepared in the event of a local emergency, decreasing the need for first responder response and lessening the impact of the emergency; take precautions in preventing crime, again decreasing the need for police response, and the monetary impact of crime; and increase the community's knowledge of current events, increasing participation in community events and monetary benefit to the City.

What alternatives to this project have been considered?

Grants.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 32

Project Name: Steinbaugh Pavilion Improvements | **Submitted By:** Administration | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Cultural Arts & Special Events	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-		-	-	-	-	-
Design & Engineering	1,500		-	-	-	1,500	-
Other Prof Services	4,000		-	-	-	4,000	-
Construction	5,000		-	-	-	5,000	-
Other	-		-	-	-	-	-
Capital Equipment			-	30,000	-	30,000	-
Total Equip/Project Costs	10,500		-	30,000	-	40,500	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

As home to the Street Faire, the Pavilion serves as a prominent City facility that is heavily impacted by the public. Ongoing maintenance is needed. (2017) Concrete repair/replacement; Repair/replacement of existing wooden fence/gate; General improvements of stage area, storage area and shelter. (2020) Roof replacement (2,400/sf @ $12.50).

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Site improvements needed to ensure public safety, security of site and mitigation of wear on facility by heavy use/impact on facility.

How does this project promote Program Goals?

Public safety is always the primary concern, protection and preservation of this valuable City asset.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

As a highly visible, heavily-used, revenue-generating facility, maintenance improvements are necessary.

What is the return on investment or cost/benefit for this project?

Continued revenue from users and public rentals; mitigation of safety hazards

What alternatives to this project have been considered?

There are no alternative funding sources for the necessary improvements.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 33

Project Name: Comprise/SAM Server Upgrade **Submitted By:** Library & Museum **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	2,500	-	-	-	-	2,500	-
Capital Equipment	7,500	-	-	-	-	7,500	-
Total Equip/Project Costs	10,000	-	-	-	-	10,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Upgrade hardware and software, including four-year support, for the Library's Comprise-SAM revenue server which supports the Library Patron access controls.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Current Comprise server was put in place in 2012 and is due for a refresh in 2017. System is currently out of support and end-of-life.

How does this project promote Program Goals?

Maintains current Library service levels for Patrons.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Maintains level of service.

What is the return on investment or cost/benefit for this project?

Comprise is the Patron access control and acts as a revenue control system for Patrons.

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 34

Project Name: Early Literacy Center | **Submitted By:** Library & Museum | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

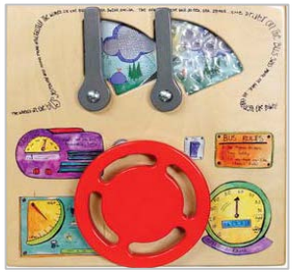
Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	2,500	-	-	-	-	2,500	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	7,500	-	-	-	-	7,500	-
Total Equip/Project Costs	10,000	-	-	-	-	10,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:







Description & Proposed Funding:

Equipment/Project Description:

Wall-mounted and free-standing interactives improve the Library's capacity to introduce pre-readers to early literacy concepts. Also includes design work to incorporate them into the Children's area outside the Story Time room.

Cost allocation methodology for projects with more than one funding source:

This project expands our capacity to reach and instruct our youngest library users. Qualifies for Impact Fee funding.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Our programming attendance is very high for toddlers and preschoolers. Introducing and reinforcing pre-reading skills is central to our mission.

How does this project promote Program Goals?

Provides services, facilities, and activities that inform, involve, and engage young library users as they get ready to read.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Promotes participation outside of programming for this age group. These are durable, accessible, age-appropriate interactives.

What is the return on investment or cost/benefit for this project?

This project improves customer satisfaction and access for young children to critical elements of literacy.

What alternatives to this project have been considered?

Leave area for young children as it is.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 35

Project Name: IT Room Uninteruptable Power Supply Upgrade **Submitted By:** Information Technology **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Administration & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	8,000	-	-	-	-	8,000	-
Total Equip/Project Costs	8,000	-	-	-	-	8,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replacement of City Hall IT Server Room Uninteruptable Power Supplies (UPS). These units provide battery power and surge suppression during power outages and prior to the City Hall building generator engaging.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Current City Hall server room Tripplite units are end-of-life.

How does this project promote Program Goals?

Maintains current systems at supportable levels. Ensures responsiveness of systems and effective and efficient governance of resources.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Provides a high satisfaction level and promotes efficiency and effectiveness of business/process workflows.

What is the return on investment or cost/benefit for this project?

Benefit is protection of current assets from power failure.

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 36

Project Name: Metal Storage Container for Hazardous Items **Submitted By:** Police **Version:** 9/16/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	5,000					5,000	-
Total Equip/Project Costs	5,000	-	-	-	-	5,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs						-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

Metal storage box to be placed outside of Police and Courts building for safe storage of hazardous chemicals, large quantities of ammunition, etc.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Property/Evidence is often times required to retrieve and temporarily store various types of hazardous chemicals, ammunition etc., and has no place to safely store them.

How does this project promote Program Goals?

This storage unit would ensure the safety of the community in storing property/evidence of a hazardous nature.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

These containers would allow department to safely store these items on a temporary basis, saving manpower, time, and transportation costs in having to immediately transport these types of items to/from Boulder for temporary storage.

What is the return on investment or cost/benefit for this project?

Citizens needing to reclaim this type of property would not have to experience the delay in the item having to be retrieved from storage in Boulder and brought back to the department, thereby providing a higher level of customer satisfaction.

What alternatives to this project have been considered?

Grants.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 37

Project Name: Library Tween Space | **Submitted By:** Library & Museum | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	2,500	-	-	-	-	2,500	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment		5,000	-	-	-	5,000	-
Total Equip/Project Costs	2,500	5,000	-	-	-	7,500	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The Library has excellent services for teens and young children. Staff is now focused on providing similar offerings for upper-elementary children, who currently have no seating or work area. Located in the northwest corner of the Children's division, this space would feature student-sized furniture and be located near the books and other materials for their age group.

Cost allocation methodology for projects with more than one funding source:

This project expands our capacity to serve pre-teens. Eligible for Impact Fees.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Creates a space for upper-elementary school children to gather, read and study. Simple programming can occur here as well.

How does this project promote Program Goals?

Provides facilities and services for nine- to twelve-year-olds.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Improves satisfaction and service to pre-teen library users. The Children's area is now primarily oriented toward our youngest users.

What is the return on investment or cost/benefit for this project?

Increased library use and service for pre-teens.

What alternatives to this project have been considered?

We could leave layout as it is now.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 38

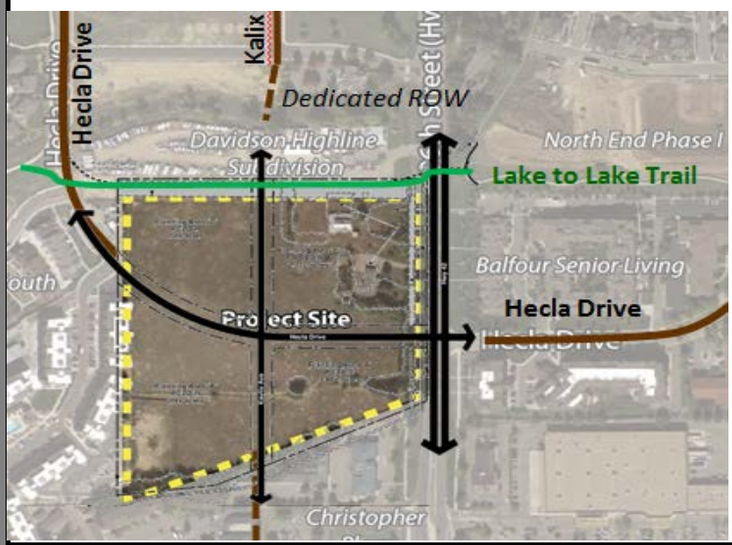
Project Name: BCHA Affordable Housing Assistance | **Submitted By:** Economic Development | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Community Design	Community Design	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	486,120	-	-	-	486,120	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	486,120	-	-	-	486,120	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

City Council approved a financial assistance agreement with Boulder County Housing Authority (BCHA) on April 7, 2015 to assist with the affordable housing project at 246 N. 96th Street. The Agreement includes a cash contribution of $486,121 for the project with the payment to be made to BCHA in budget year 2018.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

There are no other identified grants or other revenue for this project. There are no ongoing operational or maintenance costs associated with this project.

Justification:

Why is this equipment or project needed?

This expenditure was approved in the financial assistance agreement approved April 7, 2015

How does this project promote Program Goals?

The Comprehensive Plan states affordable housing as a desire within the community

What impact will this project have on the Key Indicators for this Program or Sub-Program?

None

What is the return on investment or cost/benefit for this project?

None

What alternatives to this project have been considered?

None

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 39

Project Name: Police Department Basement Restrooms and Locker **Submitted By:** Police **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	5,500	-	5,500	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	85,500	-	85,500	-
Other	-	-	-	-	-	-	-
Capital Equipment						-	-
Total Equip/Project Costs	-	-	-	91,000	-	91,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs		1,000	1,000	1,000	1,000	4,000	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

Design and construction of a men's/women's restroom and additional lockers in the basement of the Police/Courts facility. The basement in the Police/Courts building is only partially finished with a training classroom. There are currently no restroom facilities in the basement. Completion of this project will not only make the basement better suited as a training facility, but also as an Emergency Operations Center. The cost includes $25,000 for an HVAC system in the basement.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Restroom facilities are needed on the same floor as the training facility. The upstairs men's restroom/locker-room is at full capacity, and more lockers are needed. In the case of any type of disaster, the training facility could also be utilized as an Emergency Operations Center.

How does this project promote Program Goals?

Members of other public safety departments attend training hosted in this facility. In hosting these training sessions, the Police Department receives a variety of training they might otherwise not be allowed to attend, at little, or no expense, to the city.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

These improvements would allow the Police Department to provide proactive services to the Community in the incidence of a disaster, by having a central point of operation to manage the incident from, to help ensure community safety, and fulfill the expectations of the residents.

What is the return on investment or cost/benefit for this project?

Facility improvements would assure a wider interest in other City departments/outside agencies utilizing the facility to hold training classes.

What alternatives to this project have been considered?

Grants.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 40

Project Name: Community Park--Sculpture Walkway | **Submitted By:** Administration | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Cultural Arts & Special Events	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-		30,000	30,000	60,000	-
Total Equip/Project Costs	-	-	-	30,000	30,000	60,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description: Completing this sculpture walk is a top goal of the Cultural Council (LCC). Project began in 2003, with creation of 4 sculpture pads in circular walk. One sculpture is on-site. An independent consultant hired by the LCC in 2013, rec. installing sculpture and/or additional public artwork in highly visible public locations (downtown, along major roadways and entryways into the City) and in Community Park (near the Dog Park).

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Public art enhances the aesthetics, community engagement and economic development of communities.

How does this project promote Program Goals?

Completion of this project (2003) fosters a unique encounters with art, engages community dialogue & provides ops for art installs.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Execution of the Cultural Arts Master Plan concepts for public art installations; LCC goal

What is the return on investment or cost/benefit for this project?

Public interest and quality of life

What alternatives to this project have been considered?

Placement of public atwork in other areas of the community a possibility.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 41

Project Name: Library Carpet Replacement | **Submitted By:** Library & Museum | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	160,000	160,000	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	160,000	160,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replace carpet throughout building. Estimate based on 24,500 sq. ft. at $6.50/sq. ft.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

In 2021 the facility will be approximately 15 years old, which is the outer limit for life of commercial carpeting.

How does this project promote Program Goals?

Carpet subject to fading, wear and dirt that no longer responds to cleaning. Carpet replacement is a normal part of building maintanance.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

New carpet improves public perception of the building's appearance and condition.

What is the return on investment or cost/benefit for this project?

New carpet improves aesthetics, contributes to better indoor air quality. It's increasingly hard to clean current carpet to restore good appearance.

What alternatives to this project have been considered?

Continue with existing carpet indefinitely. Replace carpet in phases (high, medium & low traffic areas).

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 42

Project Name: Police & Court Carpet Replacement | Submitted By: Administration | Version: 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Facilities Maintenance	Capital Projects Fund	
			0%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	54,000	54,000	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	54,000	54,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replace the carpet in the Police/Court facility.

Cost allocation methodology for projects with more than one funding source:

The cost estimate is based on 9,000 sq. ft. at $6/sq. ft.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

For the proposed budget year, the facility's carpet will be approximately 15 years old. Commercial carpet replacement varies widely by building type and traffic. Typically, commercial carpet is replaced on a programmed cycle. Fifteen (15) years is considered the average replacement cycle for light traffic areas, and six (6) years is the average change interval for all commercial carpet. Municipal Court has a high volume of traffic. The Police Department operates 24/7, which increases the amount of traffic in the facility.

How does this project promote Program Goals?

Over time, carpet becomes unattractive due to dated patterns, fading, dirt and wear. Periodic carpet replacement is a normal part of building maintenance. Well-maintained City facilities is an expectation of the community, which would be met.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

New carpet would improve staff's and the public's perception and satisfaction of the building, Court and Police Department, and overall City government.

What is the return on investment or cost/benefit for this project?

New carpet will improve the aesthetics of the building, contribute to better indoor air quality, and provide a better impression to the community.

What alternatives to this project have been considered?

Continue with existing carpet indefinitely. Replace carpet in phases (high, m[illegible]m & low traffic areas).

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 43

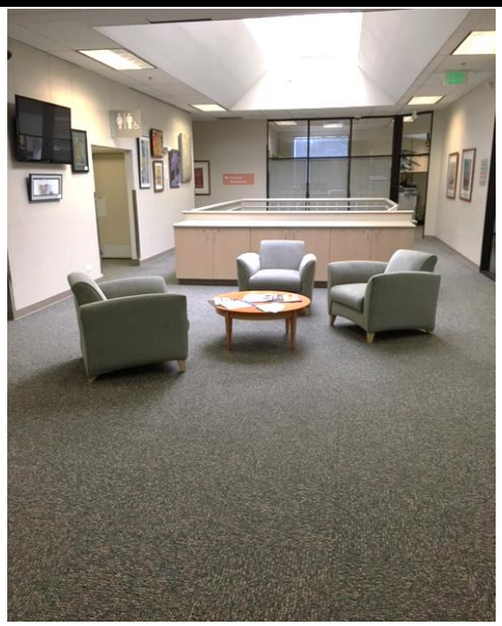
Project Name: City Hall Carpet Replacement | **Submitted By:** Administration | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Administration & Support Services	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	80,000	80,000	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	80,000	80,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replace City Hall Carpet

Cost allocation methodology for projects with more than one funding source:

Estimate: based on 13,500 sq. ft. at $6/sq. ft.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

For the proposed budget year the facility is approximately 15 years old. Commercial carpet replacement varies widely by building type and traffic.

How does this project promote Program Goals?

Over time carpet becomes unattractive due to dated patterns, fading, dirt and wear. Periodic carpet replacement is a normal part of building maintanance.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

New carpet should improve staff and public perception of the building building condition.

What is the return on investment or cost/benefit for this project?

New carpet will improve the aesthetics of the building and may contribute to better indoor air quality.

What alternatives to this project have been considered?

Continue with existing carpet indefinitely. Replace carpet in phases (high, medium & low traffic areas).

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 44

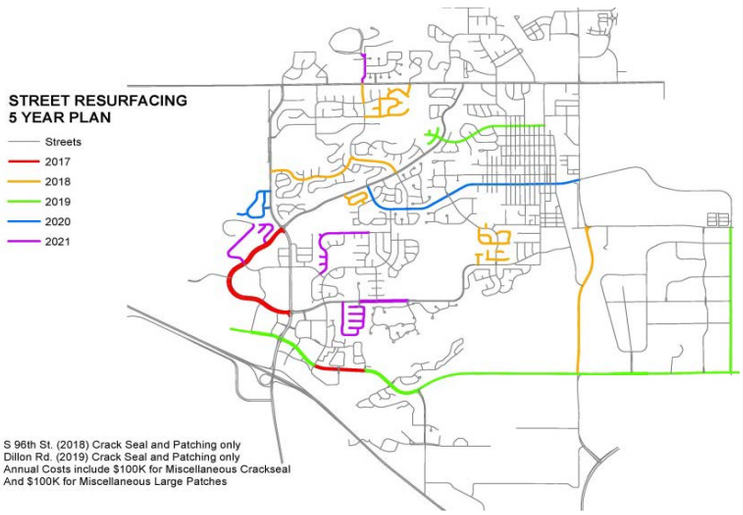
Project Name: Street Reconstruction | **Submitted By:** Public Works | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maintenan	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	2,200,000	2,000,000	2,000,000	2,000,000	2,000,000	10,200,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	2,200,000	2,000,000	2,000,000	2,000,000	2,000,000	10,200,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The project includes replacement of curb, gutter, walk, as well as improving the surface condition of asphalt pavements by utilizing a variety of maintenance techniques. Streets that exhibit signs of minor surface failure are crack sealed, patched, leveled and resurfaced with an overlay or chipseal. Streets that exhibit severe signs of deterioration are reconstructed.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

This project is needed for maintenance of 200 lane miles of the city's pavement infrastructure.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project supports compliance with the city's desired OCI level.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Pavement maintenance is essential. Appropriate maintenance methods are provided for each segment.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 45

Project Name: Pavement Booster Program | **Submitted By:** Public Works | **Version:** 9/16/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maintenan	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	1,300,000	1,500,000	2,000,000	2,000,000	1,500,000	8,300,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	1,300,000	1,500,000	2,000,000	2,000,000	1,500,000	8,300,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

The project includes replacement of hazardous concrete as well as improving the surface condition of asphalt pavements by utilizing a variety of maintenance techniques on low OCI streets. Typical surface treatments include patching, leveling, chipseal, overlay and reconstruction.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

Project will provide safe walks and reduce potential pavement failure caused by the infiltration of water into the pavement subgrade.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project supports compliance with the city's desired OCI level.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Pavement maintenance is essential. Appropriate maintenance methods are provided for each segment.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 46

Project Name: Railroad Quiet Zones | **Submitted By:** Public Works | **Version:** 10/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Planning & Engineering	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	72,500		-	-	-	72,500	-
Other Prof Services	-	-	-	-	-	-	-
Construction	280,000	2,062,670				2,342,670	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	352,500	2,062,670	-	-	-	2,415,170	-
Grant(s) or Other Project Revenue	240,125	1,413,271	-	-	-	1,653,396	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to establish a Railroad Quiet Zone from Baseline Road in Lafayette to Dillon Road in Louisville. This includes improvements at 5 highway rail grade crossings including Baseline Rd. in Lafayette, South Boulder Road, Griffith St., Pine St. and Dillon Road in Louisville. This project is in coordination with Lafayette to include their quiet zone at Baseline in additon to the 4 quiet zones in Louisville.

Cost allocation methodology for projects with more than one funding source:

Total project costs of $1,945,172 (not including Dillon Road), with 80% or $1,556,138 in federal funds and 20% local match of $389,034. Lafayette will pay 1/4 share of the local costs as applies to the 20% local match, and Louisville will pay 3/4 cost of the local match for DRCOG funding. Grant Revneue in 2017 of $226,000, $14,125 Lafayette match and $42,375 Louisville match. Grant revenue in 2018 of $1,330,138, Lafayette match of $83,133 and Louisville match of $249,401. Additionally, there is $70,000 in 2017 for the design of the Dillon Road quiet zone and $400,000 in 2018 for construction. This crossing is not eligible for DRCOG grant funding.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

DRCOG funding is avaialable for the 4 quiet zones (not inlcuding Dillon Road) in the amount of $1,556,138. Grant funds and other revenues provided above include the DRCOG funding along with 1/4 of the 20% local match portion attributed to Lafayette. Additionally, there is $70,000 in 2017 for the design of the Dillon Road quiet zone and $400,000 in 2018 for construction. This crossing is not eligible for DRCOG grant funding.

Justification:

Why is this equipment or project needed?

Project will significantly reduce train noise within the City Limits which improves quality of life for residents.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will increase satisfaction levels of resdients due to reduced train noise.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

If the quiet zone is not created, train horn noise will remain.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 47

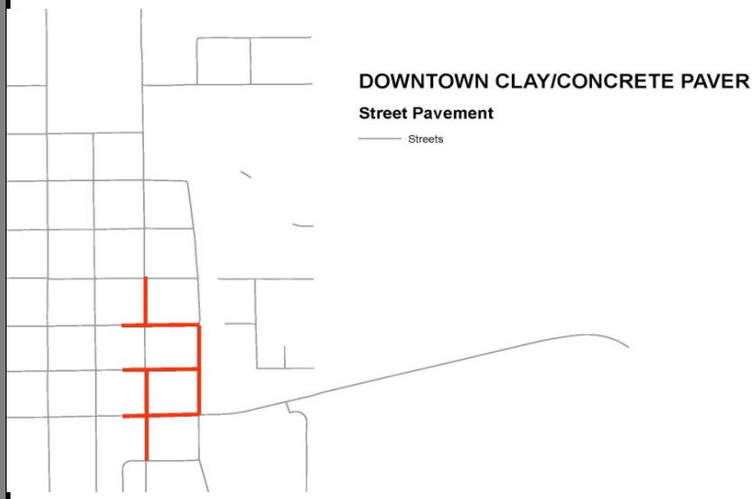
Project Name: Downtown Clay/Concrete Paver **Submitted By:** Public Works **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maintenan	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	110,000	125,000	130,000	60,000		425,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	110,000	125,000	130,000	60,000	-	425,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The project includes reset/replace settled/broken clay pavers or concrete pavers in Downtown. Pavers located on Main Street between South Street and Elm Street, on Pine Street between Lafarge Avenue and the BNSF tracks, on Spruce Street between Lafarge Avenue and Front Street and on Front Street between Pine Street and South Street.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

Project will improve pedestrian safety in the Downtown.

How does this project promote Program Goals?

This project improves public safety

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project will improve safety of pedestrians using Downtown walk system by reducing potential trip hazards and associated liability.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Alternative - Remove clay and concrete pavers and install colored concrete which will change aesthetics of the Downtown street scape. Alternative - Do

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 48

Project Name: Concrete Replacement | **Submitted By:** Public Works | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maintenan	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	75,000	75,000	75,000	75,000	75,000	375,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	75,000	75,000	75,000	75,000	75,000	375,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project includes the removal and replacement of curb, gutter, walk, cross pans and ramps at intersection corners to provide safe pedestrian walks and repair street concrete that detrimentally impacts pavement life. Settlement, heave, cracks, spalled and ponding are typical distresses that staff evaluates to rank items for replacement.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

Project will provide safe walks and reduce potential pavement failure caused by the infiltration of water into the pavement subgrade.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project improves mobility of pedestrians and improves compliance with pavement OCI by decreasing drainage infiltration.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Use of special grouts is potentially less expensive however the longevity of the final product is questionable.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 49

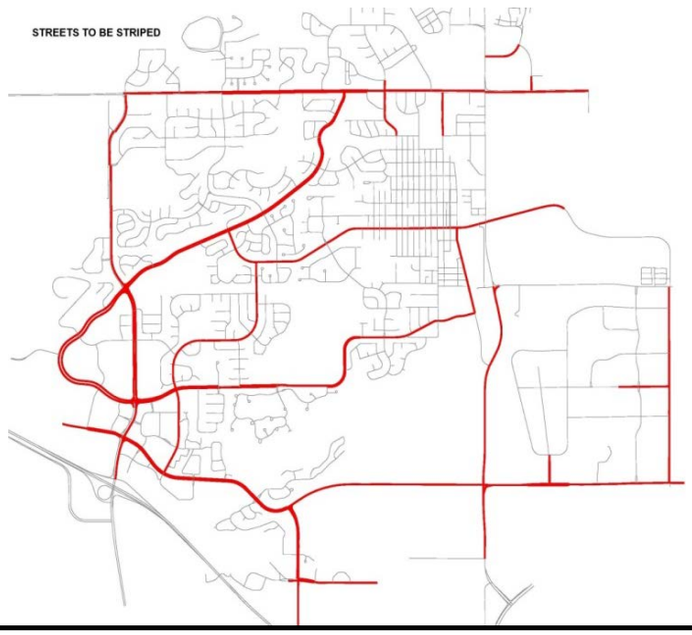
Project Name: Contract Striping w/Epoxy Paint **Submitted By:** Public Works **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Transportation Infrastructure Maintenan	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction		75,000		75,000		150,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	75,000	-	75,000	-	150,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project will maintain lane line pavement markings by establishing a biannual contract for application of epoxy pavement marking paint. Pavement marking contractors have the equipment and trained manpower to accomplish this project most efficiently and at a lower cost. Operations staff will continue to maintain stop bars, cross walks and lane symbols.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

This project is needed for maintenance of 22 miles of the city's striped pavement.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project improves mobility by providing clear pavement markings for motorists.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Equipment cost and maintenance, staff training and man-hours to stripe versus contract work is financially unreasonable.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 50

Project Name: Kaylix Ave Extension North | **Submitted By:** Public Works | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Planning & Engineering	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	50,000	-	-	-	50,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	300,000	-	-	300,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	50,000	300,000	-	-	350,000	-
Grant(s) or Other Project Revenue	-	30,477	-	-	-	30,477	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to design and construct the extension of Kaylix Avenue from the Boulder County property north to Summit View Drive. Timing contingent upon Boulder County development and land acquisition.

Cost allocation methodology for projects with more than one funding source:

The developer contribution from the Lanterns is $30,477.40.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project. Ongoing maintenance will include snow plowing and pavement maintenance.

Justification:

Why is this equipment or project needed?

Project allows the developments in Steel Ranch to bypass SH 42 and access SBR directly.

How does this project promote Program Goals?

The Kaylix Avenue Extension supports the city's goal of a safe and efficient multi modal transportation system.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project will improve mobility through the Steel Ranch neighborhood.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No other alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 51

Project Name: Kaylix Ave Extension South | **Submitted By:** Public Works | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Planning & Engineering	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	50,000	-	-	-	50,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	400,000	-	-	400,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	50,000	400,000	-	-	450,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to design and construct the extension of Kaylix Avenue from the Boulder County property south to South Boulder Road. Timing contingent upon Boulder County development and land acquisition.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project. Ongoing maintenance will include snow plowing and pavement maintenance.

Justification:

Why is this equipment or project needed?

Project allows the developments in Steel Ranch to bypass SH 42 and access SBR directly.

How does this project promote Program Goals?

The Kaylix Avenue Extension supports the city's goal of a safe and efficient multi modal transportation system.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project will improve mobility through the Steel Ranch neighborhood.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No other options have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request: 52

Project Name: SH 42 Hecla Dr Traffic Signal | **Submitted By:** Public Works | **Version:** 9/16/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Planning & Engineering	Capital Projects Fund	16%
Transportation	Transportation Infrastructure Maintenan	Capital Projects Fund	84%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	40,000	-	-	-	40,000	40,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	400,000		-	400,000	400,000
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	40,000	400,000	-	-	440,000	440,000
Grant(s) or Other Project Revenue		-	229,375	-	-	229,375	229,375
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Hecla Dr / SH 42 Traffic Signal (Design and Construction Management- 2018, $40,000), (Construction - 2019, $400,000) (Potential County Contribution: $210,625, Developer Contribution: $18,750 City Contribution: $210,625)

Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to design and construct segments of the 42 Gateway project. The projects will be a joint effort between the City, Boulder County, the Regional Transportation District and CDOT.

Cost allocation methodology for projects with more than one funding source:

See projects breakdown.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Assumes City contribution of $210,625, County contribution of $210,625 and developer contribution of $18,750. Traffic signal maintenance costs will cost approximately $500 annually for each new signal.

Justification:

Why is this equipment or project needed?

This project will accommodate 20 year traffic forecasts and resolve multi-modal deficiencies currently present along the corridor.

How does this project promote Program Goals?

The project will provide effective multi-modal transportation along SH 42.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

SH 42 projects will improve accessibility and mobility along the corridor.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

A PEL was completed that also looked at a 5 lane roadway. The 5 lane alternative was more expensive and required ROW acquisition.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request: 53

Project Name: SH 42 Pine St to Short St Geometric Improvements **Submitted By:** Public Works **Version:** 9/16/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Planning & Engineering	Capital Projects Fund	29%
Transportation	Transportation Infrastructure Maintenan	Capital Projects Fund	71%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-		600,000	-	600,000	600,000
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-		3,000,000	3,000,000	3,000,000
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	600,000	3,000,000	3,600,000	3,600,000
Grant(s) or Other Project Revenue		-	-	300,000	1,500,000	1,800,000	1,800,000
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Pine St. to Short St. Geometric Improvements including traffic signal construction at Pine St. (Design and Construction Management - 2020, $600K) (Construction - 2021, $3M) (Potential County Contribution 50%, City Contribution 50%)

Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to design and construct segments of the 42 Gateway project. The projects will be a joint effort between the City, Boulder County, the Regional Transportation District and CDOT.

Cost allocation methodology for projects with more than one funding source:

See projects breakdown.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Assumes a split in costs among the County and City, $300,000 each for design and $1.5 million each for construction. Traffic signal maintenance costs will cost approximately $500 annually for each new signal.

Justification:

Why is this equipment or project needed?

This project will accommodate 20 year traffic forecasts and resolve multi-modal deficiencies currently present along the corridor.

How does this project promote Program Goals?

The project will provide effective multi-modal transportation along SH 42.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

SH 42 projects will improve accessibility and mobility along the corridor.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

A PEL was completed that also looked at a 5 lane roadway. The 5 lane alternative was more expensive and required ROW acquisition.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request: 54

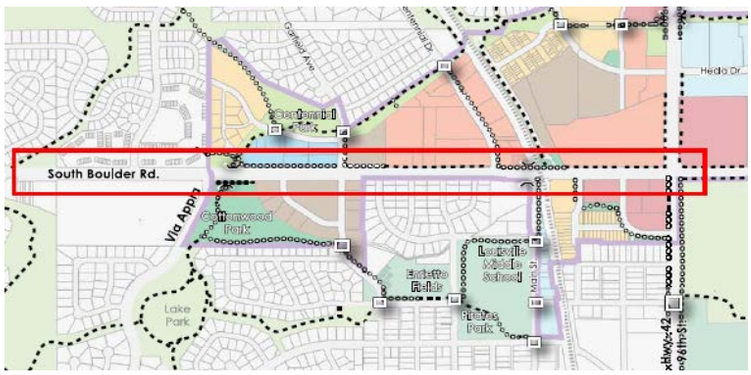
Project Name: South Boulder Road Underpass Feasibility Study | **Submitted By:** Public Works | **Version:** 10/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Transportation	Planning & Engineering	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	50,000	-	-	-	-	50,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	50,000	-	-	-	-	50,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The South Boulder Road Underpass Feasibility Study will evaluate options such as pedestrian crossings to improve safety and convenience of crossings along South Boulder Road (i.e. Main Street, Via Appia, etc.). Analysis will look at potential alignments, costs, identify stakeholders and identify design and construction challenges.

Cost allocation methodology for projects with more than one funding source:

Project currently has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Justification:

Why is this equipment or project needed?

This project is needed to address safety concerns at pedestrian crossings.

How does this project promote Program Goals?

This project promotes the goal of creating a safe multi modal transportation system.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will identify potential pedestrian crossing safety improvements.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

This project will look at various alternatives per location.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 55

Project Name: Recreation Equipment Replacement | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	70,000	70,000	70,000	140,000	70,000	420,000	-
Total Equip/Project Costs	70,000	70,000	70,000	140,000	70,000	420,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This budget will be used for the ongoing replacement of cardiovascular weight equipment and weight equipment throughout the recreation center. Keeping this equipment up to date is crucial to our facility operations and to keeping revenue streams strong.

Cost allocation methodology for projects with more than one funding source:

NA

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

NA

Justification:

Why is this equipment or project needed?

The benefits of this project are to keep our equipment current while retaining our customers and allowing us to compete with other local fitness centers.

How does this project promote Program Goals?

Provides a means for the public to be physically active as well as soically engaged.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Supports a revenue stream for the Center.

What is the return on investment or cost/benefit for this project?

This allows the Center to to retain customers and compete with other local fitness centers.

What alternatives to this project have been considered?

Continue to pay of ongoing maintenace of equipment.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 56

Project Name: Recreation Center Rectrac Software upgrade | **Submitted By:** Information Technology | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Administration & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	7,500	-	-	-	-	7,500	-
Capital Equipment	7,500	-	-	-	-	7,500	-
Total Equip/Project Costs	15,000	-	-	-	-	15,000	-
Grant(s) or Other Project Revenue	-	2,500	2,500	2,500	2,500	10,000	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

Purchase of new server hardware and software to upgrade the Recreation Center's Rectrac software to the latest release.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Rectrac Software allows for the Recreation Center to collect fees and process revenue.

Justification:

Why is this equipment or project needed?

To maintain Recreation Center operations.

How does this project promote Program Goals?

Allows Recreation Center business office to perform electronic administrative tasks.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Promotes efficiency and effectiveness of business/process workflows.

What is the return on investment or cost/benefit for this project?

Cost savings of maintaining membership electronically and enables revenue collection.

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 57

Project Name: Recreation Center Copier Replacement | Submitted By: Information Technology | Version: 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Administration & Support Services	Information Technology	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	10,000	-	-	-	-	10,000	-
Total Equip/Project Costs	10,000	-	-	-	-	10,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	1,500	1,500	1,500	1,500	6,000	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replacement for current end-of-life Color/BW Toshiba 5540C multifunction device (Printer//Copier/Fax)

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

The current Toshiba 5540C was purchased in 2011 and is end-of-life.

How does this project promote Program Goals?

Allows Recreation Center business office to perform basic administrative tasks.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Promotes efficiency and effectiveness of business/process workflows.

What is the return on investment or cost/benefit for this project?

More energy efficient and lower per page copying/printing costs.

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 58

Project Name: Median Renovations | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Streetscapes	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	12,500	12,500	12,500	12,500	50,000	-
Other Prof Services	-	-			-	-	-
Construction	-	125,000	125,000	125,000	125,000	500,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-		-	-	-
Total Equip/Project Costs	-	137,500	137,500	137,500	137,500	550,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	750	750	750	2,250	

Description and Justification:





Description & Proposed Funding:

Equipment/Project Description:

The requested funding is for renovations to the medians around the City to re-establish consistency between medians and recognize efficiency improvements in irrigation. Renovations would also focus on redesign as necessary and improvements to landscape and hardscape components.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Well maintained medians are highly visible and help the City with its branding efforts and also in building a strong identity.

How does this project promote Program Goals?

The proposed improvements will demonstrate that the City is committed to maintaining a high level of standards for rights-of-way areas.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Maintaining a consistent standard for the City's medians promotes a positive image and contributes to quality of life.

What is the return on investment or cost/benefit for this project?

Consistency in the City's medians promotes economic development.

What alternatives to this project have been considered?

Without funding, improvements will not occur and the lack of maintenance may reflect negatively on the City and Parks and Rec Dept.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 59

Project Name: Dri Dek | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Facilities Maintenance	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	10,000	-	10,000	-	20,000	-
Total Equip/Project Costs	-	10,000	-	10,000	-	20,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replace the floor matting in the locker rooms at the Recreation/Senior Center.

Cost allocation methodology for projects with more than one funding source:

NA

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

NA

Justification:

Why is this equipment or project needed?

The matting needs to be replaced every other year to maintain a clean and safe environment for the guests of the recreation center. The locker room

How does this project promote Program Goals?

Thie provides a safe, clean and healthy locker room environment.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

A clean and safe locker room is one of the main reasons citizens come to Center and will help contribute to attracting and retaining guests as well as

What is the return on investment or cost/benefit for this project?

This matting needs to be replaced every other year.

What alternatives to this project have been considered?

If an expansion/remodel occurs the flooring will be replaced with a tile floor.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 60

Project Name: Pool Table | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Senior Activities & Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	6,000	-	6,000	-
Total Equip/Project Costs	-	-	-	6,000	-	6,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replacement of one of the current pool tables that are located in the senior center lounge.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Playing pool in the senior lounge is very popular every weekday. There is usually 8-12 gentlemen that play every afternoon as well as some couples that

How does this project promote Program Goals?

Provides a social outlet for seniors.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Meets a goal of the Boulder County Age Well Master Plan.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Continue to refelt the existing table.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 61

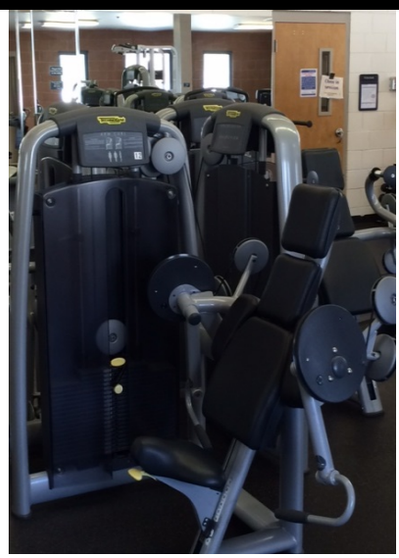
Project Name: Circuit Weight Replacement | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Adult Activities	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	70,000	-	70,000	-
Total Equip/Project Costs	-	-	-	70,000	-	70,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This would replace the current circuit weight equipment

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

The current equipment was purchased in 2008. The technology and design of weight equipment is constantly changing and becoming better. This

How does this project promote Program Goals?

Provides youth and adults access to circuit weight equipment.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This equipment is key to attracting guests to the center and contributes to our cost recovery.

What is the return on investment or cost/benefit for this project?

The lifespan for the equipment is approximately 8-10 years.

What alternatives to this project have been considered?

Keep the current equipment.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 62

Project Name: Tennis Court Renovations | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Youth Activities	Capital Projects Fund	25%
Recreation	Adult Activities	Capital Projects Fund	25%
Recreation	Senior Activities & Services	Capital Projects Fund	25%
Parks	Parks	Conservation Trust - Lottery Fund	25%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	28,000	-	14,000	-	42,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	29,000	171,000	100,000	-	300,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	57,000	171,000	114,000	-	342,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Remove and replace Centennial East Courts in 2018. Remove and replace Mission Green Tennis Court in 2020. PPLAB is generally in support of park improvements and renovations.

Cost allocation methodology for projects with more than one funding source:

Funding was allocated in similar fashion as in the 2015 CIP.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No additional revenue or grant opportunities to support. Projects will reduce operational maintenance needs.

Justification:

Why is this equipment or project needed?

Old courts. Fencing and asphalt material have become difficult to repair.

How does this project promote Program Goals?

Provides amenities that promote the physical and social well-being of residents and visitors.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will support key indicators such as: maintaining facilities to established criteria.

What is the return on investment or cost/benefit for this project?

Benefit is pre-maintenance before safety issues arise.

What alternatives to this project have been considered?

Available option is to delay improvements which will lead to increased spending and possible exposure to safety issues.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 63

Project Name: Park Irrigation Upgrades | **Submitted By:** Parks & Recreation | **Version:** 9/12/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	95%
Parks	Horticulture	Capital Projects Fund	5%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	31,500	31,500	31,500	94,500	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	218,500	218,500	218,500	655,500	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	250,000	250,000	250,000	750,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Irrigation upgrades or system replacements are needed for parks such as: Cottonwood, Sundance Park, Cleo Mudrock Park, Centennial Park, etc. If funding supports, improvements in existing shrub bed layout/design could also occur. PPLAB is supportive of capital improvements in irrigation.

Cost allocation methodology for projects with more than one funding source:

One funding source recommended.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

The ongoing maintenance costs will decrease as well as water savings potential with increased efficiencies.

Justification:

Why is this equipment or project needed?

Irrigation systems have a life expectancy. As they age, maintenance costs increase. Newer systems are more efficient.

How does this project promote Program Goals?

This project promotes the goal of providing well-maintained parks and landscape areas.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will support the key indicator of maintaining to established criteria.

What is the return on investment or cost/benefit for this project?

The benefits of this project are increased turf quality and more efficient irrigation system.

What alternatives to this project have been considered?

Continue to repair outdated systems.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 64

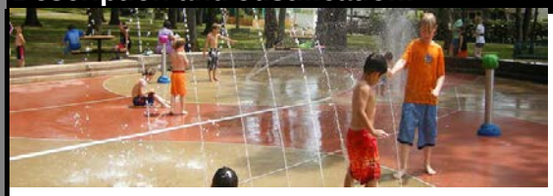
Project Name: Community Park Sprayground Renovation | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Parks	Parks	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	50,000	50,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-		-	-
Total Equip/Project Costs	-	-	-	-	50,000	50,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:







Description & Proposed Funding:

Equipment/Project Description:

The requested funding is to enlarge / renovate the existing spray ground at Community Park to a finished size of approximately 4000 square feet.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Renovating and enlarging the facility is needed to keep the facility operating efficiently and to keep up with demand.

How does this project promote Program Goals?

This project supports City Councils goals of providing a variety of healthy outdoor activities for the community.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Continue accessing and addressing park and playground deficiencies.

What is the return on investment or cost/benefit for this project?

The facility was constructed with the Park in 2006 and is heavily used. Renovating the facility will reduce ongoing maintenance costs.

What alternatives to this project have been considered?

If improvements do not occur the overall quality will eventually decrease which may result in people traveling to other municipalities.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 65

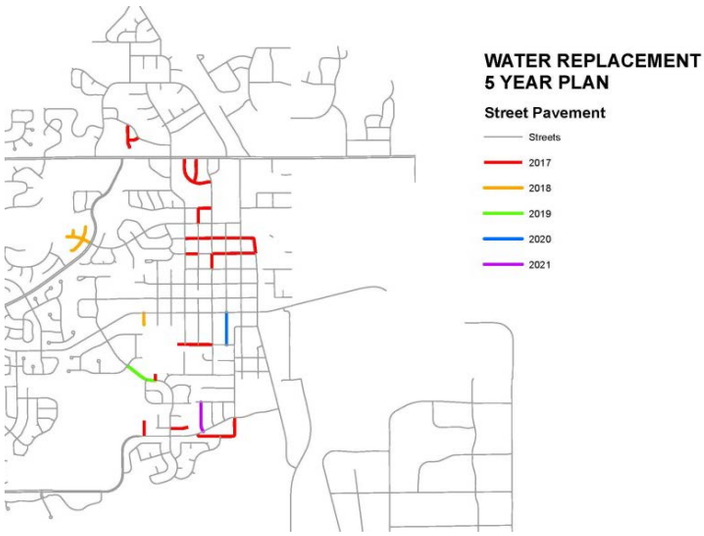
Project Name: Waterline Replacement | **Submitted By:** Public Works | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	4,305,000	543,170	331,680	335,560	299,820	5,815,230	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	4,305,000	543,170	331,680	335,560	299,820	5,815,230	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project replaces approximately 1300 lineal feet per year of older, deficiently sized, deteriorating, water mains. As utility lines age it is more cost effective to replace segments rather than trying to do spot repairs. It is also cost efficient to replace deficient wet utilities when reconstructing or resurfacing streets.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

This project is needed for maintenance of the city's utility infrastructure.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will help reduce complaints and maintain city infrastructure.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Appropriate treatment methods are applied per segment of waterline (replacement, valve replacement only, etc.)

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 66

Project Name: Tube Settler Replacement | **Submitted By:** Public Works | **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	25,000		30,000	-	-	55,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	564,380	-	756,130	-		1,320,510	-
Other	-			-	-	-	-
Capital Equipment		-	-	-	-	-	-
Total Equip/Project Costs	589,380	-	786,130	-	-	1,375,510	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:





Description & Proposed Funding:

Equipment/Project Description:

This project replaces tube settlers that expedite water treatment. Tube settlers at both facilities will be replaced as a result of this project. Current tube settlers have decayed from UV and material degradation and are falling apart into clarification basins and clogging pipelines.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. The maintenance level will be the same as with existing settlers. It will increase operational efficiency and help reduce treatment costs.

Justification:

Why is this equipment or project needed?

Replacement of tube settlers with plate setters will be more efficient at removing solids.

How does this project promote Program Goals?

Improved removal of solids ensures safe, reliable, great tasting water, replaces aged infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Improved treatment will reduce taste and odor complaints while maintaining compliance with all regulations

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Equipment could be replaced in-kind with tube settlers.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 67

Project Name: NCWCD - Windy Gap Firming Project **Submitted By:** Public Works **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	275,000	-	-	-	-	275,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction		905,000	905,000	905,000	905,000	3,620,000	905,000/yr
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	275,000	905,000	905,000	905,000	905,000	3,895,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The Northern Colorado Water Conservancy will be constructing a reservoir for storing Windy Gap water. The City's participation is projected to provide 2,700 acre-feet of water storage. Construction is scheduled to begin in 2018. Cost estimate based on $12,300,000 bond repayment over a 20-year term, at 4% interest.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. Operational and maintenance costs will be charged similarly to the way the City pays for other water it receives from the NCWCD.

Justification:

Why is this equipment or project needed?

This project is a critical component of the City's overall Water Supply portfolio.

How does this project promote Program Goals?

The Windy Gap supply project ensures a reliable water supply.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will contribute to the Competitive pricing of providing water service.

What is the return on investment or cost/benefit for this project?

This project provides firming of existing water rights for $5-10k per AF versus purchasing new water rights that are running $25-30k per AF.

What alternatives to this project have been considered?

All water supply options are currently being evaluated as part of the 2016 Water Resources Masterplan

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 68

Project Name: Louisville Lateral Ditch Piping **Submitted By:** Public Works **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	205,000	210,130	215,380	220,760		851,270	-
Other	-			-	-	-	-
Capital Equipment		-	-	-	-	-	-
Total Equip/Project Costs	205,000	210,130	215,380	220,760	-	851,270	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project includes piping the open section of the Louisville Lateral along the Davidson Mesa.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. O&M costs are projected to stay constant, although maintenance will become less time consuming as more of the Lateral is piped.

Justification:

Why is this equipment or project needed?

Piping will reduce water loss through seepage and evaporation, reduce maintenance, protect water quality and eliminate flood liability.

How does this project promote Program Goals?

Ensures a reliable water supply and improves raw water conveyance system.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Reduction in loss will promote effective conservation of resources.

What is the return on investment or cost/benefit for this project?

Reduces annual labor costs.

What alternatives to this project have been considered?

Ditch lining was considered but would not address all areas of concern.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 69

Project Name: Flash Mixer Replacement | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-		-	-
Other	-			-	-	-	-
Capital Equipment	174,250	-	-	-	-	174,250	-
Total Equip/Project Costs	174,250	-	-	-	-	174,250	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project funds replacing a flash mixer at the HBWTP and the impellers and shafts at the SCWTP.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. No new operational and maintenance costs are expected.

Justification:

Why is this equipment or project needed?

New mixer is necessary to maintain a reliable facility and properly treat the raw water supply.

How does this project promote Program Goals?

Continues to maintain aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Ensures compliance with all regulations.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Failure of this equipment would disable the treatment plant. No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 70

Project Name: SCWTP Drying Bed Rehabilitation | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	30,000		-	-	-	30,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction	144,250					144,250	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	174,250	-	-	-	-	174,250	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The Sid Copeland Water Treatment Plant (SCWTP) has two solids drying beds that were constructed in 1985 and are in disrepair which results in unnecessary solids disposed to the sewer system. Additionally, the plant will not meet the proposed Industrial Pretreatment limit for manganese.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. Costs associated with dry solids removal are anticipated to be lower but will shift from the WWTP operation budget to the WTP operation budget.

Justification:

Why is this equipment or project needed?

This project is needed to comply with future regulations

How does this project promote Program Goals?

Ensures safe, reliable, great tasting water and properly treated wastewater.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Ensures compliance with all regulations.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 71

Project Name: WTP Instrumentation Upgrades **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction						-	-
Other	-	-	-	-	-	-	-
Capital Equipment	153,750	52,530	-		-	206,280	-
Total Equip/Project Costs	153,750	52,530	-	-	-	206,280	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

This project will replace aging instrumentation such as level, flow, pressure, and temperature transmitters. This project will also allow for tighter integration with the SCADA system to monitor water more effectively in addition to tracking water and energy usage as well.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No operational and maintenance impacts are expected with a replacement of existing equipment.

Justification:

Why is this equipment or project needed?

This project is needed to replace the antiquated instrumentation at the WTP's.

How does this project promote Program Goals?

Replacing City equipment that is no longer serviceable is consistent with a City Council goal of addressing aging infrastructure and equipment.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project will complete maintenance metrics more efficiently.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives were considered

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 72

Project Name: Water Plants Disinfection Evaluation **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	102,500			-	-	102,500	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	472,780	-			472,780	-
Other	-			-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	102,500	472,780	-	-	-	575,280	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project includes evaluation of disinfection chemicals used at the City's two water treatment facilities. Currently, both facilities use gaseous chlorine, which presents safety concerns and requires operators to be present 24/7 when water is being treated.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. Maintenance costs will depend on the selected alternative.

Justification:

Why is this equipment or project needed?

Improve safety by the replacement of hazardous chemicals.

How does this project promote Program Goals?

Reduces risk to staff and surrounding community related to Chlorine Gas.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Meets regulatory requirements.

What is the return on investment or cost/benefit for this project?

2017 Efforts will review Cost/Benefit.

What alternatives to this project have been considered?

The design will include an alternatives analysis.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 73

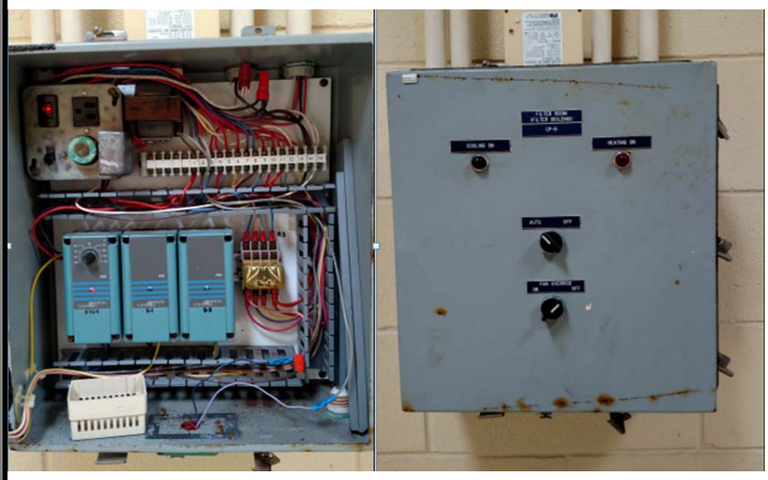
Project Name: HBWTP HVAC Upgrade | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-		-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction		-	-	-		-	-
Other	-			-	-	-	-
Capital Equipment	82,000		-	-	-	82,000	-
Total Equip/Project Costs	82,000	-	-	-	-	82,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project will add two roof top units to the HBWTP and replace existing heating controls and heaters

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. No operational and maintenance impacts are expected.

Justification:

Why is this equipment or project needed?

Current heaters are no longer functional resulting in the low air exchange that is contributing to the corrosion of other equipment.

How does this project promote Program Goals?

Maintaining the City's infrastructure ensure safe, reliable and great tasting water.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project will complete maintenance metrics more efficiently.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 74

Project Name: Howard Diversion Upgrades | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	61,500	-	-	-	-	61,500	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	61,500	-	-	-	-	61,500	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The Howard Diversion enables use of the most senior water rights the City owns. The September 2013 flood caused extensive damage to the Diversion's outfall, the majority of which was repaired in 2014. This project would complete the repairs to the structure and help the City comply with its water rights obligations, as well as improve operator safety.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

Project would enable deliveries of augmentation water.

How does this project promote Program Goals?

Full utilization of this structure ensures a reliable water supply.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

By maximizing usage of water rights the City will effectively conserve its resources

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 75

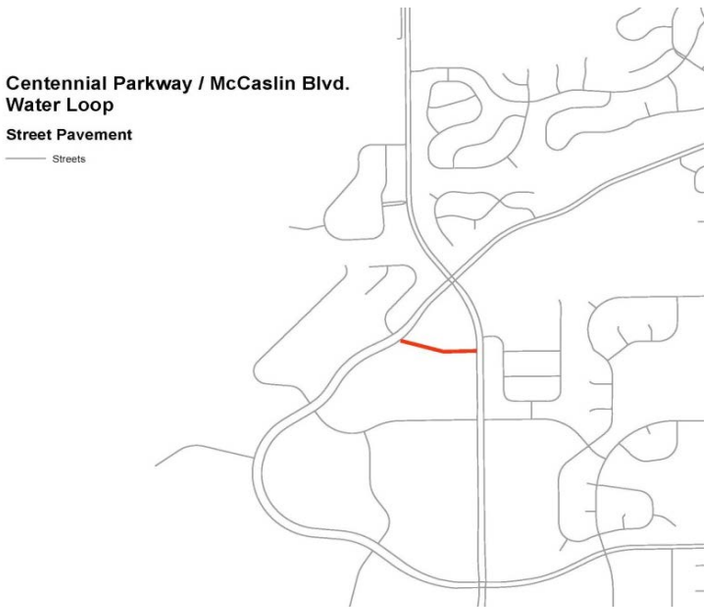
Project Name: Centennial / McCaslin High Zone Water Loop | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	55,000					55,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	55,000	-	-	-	-	55,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project provides a redundant water supply for the high pressure zone at McCaslin Blvd, south of Via Appia intersection. Current water main network includes one high pressure zone water main crossing at the Via Appia intersection. Project will add approximately 300 feet of piping for a second water supply, looped connection to high pressure zone on East side of McCaslin Blvd. Assume easement dedication from Koebel at no Charge.

Cost allocation methodology for projects with more than one funding source:

Funding for this project is from the Enterprise Fund, Water Utility.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

This project is needed improve network redundancy - typical for a public water system.

How does this project promote Program Goals?

This project will improve customer service in case of a water main failure of the existing high zone water main crossing of McCaslin Blvd.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Improves reliability of a portion of the water distribution system.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Alternative - do nothing and address complaints in case of existing water main failure. Alternative - wait until development occurs in SW Corner of

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 76

Project Name: Vehicle & Equipment Replacement | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction						-	-
Other	-	-	-	-	-	-	-
Capital Equipment	30,750	31,520	-		-	62,270	-
Total Equip/Project Costs	30,750	31,520	-	-	-	62,270	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project will replace two wheel drive vehicles with 4 wheel drive vehicles making it easier to get to required remote locations specifically in inclement weather. Staff have repeatedly become stuck and/or damage vehicles due to not enough traction.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No operational and maintenance impacts are expected with a replacement of existing equipment. The new vehicle will allow operators to travel to all locations required to treat water.

Justification:

Why is this equipment or project needed?

This project is needed to increase functionality to aging vehicles by replacing the trucks with 4 wheel drive.

How does this project promote Program Goals?

Ensure safe, reliable, great tasting water

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Ensure compliance with all regulations

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives were considered

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 77

Project Name: WTP Caustic Tank Upsizing **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction						-	-
Other	-	-	-	-	-	-	-
Capital Equipment	25,630		-		-	25,630	-
Total Equip/Project Costs	25,630	-	-	-	-	25,630	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

This project will replace two caustic tanks with one larger one. Currently the capacity of two tanks is equal to a full load of chemical. This causes the operation to run to low levels before more chemical can be ordered putting the plant at risk of running out. This project includes the engineering design for the tank and the removal/install of the new.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No operational and maintenance impacts are expected with a replacement of existing equipment.

Justification:

Why is this equipment or project needed?

This project is needed to increase the capacity of caustic storage at the SCWTP.

How does this project promote Program Goals?

Provides reserve for Caustic Storage to allow for delivery timeframes without risk of running out.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project will complete maintenance metrics more efficiently.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives were considered

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 78

Project Name: WTP Floc/Sed Basin Covers **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-		-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-		-	-
Other	-	893,030	656,900	-	-	1,549,930	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	893,030	656,900	-	-	1,549,930	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Both water treatment facilities have treatment basins that are open and exposed to the elements, potential contaminants, and threats to public health and safety. Additionally, at high treatment flows in the summer basins due not settle solids efficiently resulting in shortened filter treatment times, increased amount of backwash, and reduced capacity.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. Covers should help make operations easier and may lower treatment expenses.

Justification:

Why is this equipment or project needed?

Basin covers would reduce treatment components and water exposure to the elements

How does this project promote Program Goals?

By enclosing the basins, the City will ensure safe and clean water.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Covers will maintain compliance with all regulations and minimize complaints by improving water quality.

What is the return on investment or cost/benefit for this project?

This is a risk mitigation, water quality, and capacity related improvement.

What alternatives to this project have been considered?

Continue current operations.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 79

Project Name: Water Tank Interior Structure Maintenance **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-		-	-
Other	-			-	-	-	-
Capital Equipment		105,060	-	-	-	105,060	-
Total Equip/Project Costs	-	105,060	-	-	-	105,060	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

This project assess the condition of storage tanks and has contingency to make any necessary repairs or changes for new CDPHE regulations

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. No new operational and maintenance costs are expected.

Justification:

Why is this equipment or project needed?

Storage tanks are necessary in order to provide uninterrupted water to the residents

How does this project promote Program Goals?

Maintaining the City's infrastructure ensure safe, reliable and great tasting water.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Cleaning of tanks will extend useful life thereby lowering capital expense for replacement and maintaining competitive prices

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Failure of this equipment would prevent the delivery of potable water. No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 80

Project Name: SBR Ditch Lining **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	84,050	86,150	88,310	90,510	349,020	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	84,050	86,150	88,310	90,510	349,020	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project includes installation of a culvert lining system to reinforce four ditch crossings on South Boulder Road.
Culvert 1 (East of Via Appia) Goodhue Ditch
Culvert 2 (Cottonwood Park) Goodhue Ditch
Culvert 3 (East of Eisenhower Drive) Davidson Ditch
Culvert 4 (East of Main Street) Goodhue Ditch

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source. The City is responsible for maintenance of irrigation ditch piping within the right of way.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

Project will help protect South Boulder Road from potential pipe collapse.

How does this project promote Program Goals?

Culvert protection will provide for a safe, well-maintained transportation system.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project promotes effective conservation of resources.

What is the return on investment or cost/benefit for this project?

Project will increase the life expectancy of the Culverts

What alternatives to this project have been considered?

Pipes could be replaced however this is an expensive alternative.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 81

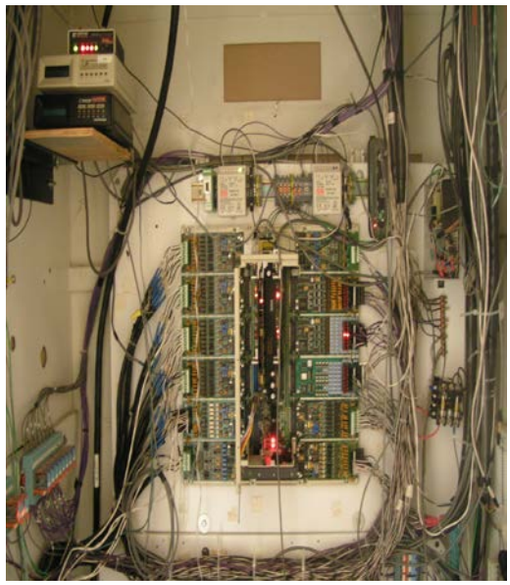
Project Name: Water Facilities SCADA Upgrades | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction		26,270				26,270	-
Other	-			-	-	-	-
Capital Equipment		-	-	-	-	-	-
Total Equip/Project Costs	-	26,270	-	-	-	26,270	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project funds continued upgrades of Supervisory Control and Data Acquisition System (SCADA) hardware and software that controls operations of water treatment plants, tanks, and pump station.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. This project should reduce O & M costs that are currently high due to frequent failure of aging SCADA equipment.

Justification:

Why is this equipment or project needed?

Upgrading the hardware and software with the current technology will help keep water treatment plants operating efficiently.

How does this project promote Program Goals?

Ensure safe, reliable, great tasting water

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Ensures compliance with all regulations

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 82

Project Name: SCWTP Inventory/Equipment Building **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering		-	100,000	-		100,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction			438,450			438,450	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	538,450	-	-	538,450	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

This project will assess the feasibility of designing and building a maintenance building. This project allows for the engineering design and cost estimate of the new facility.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Justification:

Why is this equipment or project needed?

This project is needed for maintenance of the city's utility infrastructure and create a workspace for all weather conditions.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will help reduce complaints and maintain city infrastructure.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 83

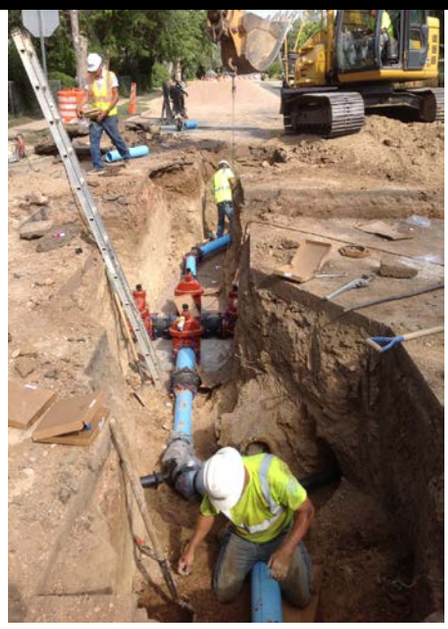
Project Name: SWSP Transmission Capacity | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-		129,230	-	-	129,230	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	1,324,580		1,324,580	-
Other	-			-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	129,230	1,324,580	-	1,453,810	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Water rights from the Northern Colorado Water Conservancy District (NCWCD) are conveyed to the SCWTP via a pipeline from NCWCD's pump station. To fully utilize these rights and increase capacity, the pipeline needs to be upsized.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. Maintenance costs will depend on the selected alternative.

Justification:

Why is this equipment or project needed?

Project will allow the utilization of additional water resources.

How does this project promote Program Goals?

Full utilization of water rights ensures a reliable water supply.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

By maximizing usage of water rights the City will effectively conserve its resources.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 84

Project Name: Bleach Booster Station for High Zone Tank **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction						-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	16,970	16,970	-
Total Equip/Project Costs	-	-	-	-	16,970	16,970	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

Installation of a chlorine additive system for the High Zone Tank

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Justification:

Why is this equipment or project needed?

Current technique is labor and safety intensive. A new system would improve operations and limit exposure to staff.

How does this project promote Program Goals?

This system would ensure a safe, reliable, great tasting water.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

The operations of this system ensures compliance with all regulations.

What is the return on investment or cost/benefit for this project?

Properly Chlorinated Water at High Flows.

What alternatives to this project have been considered?

Alternatives will be analyzed as part of the overall disinfection evaluation scheduled in 2017.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 85

Project Name: Lower Pond Pump Station & VFD Rehab **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction						-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	84,860	84,860	-
Total Equip/Project Costs	-	-	-	-	84,860	84,860	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replace of the SCWTP Lower Pond Pump motors with VFDs and associated electrical equipment.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. VFDs will lower operating energy costs for the pump station .

Justification:

Why is this equipment or project needed?

This equipment is nearing the end of its useful life.

How does this project promote Program Goals?

The pumps ensure a safe, reliable, great tasting water.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

The operations of this pump station ensures compliance with all regulations.

What is the return on investment or cost/benefit for this project?

In general, the long term energy cost savings for VFD replacements outweighs the initial higher capital cost.

What alternatives to this project have been considered?

Standard motors could be utilized in this process without the savings in energy costs.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 86

Project Name: McKay Reservoir Pipeline | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	100,000	100,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction					1,031,410	1,031,410	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	1,131,410	1,131,410	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project will consist of the construction of a new pipeline and associated structures to allow for the delivery of replacement water from McKay Reservoir to Big Dry Creek.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

Water replacement releases are required by decree to allow the use of certain City water rights.

How does this project promote Program Goals?

Full utilization of water rights ensures a reliable water supply.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

By maximizing usage of water rights the City will effectively conserve its resources.

What is the return on investment or cost/benefit for this project?

Alternatives to this project would be to acquire replacement water supplies at approixamtely $13.9 million.

What alternatives to this project have been considered?

All water supply options are currently being evaluated as part of the 2016 Water Resources Masterplan.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 87

Project Name: Pipeline Modifications to fill Marshall Lake | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	45,260	45,260	-
Other Prof Services	-	-	-	-	-	-	-
Construction						-	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	45,260	45,260	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project will consist of the construction of a new pipeline connection from the Louisville Pipeline to Marshall Lake.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

Project will improve operational flexibility.

How does this project promote Program Goals?

Ensures a reliable water supply.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Improved water quality has the potential of minimize taste and odor complaints.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 88

Project Name: Water Rights Acquisition | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction					565,700	565,700	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	565,700	565,700	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:

Description & Proposed Funding:

Equipment/Project Description:

This project is for the acquisition of water rights to meet City water usage demands with empathies on future growth.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project.

Justification:

Why is this equipment or project needed?

Under long term buildout/drought conditions the City may be unable to provide adequate water supplies.

How does this project promote Program Goals?

Increased water rights purchases ensures a reliable water supply.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Advance planning will provide for more opportunistic acquisitions leading to competitively priced rates.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

All water supply options are currently being evaluated as part of the 2016 Water Resources Masterplan

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 89

Project Name: SCWTP Recycle Pond Maintenance | Submitted By: Public Works | Version: 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Water	Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering			-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction						-	-
Other	-	52,530	86,150	-	-	138,680	-
Capital Equipment		-	-	-	-	-	-
Total Equip/Project Costs	-	52,530	86,150	-	-	138,680	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project is for the removal of solids form the lower recycle pond and addition of a liner at the Sid Copeland Water Treatment Plant.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Justification:

Why is this equipment or project needed?

Excessive solids in the lower recycle pond affect plant operations.

How does this project promote Program Goals?

Ensures safe, reliable, great tasting water

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Ensures compliance with all regulations

What is the return on investment or cost/benefit for this project?

WTP stays in compliance with CDPHE requirements.

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 90

Project Name: WWTP Upgrade **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering		-	-	-	-	-	-
Other Prof Services	163,000	-	-	-	-	163,000	-
Construction	2,976,580					2,976,580	
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	3,139,580	-	-	-	-	3,139,580	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The WWTP Upgrades project includes constructing a new headworks facility, new secondary treatment system, pump facilities, shop and disinfection, as well as upgrades to existing buildings.

Cost allocation methodology for projects with more than one funding source:

The project will be financed by a $1M grant from the Colorado Department of Public Health and Environment with the remainder financed with a Colorado State Revolving Fund Bond.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

This project secured a $1M grant from CDPHE. The new facility would cost around $115,000 per year in additional power because of the more intensive treatment process.

Justification:

Why is this equipment or project needed?

An upgraded plant is required to meet state regulatory requirements.

How does this project promote Program Goals?

The new WWTP will ensure properly treated wastewater

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Upgrades are necessary to maintain compliance with all regulations

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 91

Project Name: Sewer Line Replacement | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering		-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	2,152,500	819,490	393,070	408,410	429,940	4,203,410	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	2,152,500	819,490	393,070	408,410	429,940	4,203,410	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The City maintains over 90 miles of sanitary sewer mains. Staff estimates approximately 3.4 miles of sewer mains are in the older neighborhoods, in need of replacement This project replaces deficiently sized, deteriorating, poorly constructed sanitary sewer mains.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time.

Justification:

Why is this equipment or project needed?

This project is needed for maintenance of the city's utility infrastructure.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will help reduce complaints and maintain city infrastructure.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Appropriate treatment methods are applied per segment of sewer (replacement, lining, etc.)

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 92

Project Name: WWTP Laboratory Equipment | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering		-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	6,670		-		-	6,670	-
Total Equip/Project Costs	6,670	-	-	-	-	6,670	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Lab Equipment Replacement at the Wastewater Treatment Plant. 2017
Refrigerated Sampler - $6,500

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. Annual maintenance is not expected to change.

Justification:

Why is this equipment or project needed?

Lab equipment needs to be replaced on a periodic basis due to normal wear.

How does this project promote Program Goals?

Lab equipment is critical to properly treated wastewater.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will ensure compliance with all regulations.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives were considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 93

Project Name: Reuse System Equipment Replacement | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering		-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-					-	
Other	-	-	-	-	-	-	-
Capital Equipment	-	32,150		66,780	-	98,930	-
Total Equip/Project Costs	-	32,150	-	66,780	-	98,930	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

2018 12-Inch Magnetic Flow Meter, 2020 Filter Media Replacement

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. No operational and maintenance impacts are expected. This project will keep the system operational at the current level of service.

Justification:

Why is this equipment or project needed?

This project is necessary to ensure continued and seamless operation of the reuse plant's aging equipment.

How does this project promote Program Goals?

The reuse system is a component of properly treated wastewater.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Utilization of reuse water is an effective conservation of resources.

What is the return on investment or cost/benefit for this project?

Continued reuse of water allows the City to reutilize water resources that do not need to be purchased.

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 94

Project Name: Drum Thickener Polymer Feed System **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering		-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-					-	
Other	-	-	-	-	-	-	-
Capital Equipment	-		26,920		-	26,920	-
Total Equip/Project Costs	-	-	26,920	-	-	26,920	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Dewatering Equipment Replacement
Drum Thickener Polymer System $20,000

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. No operational and maintenance impacts are expected. This project will keep the system operational at the current level of service.

Justification:

Why is this equipment or project needed?

Replacement of the subsystems prolongs the life of the drum thickener. The drum thickener is needed to process Wastewater.

How does this project promote Program Goals?

The drum thickener ensures properly treated wastewater.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will ensure compliance with all regulations.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 95

Project Name: Sanitary Sewer Maintenance Equipment | **Submitted By:** Public Works | **Version:** 9/16/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Fleet Management Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment		-	160,000	-	-	160,000	-
Total Equip/Project Costs	-	-	160,000	-	-	160,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This equipment will replace existing sewer cleaning equipment, existing equipment is old and inefficient. Maintenance cost are rising on existing equipment.

Cost allocation methodology for projects with more than one funding source:

This equipment has one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that maybe used to support the project.

Justification:

Why is this equipment or project needed?

Equipment will replace existing aging equipment.

How does this project promote Program Goals?

Equipment necessary to maintain sanitary sewer system.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Not investing in the right tool for the job slows down work, not having working equipment delays work. Ops staff multitask and this affects all other

What is the return on investment or cost/benefit for this project?

Sanitary back-ups are costly, drive up city insurance rate.

What alternatives to this project have been considered?

None. This is a routine City function necessary to maintain uninterrupted wastewater flow and prevent sewer backups.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 96

Project Name: Drum Thickener Replacement | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Wastewater	Wastewater Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering		-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-					-	
Other	-	-	-	-	-	-	-
Capital Equipment	-			220,760	-	220,760	-
Total Equip/Project Costs	-	-	-	220,760	-	220,760	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project would fund the replacement of the Drum Thickener unit at the wastewater plant. The entire dewatering system is approaching the end of its useful life and is anticipated to require full replacement in 2020.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time. No O&M impacts are expected with a replacement of an existing system. Level of service will be maintained at existing levels.

Justification:

Why is this equipment or project needed?

Failure of this unit will result in a decrease in plant efficiency and higher solids disposal costs.

How does this project promote Program Goals?

This component is critical to properly treated wastewater.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project will ensure compliance with all regulations.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 97

Project Name: BNSF Underpass **Submitted By:** Public Works **Version:** 9/14/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	63%
Transportation	New Trails	Capital Projects Fund	37%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	50,000	-	-	-	-	50,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction			900,000			900,000	-
Other	107,500	450,000	-	-	-	557,500	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	157,500	450,000	900,000	-	-	1,507,500	-
Grant(s) or Other Project Revenue	100,000	150,000	400,000	-	-	650,000	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	250

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Design is budgeted in 2016 at $150K for the drainage improvements and ped underpass below the BNSF railroad west of Steel Ranch. The 2017-2019 budgets include $1.4M for construction. This is a joint project with the City, Takoda Metro District, and UDFCD. Takoda contributed $250K, $100K of which, has been spent on prelim design in 2014.

Cost allocation methodology for projects with more than one funding source:

The funding breakdown for this project is as follows:
2016 - $150K City
2017- $100K Urban Drainage, $150K City
2018-$150K Urban Drainage, $300K City
2019-$250K Urban Drainage, $500K City, $150K Takoda District

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Staff will pursue grants from entities such as GOCO. The bridge is not expected to require significant maintenance over the next 20 years.

Justification:

Why is this equipment or project needed?

This underpass connects trails to the regional trail system and completes the upper reach of Bull Head Gulch per the outfall plan.

How does this project promote Program Goals?

The underpass will expand the pedestrian trail system while reducing the flood plane west of the railroad.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

This project improves accessibility and mobility for pedestrians and improves drainage.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

The BNSF is requiring a bridge rather than a pedestrian/drainage box structure.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 98

Project Name: Storm Sewer Detention Pond Maintenance **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	11,000	12,000	13,000	14,500	15,500	66,000	50,000
Other Prof Services	-	-	-	-	-	-	-
Construction	101,750	103,500	105,500	107,000	109,000	526,750	500,000
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	112,750	115,500	118,500	121,500	124,500	592,750	550,000
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project will rehabilitate city owned detention ponds and storm sewers to improve their storm water detention and drainage efficiency. The project will follow the recommendations in the Louisville Storm Water Master Plan completed in 2015. Costs include inflation based on Utility Model.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source (Storm Water Utility).

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project. Ongoing operational and maintenance will be completed by the operations division.

Justification:

Why is this equipment or project needed?

This project will ensure the detention ponds and storm sewers function as designed.

How does this project promote Program Goals?

Maintaining the City's infrastructure is consistent with a City Council goal of addressing aging infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project promotes effective conservation of resources.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 99

Project Name: Storm Water Maintenance | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	26,000	-	-	-	-	26,000	-
Total Equip/Project Costs	26,000	-	-	-	-	26,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This equipment will be an add on to the existing fleet, equipment will be used to transport tools and staff to job site.

Cost allocation methodology for projects with more than one funding source:

This equipment has one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that maybe used to support the project.

Justification:

Why is this equipment or project needed?

Equipment is needed to transport staff and equipment to job site.

How does this project promote Program Goals?

Maintain city storm water infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Equipment will complete maintenance metrics more efficiently.

What is the return on investment or cost/benefit for this project?

An operational storm water system.

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 100

Project Name: Storm Water Maintenance | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	18,000	-	-	-	-	18,000	-
Total Equip/Project Costs	18,000	-	-	-	-	18,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This equipment will be utilized to maintain the cities storm water system. Equipment will be used to access areas were larger equipment would cause damage to open space.

Cost allocation methodology for projects with more than one funding source:

This equipment has only one funding source.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that maybe used to support the project.

Justification:

Why is this equipment or project needed?

Maintain cities storm water system.

How does this project promote Program Goals?

Maintain cities storm water infrastructure.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Work will complete maintenance metrics more efficiently.

What is the return on investment or cost/benefit for this project?

An operational storm water system.

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 101

Project Name: Goodhue Ditch Storm Water Diversion **Submitted By:** Public Works **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	16,000					16,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction			80,000			80,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	16,000	-	80,000	-	-	96,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

The Project will divert excess storm water from Goodhue Ditch to Hecla Lake as a flood control measure. City currently releases storm water into Goodhue Ditch east of Enrietto Park and downstream users complain of the excess water. The rerouting of storm water from the ditch will reduce downstream flooding/liability.

Cost allocation methodology for projects with more than one funding source:

Costs include design, construction, and 10% contingency of a diversion structure near Hecla Lake. Project can be completely funded thru storm water utility fund. Alternately, staff will work with Goodhue Ditch to solicit participation in funding the project.

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project. The effort will require minor maintenance and monitoring by the Operations Division.

Justification:

Why is this equipment or project needed?

To reduce the potential of downstream flooding within the Goodhue Ditch.

How does this project promote Program Goals?

Reduces City exposure to claims associated with discharges of excess storm water to an irrigation ditch.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project promotes conformance to current drainage practice.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

Diverting storm water east of Main Street thru Coal Creek Station was considered. This alternative appears more costly. Another alternative is do nothing

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 102

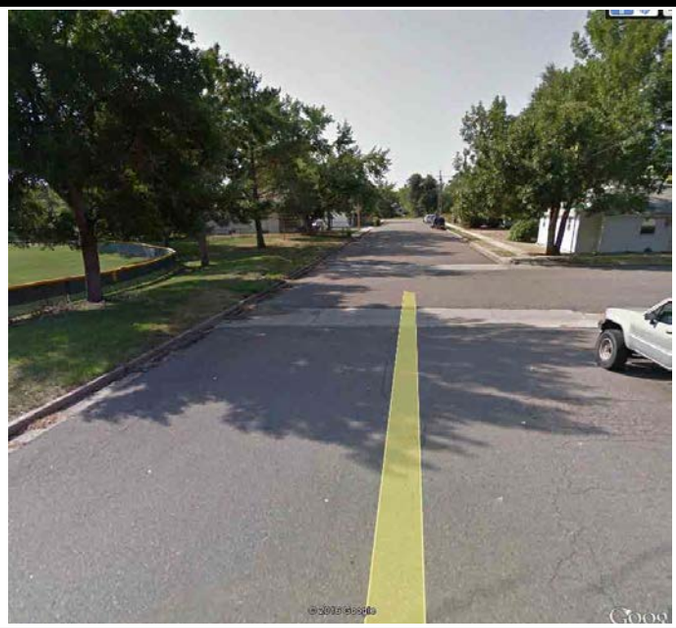
Project Name: Cottonwood Park Floodplain | **Submitted By:** Public Works | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Utilities	Storm Water	Storm Water Utility Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering					50,000	50,000	-
Other Prof Services	-	-	-	-	-	-	-
Construction					200,000	200,000	-
Other	-	-	-	-	-	-	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	-	-	-	-	250,000	250,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project will remove buildings from the floodplain at Cottonwood Dr and Garfield Ave. The piping and channels near this intersection are undersized. The project will design and construct upsized piping and channels to remove the buildings from the floodplain. Upon completion, a LOMR will be sent to FEMA for a floodplain map change.

Cost allocation methodology for projects with more than one funding source:

Project has only one funding source (Storm Water Utility).

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

No grants have been identified at this time that may be used to support the project. Urban Drainage Funding will be requested if available. Ongoing operational and maintenance will be completed by the operations division.

Justification:

Why is this equipment or project needed?

This project will remove building from the floodplain.

How does this project promote Program Goals?

The project will remove buildings from the floodplain reducing risk for the owners and lowering insurance premiums.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Project promotes the removal of structures from the floodplain.

What is the return on investment or cost/benefit for this project?

N/A

What alternatives to this project have been considered?

No alternatives have been considered.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 103

Project Name: Equipment Storage Building | **Submitted By:** Parks & Recreation | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Golf Course	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	9,000	-	-	-	-	9,000	-
Construction	110,400	-	-	-	-	110,400	-
Other	12,500	-	-	-	-	12,500	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	131,900	-	-	-	-	131,900	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Storage building for golf course equipment and granular products such as fertilizer, gypsum, wetting agents, etc.

Cost allocation methodology for projects with more than one funding source:

NA

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

Storing equipment inside will increase the equipments life span and decrease maintenance cost.

Justification:

Why is this equipment or project needed?

Current facility does not have adequate storage.

How does this project promote Program Goals?

Provide a building that can protect and add service life to over $1M worth of golf course equipment and inventory.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Well-maintained and cost-effective equipment and material will relate to happy return customers.

What is the return on investment or cost/benefit for this project?

Will increase life and trade-in value of equipment, allow us to purchase in bulk and improve safety of products currently stored outside.

What alternatives to this project have been considered?

Add on to current building.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 104

Project Name: Golf Clubhouse Roof Replacement | **Submitted By:** Public Works | **Version:** 9/13/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Recreation	Facilities Maintenance	Golf Course Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	40,000	-	-	-	-	40,000	-
Capital Equipment	-	-	-	-	-	-	-
Total Equip/Project Costs	40,000	-	-	-	-	40,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Replace asphalt and membrane roofing on golf couse clubhouse.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

The clubhouse has a number of different roof types of different ages, non of which are under warranty. Where the sloped roof meets the flat roof has a

How does this project promote Program Goals?

First, the roof needs to keep the facility dry. Second the sloped roof does lend some aethetics to the exterior of the building and the roof will maintain the

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Water damage from roof leaks can damage building components as well as building contents.

What is the return on investment or cost/benefit for this project?

The avoided damage costs by having a functional roof system is a factor to consider

What alternatives to this project have been considered?

Tear up portions of the existing roof to correct deficiencies has been considered, but utlimately you end up with a partial repair and no warranty.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 105

Project Name: Library Public Access Computer Upgrade | **Submitted By:** Library & Museum | **Version:** 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Cultural Services	Library Services	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	50,000	-	-	-	-	50,000	-
Total Equip/Project Costs	50,000	-	-	-	-	50,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Upgrade hardware, including four-year support, for the Library's 46 public use workstations.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

N/A

Justification:

Why is this equipment or project needed?

Current public workstations were put in place in 2013 and are due for a refresh in 2017. Systems will be out of support and end-of-life in 2017.

How does this project promote Program Goals?

Maintains current service levels for Library users.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Maintains current Library service levels for patrons.

What is the return on investment or cost/benefit for this project?

Benefit is customer satisfaction and access for all citizens to technology.

What alternatives to this project have been considered?

Postpone until 2018.

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 106

Project Name: Technology Hardware Replacements | Submitted By: Information Technology | Version: 9/15/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Administration & Support Services	Information Technology	Technology Management Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	35,000	35,000	35,000	35,000	35,000	175,000	-
Total Equip/Project Costs	35,000	35,000	35,000	35,000	35,000	175,000	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

Workstation/laptop/server/printer/copier and general hardware replacement costs to maintain a four year replacement cycle.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and the impacts to the operating budget:

None

Justification:

Why is this equipment or project needed?

Workstation/laptop/server/printer/copier and general hardware replacement costs to maintain a four year replacement cycle.

How does this project promote Program Goals?

Maintains current systems at supportable levels. Ensures responsiveness of systems and effective and efficient governance of resources.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Provides a high satisfaction level and promotes efficiency and effectiveness of business/process workflows.

What is the return on investment or cost/benefit for this project?

Measured in productivity and effectiveness of systems.

What alternatives to this project have been considered?

N/A

Five-Year Capital Improvement Program
Request for Capital Equipment or Capital Project

Identification and Funding Source:

Request # 107

Project Name: Fleet Replacement Vehicles **Submitted By:** Police **Version:** 9/16/2016

Program(s):	Sub-Program(s):	Funding Source(s):	Percent
Public Safety & Justice	Patrol & Investigations	Capital Projects Fund	100%
			100%

Estimated Cash Flow Schedule:

Equipment or Project Costs	Year 1 2017	Year 2 2018	Year 3 2019	Year 4 2020	Year 5 2021	Five-Year Total	Beyond 5 Years
Land Acquisition	-	-	-	-	-	-	-
Design & Engineering	-	-	-	-	-	-	-
Other Prof Services	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Capital Equipment	206,700	144,690	227,890	239,280	251,250	1,069,810	-
Total Equip/Project Costs	206,700	144,690	227,890	239,280	251,250	1,069,810	-
Grant(s) or Other Project Revenue	-	-	-	-	-	-	-
Impact to Annual Maint/Operating Costs	-	-	-	-	-	-	-

Description and Justification:



Description & Proposed Funding:

Equipment/Project Description:

This project is to budget for the replacement of vehicles in the police department fleet, through a plan developed cooperatively between the Police Department and the Public Works Fleet Manager. The funding for the police vehicle replacement comes from depreciating vehicles in the police fleet on a continuing basis. 2017-2 Marked/1 Unmarked Patrol Vehicles, 2018-1 Marked/1 Unmarked Patrol Vehicles, 2019-3 Marked Patrol Vehicles, 2020-2 Marked/1 Unmarked Patrol Vehicles, and 2021-2 Marked/1 Unmarked Patrol Vehicles.

Cost allocation methodology for projects with more than one funding source:

N/A

Project revenue or grants, if any, the will support the project and

The project is funded through the Fleet Management Fund 068-110-55410-01 and grants are not available for the purchase of general fleet police vehicles. The vehicles purchased are depreciated through a planned schedule within the department budget in the line item 010-321-53950-00 for Vehicle/Equipment Replacement. Maintenance costs for the police vehicles are included in the Public Safety Budget under Auto Expense-Parts and Repairs 010-321-52220-01.

Justification:

Why is this equipment or project needed?

Response to emergency and non-emergency calls for service.

How does this project promote Program Goals?

Safety.

What impact will this project have on the Key Indicators for this Program or Sub-Program?

Low crime rate and citizen satisfaction level.

What is the return on investment or cost/benefit for this project?

Needed service.

What alternatives to this project have been considered?

Availability of grant funding.

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City of Louisville

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2017-2018 Biennial Operating & Capital Budget

Financial Policies Tab

City of Louisville
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FINANCIAL POLICIES

Introduction

The City of Louisville is an organization charged with providing a wide range of services that are supported by a wide range of revenue sources. The City's Financial Policies have been established to guide the City in providing these services in the most efficient way possible within the bounds of available revenue.

Financial policies are central to a strategic, long-term approach to financial management and are intended to serve as a blueprint to achieve the financial stability required to accomplish the City's goals and objectives. More specifically, the intent of adopting a written set of financial policies is to institutionalize good financial management, clarify strategic intent for financial management, define certain boundaries and limits on actions that staff may take, support good bond ratings, promote long-term and strategic thinking, manage risks to financial condition, and comply with established best practices in public management.

The City's Financial Policies have been written in relatively broad terms as guidelines for financial management decisions. These policies should not be confused with administrative statements of operating procedure, which cover the detailed steps needed to accomplish business processes.

The City's Financial Policies shall be adopted by resolution of the City Council. The policies shall be reviewed annually by management and any modifications made thereto must also be approved by resolution of the City Council.

Definitions

- *Advanced Refunding* – a refunding in which the outstanding bonds are callable and remain outstanding for a period of more than 90 days after the issuance of the refunding bonds. Proceeds from the sale of the refunding bonds are used to purchase permissible legal securities, which are deposited into an escrow account.

- *Agencies* – federal agency securities and/or Government-sponsored enterprises.

- *Arbitrage* – the difference between the interest paid on the tax-exempt securities and the interest earned by investing the proceeds in higher-yielding taxable securities. The Internal Revenue Service regulates arbitrage on the proceeds from the issuance of municipal securities.

- *Bankers' Acceptance* – **a** draft or bill or exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

- *Broker* – brings buyers and sellers together for a commission.

- *Capital Budget* – the first year of the Five-Year Capital Improvement Plan. These amounts are automatically included in the annual budget process.

- *Capital Improvement Plan (C-I-P)* – a plan that describes the capital projects and associated funding sources the City intends to undertake in the next fiscal year plus four additional future years.

- *Collateral* – Securities, evidence of deposit or other property, which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies (Public Deposit Protection Act; CRS 11-10.5-101 et seq.)

- *Current Refunding* – a refunding in which the outstanding bonds are retried within 90 days after the new bonds are sold.

- *Competitive Bond Sale* – bonds are marketed to a wide audience of investment banking (underwriter) firms. Sealed bids are submitted at a specific date and time and the underwriter is selected based on its bid for the City's securities.

- *Dealer* – as opposed to a broker, acts as a principal in all transactions, buying and selling for his own account.

- *Delivery-versus-Payment* – delivery of securities with an exchange of money for the securities. Delivery-versus-receipt is delivery of securities with an exchange of a signed receipt for the securities.

- *Full Accrual Basis of Accounting* – under tis basis of accounting, revenue is recognized when earned and expenses are recognized when the liability is incurred.

- *Fund* – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves, and equities, which are segregated for the purpose of carrying out specific activities or attaining certain objectives.

- *Fund Balance* – the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources in a governmental fund.

    - *Non-spendable Fund Balance* – fund balance that is inherently non-spendable, such as the long-term portion of loans receivable, the principal of an endowment, and inventories.

    - *Restricted Fund Balance* – fund balance that has externally enforceable limitations on its use, imposed by parties such as creditors, grantors, or laws and regulations of other governments.

    - *Committed Fund Balance* – fund balance with limitations imposed by the government itself at its highest level of decision making. For example, for the City of Louisville, this would be limitations imposed on fund balance by the Council through an ordinance or resolution.

- *Assigned Fund Balance* – fund balance that is earmarked for an intended use at either the highest level of decision making or by a body or an official designated for that purpose.

- *Unassigned Fund Balance* – all fund balances that are left after considering the other four categories. Use is the least restricted in this category of fund balance.

- *Unrestricted Fund Balance* – a category of fund balance that comprises committed fund balance, assigned fund balance, and unassigned fund balance. Unrestricted fund balance is, therefore, unconstrained or the constraints are self-imposed, so they could be lifted in order to make fund balances available for other purposes.

- *General Fund Operating Expenditures* – as used in the financial indicators, this term refers to total General Fund expenditures, less non-recurring interfund transfers-out.

- *General Fund Operating Revenue* – as used in the financial indicators, this term refers to total General Fund revenue, less other financing sources (such as sales of assets) and interfund transfers-in.

- *General Fund Recurring Expenditures* – as used in the financial indicators, this term refers to total General Fund expenditures, less non-recurring interfund transfers-out.

- *General Fund Recurring Revenue* – as used in the financial indicators, this term refers to total General Fund revenue, less non-recurring building-related revenue, non-recurring and non-operational grants, other financing sources, and interfund transfers-in.

- *General Fund Sales Tax Revenue* – as used in the financial indicators, this term refers to total sales tax revenue less any sales tax rebates due to Business Assistance Packages.

- *General Obligation Bonds* – bonds backed by the "full faith and credit" of the City. Bondholders have the authority to compel the City to use its taxing power, or to use other revenue sources, to generate the revenue necessary to repay the bonds. General obligation bonds are subject to the City's debt limitation and voter approval is required.

- *Liquidity* – refers to the ease in which an asset can be converted into cash without a substantial loss of value.

- *Modified Accrual Basis of Accounting* – under this basis of accounting, revenue is recognized when it become both measurable and available. Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when they are expected to draw on current spendable resources.

- *Negotiated Bond Sale* – the City selects the underwriter in advance of the bond sale. The Financial Advisor and City staff work with the underwriter to bring the issue to the market and negotiate all rates and terms of the sale.

- *Open Space & Parks Fund Targeted Fund Balance* – as used in the financial indicators, this term refers to 15% of current operating expenditures plus an amount sufficient to cover the City's share of the total projected cost of acquiring the three highest priority candidate open space properties

- *Private Bond Placement* – the City sells its bonds to a limited number of sophisticated investors, and not the general public.

- *Program* – A set of activities, operations, or organizational units designed and directed to accomplish specific service outcomes or objectives for a defined customer.

- *Refunding* – refinancing an outstanding bond issue by issuing new bonds.

- *Revenue Bonds* – bonds secured by revenue generated by user fees or by other non-ad valorem revenue sources typically generated by the project being financed. Only the specific revenue source is pledged for the bond repayment. No taxing power or General fund pledge is provided as security. Revenue bonds are not subject to the City's debt limitation and voter approval is not required.

- *TABOR* – the Taxpayer Bill of Rights amendment to the Colorado Constitution and other Colorado law and court decisions.

- *Treasuries* – securities issued by the U.S. Treasury to finance the national debt. Treasury Bills are non-interest bearing discount securities that mature in one year or less. Treasury Notes are coupon bearing securities having initial maturities of two to ten years. Treasury Bonds are coupon-bearing securities having initial maturities of more than ten years.

- *Underwriter* – a dealer that purchases new issues of municipal securities from the issuer and resells them to investors. The difference between the price at which the bonds are bought and the price at which they are offered to investors is the underwriter's discount.

- *Utility Fund Budgetary Basis Expenses* – as used in the financial indicators, this term refers all expenses under the City's budgetary basis of accounting, less capital outlay and interfund transfers-out.

- *Working Capital* – current assets less current liabilities. Used as a measure of *reserves* in proprietary funds. Proprietary funds, unlike governmental funds, report both capital assets and long-term debt, even though neither is directly relevant to near-term financing. Therefore, the difference between proprietary fund assets and liabilities (net position) is not equivalent to the fund balance reported in governmental funds, and is not a useful indicator of *reserves*.

- *Yield* – the rate of annual income return on an investment, expressed as a percentage. Income yield is obtained by dividing the current dollar income by the current market price for the security. Net yield or yield to maturity is the current income yield minus any premium above par or plus any discount from par in purchase price, with the adjustment spread over the period from the date of purchase to the date of maturity of the bond.

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FINANCIAL POLICIES

General Policies

Policy Section: 1
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

General Policies are financial policies that are not easily categorized under any of the other policy sections. Among other things, these policies will direct management to calculate specific information about the City of Louisville's current fiscal condition, past and future trends, as well as providing guidelines for making fiscal decisions and assuring that the City continues to pursue a financially prudent course.

Policies

1.1 **Financial Indicators.** The City of Louisville shall annually calculate and publish financial indicators consistent with those listed in Appendix "A". All indicators shall be calculated as of year-end and published each year in the budget document, along with the previous year's indicators for up to ten years. Any indicator that shows a warning trend when compared to prior years shall be more closely analyzed for reasons why a change has occurred.

City of Louisville, Colorado
Financial Policies
General Policy 1.1
Appendix A - Financial Indicators

Category	Description	Formula	Warning Trend
Revenue:			
	General Fund Revenue Per Capita	General Fund Operating Revenue / Population	Decrease
	General Fund Intergovernmental Revenue	General Fund Intergovernmental Revenue / General Fund Operating Revenue	Increase
	General Fund Sales Tax	General Fund Sales Tax Revenue / General Fund Operating Revenue	Decrease
	General Fund Property Tax	General Fund Property Tax Revenue / General Fund Operating Revenue	Decrease
	General Fund Actual Revenue vs. Budget	General Fund Actual Revenue / General Fund Budgeted Revenue	Decrease
Expenditures:			
	General Fund Expenditures Per Capita	General Fund Operating Expenditures / Population	Increase
	General Fund Expenditures vs. Budget	General Fund Actual Expenditures / General Fund Budgeted Expenditures	Increase
	City-Wide Employees Per Capita	City-Wide Employees (FTE's) / Population	Increase
	City-Wide Employee Benefit Cost	City-Wide Employee Benefits Cost / City-Wide Employee Wages Cost	Increase
Operating Position:			
	General Fund Operational Surplus/(Deficit)	General Fund Recurring Revenue / General Fund Recurring Expenditures	Decrease
	General Fund Operating Margin	General Fund Operational Surplus/(Deficit) / General Fund Recurring Revenue	Decrease
	General Fund Reserves	General Fund Unrestricted Fund Balance / General Fund Operating Expenditures	Decrease
	Open Space & Parks Fund Reserves	Open Space & Parks Fund Total Fund Balance / Open Space & Parks Fund Targeted Fund Balance	Decrease
	Water Utility Fund Working Capital	Water Utility Fund Working Capital / Water Utility Fund Budgetary Basis Expenses	Decrease

(continued)

City of Louisville, Colorado
Financial Policies
General Policy 1.1
Appendix A - Financial Indicators
(continued)

Category	Description	Formula	Warning Trend
Operating Position: (continued)			
	Wastewater Utility Fund Working Capital	Wastewater Utility Fund Working Capital / Wastewater Utility Fund Budgetary Basis Expenses	Decrease
	Storm Water Utility Fund Working Capital	Storm Water Utility Fund Working Capital / Storm Water Utility Fund Budgetary Basis Expenses	Decrease
	Combined Utility Fund Debt Burden	Total Combined Utility Fund Revenue / Total Combined Utility Fund Debt Service	Decrease
	Combined Utility Fund Net Position	Combined Utility Fund Current Year Net Position / Combined Utility Fund Prior Year Net Position	Decrease
	City-Wide Cash & Investments	City-Wide Unrestricted Cash & Investments / City-Wide Current Liabilities	Decrease
	City-Wide Net Position	City-Wide Current Year Net Position / City-Wide Prior Year Net Position	Decrease
	City Wide Accumulated Depreciation	City Wide Accumulated Depreciation / City-Wide Depreciable Assets	Increase
	City-Wide Debt Per Capita	City-Wide Total Debt / Population	Increase

Financial Policies
Appendix A to General Policies, Section 1.1
Calculation of Financial Indicators
2006 - 2015

Indicator	2006	2007	2008
Revenue:			
General Fund Operating Revenue Per Capita (Nominal $'s)	693	773	752
General Fund Operating Revenue Per Capita (Constant $'s)	693	757	709
General Fund Intergovernmental Revenue (Percent of Total)	7%	9%	6%
General Fund Sales Tax - Net of BAP's (Percent of Total)	40%	40%	41%
General Fund Property Tax (Percent of Total)	16%	14%	16%
General Fund Actual Revenue vs. Budget	97%	111%	101%
Expenditures:			
General Fund Operating Expenditures Per Capita (Nominal $'s)	684	702	713
General Fund Operating Expenditures Per Capita (Constant $'s)	684	687	671
General Fund Operating Expenditures vs. Budget	96%	98%	96%
Full-Time Equivalents Per Capita	n/av	n/av	n/av
City-Wide Employee Benefit Cost As Percent Of Wages	27%	28%	27%
Operating Position:			
General Fund Operational Surplus/Deficit (Op Rev/Op Expend)	101%	110%	106%
General Fund Operating Margin (Surplus as Percent of Revenue)	1%	9%	5%
General Fund Reserves (As Percent of Operating Expenditures)	29%	41%	35%
Open Space & Parks Fund Reserves	n/ap	n/ap	n/ap
Water Utility Fund Working Capital (As % of Op Expenses)	63%	91%	114%
Wastewater Utility Fund Working Capital (As % of Op Expenses)	671%	753%	663%
Storm Water Utility Fund Working Capital (As % of Op Expenses)	n/ap	361%	979%
Combined Utility Fund Debt Burden (Op Rev/Debt Service)	4.4	5.0	5.3
Combined Utility Fund Net Postion (% Change from Prior Year)	n/av	104%	103%
City-Wide Cash & Investments (Cash/Current Liabilities)	13.9	17.9	14.2
City-Wide Net Position (% Change from Prior Year)	n/av	112%	103%
City-Wide Accumulated Depreciation (As % of Depreciable Assets)	31%	40%	42%
City-Wide Debt Per Capita (Nominal $'s)	1,473	1,370	1,267
City-Wide Debt Per Capita (Constant/Real $'s)	1,473	1,341	1,193

Notes:

[1] The decline in sales tax and property tax as a percentage of total general fund revenue is due to large increases in other General Fund sources - specifically, building-related revenue.

[2] The recent decline in General Fund reserves is due to one-time, non-recurring transfers to other funds.

[3] The declines in Utility Fund's working capital as a percent of operating expenditures is due to a reduction in reserves to fund capital projects and an increase in operating costs.

[4] The decline in cash and investments as a percent of current liabilities is due to a moderate decline in cash and a significant increase in the current portion of long-term Utility Fund debt.

[5] The increase in debt is due to the issuance of Utility Bonds to fund a wastewater treatment plant upgrade and various storm water improvements.

2009	2010	2011	2012	2013	2014	2015	Warning Trend	
709	735	762	802	839	867	886	Decrease	
673	684	684	706	719	722	730	Decrease	
6%	7%	7%	7%	7%	8%	7%	Increase	
40%	37%	37%	36%	36%	37%	37%	Decrease	
17%	17%	16%	15%	14%	13%	13%	Decrease	[1]
94%	107%	106%	108%	111%	106%	102%	Decrease	[1]
727	701	702	731	738	765	786	Increase	
689	653	630	644	633	638	648	Increase	
96%	97%	97%	98%	96%	94%	93%	Increase	
n/av	n/av	0.0099	0.0099	0.0100	0.0100	0.0108	Increase	
27%	26%	26%	26%	27%	28%	28%	Increase	
98%	105%	109%	110%	114%	113%	113%	Decrease	
-3%	5%	8%	9%	12%	12%	11%	Decrease	
33%	40%	48%	30%	45%	24%	34%	Decrease	[2]
n/ap	n/ap	n/ap	n/ap	n/ap	n/ap	100%	Decrease	
97%	60%	68%	144%	228%	242%	193%	Decrease	[3]
670%	610%	652%	646%	615%	608%	288%	Decrease	[3]
1119%	1372%	1008%	1174%	1327%	1072%	595%	Decrease	[3]
4.0	4.1	5.4	7.7	11.4	11.3	7.1	Decrease	
101%	99%	104%	108%	106%	107%	106%	Decrease	
10.6	9.3	17.5	15.7	15.4	8.9	4.2	Decrease	[4]
100%	101%	104%	106%	104%	106%	105%	Decrease	
42%	43%	44%	46%	47%	47%	43%	Increase	
1,173	1,041	917	804	693	653	2,173	Increase	[5]
1,112	969	823	707	594	544	1,790	Increase	[5]

City of Louisville
COLORADO • SINCE 1878

FINANCIAL POLICIES

Reserve Policies

Policy Section: 2
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

The City of Louisville desires to maintain an appropriate level of financial resources to guard its citizens against service disruption in the event of unexpected revenue shortfalls or unanticipated one-time expenditures. This policy is also intended to document the appropriate reserve levels to protect the City's credit worthiness and maintain its good standing with bond rating agencies.

Reserves are accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities. This policy establishes the reserve amounts the City will strive to maintain in its General Fund and its other major operating funds. This policy also stipulates the conditions under which those reserves may be used and how the reserves will be replenished if they fall below established reserve amounts.

The City will measure its compliance with this policy as of December 31st of each year, as soon as practical after final year-end information is audited and becomes available.

Policies

2.1 **General Fund Reserves.** The minimum unrestricted fund balance of the General Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures less any interfund transfers to other funds, regardless of whether the transfers are considered recurring or non-recurring.

While the minimum unrestricted fund balance is set at 15% of current operating expenditures, the targeted unrestricted fund balance will be at or above 20% of current operating expenditures. This higher target is in recognition of:

- the General Fund's reliance on revenue sources that are subject to fluctuations (sales and use taxes);
- the General Fund's exposure to unexpected and significant one-time expenditure outlays (transfers to the Capital Projects Fund, mid-year changes to operations, disasters, etc.); and
- the potential drain on General Fund resources from other funds (recurring support transfers to the Open Space & Parks Fund and the Cemetery Fund).

The use of General Fund reserves will be limited to addressing unanticipated, non-recurring needs. Reserves shall not normally be used for recurring annual operating expenditures.

However, reserves may be used to provide the City time to restructure operations (as might be required in an economic downturn), but such use will only take place in the context of a long-term financial plan. Use of reserves below the 20% target requires authorization from City Council.

In the event reserves are used resulting in an unrestricted fund balance below the 15% minimum, a plan will be developed to replenish the reserves as quickly as reasonably possible and presented as part of a long-term financial plan. Methods of replenishing fund balance may include the use of non-recurring revenue, year-end surpluses, and, if legally permissible, excess resources from other funds.

2.2 **Open Space & Parks Fund Reserves.** The entire fund balance for the Open Space and Parks Fund is restricted by voters for acquisition, development, and operation of open space, trails, wildlife habitats, wetlands, and parks.

The minimum fund balance of the Open Space and Parks Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures include only open space and parks operations and exclude all interfund transfers and capital outlay.

The targeted fund balance of the Open Space and Parks Fund will include the minimum fund balance *plus* an amount sufficient to cover the City's share (considering other likely joint partners) of the total projected cost of acquiring the three highest priority candidate open space properties. As the highest priority properties are purchased, this amount will be adjusted.

Use of reserves below the targeted amount requires authorization from City Council. In the event reserves are used to acquire open space property resulting in a fund balance below the targeted amount, a plan will be developed to replenish the reserves as quickly as reasonably possible and presented as part of a long-term financial plan. Methods of replenishing fund balance may include transfers from other funds, securing loans from other agencies to jointly purchase property, seeking approval of bonds to finance property acquisition, and/or delaying/reducing expenditures for development, construction, operation, and maintenance of open space zones, trails, wildlife habitats, wetlands, and parks.

2.3 **Cemetery Fund Reserves.** The minimum unrestricted fund balance of the Cemetery Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures, excluding interfund transfers and capital outlay.

The Cemetery Fund requires a recurring annual transfer from the General Fund to fund its operational deficit. This transfer will be adjusted on an annual basis to ensure that the unrestricted fund balance of the Cemetery Fund is maintained at or above 15% of current operating expenditures.

2.4 **Combined Utility Fund Reserves.** The Water, Wastewater, and Storm Water Utility Funds are enterprise funds and, therefore, the measure of reserves is based on levels of working capital rather than on levels of fund balance. It is important to maintain adequate levels of working capital in these funds to mitigate risks and to ensure a stable fee structure and service level.

The minimum working capital for the Water, Wastewater, and Storm Water Utility Funds shall be maintained at or above 25% of current operating expenses, as measured on the City's budgetary basis. For purpose of this policy, operating expenses are defined as all budgetary-basis expenses, excluding interfund transfers and capital outlay.

City of Louisville
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FINANCIAL POLICIES

Debt Policies

Policy Section: 3
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

To enhance creditworthiness and engage in prudent financial management, the City of Louisville is committed to systematic capital planning and long-term financial planning. Maintaining the City's bond rating is an important objective and, to this end, the City is continually working to improve its financial policies, budgets, forecasts, and financial health.

These policies establish criteria for the issuance of debt obligations by the City so that acceptable levels of indebtedness are maintained. The objectives of these policies are to ensure that the City obtains debt financing only when necessary, that the process for identifying the timing and amount of debt financing be as efficient as possible, that the most favorable interest rates and related issuance costs are obtained, and that future financial flexibility remains relatively unconstrained.

Debt financing includes general obligation bonds, revenue bonds, notes payable to the Colorado Water Resources & Power Development Authority, leases, and any other City obligations permitted to be issued or incurred under Colorado law, the City's Municipal Code, and the City's Charter.

This policy does not apply to the Urban Revitalization District, a legally separate entity, but a component unit of the City for financial reporting purposes.

Policies

3.1 **Use of Debt Financing.** Although the City will normally finance projects on a cash basis (pay-as-you-go), the City may decide that the most equitable way of financing a project is through debt financing (pay-as-you-use).

Factors which may favor *pay-as-you-go* financing include circumstances where:

- the project can be adequately funded from available current revenue and reserves;
- the project can be completed in an acceptable timeframe given the available resources;
- additional debt levels could adversely affect the City's credit rating or repayment sources; or
- market conditions are unstable or are not conducive to marketing debt.

Factors which may favor *pay-as-you-use* financing include circumstances where:

- current revenue or reserves are insufficient to pay project costs;
- a project is immediately required;
- revenue available for debt issues are considered sufficient and reliable so that long-term financing can be marketed with an appropriate credit rating, which can be maintained;
- market conditions present favorable interest rates and demand for municipal debt financing; or
- the useful life of the project or asset is five years or greater.

The City will not use long-term debt to finance any recurring purpose such as current operations. Debt financing will be used only for capital improvement projects and large equipment purchases. Debt payments shall not extend beyond the estimated useful life of the project or the equipment being financed.

3.2 **Limitations and Constraints on Debt Financing.** Per Article 12, Section 12-1, of the City of Louisville Charter, the total amount of the City's indebtedness shall not at any time exceed three (3) percent of the actual value, as determined by the County Assessor, of taxable property within the City, except such debt as may be incurred by supplying water.

Per Article 12, Section 12-3, of the City of Louisville Charter, any lease-purchase agreement, except for the acquisition of water rights, entered into by the City shall be approved by the City Council by non-emergency ordinance.

Per the Taxpayer Bill of Rights (TABOR) amendment to the Colorado Constitution, all multiple-year debt shall first be approved by the City's taxpaying electorate unless it is issued for a TABOR-defined government enterprise, refinances bonded debt at a lower interest rate, or sufficient cash reserves are pledged irrevocably for future payments. The City's TABOR-defined enterprises include the Water Utility Fund, the Wastewater Utility Fund, the Storm Water Utility Fund, and the Golf Course Fund. Operating leases, lease-purchases, and certificates of participation (COP's) that are subject to annual appropriation are not considered multiple-year debt and are not subject to TABOR election requirements.

3.3 **Structure of Debt Financing.** City debt will be structured to achieve the lowest possible net interest cost given market conditions, the urgency of the capital project, and the nature and type of any security provided. City debt will be structured in ways that will minimize impacts on future financing flexibility. To the extent possible, repayment of debt shall be structured to rapidly recapture credit capacity for future use.

City debt will be amortized for the shortest period consistent with a fair allocation of cost to current and future beneficiaries of the project being financed, and in keeping with other related provisions of this policy. The City shall normally issue general obligation bonds or revenue bonds with a maximum life of twenty years or less.

The City will normally seek to amortize general obligation bonds and revenue bonds with level payments (principal plus interest) over the life of the issue. Pushing higher debt service costs to future years will only be considered under special circumstances. The City will also avoid repayment schedules that consist of low annual payments and a large payment of the balance due at the end of the term. There shall always be at least one interest payment in the first fiscal year after a bond sale. Principal repayment shall start no later than the second year after the bond issue.

Call provisions for bond issues shall be made as short as possible, consistent with the lowest interest cost to the City. Unless specific compelling reasons exist, all bonds shall be callable only at par.

Credit enhancements may be used if the costs of such enhancements are lower than the reduction in net debt service payments or if they provide other significant financial benefits to the City.

3.4 **Bond Counsel.** The City will retain an external bond counsel through a competitive process administered by the Finance Department and the City Attorney's Office. All debt issues of the City will include a written opinion by bond counsel on the validity of the bond offering, the security for the offering, and whether and to what extent interest on the bonds is exempt from income and other taxation.

3.5 **Financial Advisor.** The City will retain an external financial advisor through a competitive process administered by the Finance Department. For each debt issuance, the financial advisor will provide the City with information and recommendations on all aspects of the issuance, including market opportunities, method of sale, structure, term, pricing, and fees.

3.6 **Method of Sale.** As a matter of general policy, the City shall seek to issue its general and revenue bond obligations with a competitive sale process unless it is determined by the City's Financial Advisor and Finance Director that such a method will not produce the best results for the City. Other methods of sale that may be authorized by the Financial Advisor and Finance Director are a negotiated sales process and a private placement process.

Conditions that may favor a negotiated sale process are:

- The bond issue is, or contains, a refinancing that is dependent on market timing;
- At the time of the issuance, the interest rate environment or economic factors that affect the bond issue are volatile;
- The nature of the debt is unique and requires particular skills from the underwriter; or
- The debt issuance is bound by a compressed timeline due to extenuating circumstances that prevent a competitive process from being accomplished.

Whenever a negotiated sale process is determined to be in the best interests of the City, the City will use a competitive process to select its investment banking team.

In such instances where the City, through competitive bidding, deems the bids as unsatisfactory, or does not receive bids, it may, at the election of the Finance Director, immediately enter into a negotiated sale process or private placement process.

3.7 **Refunding of Debt.** Periodic reviews of all outstanding debts will be undertaken by the Finance Director and Financial Advisor to determine refunding opportunities. Refundings will be considered (within legal constraints) if and when there is a net economic benefit of the refunding, or if the refunding is essential in order to amend covenants to enhance operations and management. As a general rule, refundings will only be considered if the present value savings (net of all costs) of a particular refunding will exceed five percent (5%) of the refunded principal.

3.8 **Arbitrage Liability Management.** It is the City's policy to minimize the cost of arbitrage rebate and yield restriction while strictly complying with the law. The City will not issue obligations except for identifiable projects with very good prospects of timely initiation. Because of the complexity of the arbitrage rebate regulations and the severity of non-compliance penalties, the City will use the services of Bond Counsel and other arbitrage compliance experts when determining arbitrage liability, reporting, and exemptions.

3.9 **Financial Disclosure.** The City is committed to full and complete financial disclosure and to cooperating fully with rating agencies, institutional and individual investors, other levels of government, and the general public to share clear, comprehensible, accurate, and timely financial information. Continuing disclosure requirements under Rule 15c2-12 issued by the Securities and Exchange Commission (SEC) may apply to certain debt transactions of the City. The City will comply with all such Federal or other State reporting requirements on a timely basis. The City is committed to meeting continuing disclosure requirements of the national information repositories.

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FINANCIAL POLICIES

Revenue Policies

Policy Section: 4
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

The City of Louisville collects revenue from various sources, the largest of which are from sales and use taxes, utility fees, property taxes, and intergovernmental revenue. The structure, equity, fluctuation, and collection of revenue are important for financial stability and are reviewed by bond rating agencies to determine the City's credit quality.

Policies

4.1 **Diversification and Stabilization.** The City will strive to maintain a diversified and stable revenue system to reduce the overall effects of fluctuations in any one revenue source.

4.2 **Equity.** Revenue will be derived from a fair, equitable, and adequate resource base, while minimizing tax differential burdens. Services having a City-wide benefit shall be financed with revenue sources generated from a broad base, such as sales taxes and property taxes. Services where the customer determines the use shall be fully or partially financed with user fees and charges related to the level of service provided.

4.3 **Collections.** The City will monitor all taxes, fees, and charges to make sure they are equitably administered and collections are timely and accurate. The City will pursue collection of delinquent amounts (including related penalties and interest) as authorized by the Louisville Municipal Code.

4.4 **Recurring and Non-recurring Revenue.** The City's objective is to fund all recurring expenditures with recurring revenue. Non-recurring, one-time revenue should be used to fund only non-recurring, one-time expenditures. The preferred use of non-recurring revenue is to invest in projects that will result in long-term operational cost savings.

4.5 **Intergovernmental Revenue.** The City will pursue intergovernmental aid, including grants, for those programs and activities that address a recognized need and are consistent with the City's goals and objectives, and will attempt to recover all allowable costs associated with those programs. The City will avoid using grants for ongoing service delivery needs. Any decision to pursue intergovernmental aid should only be made after consideration of the present and future funding requirements, costs of administering the funds, costs associated with special conditions or regulations attached to the aid, and ongoing operational costs after the aid period.

4.6 **User Fees and Services Charges.** The City will periodically recalculate the full cost of providing services in order to provide a basis for setting the associated user fee or service charge. Full cost shall incorporate direct and indirect costs, including operations (with City labor costs), maintenance, overhead, debt service, equipment, and capital charges. The intent of this policy is to set fees at a level that is related to the actual cost of producing the good or service. The City will also periodically examine and compare rates from other cities providing similar services. It is recognized that competing policy objectives may result in user fee levels that recover only a portion of the costs.

4.7 **Fees for Children's Recreational Services and Senior Programs.** The City may set fees for children's recreational programs and senior services at levels below the full cost of providing those services.

4.8 **Fees for Non-Resident City Services.** Non-residents may be required to pay higher fees than residents for City services.

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FINANCIAL POLICIES

Operating Budget Policies

Policy Section: 5
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

The formulation of the annual operating budget, including the publication of the budget document, is one of the most important financial activities that the City of Louisville undertakes each year. The budget process provides a comprehensive plan to deliver efficient services to residents and stakeholders of the City in a manner that aligns resources with the policies, goals, mission, and vision of the City. This policy is intended to provide guidelines to assist in the formulation of financial discussion and the broader implications of financial decisions. This policy shall apply to all funds with an adopted budget.

Policies

5.1 **Budgetary Basis of Accounting.** The "basis of accounting" is a term used to describe the timing of revenue and expenditure recognition. In other words, when the effects of transactions or events should be recognized. In governmental accounting, the basis of accounting used for financial reporting purposes, as required by generally accepted accounting principles (GAAP), is not required for use in preparing a budget document. Under GAAP, governmental funds are required to utilize a modified accrual basis of accounting and proprietary funds (enterprise and internal service) are required to utilize a full accrual basis of accounting for financial reporting purposes. The City of Louisville's *budgetary* basis of accounting is a modified accrual basis for *all* fund types, including proprietary funds. Some of the differences between the City's budgetary basis of accounting and the GAAP basis of accounting for proprietary fund types are:

- *Issuance of debt* – budgeted as a revenue item, adjusted at year-end to a liability for financial reporting purposes.
- *Principal payment on debt* – budgeted as an expense item, adjusted at year-end to a reduction in the liability for financial reporting purposes.
- *Capital acquisition* – budgeted as an expense item, adjusted at year-end to an asset acquisition for financial reporting purposes.
- *Depreciation* – not recognized for budgeting purposes, recorded at year-end as an expense for financial reporting purposes.

5.2 **Level of Budgetary Control.** The level of budgetary control is the level at which spending cannot exceed the budgeted amount without City Council authorization. The level of control is also the level of detail the City Council approves in the appropriation resolution. The City's current level of budgetary control is at the fund level. However, department management is responsible for administering their respective programs within the financial constraints described by the budget as adopted.

Article 11, Section 11-6 of the City of Louisville Charter states, *"During the fiscal year, no officer or employee shall expend or contract to expend any money, or incur any liability, or enter into any contract which, by its terms, involves the expenditure of money in excess of the amounts appropriated by the City Council. Any contract, verbal or written, made in violation of this subsection shall be void, and no moneys of the City shall be paid on such contract; except that the City Council may ratify such a contract if it determines that ratification would be in the best interest of the City, and if it adopts a resolution making the necessary appropriation."*

5.3 **Balanced Budget.** The City's definition of a balance budget requires each fund's revenue plus appropriated fund balance/working capital to be equal to, or greater than, each fund's total appropriations. However, it is the City's intent to go further and develop *structurally* balanced budgets for the General Fund and the other major operating funds (excluding capital project funds). In a structurally balanced budget, annual recurring revenue will be projected to equal or exceed annual recurring expenditures for each fund. If a structural imbalance (recurring expenditures exceeding recurring revenue) should occur in the General Fund or in any of the major operating funds, a plan will be developed and implemented to bring the budget back into structural balance.

5.4 **Budget Form.** Article 11, Section 11-2 of the City of Louisville Charter states, *"The proposed budget shall provide a complete financial plan for the City in a format acceptable to the City Council. Except as otherwise provided by this Charter, the proposed budget shall be prepared in accordance with State statutes establishing the local government budget law and the local government uniform accounting law."*

5.5 **Capital Improvement Plan (C-I-P).** A Five-Year Capital Improvement Plan will be presented to the City Council for consideration during the budget development process. The annual capital budget will be based on the first year of the approved C-I-P.

5.6 **Long-Term Financial Plan (LTFP).** Five-year financial forecasts for each of the City's major operating funds will be presented to the City Council for consideration during budget development. The LTFP will coordinate the C-I-P with the operating budget and will provide insight into potential future financial imbalances so that action can be taken before a crisis occurs.

5.7 **Budget Amendment.** The City Council may amend or supplement the budget by resolution at any time after its initial adoption. A public hearing is required.

5.8 **Budget Control System.** The City will develop and maintain a budgetary control system to help it adhere to the budget. All departments are part of the budget control system and will have access to individual department reports that compare budget-to-actual financial performance. The Finance Department will report City-wide budget-to-actual performance on a monthly basis for both revenue and expenditures to the City Finance Committee.

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FINANCIAL POLICIES

Investment Policies

Policy Section: 6
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

It is the policy of the City of Louisville to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands and conforming to all Colorado Revised Statutes, the City of Louisville Charter, and the City of Louisville Municipal Code.

The provisions of this investment policy shall apply to all funds held in the custody of the City and all of its offices. Except for cash in certain restricted and special funds, the City shall consolidate, or "pool", cash and investment balances from all funds to maximize investment earnings and to increase efficiencies with regards to investment pricing, safekeeping, and administration. The investment income derived from the pooled cash and investment accounts shall be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

Policies

6.1 **Objectives.** In order of priority, the primary objectives of investment activities shall be safety, liquidity, and yield:

- *Safety.* Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio through the mitigation of credit risk and interest rate risk.

- *Liquidity.* The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This shall be accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands. Furthermore, since all possible cash demands cannot be anticipated, the portfolio shall consist largely of securities with active secondary or resale markets. In addition, a portion of the portfolio may be placed in local government investment pools (LGIPs) which offer same-day, constant dollar liquidity for short-term funds.

- *Yield.* The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary

importance compared to the safety and liquidity objectives described above. Securities generally shall be held to maturity with the following exceptions:

- o A security with a declining credit may be sold early to minimize loss of principal.
- o A security swap would improve the quality, yield, or target duration of the portfolio.
- o Liquidity needs of the portfolio require the security to be sold.

6.2 **Delegation of Authority.** The Finance Director shall be the designated investment officer of the City and shall be responsible for all investment decisions and activities, under the direction of the City Manager. The Finance Director shall establish investment policy procedures for the operation of the investment program consistent with this policy. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Finance Director.

The Finance Director may delegate the authority to conduct investment transactions and manage the operation of the investment portfolio to one or more subordinates and/or an external registered investment advisor who shall act in accordance with established procedures on internal controls and in compliance with this investment policy.

6.4 **Legal Investments.** All investments shall be made in accordance with Colorado Revised Statutes (CRS) as follows: CRS 11-10.5-101, et seq., Public Deposit Protection Act; CRS 24-75-601, et seq., Funds - Legal Investments for Government Units; CRS 24-75-603, et seq., Depositories; CRS 24-75-701 and 702, et seq., Local Governments - Local Government Pooling and that the investment or deposit meets the standard established in section CRS 15-1-304. Any revisions or extensions of these sections of the CRS will be assumed to be part of this Investment Policy immediately upon enactment.

To the extent possible, the City shall attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not directly invest in securities maturing more than five (5) years from the settlement date or in accordance with state and local statutes and ordinance. Pursuant to CRS Section 24-75-601.1(1), as amended from time to time, and subject to the limitations set forth therein, the securities listed herein shall be eligible for investment of public funds by the City. In the event of a conflict between CRS 24-75-601.1(1) and this policy, other than this policy being more restrictive that CRS 24-75-601(1), CRS 24-75-601.1(1) shall control. Nothing herein shall preclude the City from adopting a policy to permit securities other than those listed in CRS 24-75-601.1(1) for investment of public funds.

CRS 24-75-601(1) and this policy authorize the following investments:

- Any security issued by, fully guaranteed by, or for which the full credit of the United States Treasury is pledged for payment; allowing for inflation indexed securities. The period from the date of settlement of this type of security to the maturity date shall be no more than five years, unless the City Council authorizes investment for a period in excess of five years.

- Any security issued by, fully guaranteed by, or for which the full credit of the following is pledged for payment: The Federal Farm Credit Bank, A Federal Home Loan Bank, the Federal Home Loan Mortgage Corporation, The Federal National Mortgage Association, the Government National Mortgage Association, or an entity or organization that is not

listed in this paragraph but that is created by, or the creation of which is authorized by, legislation enacted by the United States Congress and that is subject to control by the federal government that is at least as extensive as that which governs an entity or organization listed in this paragraph. The period from the date of settlement of this type of security to its maturity date shall be no more than three years. Any entity or organization listed in this paragraph may represent up to but not more than 35% of the investment portfolio. The total of the above mentioned entities or organizations and inclusive of corporate or bank securities cannot represent more than 95% of the investment portfolio.

- Any security that is a general or revenue obligation of any state of the United States, the District of Columbia, or any territorial possession of the United States or of any political subdivision, institution, department, agency, instrumentality, or authority of any of such governmental entities. The period from the date of settlement of this type of security to the maturity date shall be no more than three years.

- Any interest in a local government investment pool pursuant to CRS 24-75-701, et seq.

- Any guaranteed investment contract (GIC) if at the time the contract or agreement is entered into, the long-term credit rating, financial obligations rating, claims paying ability rating, or financial strength rating of the party, or of the guarantor of the party, with whom the public entity enters the contract or agreement is, at the time of issuance, rated in one of the two highest rating categories by two or more nationally recognized securities rating agencies that regularly issue such ratings. Contracts or agreements purchased under this paragraph shall not have a maturity period greater than three years.

- Any dollar-denominated corporate or bank security issued by a corporation or bank that has a maturity of less than three years from the date of settlement and, at the time of purchase, must carry at least two credit ratings from any of the nationally recognized credit rating agencies and must not be rated below “AA– or Aa3” by any credit rating agency. The aggregate value of all securities referred to in this paragraph shall equal no more than 25% of the total portfolio.

- Money market instruments, such as commercial paper or bankers' acceptance, must carry at least two credit ratings from any of the nationally recognized credit rating agencies and must not be rated below "A1, P1, or F1" by any credit rating agency.

- Any money market fund that is registered as an investment company under the federal “Investment Company Act of 1940”, as amended, at the time the investing public entity invests in such fund. The money market fund must: 1) have no commission fee on the charged on purchases or sales of shares; 2) have a constant daily net asset value per share of $1.00; 3) limit assets of the fund to U.S. Treasury Securities; 4) have a maximum stated maturity and weighted average maturity in accordance with Federal Securities Regulation 270-2A-7; and 5) have a rating at the time of purchase of at least AAAm by Standard & Poor’s or Aaa/MRI+ Moody’s

- The purchase of any repurchase agreement of marketable securities referred to in the preceding paragraphs. A Master Repurchase Agreement must be executed with the bank or dealer. The securities must be delivered to the City’s custodian or to a third-party custodian or third-party trustee for safekeeping on behalf of the City. The title to or

a perfected security interest in such securities along with any necessary transfer documents must be transferred to the City or the City's custodian. The collateral securities of the repurchase agreement must be collateralized at no less than one hundred two percent and marked to market no less frequently than weekly. Collateralization is required per the Public Deposit Protection Act, CRS 11-10.5-101 et seq. The securities subject to the repurchase agreement may have a maturity in excess of five years. The repurchase agreement itself may not have a maturity of more than five years from the date of settlement unless the City Council authorizes investment for a period in excess of five years.

- Certificates of deposit in state or national banks or in state or federally chartered savings banks, which are state-approved depositories per CRS Section 24-75-603, et seq. (as evidenced by a certificate issued by the State Banking Board) and are insured by the FDIC. Certificates of deposit, which exceed the FDIC insured amount, shall be collateralized in accordance with the Colorado Public Deposit Protection Act. Certificates of deposit must comply with CRS Section 30-10-708 (1). The aggregate value of all certificates of deposit shall equal no more than 25% of the total portfolio.

6.4 **Standards of Care and Performance.** The "reasonable prudence" standard shall be used by investment officials in the context of managing an overall portfolio. The "reasonable prudence" standard provides that investments shall be made with the judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not in regard to speculation, but in regard to the permanent disposition of funds, considering the probable income as well as the probable safety of the capital.

Investment officers acting in accordance with written procedures and the investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

In addition, officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose to the City Manager any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the City.

6.5 **Authorized Financial Institutions, Depositories, and Broker-Dealers.** Unless utilizing the services of an external registered investment advisor, the Finance Department shall maintain a list of financial institutions and depositories authorized to provide investment services to the City. In addition, the Finance Department shall maintain a list of approved security broker/dealers that may include "primary" dealers or regional dealers qualifying under Securities and Exchange Commission Rule 15C3-1 (uniform net capital rule). To qualify for consideration for investment transactions with the City, all financial institutions and broker-dealers must supply the following, as appropriate:

- Proof of state registration (except for those firms providing safekeeping and custodial services only).
- Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines.
- Proof of Financial Industry Regulatory Authority (FINRA) certification.
- Evidence of adequate insurance coverage.
- Certification of having read and understood and agreeing to comply with the City's investment policy.

An annual review of the financial condition and registration of all qualified financial institutions and broker/dealers will be conducted by the Finance Director.

6.6 **Safekeeping and Custody.** All trades of marketable securities will be executed "delivery versus payment" (where applicable) to ensure that securities are deposited in an eligible financial institution prior to the release of funds.

Securities will be held by an independent third-party custodian selected by the City and evidenced by safekeeping receipts in the City's name. The safekeeping institution shall provide on an annual basis a copy of its most recent report on internal controls (Statement of Standards 70).

Moreover, management is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft, or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the valuation of costs and benefits requires estimates and judgments by management. The internal controls structure should address the following points:

- Control of collusion.
- Separation of transaction authority from accounting and recordkeeping.
- Custodial safekeeping.
- Avoidance of physical delivery securities.
- Written confirmation of transactions for investments and wire transfers.
- Dual authorization of wire transfers.

Compliance with these controls shall be reviewed and confirmed through the City's annual independent audit.

6.7 **Performance Standards & Reporting**

The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow needs.

The City's investment strategy is passive. Given this strategy, the basis used by the Finance Director to determine whether market yields are being achieved shall be the ColoTrust local government investment pool, the one-year US Treasury Bill, and the two-year Agency Benchmark.

The Finance Director shall provide the Finance Committee monthly investment reports that provide the status and characteristics of the current investment portfolio. The investment report should include schedules on:

- Portfolio diversification.
- Maturity distribution.
- A listing of all securities held by authorized investment category.
- Par value, amortized book value, and market value for all securities held.
- Monthly activity – purchases, sales, calls, and interest received.

City of Louisville
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FINANCIAL POLICIES

Capital Asset Investment & Management Policies

Policy Section: 7
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

Capital assets have a major impact on the ability of the City of Louisville to deliver services, the economic vitality of the City, and the overall quality of life for the City's citizens. The purpose of this policy is to provide general guidelines for a comprehensive process of allocating limited resources to capital investments. This policy applies to all funds included in the City's Five-Year Capital Improvement Plan.

Policies

7.1 **General Process for Five-Year Capital Improvement Plan (C-I-P).** The Finance Department is responsible for coordinating the C-I-P process within the annual budget calendar and for compiling the requested, recommended, and adopted C-I-P document.

Each year, City departments will submit a list of prioritized projects for inclusion into the C-I-P. The City Manager will review the requests and make the final recommendations to City Council. City Council will review the recommended C-I-P and direct any changes for the final C-I-P. The first year of the C-I-P will be included in the Annual Operating & Capital Budget presented to the City Council for formal adoption in November.

The City shall provide meaningful opportunities for all stakeholders to provide input into the C-I-P development process.

7.2 **C-I-P Project Selection.** An objective set of criteria will be used to assess and evaluate project proposals. Although specific criteria may be updated from time to time, the following concepts are core principles to be considered in the development of such criteria:

- Long-Term Forecasts – Long-term forecasts will be prepared to better understand resources available for capital spending and to assess operational impacts and eventual maintenance and replacement costs.

- Impact of Other Projects – Projects shall not be considered in isolation. One project's impact on others should be recognized and costs shared between projects where appropriate.

- Full Costing – Cost analysis of a proposed project should encompass the entire cost of the project, including annual maintenance and other impacts to the operating budget.

- Predictable Project Timing & Scope – Schedule and scope estimates should be practical and achievable within the requested resources, including financial and human.

7.3 **Balanced C-I-P.** The adopted C-I-P will be balanced. This means that for the five year period, revenue plus the use of fund reserves will equal or exceed total project expenditures.

7.4 **Asset Maintenance & Replacement.** It is the City's intent to maintain its existing assets and a level that protects the initial capital investment and minimizes future maintenance and replacement costs. Based on an asset inventory and risk assessment, staff shall include recommendations for asset maintenance in the C-I-P. It is the City's intent to ensure that adequate resources are allocated to preserve the City's existing infrastructure to the best of its ability before allocating resources to other capital projects.

City of Louisville
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FINANCIAL POLICIES

Accounting, Auditing, & Financial Reporting Policies

Policy Section: 8
Adopted by Resolution No. 92, Series 2015
Effective Date: December 15, 2015

Purpose and Scope

The City of Louisville desires to maintain a system of financial management that safeguards City assets, promotes financial transparency, and provides timely, accurate, and relevant financial information to citizens, elected officials, and management. This policy pertains to all funds and operations of the City and, to the extent reasonably possible, all component units of the City.

Policies

8.1 **Accounting.** The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles applicable to state and local governments. The City's accounting and reporting policies will conform to the generally accepted accounting principles (GAAP).

8.2 **Auditing.** Article 11, Section 11-7 of the City of Louisville Charter states, *"The Council shall provide for a financial audit, which shall be performed at least annually by a certified public accountant selected by the Council. The Audit shall be performed in accordance with the State statutes establishing the local government audit law. Copies of the audit shall be made available for public inspection."*

In compliance with the Charter, an annual audit will be performed by an independent certified public accounting firm in accordance with Generally Accepted Governmental Auditing Standards and the auditor's opinion will be included in the City's Comprehensive Annual Financial Report (CAFR).

The City's Finance Department shall be responsible for managing the audit procurement process. The City Council will appoint the independent auditor and approve each year's audit engagement letter. The audit engagement term shall typically be for five to ten years, subject to annual review, approval, and appropriation.

8.3 **Audit Committee.** The City's Finance Committee will act as the City's Audit Committee. The Audit Committee will provide an independent review and oversight of the government's financial reporting processes, internal controls, and independent auditors. The City's independent auditors will meet with the Audit Committee at lease annually and have direct access to the Audit Committee if City staff is unresponsive to auditor recommendations or if

the auditors consider such communication necessary to fulfill their legal and professional responsibilities.

8.4 **Financial Reporting.** The City's Comprehensive Annual Financial Report (CAFR) will be published annually to present the results, financial position, and results of operations of the City for the prior year. As an additional independent confirmation of the quality of the City's financial information, the City will annually submit its CAFR to the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting program.

The Finance Department will provide monthly interim financial reports to the Finance Committee after the close of each month. The reports will be designed to keep the Committee continuously informed of the City's overall financial status.

8.5 **Internal Controls.** The goals and objectives of the City's internal control policies are to safeguard City assets and to foster reliance on public information for decision-making purposes at all levels both internally and externally. Management shall establish the presence of integrity, ethics, competence, and a positive control environment. Directors are responsible for establishing, executing, and maintaining control policies and procedures at the detail level within their specific departments.

The City's internal control structure will be based on the Committee of Sponsoring Organizations of the Treadway Commission on Fraudulent Financial Reporting (COSO) framework and comprised of the following elements:

- **Control Environment** – Factors include integrity and ethical values, commitment to competence, leadership philosophy and operating style, assignment of authority and responsibility, and policy and procedures;

- **Risk Assessment** – Routine assessment of risk and its impact on internal controls;

- **Control Activities** – Such as segregation of duties, authorization of transactions, retention of records, supervision and monitoring of operations, and physical safeguards;

- **Information and Communication** – Policies and procedures are documented and accessible; and

- **Monitoring** – Assessment of the quality of performance over time to determine whether controls are effective and track resolution achievements of identified problems.

8.6 **Capitalization of Assets.** The terms capital assets, capital outlay, and fixed assets are used to describe assets that are used in operations that have initial lives extending beyond a single reporting period, such as water rights, infrastructure, land, buildings, improvements other than buildings, and equipment. It is incumbent upon departments to maintain adequate control over all resources, including capital assets, to minimize the risk of loss or misuse.

Not all fixed assets are required to be reported on the City's balance sheet. Specifically, fixed assets with extremely short useful lives or fixed assets of small monetary value are properly reported as an "expenditure" or "expense" of the period in which they are acquired.

Fixed assets that are reported on the City's balance sheet are said to be "capitalized" and must meet the capitalization criteria outlined in this policy.

The City's capitalization criteria are, as follows:

- Assets should be capitalized only if they have an estimated useful life of at least two years following the date of acquisition.

- The capitalization thresholds shall normally be applied to individual items rather than to groups of similar items (e.g., chairs), unless the effect of doing so would be to eliminate a significant portion of total capital assets (e.g., library books).

- The capitalization threshold for each individual item is $5,000.

- Directors are responsible for establishing control and inventory procedures at the department level for non-capitalized assets such as office equipment, communications equipment, fleet management inventory, firearms, etc.

8.7 **Accounts Receivable Write-Off.** Accounts receivable is an asset account reflecting amounts owed to the City. Staff will make every effort to collect all receivables. Only receivables deemed uncollectible can be written off. In order to be deemed uncollectible, a receivable must meet the following criteria:

- All standardized collections procedures have been exhausted;

- Further measures to collect the debt have been determined as inappropriate; and

- The characteristics of the debt are such that write-off is appropriate (e.g., the debt is small relative to the cost of further collection efforts).

The City Manager or Finance Director is authorized to approve a write-off of up to $100 per individual account. Staff's request to write-off accounts greater than $100 must be approved by the Finance Committee. The amounts and reasons for all write-offs will be documented and made available for audit.

City of Louisville

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City of Louisville

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2017-2018 Biennial Operating & Capital Budget

Miscellaneous Tab

RESOLUTION NO. 60
SERIES 2016

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE CITY OF LOUISVILLE, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2017 AND ENDING ON THE LAST DAY OF DECEMBER 2017.

WHEREAS, the City Council of Louisville has appointed the City Manager to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, the City Manager submitted a proposed budget to the City Council of Louisville on September 20, 2016, for its consideration; and

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on October 18, 2016, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, whatever increases may have been made in the expenditures, like increases have been made to revenue, or reserves have been used, so that the budget remains in balance, as required by law.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOUISVILLE, COLORADO:

SECTION 1. That the estimated revenue and expenditures for each fund as provided for in the budget are as summarized below in Schedule A.

SECTION 2. That the budget as submitted, amended, and herein summarized by fund, a copy of which is attached hereto and incorporated herein by this reference, hereby is approved and adopted as the budget of the City of Louisville for the calendar year beginning on the first day of January 2017 and ending on the last day of December 2017.

SECTION 3. That the budget hereby approved and adopted shall be signed by the Mayor and City Clerk and made a part of the public record of the City of Louisville, Colorado.

Schedule A
City of Louisville, Colorado
Summary of Budgeted Revenue, Expenditures, and Projected Changes to Fund Balances
All Funds
2017 Budget

	General Fund	Special Revenue Funds	Capital Project Funds	Debt Service Fund	Enterprise Funds (Bdgt Basis)	Internal Service Funds (Bdgt Basis)	Total All Funds
Beginning Balance *[1]*	3,866,469	5,133,310	3,688,517	723,000	21,549,898	843,171	35,804,365
Revenue & Other Sources:							
General Revenue	14,256,750	1,969,030	5,781,420	837,350	-	-	22,844,550
Administration & Support Services	85,730	25,200	81,050	-	-	317,130	509,110
Community Design	1,756,030	644,070	-	-	-	-	2,400,100
Public Safety & Justice	136,310	-	-	-	-	-	136,310
Transportation	661,970	50	114,000	-	-	-	776,020
Utilities	-	-	-	-	23,258,690	-	23,258,690
Parks	1,400	377,560	529,290	-	-	-	908,250
Recreation	1,963,570	-	375,500	-	1,594,600	-	3,933,670
Cultural Servcies	375,400	-	94,290	-	-	-	469,690
Economic Prosperity	34,030	-	-	-	-	-	34,030
Interfund Transfers	-	1,346,000	1,477,000	-	-	-	2,823,000
Total Revenue & Other Sources	19,271,190	4,361,910	8,452,550	837,350	24,853,290	317,130	58,093,420
Expenditures & Other Uses:							
Administration & Support Services	3,752,349	25,040	355,393	-	-	293,200	4,425,982
Community Design	1,410,436	621,966	-	-	-	-	2,032,403
Public Safety & Justice	5,735,285	-	-	-	-	-	5,735,285
Transportation	2,207,973	-	-	-	-	-	2,207,973
Utilities	-	-	-	-	7,863,162	-	7,863,162
Parks	77,961	1,788,835	-	-	-	-	1,866,796
Open Space & Trails	-	703,508	-	-	-	-	703,508
Recreation	3,019,290	-	-	-	1,471,738	-	4,491,027
Cultural Services	2,189,596	-	-	-	-	-	2,189,596
Economic Prosperity	215,574	-	-	-	-	-	215,574
Debt Service	-	-	-	780,670	2,485,980	-	3,266,650
Interfund Transfers	95,000	2,000	2,726,000	-	-	-	2,823,000
Capital	-	1,394,708	5,006,030	-	12,048,410	-	18,449,148
Total Expenditures & Other Uses	18,703,464	4,536,057	8,087,423	780,670	23,869,290	293,200	56,270,103
Ending Balance *[1]*	4,434,195	4,959,163	4,053,644	779,680	22,533,898	867,101	37,627,682

[1] "Balance" for Governmental Funds refers to Fund Balance. "Balance" for Proprietary Funds refers to Working Capital.

PASSED AND ADOPTED this 15th day of November, 2016.

By: _____
Robert P. Muckle, Mayor
City of Louisville, Colorado

Attest: _____
Meredyth Muth, City Clerk
City of Louisville, Colorado



RESOLUTION NO. 61
SERIES 2016

ANNUAL APPROPRIATION RESOLUTION FOR THE CITY OF LOUISVILLE, COLORADO FOR THE CALENDAR YEAR BEGINNING JANUARY 1, 2017 AND ENDING DECEMBER 31, 2017

WHEREAS, the City Council has adopted the annual budget for the 2017 budget year and it is necessary to appropriate the revenues provided in the budget to and for the purposes described below.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOUISVILLE, COLORADO:

SECTION 1. That out of the estimated revenue to be derived from all sources, as set forth in the 2017 budget, to be received into the funds listed below, which together with estimated reserves at January 1, 2017, make a total of estimated revenue and reserves, there is hereby appropriated to each such fund for the fiscal year beginning January 1, 2017, the amount listed as follows:

Total 2017 Appropriations:

Fund Description	2017 Appropriations
General	$ 18,703,464
Open Space & Parks	3,438,091
Conservation Trust - Lottery	290,400
Cemetery Perpetual Care	2,300
Cemetery	158,260
PEG Fees	25,040
Historic Preservation	621,966
Capital Projects	5,360,523
Impact Fee	2,726,900
Debt Service	780,670
Water Utility	11,142,729
Wastewater Utility	8,522,131
Stormwater Utility	943,302
Solid Waste & Recycling Utility	1,617,490
Golf Course	1,643,638
Technology Management	85,750
Fleet Management	207,450
Total Appropriations	$ 56,270,103

PASSED AND ADOPTED this 15th day of November, 2016.

By: _____
Robert P. Muckle, Mayor
City of Louisville, Colorado

Attest: _____
Meredyth Muth, City Clerk
City of Louisville, Colorado

CITY OF LOUISVILLE SEAL COLORADO

RESOLUTION NO. 62
SERIES 2016

A RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2016, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE CITY OF LOUISVILLE, COLORADO FOR THE 2017 BUDGET YEAR

WHEREAS, the City Council of the City of Louisville has adopted the annual budget for the 2017 budget year in accordance with the Local Government Budget Law, on November 15, 2016; and

WHEREAS, the amount of money necessary to balance the budget for general operating purposes from property tax revenue is $2,854,284; and

WHEREAS, the amount of money necessary from property tax revenue to balance the budget for the estimated debt service payments of the approved bonded debt is $840,208; and

WHEREAS, the 2016 net valuation for assessment for the City of Louisville as certified by the County Assessor is $550,594,947; and

WHEREAS, the City of Louisville is exempt from the statutory property tax revenue limitation (5.5% limit) due to the voter approval of Ballot Issue 2A on November 6, 2001; and

WHEREAS, the City of Louisville is exempt from the fiscal year spending limitation imposed by Article X, Section 20, to the Colorado Constitution, approved by the voters on November 3, 1992, due to the voter approval of Ballot Issue 2A on November 6, 2001.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOUISVILLE, COLORADO:

SECTION 1. That for the purpose of meeting all general operating expenses of the City of Louisville during the 2017 budget year, there is hereby levied a tax of 5.184 mills upon each dollar of the total valuation for assessment of all taxable property within the City for the year 2016.

SECTION 2. That for the purpose of meeting payments for bonded indebtedness of the City of Louisville during the 2017 budget year, there is hereby levied a tax of 1.526 mills upon each dollar of the total valuation for assessment of all taxable property within the City for the year 2016.

SECTION 3. That the City Clerk is hereby authorized and directed to immediately certify to the County Commissioners of Boulder County, Colorado, the mill levies for the City of Louisville as herein above determined and set.

PASSED AND ADOPTED this 15th day of November, 2016.

By: _____
Robert P. Muckle, Mayor
City of Louisville, Colorado

Attest: _____
Meredyth Muth, City Clerk
City of Louisville, Colorado

CITY OF LOUISVILLE SEAL COLORADO

City of Louisville
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Office *of* the City Clerk

November 17, 2016

Boulder County Assessor's Office
PO Box 471
13th and Pearl
Boulder, CO 80306-0471

Dear County Assessor:

For the collection year 2017, the City Council of the City of Louisville, Colorado hereby certifies the following:

Purpose	Levy	Estimated Revenue
General Operating Expenditures	5.184	$2,854,284
Bonded Indebtedness	1.526	$840,208
Totals	6.710	$3,694,492

Should you have any questions or require any additional information, please contact Kevin C. Watson, Finance Director, City of Louisville, at (303) 335-4505.

Sincerely,

Meredyth Muth
City Clerk

cc: Division of Local Government

RESOLUTION NO. 72
SERIES 2016

A RESOLUTION SETTING CERTAIN FEES, RATES, AND CHARGES FOR THE CITY OF LOUISVILLE, COLORADO

WHEREAS, pursuant to the Louisville Municipal Code, the City Council is authorized to establish certain fees, rates, and charges by resolution; and

WHEREAS, the City Council wishes to establish by this resolution the amounts of certain fees, rates, and charges effective January 1, 2017.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF LOUISVILLE, COLORADO:

SECTION 1. Pursuant to authorization in the Louisville Municipal Code, the Louisville City Council hereby establishes certain fees, rates, and charges in accordance with the schedules and tables attached and made a part hereof.

SECTION 2. The fees, rates, and charges set by this resolution shall be effective January 1, 2017 and may thereafter be amended from time to time by resolution of the City Council.

SECTION 3. The fees, rates, and charges set by this resolution shall supersede and replace any fees, rates, or charges previously set or adopted by the City Council for the same purpose. However, the same shall not be deemed to release, extinguish, alter, modify, or change in whole or in part any liability which shall have been previously incurred, and the superseded or replaced provision shall be treated and held as still remaining in force for the purpose of sustaining any judgment, decree, or order.

SECTION 4. I any portion of this resolution is held to be invalid for any reason, such decisions shall not affect the validity of the remaining portions hereof.

PASSED AND ADOPTED this 6th day of December, 2016.

Robert P. Muckle, Mayor

ATTEST:

Meredyth Muth, City Clerk

CITY OF LOUISVILLE SEAL COLORADO

Resolution 72, Series 2016				
Exhibit A				
Code Section Ref.	**Fee Description**	**Fee**	**Additional Fee Information**	**Staff Responsibility**
1.24.010	Credit on Fine or for time served	50.00	Per 24hrs.	Deputy Manager
3.20.402.C	Sales/Use Tax License	25.00		Finance Director
5.04.070	Business Registration		Replaced by Sales/Use Tax License	
5.08.040	Liquor Application and registration fee		List, see Table 1	Deputy Manager
5.08.050	Liquor License annual fees (local)		List, see Table 2	Deputy Manager
5.08.070	Liquor Special Event Permit fees		List, see Table 3	Deputy Manager
5.10.060/5.11.060	Marijuana Establishment - Application fees	3,000.00	plus $100 for fingerprinting and background check	Deputy Manager
5.10.090.C/5.11.100C	Marijuana Establishment - Late Renewal Application Fee	500.00		Deputy Manager
5.10.100/5.11.100/110	Marijuana Establishment - Annual Renewal/Operating License Fee	1,500.00		Deputy Manager
5.10.130.D/5.11.140D	Marijuana Establishment - Modification of Premises	1,500.00		Deputy Manager
5.10.110.B/5.11.120B	Marijuana Establishment - Change in Location Application Fee	1,500.00		Deputy Manager
5.10.130.C/5.11.140C	Marijuana Establishment - Transfer of Ownership Application Fee	3,000.00		Deputy Manager
5.12.020	Contractor's Licenses, application and fee		List, see Table 4	Planning Director
5.16.040	Massage Parlor, Application Fee	350.00		Deputy Manager
5.16.130	Massage Parlor, Initial fee, and annual renewal	350.00	$150 each renewal	Deputy Manager
5.18.050	Sexually Oriented Businesses, License fee	200.00	Annual	Planning Director
	Sexually Oriented Businesses, Manager fee	50.00		Planning Director
	Sexually Oriented Businesses, Application Fee	500.00		Planning Director
5.20.050	Cable TV system - New Application	1,000.00		Deputy Manager
	Cable TV system - Transfer or Assignment	500.00		Deputy Manager
6.12.060	Dog License - Spayed or Neutered	10.00		Deputy Manager
	Dog License - Un-Spayed or Un-Neutered	15.00		Deputy Manager
6.12.160	Pit Bull Dog License	25.00	Annual (Ordinance will be amended to reflect pit bull ban)	Deputy Manager
	Pit Bull Dog License - Duplicate Tag	10.00	Licensing for grandfathered pit bulls in 1990 (can be removed)	Deputy Manager
6.20.010	Fowl running at large	0.25	Per fowl	Police Chief
8.08.030	Cutting Weeds, recoup administrative costs	150.00	Up to	Parks Director
8.12.200	Arborist License	30.00	Annual	Parks Director
8.40.050	Pest Control, recoup administrative costs	50.00	Up to	Police Chief
8.64.090	Residential Refuse and Recycling		List, see Table 9 (updated September 3, 2013, Resolution 39, 2013)	Public Works Director
9.40.050	Live Music event application fee	20.00		Deputy Manager
9.60.010	Failure to return processing fee, plus cost of item	5.00		Library Director
10.12.230	Bicycle License Fee		No charge	Police Chief
10.18.030	Parking Permit Fee		No parking districts currently exist. Fee established by City Council.	City Manager
12.12.030	Excavation Permit		List, see Table 10	Public Works Director
13.08.130	Turn on water after the violation of supplying water to others	5.00		Public Works Director
13.24.030	Sewer Tap (residential and non-residential)		List, see Table 5	Public Works Director

Code Section Ref.	Fee Description	Fee	Additional Fee Information	Staff Responsibility
13.12.090	Water Rates for Usage, residential and non-residential		List, see Table 7	Public Works Director
	Inside City Limits			Public Works Director
	Outside City Limits		Double In-City rates from Table 7	Public Works Director
13.12.080	Bulk Water Rate			Public Works Director
	Weekly Permit Fee	50.00		Public Works Director
	Deposit for Meter	2,500.00		Public Works Director
	Per 1,000 gallons	7.67	$7.67/1,000 gallons - beginning with the first gallon	Public Works Director
13.28.030	Residential and Non-residential Sewer rates		List, see Table 6	Public Works Director
13.32.110	Cost Recovery Fees for Wastewater (Annual):			Public Works Director
	Significant Contributor	1,000.00		Public Works Director
	Small Signigicant Contributor	500.00		Public Works Director
	Potential Contributor (Annual):			Public Works Director
	Class A	500.00		Public Works Director
	Class B	250.00		Public Works Director
	Class C	100.00		Public Works Director
	Class D	50.00		Public Works Director
13.32.125	Surcharge rate for excess BOD and TSS	0.25	BOD per pound	Public Works Director
		0.25	TSS per pound	Public Works Director
		0.25	Oil and Grease per pound	Public Works Director
13.37.040 E 1.	Storm water Utility Service Fee:			Public Works Director
	Single Family Residential	4.23	Per month - Single and Multi Family	Public Works Director
	All Others	4.23	SF of impervious area/3,500 times $4.23	Public Works Director
14.16.110	Parks, alcohol use	-	Deposit	Parks Director
Section 15, various	Building Permits, Inspections, and Review Fees		List, see Table 8	Planning Director
15.20.050	Mobile Home, licenses, permits, deposits and fees	10.00	Inspection Permit	Planning Director
		30.00	Water Deposit	Planning Director
		5.00	Yearly Inspection	Planning Director
15.24.030	Mobile Home Park operator license	10.00	Operator License	Planning Director
17.20.025	Parking Improvement Fee	3,600.00	Per parking space	Planning Director

Exhibit A

CITY OF LOUISVILLE LIQUOR LICENSE FEES

License Type	Application Fee	License Fee	Total Local Fees
Beer & Wine			
New	625.00	48.75	**673.75**
Transfer	500.00	48.75	**548.75**
Renewal	50.00	48.75	**98.75**
H & R			
New	625.00	75.00	**700.00**
Transfer	500.00	75.00	**575.00**
Renewal	50.00	75.00	**125.00**
Tavern			
New	625.00	75.00	**700.00**
Transfer	500.00	75.00	**575.00**
Renewal	50.00	75.00	**125.00**
Liquor Store			
New	625.00	22.50	**647.50**
Transfer	500.00	22.50	**522.50**
Renewal	50.00	22.50	**72.50**
Arts			
New	625.00	41.25	**666.25**
Transfer	500.00	41.25	**541.25**
Renewal	50.00	41.25	**91.25**
Drugstore			
New	625.00	22.50	**647.50**
Transfer	500.00	22.50	**522.50**
Renewal	50.00	22.50	**72.50**
Racetrack			
New	625.00	75.00	**700.00**
Transfer	500.00	75.00	**575.00**
Renewal	50.00	75.00	**125.00**
Club			
New	625.00	41.25	**666.25**
Transfer	500.00	41.25	**541.25**
Renewal	50.00	41.25	**91.25**
3.2% Beer Off Premise			
New	625.00	3.75	**628.75**
Transfer	500.00	3.75	**503.75**
Renewal	50.00	3.75	**53.75**
3.2% Beer On/Off			
New	625.00	3.75	**628.75**
Transfer	500.00	3.75	**503.75**
Renewal	50.00	3.75	**53.75**
Brew Pub			
New	625.00	75.00	**700.00**
Transfer	500.00	75.00	**575.00**
Renewal	50.00	75.00	**125.00**
Art Gallery Permit	25.00	25.00	**50.00**

License Type	Application Fee	License Fee	Total Local Fees
Opt. Premise			
New	625.00	75.00	**700.00**
Transfer	500.00	75.00	**575.00**
Renewal	50.00	75.00	**125.00**
Mini Bar w/H & R			
New	0.00	325.00	**325.00**
Transfer	0.00	325.00	**325.00**
Renewal	0.00	325.00	**325.00**
Bed & Breakfast			
New	0.00	25.00	**25.00**
Transfer	0.00	25.00	**25.00**
Renewal	0.00	25.00	**25.00**
Change of Location	500.00	0.00	**500.00**
Change of Trade Name	0.00	0.00	**0.00**
Manager's Registeration	75.00	0.00	**75.00**
Expansion Add OP (each)	0.00	0.00	**0.00**
Resort Complex facility Permit (each)	100.00	0.00	**100.00**
Corp./LLC Changes (charged locally or by State)	100.00	0.00	**100.00**
Temporary Permit	100.00	0.00	**100.00**
Late Renewal	500.00	0.00	**500.00**
Modification	0.00	0.00	**0.00**
Packet Fee	25.00	0.00	**25.00**
Duplicate License	0.00	0.00	**0.00**
Master File (Per Person)	0.00	0.00	**0.00**
Special Event Liquor	25.00	25.00	**50.00**
Special Event 3.2%	25.00	10.00	**35.00**
Concurrent Review (New Applicants)	0.00	0.00	**0.00**
Background Investigation	0.00	Per person 100.00	**100.00**

Table 4: Contractor's License, Application, and Fee

Type	Class	Fee
GA	Building Contractor Class A*	$150.00
GB	Building Contractor Class B*	$100.00
GC	Building Contractor Class C*	$ 75.00
D	Building Contractor Class D (Other)	$ 75.00
P	Plumbing Contractor (both commercial and residential)	$100.00
M	Heating and Ventilating Contractor (both commercial and residential)	$100.00
PM	Plumbing & Heating and Ventilating Contractor (both commercial & residential)	$100.00
E	Electrical Contractor Registration	$ 0.00
S	Solar Contractor	$ 75.00

*ICC Test required: General Building Contractor A, B, or C LICENSES require copy of corresponding passing test result of ICC National test prior to issuing license.

Table 5: Sewer Tap Fees

Unit	**Amount**
Single Family Residential, per Unit	$ 4,600.00
Multi-Family, per Unit (80% SFE)	$ 3,680.00
Nonresidential, by Meter Size	
3/4"	$ 4,600.00
1"	$ 8,200.00
1 1/2 "	$ 18,400.00
2"	$ 32,800.00
3"	$ 73,600.00
4"	$130,900.00
Inspection Fee	$ 5.00

Table 6: Residential Sewer Usage Fees (Per Resolution 15, Series 2016)

City of Louisville

SEWER RATES

Effective May 1, 2016, water rates for all accounts inside city limits are as follows (outside city limits = double these rates):

MAY 1, 2016 SINGLE FAMILY RESIDENTIAL SEWER RATES

RATE	DESCRIPTION
$3.92	Monthly Volume Charge, $ per 1,000 gallons of Average Winter Consumption (AWC). AWC =
$2.25	Monthly Billing Charge, $ per Bill
$5.36	Monthly Readiness to Serve Charge, $ per Bill

MAY 1, 2016 MULTI FAMILY RESIDENTIAL SEWER RATES

RATE	DESCRIPTION
$3.92	Monthly Volume Charge, $ per 1,000 gallons of Average Winter Consumption (AWC). AWC =
$2.25	Monthly Billing Charge, $ per Bill
$5.36	Monthly Readiness to Serve Charge, $ per Dwelling Unit

Table 6 (continued): Non-residential Sewer Usage Fees (Per Resolution 15, Series 2016)

MAY 1, 2016 COMMERCIAL SEWER RATES	
RATE	**DESCRIPTION**
$3.92	Monthly Volume Charge, $ per 1,000 gallons
$2.25	Monthly Billing Charge, $ per Bill
	Monthly Readiness to Serve Charge, $ per Bill
$5.36	3/4" Meter
$9.35	1" Meter
$20.53	1-1/2" Meter
$36.35	2" Meter
$81.21	3" Meter
$143.93	4" Meter
$210.71	6" Meter

Table 7: Residential Water Rates (Per Resolution 15, Series 2016)

City of Louisville

WATER RATES

Effective May 1, 2016, water rates for all accounts inside city limits are as follows (outside city limits = double these rates):

MAY 1, 2016 RESIDENTIAL WATER RATES - 3/4" METER

GALLONS	RATE
Zero - 5,000	$18.43 (minimum monthly charge)
5,001 - 20,000	$18.43 for the first 5,000 gallons, plus $5.31 for each additional 1,000 gallons (or fraction thereof)
20,001 - 30,000	$98.08 for the first 20,000 gallons, plus $13.22 for each additional 1,000 gallons (or fraction thereof)
30,001 - 40,000	$230.28 for the first 30,000 gallons, plus $14.28 for each additional 1,000 gallons (or fraction thereof)
40,001 - 50,000	$373.08 for the first 40,000 gallons, plus $15.26 for each additional 1,000 gallons (or fraction thereof)
50,001 and over	$525.68 for the first 50,000 gallons, plus $16.28 for each additional 1,000 gallons (or fraction thereof)

Table 7 (continued): Residential Water Rates (Per Resolution 15, Series 2016)

MAY 1, 2016 RESIDENTIAL WATER RATES - 1" METER	
GALLONS	**RATE**
Zero - 5,000	$18.43 (minimum monthly charge)
5,001 - 20,000	$18.43 for the first 5,000 gallons, plus $5.31 for each additional 1,000 gallons (or fraction thereof)
20,001 - 30,000	$98.08 for the first 20,000 gallons, plus $13.22 for each additional 1,000 gallons (or fraction thereof)
30,001 - 40,000	$230.28 for the first 30,000 gallons, plus $14.28 for each additional 1,000 gallons (or fraction thereof)
40,001 - 50,000	$373.08 for the first 40,000 gallons, plus $15.26 for each additional 1,000 gallons (or fraction thereof)
50,001 and over	$525.68 for the first 50,000 gallons, plus $16.28 for each additional 1,000 gallons (or fraction thereof)

Table 7 (continued): Commercial, Irrigation, and Multi-Family Water Rates (Per Resolution 15, Series 2016)

MAY 1, 2016 COMMERCIAL, IRRIGATION, AND MULTIFAMILY WATER RATES - 3/4" METER	
GALLONS	**RATE**
Zero - 20,000	$10.15 (minimum monthly charge), plus $2.93 for each 1,000 gallons (or fraction thereof)
20,001 - 30,000	$68.75 for the first 20,000 gallons, plus $7.28 for each additional 1,000 gallons (or fraction thereof)
30,001 - 40,000	$141.55 for the first 30,000 gallons, plus $7.86 for each additional 1,000 gallons (or fraction thereof)
40,001 - 50,000	$220.15 for the first 40,000 gallons, plus $8.41 for each additional 1,000 gallons (or fraction thereof)
50,001 and over	$304.25 for the first 50,000 gallons, plus $8.96 for each additional 1,000 gallons (or fraction thereof)

Table 7 (continued): Commercial, Irrigation, and Multi-Family Water Rates (Per Resolution 15, Series 2016)

MAY 1, 2016 COMMERCIAL, IRRIGATION, AND MULTIFAMILY WATER RATES - 1" METER	
GALLONS	**RATE**
Zero - 40,000	$20.29 (minimum monthly charge), plus $2.93 for each 1,000 gallons (or fraction thereof)
40,001 - 60,000	$137.49 for the first 40,000 gallons, plus $7.28 for each additional 1,000 gallons (or fraction thereof)
60,001 - 80,000	$283.09 for the first 60,000 gallons, plus $7.86 for each additional 1,000 gallons (or fraction thereof)
80,001 - 100,000	$440.29 for the first 80,000 gallons, plus $8.41 for each additional 1,000 gallons (or fraction thereof)
100,001 and over	$608.49 for the first 100,000 gallons, plus $8.96 for each additional 1,000 gallons (or fraction thereof)

Table 7 (continued): Commercial, Irrigation, and Multi-Family Water Rates (Per Resolution 15, Series 2016)

MAY 1, 2016 COMMERCIAL, IRRIGATION, AND MULTIFAMILY WATER RATES - 1-1/2" METER	
GALLONS	**RATE**
Zero - 80,000	$30.44 (minimum monthly charge), plus $2.93 for each 1,000 gallons (or fraction thereof)
80,001 - 120,000	$264.84 for the first 80,000 gallons, plus $7.28 for each additional 1,000 gallons (or fraction thereof)
120,001 - 160,000	$556.04 for the first 120,000 gallons, plus $7.86 for each additional 1,000 gallons (or fraction thereof)
160,001 - 200,000	$870.44 for the first 160,000 gallons, plus $8.41 for each additional 1,000 gallons (or fraction thereof)
200,001 and over	$1,206.84 for the first 200,000 gallons, plus $8.96 for each additional 1,000 gallons (or fraction thereof)

Table 7 (continued): Commercial, Irrigation, and Multi-Family Water Rates (Per Resolution 15, Series 2016)

MAY 1, 2016 COMMERCIAL, IRRIGATION, AND MULTIFAMILY WATER RATES - 2" METER	
GALLONS	**RATE**
Zero - 160,000	$40.53 (minimum monthly charge), plus $2.93 for each 1,000 gallons (or fraction thereof)
160,001 - 240,000	$509.33 for the first 160,000 gallons, plus $7.28 for each additional 1,000 gallons (or fraction thereof)
240,001 - 320,000	$1,091.73 for the first 240,000 gallons, plus $7.86 for each additional 1,000 gallons (or fraction thereof)
320,001 - 400,000	$1,720.53 for the first 320,000 gallons, plus $8.41 for each additional 1,000 gallons (or fraction thereof)
400,001 and over	$2,393.33 for the first 400,000 gallons, plus $8.96 for each additional 1,000 gallons (or fraction thereof)

Table 7 (continued): Commercial, Irrigation, and Multi-Family Water Rates (Per Resolution 15, Series 2016)

MAY 1, 2016 COMMERCIAL, IRRIGATION, AND MULTIFAMILY WATER RATES - 3" METER	
GALLONS	**RATE**
Zero - 320,000	$81.19 (minimum monthly charge), plus $2.93 for each 1,000 gallons (or fraction thereof)
320,001 - 480,000	$1,018.79 for the first 320,000 gallons, plus $7.28 for each additional 1,000 gallons (or fraction thereof)
480,001 - 640,000	$2,183.59 for the first 480,000 gallons, plus $7.86 for each additional 1,000 gallons (or fraction thereof)
640,001 - 800,000	$3,441.19 for the first 640,000 gallons, plus $8.41 for each additional 1,000 gallons (or fraction thereof)
800,001 and over	$4,786.79 for the first 800,000 gallons, plus $8.96 for each additional 1,000 gallons (or fraction thereof)

Table 7 (continued): Commercial, Irrigation, and Multi-Family Water Rates (Per Resolution 15, Series 2016)

MAY 1, 2016 COMMERCIAL, IRRIGATION, AND MULTIFAMILY WATER RATES - 4" METER	
GALLONS	**RATE**
Zero - 640,000	$162.37 (minimum monthly charge), plus $2.93 for each 1,000 gallons (or fraction thereof)
640,001 - 960,000	$2,037.57 for the first 640,000 gallons, plus $7.28 for each additional 1,000 gallons (or fraction thereof)
960,001 - 1,280,000	$4,367.17 for the first 960,000 gallons, plus $7.86 for each additional 1,000 gallons (or fraction thereof)
1,280,001 - 1,600,000	$6,882.37 for the first 1,280,000 gallons, plus $8.41 for each additional 1,000 gallons (or fraction thereof)
1,600,001 and over	$9,573.57 for the first 1,600,000 gallons, plus $8.96 for each additional 1,000 gallons (or fraction thereof)

Table 7 (continued): Commercial, Irrigation, and Multi-Family Water Rates (Per Resolution 15, Series 2016)

MAY 1, 2016 COMMERCIAL, IRRIGATION, AND MULTIFAMILY WATER RATES - 6" METER	
GALLONS	**RATE**
Zero - 1,280,000	$324.76 (minimum monthly charge), plus $2.93 for each 1,000 gallons (or fraction thereof)
1,280,001 - 1,920,000	$4,075.16 for the first 1,280,000 gallons, plus $7.28 for each additional 1,000 gallons (or fraction thereof)
1,920,001 - 2,560,000	$8,734.36 for the first 1,920,000 gallons, plus $7.86 for each additional 1,000 gallons (or fraction thereof)
2,560,001 - 3,200,000	$13,764.76 for the first 2,560,000 gallons, plus $8.41 for each additional 1,000 gallons (or fraction thereof)
3,200,001 and over	$19,147.16 for the first 3,200,000 gallons, plus $8.96 for each additional 1,000 gallons (or fraction thereof)

Exhibit A

Table 8: Building Permits, Inspections, and Review Fees

BUILDING PERMIT FEES	
Total Valuation	**Fees**
$1.00 to $500.00	$ 0.00 as per Sec. 15.04.060.14(e)LMC
$501.00 to $2,000.00	$28.00 for the first $500.00 plus $4.00 for each additional $100.00, or fraction thereof, to and including $2,000.00
$2,001.00 to $25,000.00	$82.00 for the first $2,000.00 plus $16.00 for each additional $1,000.00, or fraction thereof, to and including $25,000.00
$25,001.00 to $50,000.00	$400.00 for the first $25,000.00 plus $12.00 for each additional $1,000.00, or fraction thereof, to and including $50,000.00
$50,001.00 to $100,000.00	$700.00 for the first $50,000.00 plus $8.00 for each additional $1,000.00, or fraction thereof, to and including $100,000.00
$100,001.00 to $500,000.00	$1000.00 for the first $100,000.00 plus $6.00 for each additional $1,000.00, or fraction thereof, to and including $500,000.00
$500,001.00 to $1,000,000.00	$4,000.00 for the first $500,000.00 plus $5.00 for each additional $1,000.00, or fraction thereof, to and including $1,000,000.00
$1,000,001.00 and up	$6,000.00 for the first $1,000,000.00 plus $4.00 for each additional $1,000.00, or fraction thereof

Note: Valuation shall be based upon the August 2012 edition of the ICC Building Valuation Data as updated on the ICC website www.iccsafe.org

Table 8 (Continued): Building Permits, Inspections, and Review Fees

OTHER INSPECTIONS AND FEES			
Item	**Description**	**Cost**	**Note**
1.	Inspection outside of normal business hours	$47.00/ hour	Minimum charge: 2 hours
2.	Re-inspection fees assessed	$47.00/ hour	
3.	Replacement of lost inspection card	$50.00	
4.	Administration fee for permit refund	$50.00	
5.	For use of outside consultants for plan checking and inspections or both	Actual cost[1]	
6.	Single trade permit fee minimum	$82	$47 inspection plus $35 administrative cost

[1] Actual costs include administrative and overhead costs.

PLAN REVIEW FEES	
Type of Fees	**Fees**
Plan Review Fee	65 percent of the building permit fee
Additional Plan Review Fee	$100.00 per hour (minimum one hour)

ELEVATOR INSPECTION FEES	
Annual Certificates of Inspection	
Type of Fees	**Fees**
For each elevator	$240.00
For each escalator or moving walk	$240.00
For each dumbwaiter	$240.00

Exhibit A

Table 9: Residential Refuse and Recycling – (Per Resolution 40, Series 2016)

TRASH PICK-UP FEES:

32-Gallon weekly trash service	$10.55 per month
64-Gallon weekly trash service	$18.99 per month
96-Gallon weekly trash service	$27.43 per month
Additional carts any size – refuse or compostables and yard waste [1]	$2.52 each
Prepaid sticker per 32-gallon bag	$3.40 each
32-Gallon bi-weekly compostable and yard waste collection	$3.65 per month
64-Gallon bi-weekly compostable and yard waste collection	$7.30 per month
96-Gallon bi-weekly compostable and yard waste collection	$10.95 per month
First bulky item in a calendar quarter[2] (*Excludes Freon-containing appliances and hazardous waste*)	$0.00 each
Mid-month start or stop service pro-ration	$0.00/each
End of month service changes	$0.00/each

[1] Provided a customer has paid for 96-gallons of weekly trash service or 96-gallons bi-weekly compostables and yard waste service.

[2] Bulky items, such as furniture or appliances and small equipment, such as lawnmowers, on any regular collection day.

ADDITIONAL SERVICES:

Provide containers and collection of all recyclables and compostables from City of Louisville government offices and facility locations. Including a dumpster for single-stream recyclables at City Services Facility	$0.00 each
Collection of recyclables and organics from up to six special events per year sponsored by or for which the City of Louisville is a participant.	$0.00 each

SERVICES PRICED AS INDIVIDUAL SUBSCRIPTIONS:

The following services will be offered to Louisville customers on an individual basis. They will be added to the appropriate addresses in the billing transmitted to the city at month end.

Recycle Bins – Open Topped, Hand Dumped	$3.26 per month
Drive-In Service[3]	$15.14 per month
Roll-Out Service[3]	$10.09 per month
Enhanced Customer Communications Package (Includes Web Site Support & Information, E-Minders & House Calls, And providing quarterly newsletter for distribution by City.)	$0.66/month/account
Boulder County Household Hazardous Waste Fee	$0.50/month/account
Administrative Fee	$1.55/month/account

[3] Any residents who need this service due to a handicap will receive this service at no charge.

Exhibit A

Table 10: Excavation, Right-of-Way, and Easement Work Permit Fees

All Right-of-Way permits shall require a base fee. Additional fees shall be assessed to the permit depending on the services required, the type of work, location of work, and the inspection requirements. Permit fees shall be paid prior to the issuance of the right-of-way permit. Fees shall be doubled if work has begun prior to issuing the permit.

Right-of-Way Base Fees

All Permits Applications	$50.00/each

Right-of-Way Inspection Service Fees

Initial Inspection	Included in permit fees
(A) Re-Inspections (2nd, 3rd, 4th, etc.)	$50.00/hr, 1 hour minimum
(B) Failure to Schedule Inspection	$50.00/one-time fee
(C) Not ready for scheduled inspection	$75.00/hr, 1 hour minimum
(D) After-Hours Inspection	$50.00/half-hour

Utility Fees

Underground Dry Utilities (Gas, Communication, Electric)	$0.25/Linear Foot
Underground Wet Utilities (Water, Sanitary, Storm)	$1.00/Linear Foot
Water, Sanitary, Storm Main Connection Fee	$75.00/each
Boring	$0.25/Linear Foot
Dry Utility Appurtenances	$5.00/each
Pothole Fee	$10.00/each

Asphalt & Concrete Fees

Curb & Gutter, Sidewalk, Crosspan/Ramp Drive	$0.25/Linear Foot, $0.25/Square Foot
Asphalt Paving / Patching	$18.00/Square Yard
Asphalt Patching New Asphalt (<5 years old)*	Additional $9.00/Square Yard
Asphalt Patching Recent Surface Treatment (< 2 years old)*	Additional $500.00/each cut

Other Applicable Fees

(E) No Permit for the job	2X permit Base Fee
(F) Emergency/ Expedite *	2X permit Base Fee
(G) Special Use*	$50.00/week

*Refer to General Permit Requirements OR at the discretion of the Engineer

FEES ESTABLISHED BY CITY MANAGER
EFFECTIVE JANUARY 1, 2017

Fee Description	Detail	Fee	Responsible Party
General			
City Maps	Zoning Map (24" x 36")	5.00	Planning Director
City Maps	City Street Map (small/color)	5.00	Public Works Director
City Maps	City Street Map (large)	10.00	Public Works Director
City Maps	Centerline Map (small)	5.00	Public Works Director
City Maps	Centerline Map (large)	15.00	Public Works Director
City Maps	Traffic Count Map (free on website)	5.00	Public Works Director
City Maps	Utility Atlas Plots - per SF	5.00	Public Works Director
City Maps	Custom Maps-Black and White - per SF	3.00	Public Works Director
City Maps	Custom Maps – Color Mylar Printing - per SF	5.00	Public Works Director
City Maps	Electronic Copies	5.00	
Copies	8.5" x 11" B/W - per page	0.10	Deputy Manager
Copies	11" x 17" B/W - per page	0.20	Deputy Manager
Copies	24" x 36" B/W - per page	3.00	Deputy Manager
Copies	8.5" x 11" Color - per page	0.50	Deputy Manager
Copies	11" x 17" Color - per page	0.75	Deputy Manager
Copies	Certified Copies - per page	1.25	Deputy Manager
Copies	2013 Citywide Comprehensive Plan (color)	15.00	
Copies	Highway 42 Revitalization Area - Comprehensive Plan	6.00	
Copies	Highway 42 Revitalization Area - Framework Plan	20.00	
Copies	Downtown Louisville Framework Plan	30.00	
Copies	Downtown Sign Code Manual	10.00	
Copies	Industrial Design Standards & Guidelines	35.00	
Copies	Commercial Design Standards & Guidelines	15.75	
Copies	Design Handbook for Downtown Louisville	21.50	
Copies	Highway 42 Design Standards & Guidelines	15.00	
Copies of CD/DVDs		20.00	Deputy Manager
Extra Duty Officers/Supervisor/Police Vehicle	Per hour/Vehicle Per Day Cost	$60/$75 Veh. $50	Police Chief
Notary Fee	Resident (1st seal free)	1.25	Deputy Manager
Notary Fee	Non-Resident (per seal)	5.00	Deputy Manager
Mylar Printing	Per page	5.00	
Patio Rental	Per 12-Foot Section	900.00	Econ Dev Director
Photographs	CC & PL (does not include cost of copies)	15.00	
Police Fingerprinting	Resident - Up to (3) Cards	10.00	Police Chief

Fee Description	Detail	Fee	Responsible Party
Police Fingerprinting	Resident - More than (3) Cards	20.00	Police Chief
Police Fingerprinting	Non-resident - Up to (3) Cards	15.00	Police Chief
Police Fingerprinting	Non-resident - More than (3) Cards	30.00	Police Chief
Police Reports (Non-electronic)	For Crime victims, or electronic format for anyone	-	Police Chief
Police Reports (Non-electronic)	Others (non-crime victims) - Copies charged per public record request schedule	-	Police Chief
Postage – Mailing	Charged at standard postal/shipping rate		Deputy Manager
Public Records Research Fee	First 2 hours free, then charged in 15-minute increments - $20 per hour	20.00	Deputy Manager
Sections of Zoning Code	Chapter 16, Subdivision Regulations	3.75	Planning Director
Sections of Zoning Code	Chapter 17, Zoning Code	23.75	Planning Director
Special Event Permit - Standard		400.00	Deputy Manager
Special Event Permit - Small Impact Right-of-Way Closure		50.00	Deputy Manager
Technical Data	City Design Standards	40.00	Public Works Director
Technical Data	Storm Drainage Standards	30.00	Public Works Director
Technical Data	City Standard Details – CD	20.00	Public Works Director
Technical Data	G.I.S. Information – ½ hr. minimum charge of $25	25.00	Public Works Director
Library			
Borrowing late fees	Art prints, Audio books, Books, CDs, Magazines - per day	0.10	Library Director
Borrowing late fees	DVDs, Book club bags, Special Items (telescopes, dolls, etc.) - per day	0.50	Library Director
Collection Agency	Referral Fee - per action, plus cost of item	10.00	Library Director
Meeting Room	Non-profit, Non-resident - per hour	25.00	Library Director
Meeting Room	Non-profit, Resident Groups - No charge	-	Library Director
Meeting Room	“For profit” enterprises - per hour	45.00	Library Director
Study Room	No charge	-	Library Director
Historic Photographs			
Reproduction Fee	Per image	15.00	Library Director
Commercial Use Fees:			
Published use, less than 5,000 copies	Per image	15.00	Library Director
Published use, more than 5,000 copies	Per image	35.00	Library Director
Display in a business or at an event	Per image	10.00	Library Director
Advertise or promotion	Per image	100.00	Library Director
Websit/Internet	Per year	50.00	Library Director

Fee Description	Detail	Fee	Responsible Party
Film/video production	Per image	100.00	Library Director
Performance or presentation	Per image	50.00	Library Director
Cemetery Fees			
Cemetery Burial Space - Full Size	Resident	1,230.00	Parks and Rec Director
Cemetery Burial Space - Full Size	Non-Resident	3,500.00	Parks and Rec Director
Cemetery Burial Space - Full Size - Blocks 25 to 29	Resident	615.00	Parks and Rec Director
Cemetery Burial Space - Full Size - Blocks 25 to 29	Non-Resident	1,750.00	Parks and Rec Director
Cremation Burial Space	Resident	675.00	Parks and Rec Director
Cremation Burial Space	Non-Resident	1,950.00	Parks and Rec Director
Infant Burial Space	Resident	675.00	Parks and Rec Director
Infant Burial Space	Non-Resident	2,200.00	Parks and Rec Director
Cemetery Plot Transfer		45.00	Parks and Rec Director
Graves - Open & Close	Full Burial	1,275.00	Parks and Rec Director
Graves - Open & Close	Infant Size Burial	625.00	Parks and Rec Director
Graves - Open & Close	Cremation Burial	425.00	Parks and Rec Director
Graves - Open & Close	Cremation Burial	460.00	Parks and Rec Director
Graves - Disinterment		1,500.00-3,000.00	Parks and Rec Director
Graves - Open & Close	Less Than 48 Hours Notice	550.00	Parks and Rec Director
Graves - Open & Close	Overtime for Saturday Burial	550.00	Parks and Rec Director
Poly Vault	Cremation Burial	150.00	Parks and Rec Director
Concrete Vault	Cremation Burial	325.00	Parks and Rec Director
Facility Rentals (Parks and Rec)			
Birthday party package	Resident	70.00	Parks and Rec Director
Birthday party package	Non-resident	90.00	Parks and Rec Director
Parks - All Other Park Shelters	Resident - 1st (4) hours	70.00	Parks and Rec Director
Parks - All Other Park Shelters	Non-Resident - 1st (4) hours	90.00	Parks and Rec Director
Parks - All Other Park Shelters	Resident - Each additional hour	20.00	Parks and Rec Director
Parks - All Other Park Shelters	Non-Resident - Each additional hour	25.00	Parks and Rec Director
Rooms - Arts Center	Resident - per hour	35.00	Deputy Manager
Rooms - Arts Center	Non-resident - per hour	45.00	Deputy Manager
Rooms - Brooks or Crown	Resident - per hour	35.00	Parks and Rec Director
Rooms - Brooks or Crown	Non-resident - per hour	45.00	Parks and Rec Director
Parks - Community Park Shelter <100 attendees	Resident - 1st (4) hours	110.00	Parks and Rec Director
Parks - Community Park Shelter <100 attendees	Non-Resident - 1st (4) hours	140.00	Parks and Rec Director
Parks - Community Park Shelter <100 attendees	Resident - Each additional hour	25.00	Parks and Rec Director
Parks - Community Park Shelter <100 attendees	Non-Resident - Each additional hour	35.00	Parks and Rec Director

Fee Description	Detail	Fee	Responsible Party
Parks - Community Park Shelter >100 attendees	Resident - 1st (4) hours	200.00	Parks and Rec Director
Parks - Community Park Shelter >100 attendees	Non-Resident - 1st (4) hours	250.00	Parks and Rec Director
Parks - Community Park Shelter >100 attendees	Resident - Each additional hour	50.00	Parks and Rec Director
Parks - Community Park Shelter >100 attendees	Non-Resident Resident - Each additional hour	65.00	Parks and Rec Director
Rooms - Garibaldi, Imperial, Paramount	Resident - per hour	25.00	Parks and Rec Director
Rooms - Garibaldi, Imperial, Paramount	Non-resident - per hour	35.00	Parks and Rec Director
Rooms - Heritage Street Parking Area	Use of Heritage Street Parking Area - Additional fee	400.00	Parks and Rec Director
Rooms - Kitchen	Resident - per hour	15.00	Parks and Rec Director
Rooms - Kitchen	Non-resident - per hour	20.00	Parks and Rec Director
Rooms - All Other Park Shelters	Large Group Rates (>150) - Additional fee	100.00	Parks and Rec Director
Rooms - South Gym	Resident - per hour	40.00	Parks and Rec Director
Rooms - South Gym	Non-resident - per hour	60.00	Parks and Rec Director
Rooms - Steinbaugh Pavillion <100 attendees	1st (4) hours	225.00	Deputy Manager
Rooms - Steinbaugh Pavillion <100 attendees	Each additional hour	50.00	Deputy Manager
Rooms - Steinbaugh Pavillion >100 attendees	1st (4) hours	300.00	Deputy Manager
Rooms - Steinbaugh Pavillion >100 attendees	Each additional hour	75.00	Deputy Manager
Sports Complex			Parks and Rec Director
Drag, Line, and/or Change Bases	Each occurance	25.00	Parks and Rec Director
Field Supervisor	Per hour (to be determined by LRC, if needed)	15.00	Parks and Rec Director
Hourly Rate per Field	Resident	30.00	Parks and Rec Director
Hourly Rate per Field	Non-Resident	40.00	Parks and Rec Director
Sat/Sun - Daily Rental (includes all four fields, initial line and drag and lights)	Resident	1,080.00	Parks and Rec Director
Sat/Sun - Daily Rental (includes all four fields, initial line and drag and lights)	Non-Resident	1,350.00	Parks and Rec Director
Usage of Lights	Per hour/Per field	30.00	Parks and Rec Director
Weekday - Daily Rental (includes all four fields, initital line and drag and lights)	Resident	575.00	Parks and Rec Director
Weekday - Daily Rental (includes all four fields, initital line and drag and lights)	Non-Resident	720.00	Parks and Rec Director
Other City Sports Fields			
Any day - Daily Rental	Resident	200.00	Parks and Rec Director
Any day - Daily Rental	Non-Resident	250.00	Parks and Rec Director
Drag, Line, and/or Change Bases per each occurance	Each occurance	25.00	Parks and Rec Director
Field Supervisor	Per hour (to be determined by LRC, if needed)	15.00	Parks and Rec Director
Hourly Rental	Resident	25.00	Parks and Rec Director

Fee Description	Detail	Fee	Responsible Party
Hourly Rental	Non-Resident	35.00	Parks and Rec Director
Tennis Courts		5.00	Parks and Rec Director
Other Recreation Fees			
Harper Lake Boat Permit - 1 boat/1 year	Resident	20.00	Parks and Rec Director
Harper Lake Boat Permit - 1 boat/2 years	Resident	35.00	Parks and Rec Director
Harper Lake Boat Permit - 2 boats/1 year	Resident	40.00	Parks and Rec Director
Harper Lake Boat Permit - 2 boats/2 years	Resident	70.00	Parks and Rec Director
Harper Lake Boat Permit - 1 boat/1 year	Non-Resident	40.00	Parks and Rec Director
Harper Lake Boat Permit - 1 boat/2 years	Non-Resident	70.00	Parks and Rec Director
Harper Lake Boat Permit - 2 boats/1 year	Non-Resident	80.00	Parks and Rec Director
Harper Lake Boat Permit - 2 boats/2 years	Non-Resident	140.00	Parks and Rec Director
Recreation Ctr Sales -- Misc items	Cost plus 40%		Parks and Rec Director
Recreational Vehicle Sanitary Waste Disposal	Resident - per calendar year/per RV	20.00	Public Works Director
Recreational Vehicle Sanitary Waste Disposal	Non-resident - per calendar year/per RV	30.00	Public Works Director
Tennis Courts	Hourly rental per court	5.00	Parks and Rec Director
Parks & Recreation Special Events Permit		150.00-400.00	Parks and Rec Director
Recreation Center Admission			
10 Visit Pass	Resident Youth (3-17)	25.00	Parks and Rec Director
10 Visit Pass	Non-Resident Youth (3-17)	55.00	Parks and Rec Director
20 Visit Pass	Resident Youth (3-17)	50.00	Parks and Rec Director
20 Visit Pass	Non-Resident Youth (3-17)	110.00	Parks and Rec Director
10 Visit Pass	Resident Adult (18-59)	45.00	Parks and Rec Director
10 Visit Pass	Non-Resident Adult (18-59)	75.00	Parks and Rec Director
20 Visit Pass	Resident Adult (18-59)	90.00	Parks and Rec Director
20 Visit Pass	Non-Resident Adult (18-59)	150.00	Parks and Rec Director
10 Visit Pass	Resident Senior 60+	25.00	Parks and Rec Director
10 Visit Pass	Non-Resident Senior 60+	55.00	Parks and Rec Director
20 Visit Pass	Resident Senior 60+	50.00	Parks and Rec Director
20 Visit Pass	Non-Resident Senior 60+	110.00	Parks and Rec Director
Daily Admission	Resident Youth (3-17)	4.00	Parks and Rec Director
Daily Admission	Non-Resident Youth (3-17)	7.00	Parks and Rec Director
Daily Admission	Resident Adult (18-59)	6.00	Parks and Rec Director
Daily Admission	Non-Resident Adult (18-59)	9.00	Parks and Rec Director
Daily Admission	Resident Senior 60+	4.00	Parks and Rec Director
Daily Admission	Non-Resident Senior 60+	7.00	Parks and Rec Director
Daily Admission	Resident Group Rate (10+) Youth	2.50	Parks and Rec Director

Fee Description	Detail	Fee	Responsible Party
Daily Admission	Non-Resident Group Rate (10+) Youth	6.00	Parks and Rec Director
Daily Admission	Resident Group Rate (10+) Adults	4.50	Parks and Rec Director
Daily Admission	Non-Resident Group Rate (10+) Adults	8.00	Parks and Rec Director
Monthly Pass	Youth (3-17) Resident	19.00	Parks and Rec Director
Monthly Pass	Youth (3-17) Non-Resident	29.00	Parks and Rec Director
Monthly Pass	Adult (18-59) Resident	35.00	Parks and Rec Director
Monthly Pass	Adult (18-59) Non-Resident	50.00	Parks and Rec Director
Monthly Pass	Senior 60+ Resident	19.00	Parks and Rec Director
Monthly Pass	Senior 60+ Non-Resident	29.00	Parks and Rec Director
Monthly Pass	Couple - Resident	55.00	Parks and Rec Director
Monthly Pass	Couple - Non-Resident	70.00	Parks and Rec Director
Monthly Pass	Family - Resident	59.00	Parks and Rec Director
Monthly Pass	Family - Non-Resident	74.00	Parks and Rec Director
Towel Rental		1.00	Parks and Rec Director
LRC Babysitting			
Annual Kids Corner Pass	First child	250.00	Parks and Rec Director
Annual Kids Corner Pass	Each additional child	50.00	Parks and Rec Director
Drop-in	1 hour	3.00	Parks and Rec Director
Drop-in	Additional child same family	2.50	Parks and Rec Director
Punch Card	10 hours/40 punches	20.00	Parks and Rec Director
Other LRC Programs			
American Red Cross CPR & AED	Resident	77.00	Parks and Rec Director
American Red Cross CPR & AED	Non-Resident	87.00	Parks and Rec Director
Aquatics Group Lessons	Resident	49.00	Parks and Rec Director
Aquatics Group Lessons	Non-Resident	62.00	Parks and Rec Director
Aquatics Private Lessons	Resident	20.00	Parks and Rec Director
Aquatics Private Lessons	Non-Resident	25.00	Parks and Rec Director
Dance		84.00-120.00	Parks and Rec Director
Fitness Wellness Classes		21.00-240.00	Parks and Rec Director
Lifeguard training	Resident	100.00	Parks and Rec Director
Lifeguard training	Non-Resident	125.00	Parks and Rec Director
Nite at the Rec	Resident	12.00	Parks and Rec Director
Nite at the Rec	Non-Resident	15.00	Parks and Rec Director
Nite at the REC - Purchase of (4) nights	Resident	36.00	Parks and Rec Director
Nite at the REC - Purchase of (4) nights	Non-Resident	45.00	Parks and Rec Director
Senior Activities		4.00-55.00	Parks and Rec Director

Fee Description	Detail	Fee	Responsible Party
Sports/Adult		28.00-450.00	Parks and Rec Director
Sports/Youth		30.00-85.00	Parks and Rec Director
Yoga/ Martial Arts		46.00-75.00	Parks and Rec Director
Youth Activities		25.00-253.00	Parks and Rec Director
Coal Creek Golf Course			
Standard Green Fees (may vary for promotions, etc. with approval of Parks and Rec. Dir.)			
	18 hole weekday	27.00 - 43.00	Parks and Rec Director
	18 hole weekend	24.00 - 56.00	Parks and Rec Director
	9 hole weekday	19.00 - 22.00	Parks and Rec Director
	9 hole weekend	19.00 - 26.00	Parks and Rec Director
	Twilight weekday	27.00	Parks and Rec Director
	Twilight weekend	29.00	Parks and Rec Director
	Annual Membership/Unlimited Golf	1,300.00 - 1,900.00	Parks and Rec Director
Water Tap Fees			Public Works Director
(larger than 4" tap, fee by agreement with City Council)	By Demand in gpm/tap size:		
	0-22 ¾" tap	30,500.00	Public Works Director
	23-45 1" tap	54,400.00	Public Works Director
	46-80 1½ " tap	122,000.00	Public Works Director
	81-140 2" tap	217,000.00	Public Works Director
	141-280 3" tap	488,000.00	Public Works Director
	281-500 4" tap	867,500.00	Public Works Director
Storm water Permit Fee	1 - 5 Acres	250.00	Public Works Director
	6 - 25 Acres	500.00	Public Works Director
	26 - 50 Acres	750.00	Public Works Director
	51 - 100 Acres	1,000.00	Public Works Director
	Above 101 Acres	1,500.00	Public Works Director
Development Review Applications	**All Fees set forth in Section 17**		Planning Director
Annexation & Zoning	Annexation & initial zoning	6,670.00	Planning Director
Annexation & Zoning	Rezoning	3,990.00	Planning Director
CMRS Facility	Public review	6,775.00	Planning Director
CMRS Facility	Administrative review	2,875.00	Planning Director
Other Land Use Fees	Municipal Code Amendment	500.00	Planning Director
Other Land Use Fees	Easement or right-of-way vacation	1,840.00	Planning Director

Fee Description	Detail	Fee	Responsible Party
Other Land Use Fees	Floodplain development permit	470.00	Planning Director
Other Land Use Fees	Major Demo Permit Review	455.00	Planning Director
Other Land Use Fees	Minor Demo Permit Review	55.00	Planning Director
Other Land Use Fees	Variance	745.00	Planning Director
Other Land Use Fees	Variance – After the fact	1,005.00	Planning Director
Other Land Use Fees	Minor Impact Variance	80.00	Planning Director
Other Land Use Fees	Oil & gas production permit	1,325.00	Planning Director
Other Land Use Fees	1041 Permit	1,325.00	Planning Director
Other Land Use Fees	Vested Right Request	1,585.00	Planning Director
Other Land Use Fees	LP Gas Sales and Exchange	580.00	Planning Director
Other Land Use Fees	Appeal of Zoning Administrator Decision	730.00	Planning Director
Planned Community Zone District	PCZD (≤ 100 acres)	5,135.00	Planning Director
Planned Community Zone District	PCZD (> 100 acres)	5,785.00	Planning Director
Planned Community Zone District	Minor PCZD amendment	850.00	Planning Director
Planned Unit Development	PUD – preliminary review (< 7 acres)	2,735.00	Planning Director
Planned Unit Development	PUD – final review (≤ 7 acres)	2,735.00	Planning Director
Planned Unit Development	PUD – preliminary review (> 7 acres)	3,325.00	Planning Director
Planned Unit Development	PUD – final review (> 7 acres)	2,735.00	Planning Director
Planned Unit Development	PUD – amendment	1,830.00	Planning Director
Planned Unit Development	Administrative PUD amendment	530.00	Planning Director
Special Review Use	Special Review Use (SRU)	1,210.00	Planning Director
Special Review Use	SRU amendment	1,000.00	Planning Director
Special Review Use	SRU (use only, no development)	500.00	Planning Director
Special Review Use	SRU administrative amendment	345.00	Planning Director
Special Review Use	Day Care (Neighborhood 6 – 12 children)	355.00	Planning Director
Subdivision	Preliminary plat (≤ 15 acres)	1,340.00	Planning Director
Subdivision	Preliminary plat (> 15 acres)	3,400.00	Planning Director
Subdivision	Final plat (all) & Final agreement(s) (with final PUD)	1,060.00	Planning Director
Subdivision	Final plat (not accompanied by a PUD)	1,895.00	Planning Director
Subdivision	Minor subdivision	1,895.00	Planning Director
Temporary Uses	Temporary use permit (administrative)	190.00	Planning Director
Temporary Uses	Temporary use permit (public review)	335.00	Planning Director
Temporary Uses	Temporary sign permit	95.00	Planning Director
Zoning Code Amendment		555.00	Planning Director
Zoning Map Amendment		565.00	Planning Director

Fee Description	Detail	Fee	Responsible Party
Revocable License Agreements	Staff/Attorney Fees	TBD	City Manager
	Fees may be charged to recoup city costs, including city attorney fees		City Manager
Public Works			
Temporary Easements	Construction, Slope, etc.	10.00	Public Works Director
IPP Sampling Fees	Cost for sampling Industrial Users - Market Value	TBD	Public Works Director
Utility Fees			
Re-use Water Fee		75% of Residential Rate	Public Works Director
Account Delinquent Fee	Charged when bill is 30 days past due	$3.00 + 1%/Month	Finance Director
Final Bill/Transfer Fee	Covers cost of final reading, final billing and transfer account. Charged to seller when property is sold	25.00	Finance Director
Reconnect Fee for Utilities	1st occurance		Finance Director
Reconnect Fee for Utilities	Normal business hours	25.00	Finance Director
Reconnect Fee for Utilities	After hours	50.00	Finance Director
Reconnect Fee for Utilities	2nd occurance		Finance Director
Reconnect Fee for Utilities	Normal business hours	50.00	Finance Director
Reconnect Fee for Utilities	After hours	75.00	Finance Director
Reconnect Fee for Utilities	Subsequent occurances		Finance Director
Reconnect Fee for Utilities	Normal business hours	75.00	Finance Director
Reconnect Fee for Utilities	After hours	100.00	Finance Director
Red Tag Fee (Delinquency Notice)	Fee for hanging notice at time account is 30 days past due	15.00	Finance Director
Service Fee for rejected payment		25.00	Finance Director
Voluntary Disconnect & Reconnect Fee	Per disconnect and per reconnect	25.00	Finance Director

Approved:

Malcolm Fleming, City Manager

Accounting Period - A period for which financial statements are prepared.

Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

Accounting System - The total structure of records and procedures which discover, record, classify, summarize and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

Accounts Payable - A liability account reflecting amounts on open account owing to private persons or organizations for goods and services received by a government.

Accounts Receivable - An asset account reflecting amounts owing on open account from private persons or organizations for goods and services furnished by a government. Taxes and special assessments receivable are recorded and reported separately. Amounts due from other funds or from other governments are also reported separately.

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrued Expenses - Expenses incurred but not due until a later date.

Accumulated Depreciation - A valuation account to record the accumulation of periodic credits made to record the expiration of the estimated service life of fixed assets.

Advance Refunding Bonds - Bonds issued to refund an outstanding bond issue prior to the date on which the outstanding bonds become due or callable. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary, invested in U.S. Treasury Bonds or other authorized securities, and used to redeem the underlying bonds at maturity or call date and to pay interest on the bonds being refunded or the advance refunding bonds.

Annual Budget - A budget applicable to a single fiscal year.

Appropriation - A legal authorization granted by City Council for the funds of the city permitting expenditures and obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Assess - To value property officially for the purpose of taxation.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets - Resources owned or held by a government, which have monetary value.

Audit - A methodical examination of utilization of resources. It concludes in a written report of its findings. An audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

Audit Report - The report prepared by an auditor covering the investigation made.

Auditor's Opinion - A statement signed by an auditor in which he/she states that he/she has examined the financial statements in accordance with generally accepted auditing standards (with exceptions, if any) and in which he/she expresses an opinion on the financial position and results of operations.

BVSD – Boulder Valley School District

Balance Sheet - The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date.

Balanced Budget – The City of Louisville has defined the term "balanced budget" as budgeted revenues meeting or exceeding budgeted expenditures. In some cases, *budget* expenditures has been replaced with *expected* expenditures in order to factor in "turnback".

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or date. The difference between a note and a bond is the latter runs for a longer period of time and requires greater legal formality.

Bond Issue - A form of borrowing money for major capital projects. The City obligates itself to repay the principal at a stated rate of interest over a stated period of time.

Bonded Debt - The portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to the past years' actual revenues, expenditures, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budgetary Comparison - Governmental GAAP financial reports must include comparisons of approved budgeted amounts with actual results of operations. Such reports should be subjected to an independent audit, so that all parties involved in the annual operating budget/legal appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by non-current liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

CAFR - Comprehensive Annual Financial Report.

CRS – Colorado Revised Statutes.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Outlay - Expenditures which result in the acquisition of or addition to fixed assets.

Capital Projects Fund - A fund created to account for financial resources to be used for

the acquisition or construction of major capital facilities.

Carryover - Amount of money remaining at the end of the preceding year and available in the current budget year.

Cash - An asset account reflecting currency, coin, checks, express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits. All cash must be accounted for as a part of the fund to which it belongs. Any restrictions or limitations as to its availability must be indicated in the records and statements. It is not necessary, however, to have a separate bank account for each fund unless required by law.

Cash Balance - The total cash within a specific fund.

Cash Basis - A basis of accounting under which transactions are recognized only when cash changes hands.

Contingency - Appropriation of funds to cover unforeseen events that may occur during the budget year.

Cost Accounting - That method of accounting which provides for assembling and recording all the elements of costs incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

Current Assets - Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year. Some examples are cash, temporary investments, and taxes receivable which will be collected within one year.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, leases and notes.

Debt Limit - The maximum amount of gross or net debt which is legally permitted.

Deficit - (1) The excess of the liabilities of a fund over its assets; (2) the excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

Depreciation - Financial mechanism to allocate the cost of a capital item over its service life. Also, the decrease in value of assets because of wear and tear, action of physical elements, inadequacy or obsolescence.

Due From Other Fund - An asset account used to indicate amounts owed to a particular fund by another fund in the same government for goods sold or services rendered. This account includes only short-term obligations on open account and not non-current portions of long-term loans.

Due To Other Fund - A liability account reflecting amounts owed by a particular fund to another fund in the same government for goods sold or services rendered. These amounts include only short-term obligations on open account and not non-current portions of long-term loans.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

EIS – Environmental Impact Statement.

EPA – Environmental Protection Agency.

Encumbrances - An amount of money committed and reserved but not yet expended for the purchase of a specific good or service.

Enterprise Fund - A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

Expenses - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

Fees - A general term used for any charge levied by government associated with providing a service, permitting and activity, or imposing a fine or penalty. Major types of fees include water and sewer fees, liquor licenses, user charges, and building permits.

Fiscal Policy - The City Government's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - A 12-month period of which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

Fixed Assets - Assets of long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

Franchise - A special privilege granted by a government permitting the continuing use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

FTE - Full-time equivalent.

Fund – An accounting entity with a self-balancing set of accounts, which is segregated from other funds, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The fund equity of Governmental Funds.

GASB – The Governmental Accounting Standard Board.

GOCO – Greater Outdoors Colorado, funded through lottery proceeds.

General Fund - public safety, parks and recreation, public works, and administrative activities of the City, financed mainly by sales tax, property tax and transfers from other funds.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

General Obligation Bonds - Bonds for the payment of which the full faith and credit of the issuing government are pledged.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

ICBO – International Conference of Building Officials.

Improvements - Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

Intergovernmental Revenues – Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

Investments - Cash and securities held for the production of revenues in the form of interest or dividends.

Lease-Purchase Agreement - Financial arrangement which permits the City to pay for the use of equipment or machinery over a period of time through a lease and to purchase it at the end of that time.

Levy - (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, or service charges imposed by a government.

Liabilities - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Long-term Debt - Debt with a maturity of more than one year after the date of issuance.

MGD – Million gallons per day (water treatment).

Machinery & Equipment - Tangible property of a more or less permanent nature, other than land or buildings and improvements thereon. Examples are machinery, tools, trucks, cars, furniture, and furnishings.

Mill Levy - Rate by which assessed valuation is multiplied to determine property tax. A mill is 1/10 of one cent.

NASD – National Association of Securities Dealers.

Net Income - Proprietary fund excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses, and operating transfers-out.

Non-Operating Revenues - Proprietary fund revenues which are incidental to, or by-products of, the fund's primary service activities.

O&M – Operations and Maintenance.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Obligations - Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.

Ombudsman – One appointed to investigate citizens' complaints.

Operating Expenses - Proprietary fund expenses which are directly related to the fund's primary service activities.

Operating Income - The excess of proprietary fund operating revenues over operating expenses.

Operating Revenues - Proprietary fund revenues which are directly related to the fund's primary service activities. They consist primarily of user charges for services.

Ordinance - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statue or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, usually require ordinances.

Other Financing Uses - Governmental fund operating transfers-out. Such amounts are classified separately from expenditures.

PPM – Parts per million (water treatment).

Property Tax - Annual charge to owners of real property, based on assessed valuation and the mill levy.

Purchase Order - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Refunding Bonds - Bonds issued to retire bonds already outstanding. The refunding bonds may be sold for cash and outstanding bonds redeemed in cash, or the refunding bonds may be exchanged with holders of outstanding bonds.

Reimbursements - (1) Repayments of amounts remitted on behalf of another party; (2) interfund transactions which constitute reimbursements of a fund for expenditures or expenses initially made from it which are properly applicable to another fund - e.g., an expenditure properly chargeable to a Special Revenue Fund was initially made from the General Fund, which is subsequently reimbursed. They are recorded as expenditures or expenses (as appropriate) in the reimbursing fund and as reductions of the expenditure or expense in the fund that is reimbursed.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Reserve For Debt Service - An account used to segregate a portion of fund balance for Debt Service Fund resources legally restricted to the payment of general long-term debt principal and interest amounts maturing in future years.

Reserve For Encumbrances - An account used to segregate a portion of fund balance for expenditures upon vendor performance.

Resolution - An order of a legislative body requiring less legal formality than an ordinance or statute.

Restricted Assets - Monies or other resources, the use of which is restricted by legal, policy, or contractual requirements. In governmental accounting, special treatments are applied to restricted assets arising out of revenue bond indentures in Enterprise Funds. These are sometimes also called restricted "funds" but such terminology is not preferred.

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue Bonds - Bonds whose principal and interest are payable exclusively from a specific revenue source.

Revenues - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in are classified separately from revenues.

Risk Management – A planning process to control costs and coverage in lieu of paying premiums to insurance companies.

Sinking Fund - Financial system to set aside sums of money on a regular basis to meet a future financial obligation.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Supplemental Appropriation - An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one fund to another fund, or if, during the fiscal year, the governing body or any spending agency of such local government received unanticipated revenue or revenues not assured at the time of the adoption of the budget.

TABOR – Taxpayer Bill of Rights – An amendment to the State Constitution providing tax and spending limitations on local government.

Tax Levy Ordinance - An ordinance by means of which taxes are levied.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Turnback – A positive actual-to-budget variance in annual expenditures.

User Fees - Charge to the benefiting party for the direct receipt of a public service.

Working Capital - The amount of current assets that exceeds current liabilities.