

*2019-2020 BIENNIAL
OPERATING & CAPITAL BUDGET
CITY OF LOUISVILLE, COLORADO*

*2020 Supplemental
Budget Report*



November 27, 2019

Mayor and City Council
City of Louisville
749 Main Street
Louisville, CO 80027

Mayor Stolzmann, City Council, Louisville Residents and Businesses, and City Employees:

I am pleased to present the 2020 Operating & Capital Budget, the updated 2019-2024 Capital Improvements Plan, and the updated 2019-2024 Long-Term Financial Plan.

The City Council approved a 2019-2020 Biennial Budget on November 27, 2018. Due to the City's Charter requirements, only the 2019 portion of the Biennial Budget was formally adopted and appropriated.

An updated Operating & Capital Budget for 2020 was presented to City Council at its regular meeting on September 3, 2019. Based on discussions at that meeting, the Special Meeting on September 24, 2019, and the public hearing on October 1, 2019, City Council formally adopted the 2020 Operating & Capital Budget on November 4, 2019.

A comprehensive 2019-2020 Biennial Operating & Capital Budget document was published in January 2019. This current document is meant only to supplement the previously published document by presenting the updated budget amounts and updated Key Performance Indicators.

Included within this introductory letter are:

- Revenue estimates and assumptions for 2019 through 2024;
- Operating expenditure estimates and targets for 2019 through 2024;
- A summary of changes to the 2019-2024 Capital Improvements Plan;
- A discussion of transfers between funds for 2020; and
- Long-term fund forecasts generated by the updated Long-Term Financial Model.

Included within document are:

- The 2020 Operating & Capital Budget by Program & Sub-Program
- The 2020 Operating & Capital Budget by Fund, Division, and Account
- An updated Summary of the 2019-2024 Capital Improvements Plan;

REVENUE PROJECTIONS

The following table summarizes the updated revenue estimates and assumptions for 2019 through 2024 that have been incorporated into the 2020 Operating & Capital Budget and 2019-2024 Long-Term Financial Plan.

All projections for construction-related revenue are based on forecasts by the Planning & Building Department. Construction-related revenue includes Use Tax on Building Materials, Construction Permits, Impact Fees, and Utility Tap Fees.

All projections for revenue generated at the Recreation Center and Golf Course are based on forecasts by the Parks & Recreation Department. Golf Course User Fees include a consolidation of green fees, annual season passes, golf cart rentals, driving range fees, pro shop merchandise sales, daily rentals, golf lesson fees, club repair fees, and handicap fees.

Projections for Solid Waste & Recycling Fees and Utility User Fees are based on forecasts by the Public Works Department.

All remaining projections are based on the Finance Department's forecasts using simple trend analysis.

Summary of Revenue Assumptions for Major Revenue Sources 2019 - 2024												
Revenue Category	2019 Estimate	2020 Budget	2021 Projection	2022 Projection	2023 Projection	2024 Projection	Percent of Change					
							2019	2020	2021	2022	2023	2024
Regional Consumer Price Index							2.50%	2.00%	2.00%	2.25%	2.50%	2.75%
Taxes:												
Sales Tax	16,613,610	16,081,970	16,323,200	16,649,660	17,065,900	17,577,880	8.0%	-3.2%	1.5%	2.0%	2.5%	3.0%
Property Tax	5,045,280	5,464,790	5,512,680	5,779,440	5,889,170	6,295,270	-9.3%	8.3%	0.9%	4.8%	1.9%	6.9%
Use Tax - Consumer	2,213,740	2,213,740	2,213,740	2,213,740	2,213,740	2,213,740	17.5%	0.0%	0.0%	0.0%	0.0%	0.0%
Use Tax - Auto	1,726,970	1,606,080	1,573,960	1,605,430	1,645,560	1,694,930	-15.0%	-7.0%	-2.0%	2.0%	2.5%	3.0%
Use Tax - Building Materials	2,335,650	1,856,190	1,468,210	1,343,210	956,060	892,790	2.8%	-20.5%	-20.9%	-8.5%	-28.8%	-6.6%
Franchise Taxes	1,057,920	1,086,930	1,107,210	1,128,400	1,161,000	1,194,590	-1.6%	2.7%	1.9%	1.9%	2.9%	2.9%
Lodging Tax	448,900	417,480	396,610	384,710	380,860	384,670	-5.0%	-7.0%	-5.0%	-3.0%	-1.0%	1.0%
Specific Ownership Tax	278,540	259,040	253,880	258,940	265,410	273,370	-10.0%	-7.0%	-2.0%	2.0%	2.5%	3.0%
Licenses & Permits:												
Construction Permits	1,032,280	909,720	789,780	747,300	605,820	577,900	55.8%	-11.9%	-13.2%	-5.4%	-18.9%	-4.6%
Minor Building-Related Permits	475,000	163,210	166,470	169,800	173,200	176,660	-66.3%	-65.6%	2.0%	2.0%	2.0%	2.0%
Intergovernmental Revenue:												
Highway Users Tax	780,090	651,990	658,510	665,100	671,750	678,470	-0.5%	-16.4%	1.0%	1.0%	1.0%	1.0%
State Lottery	248,660	248,660	248,660	248,660	248,660	248,660	25.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Marijuana Tax	138,200	139,580	141,670	144,500	147,390	150,340	1.0%	1.0%	1.5%	2.0%	2.0%	2.0%
Charges for Services:												
Water User Fees	5,669,830	5,770,630	5,905,770	6,026,270	6,137,120	6,248,960	-11.6%	1.8%	2.3%	2.0%	1.8%	1.8%
Water Tap Fees	2,512,640	2,585,600	738,590	517,100	183,000	-	52.5%	2.9%	-71.4%	-30.0%	-64.6%	-100.0%
Wastewater User Fees	3,510,400	3,750,030	3,932,560	4,103,920	4,256,520	4,394,510	-2.0%	6.8%	4.9%	4.4%	3.7%	3.2%
Wastewater Tap Fees	283,560	400,720	110,140	65,240	27,600	-	75.7%	41.3%	-72.5%	-40.8%	-57.7%	-100.0%
Storm Water User Fees	837,450	1,001,880	1,094,750	1,143,080	1,182,210	1,218,250	7.4%	19.6%	9.3%	4.4%	3.4%	3.0%
Solid Waste User Fees	1,668,480	1,528,300	1,559,230	1,585,570	1,617,540	1,650,050	-0.6%	-8.4%	2.0%	1.7%	2.0%	2.0%
Recreation Center Fees	2,877,190	3,053,490	3,143,450	3,236,090	3,331,540	3,429,830	62.2%	6.1%	2.9%	2.9%	2.9%	3.0%
Golf Course User Fees	1,642,340	1,690,700	1,740,520	1,791,840	1,844,690	1,899,150	2.8%	2.9%	2.9%	2.9%	2.9%	3.0%
Developer Impact Fees	553,340	630,120	163,590	220,310	48,270	-	-21.2%	13.9%	-74.0%	34.7%	-78.1%	-100.0%
Fines & Forfeitures:												
Court Fines	120,360	120,360	120,360	120,360	120,360	120,360	-15.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Sales Tax Revenue

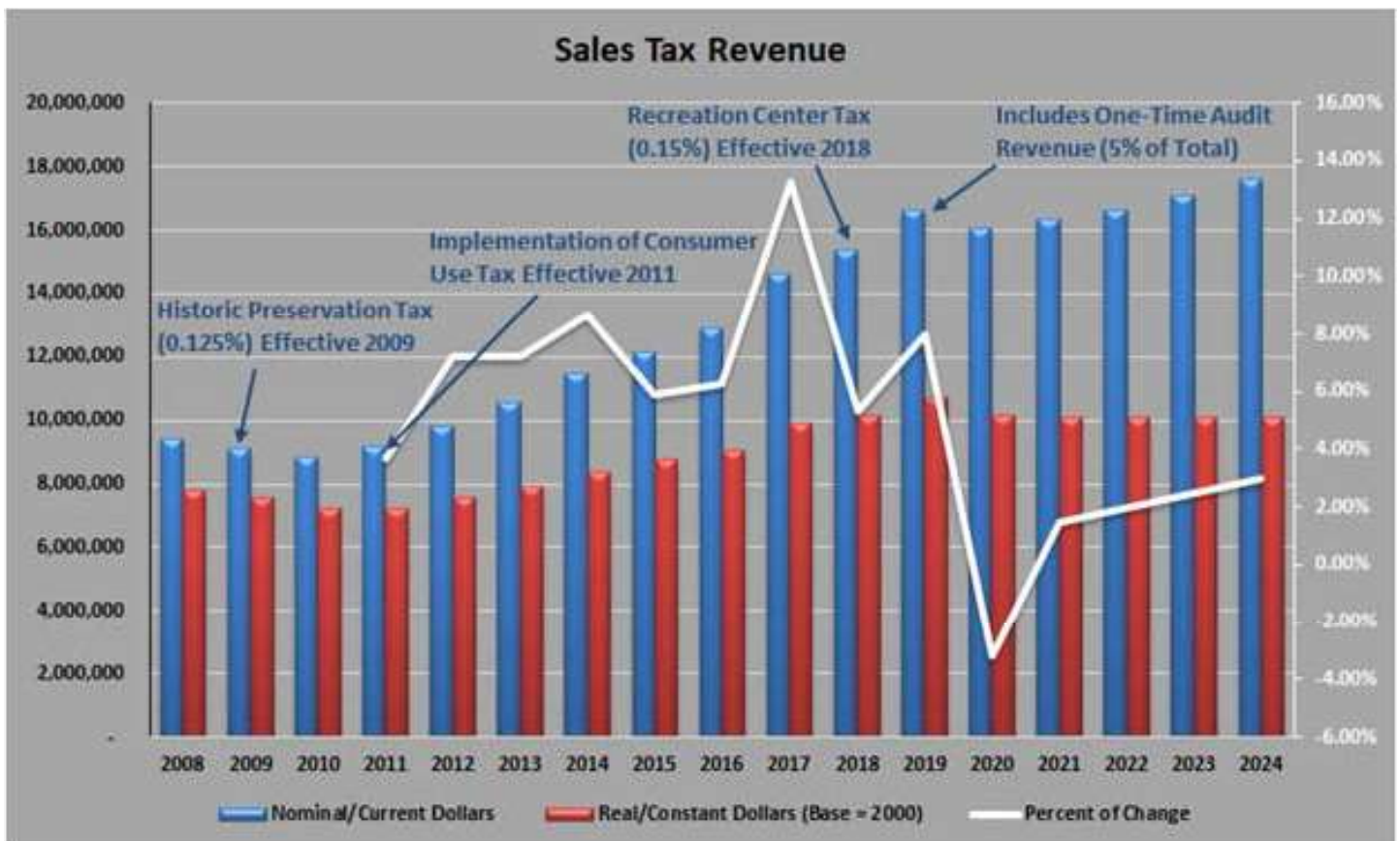
Due to a significant amount of one-time audit revenue received during 2019, sales tax projections for 2019 and 2020 are, as follows:

- 2019 at 8.0% over 2018; and
- 2020 at 3.2% less than 2019.

Sales tax is a significant revenue source for the City and the projections affect many of the City's main operating funds:

- General Fund
- Open Space & Parks Fund
- Historic Preservation Fund
- Recreation Fund
- Capital Project Fund

The table below summarizes sales tax history and revised projections in both nominal/current dollars and in real/constant dollars.



Assessed Valuation, Projected Mil Levy, & Property Tax Revenue

Prior to budget adoption, the City received its *preliminary* 2019 assessed valuation amounts from the Boulder County Assessor. These assessed valuations, multiplied by the mil levies, determine the amount of property tax revenue that will be received in 2020.

The Assessor reported that the City of Louisville's gross assessed valuation increased by 8.5%, from \$664,626,555 in 2018 to \$720,889,104 in 2019. The City's total net assessed valuation, which is the City's gross valuation less the Urban Revitalization District's incremental assessed valuation, increased by 8.3%, from \$645,591,119 in 2019 to \$699,269,485 in 2019. New construction accounted for \$20,368,594.

The General Fund mil levy will remain at 5.184 mills. Therefore, General Fund property tax revenue will increase by 8.3%, from \$3,296,540 in 2019 to \$3,570,640 in 2020. A three year summary of the City's mil levies is shown in the following table.

	2018 [1] Actual	2019 [1] Actual	2020 [1] Estimate
General Levy	5.184	5.184	5.184
Library Bonds Debt Service Levy	0.900	-	-
Rec Center Bonds Debt Service Levy	2.785	2.750	2.750
Total City of Louisville Mil Levy	8.869	7.934	7.934

[1] Collection year

Factoring out new construction from the City's actual value of all real property, results in an estimated average increase in property value of approximately 7.5%.

Section 3(1)(b) of Article X of the Colorado Constitution (Gallagher Amendment) was passed in 1982 and requires statewide residential property assessed values be adjusted to maintain a constant relationship to statewide non-residential taxable value of approximately 45% of the total of all property values. Based on calculations by the Division of Property Taxation and the Department of Local Affairs (DOLA), Senate Bill 19-255 reduced the residential assessment rate for 2019-2020 to 7.15% (from 7.20%) in order to maintain the residential target share in the statewide property tax base.

The following schedule provides an example of the property tax impact on a residential unit with a 7.5% increase in actual value and a reduction in the residential assessment rate to 7.15%.

	2019 [1] Estimate	2020 [1] Estimate
Actual Value of Residential Property [2]	\$500,000	\$537,500
x Residential Assessment Rate	7.20%	7.15%
= Assessed Value	\$36,000	\$38,431
x City of Louisville Mil Levy/1,000	0.007934	0.007934
= Property Tax due to City of Louisville	\$286	\$305
		6.6%

[1] Collection Year

[2] As Determined by County Assessor

OPERATING EXPENDITURE PROJECTIONS

The next table summarizes the operational expenditure estimates and targets by major expenditure category for 2019 through 2024. These estimates and targets are incorporated into the 2020 Operating & Capital Budget and 2019-2024 Long-Term Financial Plan.

Summary of Expenditure Actuals, Estimates, and Targets for Major Expenditure Categories 2019 - 2024												
Expenditure Category	2019 Estimate	2020 Budget	2021 Projection	2022 Projection	2023 Projection	2024 Projection	Percent of Change					
							2019	2020	2021	2022	2023	2024
Regional Consumer Price Index							2.50%	2.00%	2.00%	2.25%	2.50%	2.75%
Salaries & Wages:												
Regular Wages	14,409,310	14,771,520	15,214,700	15,671,180	16,141,290	16,625,540	15.7%	2.5%	3.0%	3.0%	3.0%	3.0%
Variable & Seasonal Wages	2,200,850	2,304,620	2,371,270	2,439,900	2,510,590	2,583,430	36.9%	4.7%	2.9%	2.9%	2.9%	2.9%
Overtime	483,340	478,970	488,520	498,220	508,140	518,240	-3.0%	-0.9%	2.0%	2.0%	2.0%	2.0%
Employee Benefits:												
Employee Insurance	2,274,550	2,195,420	2,305,140	2,420,450	2,541,510	2,668,540	25.4%	-3.5%	5.0%	5.0%	5.0%	5.0%
FICA Expense	1,240,320	1,246,790	1,382,820	1,423,730	1,465,860	1,509,240	14.7%	0.5%	10.9%	3.0%	3.0%	3.0%
Retirement Contribution	827,800	857,790	861,260	886,830	913,120	940,200	14.0%	3.6%	0.4%	3.0%	3.0%	3.0%
Workers Compensation	187,550	200,380	200,380	200,380	200,380	200,380	4.1%	6.8%	0.0%	0.0%	0.0%	0.0%
All Employee Compensation	21,640,830	22,060,950	22,829,550	23,546,150	24,286,350	25,051,030	17.8%	1.9%	3.5%	3.1%	3.1%	3.1%
Supplies:												
Chemicals	482,150	488,110	497,890	507,860	518,020	528,390	56.3%	1.2%	2.0%	2.0%	2.0%	2.0%
Vehicle Maintenance Supplies	222,770	252,650	257,720	262,880	268,110	273,470	-5.3%	13.4%	2.0%	2.0%	2.0%	2.0%
Street Supplies	189,500	214,500	218,790	223,160	227,620	232,160	0.1%	13.2%	2.0%	2.0%	2.0%	2.0%
Uniforms & Clothing	116,900	137,120	139,830	142,620	145,450	148,320	9.6%	17.3%	2.0%	2.0%	2.0%	2.0%
Library Books & Media	83,800	87,000	88,740	90,520	92,340	94,190	5.0%	3.8%	2.0%	2.0%	2.0%	2.0%
All Supplies	2,126,910	2,205,980	2,237,730	2,282,220	2,336,050	2,382,460	24.2%	3.7%	1.4%	2.0%	2.4%	2.0%
Purchased/Contracted Services:												
Professional Services	3,088,930	3,406,110	3,305,740	3,383,120	3,453,430	3,586,730	16.2%	10.3%	-2.9%	2.3%	2.1%	3.9%
Utilities	2,020,460	2,188,010	2,275,490	2,366,470	2,461,080	2,559,490	5.3%	8.3%	4.0%	4.0%	4.0%	4.0%
Solid Waste Hauling	1,446,440	1,291,320	1,317,150	1,343,490	1,370,360	1,397,770	-1.3%	-10.7%	2.0%	2.0%	2.0%	2.0%
Parts, Repairs, & Maintenance	1,409,010	1,410,610	1,682,670	1,406,170	1,354,630	1,453,650	-7.6%	0.1%	19.3%	-16.4%	-3.7%	7.3%
Legal Services	479,000	502,500	512,550	522,800	533,260	543,930	34.9%	4.9%	2.0%	2.0%	2.0%	2.0%
Insurance Premiums & Deductibles	537,540	507,560	548,160	592,020	639,390	690,540	41.7%	-5.6%	8.0%	8.0%	8.0%	8.0%
Boulder Dispatch Services	316,370	321,360	327,790	334,350	341,040	347,860	4.8%	1.6%	2.0%	2.0%	2.0%	2.0%
All Purchased/Contracted Services	10,871,810	10,920,690	11,305,870	11,362,560	11,654,460	12,167,740	4.6%	0.4%	3.5%	0.5%	2.6%	4.4%

Wage & Benefit Projections

The 2020 wage and benefit projections were developed by staff using the Tyler-Munis projection tool. These projections are reflected in the 2020 Operating & Capital Budget and are the basis for projecting wages and benefits in the Long-Term Financial Plan for 2021 through 2024.

Some of the assumptions/elements included in the wage and benefit projections for 2020 include:

- One new full-time Police Officer proposed for 2020
- An additional 1.61 full-time equivalents (FTE's) for variable employees (non-benefitted, part-time) proposed for 2020
- A 3% merit increase for all full time employees and all variable employees proposed for 2020
- Minimum wage adjustments proposed for 2020 to avoid compression issues
- Market adjustments per the salary survey process proposed for 2020

Other Operational Additions to the 2020 Budget

The following table summarizes some of the other 2020 operating expenditure additions to the original Biennial Budget that are now included in the adopted Operating & Capital Budget for 2020.

Division Description	Proposed Additions to 2020 Budget	Notes/Comments
Wastewater Treatment Plant Operations	90,000	Professional Services - Consulting
Building Safety	80,000	Building Abatement (offset by revenue)
Street Maintenance	75,000	Professional Services - Traffic Signals
Recreation Center - Management	65,000	Professional Services - Bank Charges
Golf General & Marketing	50,000	Building Structural Analysis
Central Fund-Wide Charges - Recreation	48,090	Insurance
Recreation Center Building Maintenance	39,810	Operating Supplies - Janitorial
Recreation Center - Aquatics	30,000	Operating Supplies - Chemicals
Water Plant Operations	30,000	Professional Services - Information Systems
Various Building Maintenance	29,000	Professional Services - Custodial
Recreation Center Building Maintenance	28,630	Utility Services - Gas
Sustainability	28,000	Utility Services - Clean Energy
City Sponsored Events	25,000	DBA Contribution for Street Faire
Recreation Center Building Maintenance	20,290	Utility Services - Water
Wastewater Treatment Plant Operations	20,250	Operating Supplies - Chemicals
City Manager	20,000	KPI Consultant
Human Resources	20,000	City Wide Training Materials
Solid Waste & Recycling Operations	20,000	Professional Services - Disposal & Recycling
Transportation Planning	15,000	Replating 96th Street
Parks Administration & Operations	14,060	Professional Services - Custodial (Park Restrooms)
Wastewater Treatment Plant Operations	14,000	Professional Services - Biosolids Hauling
Water Plant Operations	13,500	Professional Services - Lead/Copper
Wastewater Treatment Plant Operations	13,300	Dues/Subscriptions/Books
Water Plant Operations	11,500	Operating Supplies - Laboratory
City Council	10,000	Work Plan Review Facilitator
Water Distribution	10,000	Parts/Repairs/Maintenance - Utility Lines

CAPITAL IMPROVEMENTS PLAN UPDATE

Since the original 2019-2020 Biennial Budget was adopted in November 2018, staff has continuously updated the 2019-2024 Capital Improvements Plan (C-I-P) based on the latest input from departments on project timelines, new cost estimates, new projects, and cancelled projects.

Included within this document is a new C-I-P Summary Table that includes the latest adjustments and represents the amended C-I-P. The following table summarizes the projects that have been added to the 2020 C-I-P, since adoption of the Biennial Budget in November 2018.

Project Description	Proposed Additions	Year of Change	Funding Source
Water Line Replacement	400,000	2020	Water Utility Fund
NCWCD SWSP Eastern Pump Station	150,000	2020	Water Utility Fund
Golf Carts	132,300	2020	Golf Course Fund
Chemical Storage Building	35,000	2020	Golf Course Fund
NEOGov Learning Management Software	24,900	2020	Capital Projects Fund
Sander Box Leg Kit	22,150	2020	Capital Projects Fund
Motor Vehicle/Road Equipment	13,520	2020	Fleet Management Fund
Electric Vehicle Charging Station	8,000	2020	Capital Projects Fund
	785,870		

Projects that were approved in the 2019-2020 Biennial Budget, but are now completely removed from the 2019 and 2021 C-I-P, are shown in the next table.

Project Description	Proposed Deletions	Year of Change	Funding Source
BNSF RR Underpass/N Drainage (%)	1,283,500	2019	Capital Projects Fund
SH42 & Hecla Drive Traffic Signal	400,000	2019	Capital Projects Fund
Downtown Surface Parking Expansion	100,000	2019	Capital Projects Fund
Austin Niehoff House Rehab (%)	82,500	2019	Historic Preservation Fund
Austin Niehoff House Rehab (%)	52,500	2019	Capital Projects Fund
Chemical Storage Building	31,930	2021	Golf Course Fund
	1,950,430		

INTERFUND TRANSFERS

The original 2019-2020 biennial budget anticipated transfers from the General Fund to the Capital Projects Fund in 2020 (\$1,000,000) and 2022 (\$750,000). Since some significant projects have been removed from the Capital Project Fund, these transfers are no longer necessary and have been removed from the 2020 Operating & Capital Budget and the 2019-2024 Long-Term Financial Plan.

The following table summarizes the inter-fund transfers included in the 2020 Operating & Capital Budget.

Inter-Fund Transfers Matrix 2020 Budget

Transfers Out	Transfers In					Total
	General Fund	OS&P Fund	Cemetery Fund	Recreation Fund	Capital Projects Fund	
General Fund	-	849,960 ^a	86,750 ^b	1,093,530 ^c	-	2,030,240
Cemetery Perpetual Care Fund	-	-	12,010 ^d	-	-	12,010
PEG Fee Fund	25,000 ^e	-	-	-	-	25,000
Historic Preservation Fund	55,840 ^f	-	-	-	-	55,840
Capital Project Fund	-	-	-	127,500 ^g	-	127,500
Impact Fee Fund	-	309,130 ^h	-	-	327,620 ^h	636,750
Total	80,840	1,159,090	98,760	1,221,030	327,620	2,887,340

^a Annual recurring support for operations and capital.
^b Annual recurring support for operations and capital.
^c Annual recurring support for operations and capital.
^d Annual recurring transfer of interest earned used to fund operations and capital.
^e Partial repayment of 2018 transfer from General Fund to support Council Chamber Broadcast Upgrade project.
^f Annual recurring transfer for reimbursement of costs associated with part-time non-benefitted hours in Museum Services.
^g Annual recurring support for capital.
^h Annual transfer of impact fee revenue for projects eligible for this type of funding.

FISCAL IMPACT

The following table summarizes the projected fiscal impact of the 2020 Operating & Capital Budget on each fund. Note that seven funds include a "turnback" and, therefore, those fund's Expenditures & Other Uses are less than the fund's total appropriations.

City of Louisville, Colorado
Summary of Revenue, Expenditures, and Changes to Fund Balances
All Funds
2020 Budget

Fund Number	Fund Description	Beginning Fund Balance	Revenue & Other Sources	Expenditures & Other Uses		Ending Fund Balance	Amount of Change	Percent of Change
101	General	\$ 9,864,639	\$ 20,258,660	\$ 19,901,190	[1]	\$ 10,222,109	\$ 357,470	4%
	Special Revenue Funds:							
201	Open Space & Parks	1,831,562	3,500,190	3,376,280	[2]	1,955,472	123,910	7%
202	Conservation Trust - Lottery	86,110	311,100	224,400		172,810	86,700	101%
203	Cemetery Perpetual Care	615,414	45,770	12,310		648,874	33,460	5%
204	Cemetery	33,513	174,920	174,920		33,513	-	0%
205	PEG Fees	10,484	29,240	25,050		14,674	4,190	40%
206	Parking Improvement	-	-	-		-	-	-
207	Historic Preservation	2,323,091	794,450	488,390		2,629,151	306,060	13%
208	Recreation	1,012,830	5,177,770	4,630,090	[3]	1,560,510	547,680	54%
	Total Special Revenue Funds	5,913,004	10,033,440	8,931,440		7,015,004	1,102,000	19%
	Capital Project Funds:							
301	Capital Projects	3,793,247	8,793,470	10,098,480		2,488,237	(1,305,010)	-34%
302	Impact Fee	69,641	643,420	637,750		75,311	5,670	8%
303	Recreation Center Construction	266,137	-	-		266,137	-	-
	Total Capital Project Funds	4,129,025	9,436,890	10,736,230		2,829,685	(1,299,340)	-31%
	Debt Service Funds:							
402	Recreation Center Debt Service	35,794	1,930,820	1,740,400		226,214	190,420	532%
	Total Debt Service Funds	35,794	1,930,820	1,740,400		226,214	190,420	532%
	Enterprise Funds (WC Basis):							
501	Water Utility	11,669,673	8,719,060	9,119,200	[4]	11,269,533	(400,140)	-3%
502	Wastewater Utility	4,695,180	4,316,510	4,239,900	[5]	4,771,790	76,610	2%
503	Stormwater Utility	1,104,206	1,273,430	1,367,650	[6]	1,009,986	(94,220)	-9%
510	Solid Waste & Recycling Utility	152,650	1,532,340	1,468,460		216,530	63,880	42%
520	Golf Course	271,920	1,702,120	1,838,010	[7]	136,030	(135,890)	-50%
	Total Enterprise Funds	17,893,629	17,543,460	18,033,220		17,403,869	(489,760)	-3%
	Internal Service Funds (WC Basis):							
602	Technology Management	213,596	57,010	60,750		209,856	(3,740)	-2%
603	Fleet Management	261,923	348,740	177,740		432,923	171,000	65%
	Total Internal Service Funds	475,519	405,750	238,490		642,779	167,260	35%
	Total All Funds	\$ 38,311,609	\$ 59,609,020	\$ 59,580,970		\$ 38,339,659	\$ 28,050	0%

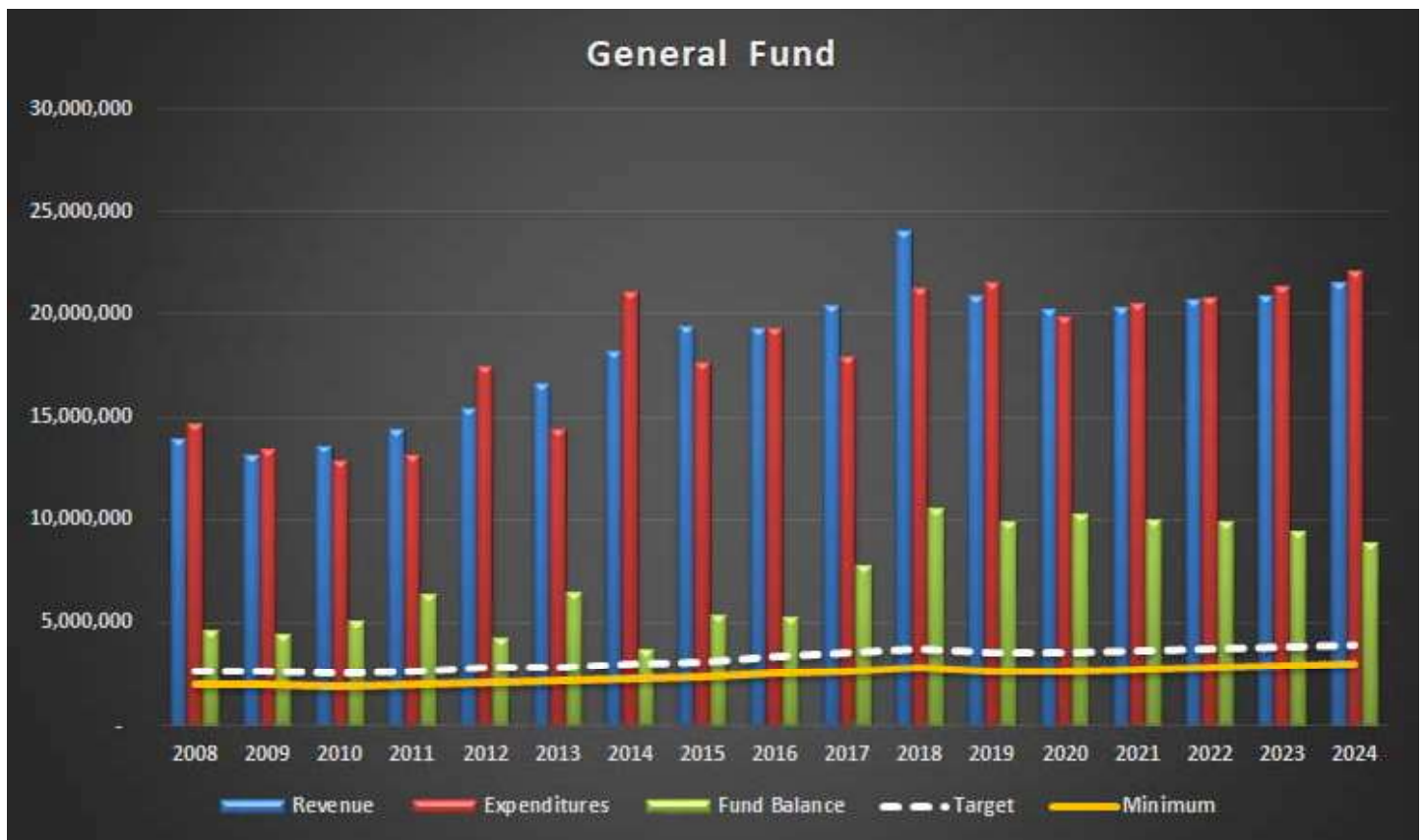
[1] Budgeted Expenditures Include a Projected Operational "Turnback" of 5%, which amounts to 940,580
 [2] Budgeted Expenditures Include a Projected Operational "Turnback" of 5%, which amounts to 151,260
 [3] Budgeted Expenditures Include a Projected Operational "Turnback" of 3%, which amounts to 137,910
 [4] Budgeted Expenditures Include a Projected Operational "Turnback" of 10%, which amounts to 405,700
 [5] Budgeted Expenditures Include a Projected Operational "Turnback" of 5%, which amounts to 115,490
 [6] Budgeted Expenditures Include a Projected Operational "Turnback" of 10%, which amounts to 36,990
 [7] Budgeted Expenditures Include a Projected Operational "Turnback" of 4%, which amounts to 68,850

FUND FINANCIAL FORECASTS

Staff has incorporated the revised revenue projections, operating expenditure projections, C-I-P projections, and interfund transfer projections outlined in the preceding discussion, along with some other minor adjustments and corrections, to create new financial forecasts for the major operating and capital funds. The forecasts contain projected revenue, expenditures, and ending reserves through 2024.

General Fund

Incorporating the revised revenue projections, operating expenditure projections, interfund transfer projections, and C-I-P projections outlined in the preceding discussion, the following graph summarizes a history and projection of revenue, expenditures, and fund balances for the General Fund.



The City's Reserve Policy for the General Fund states,

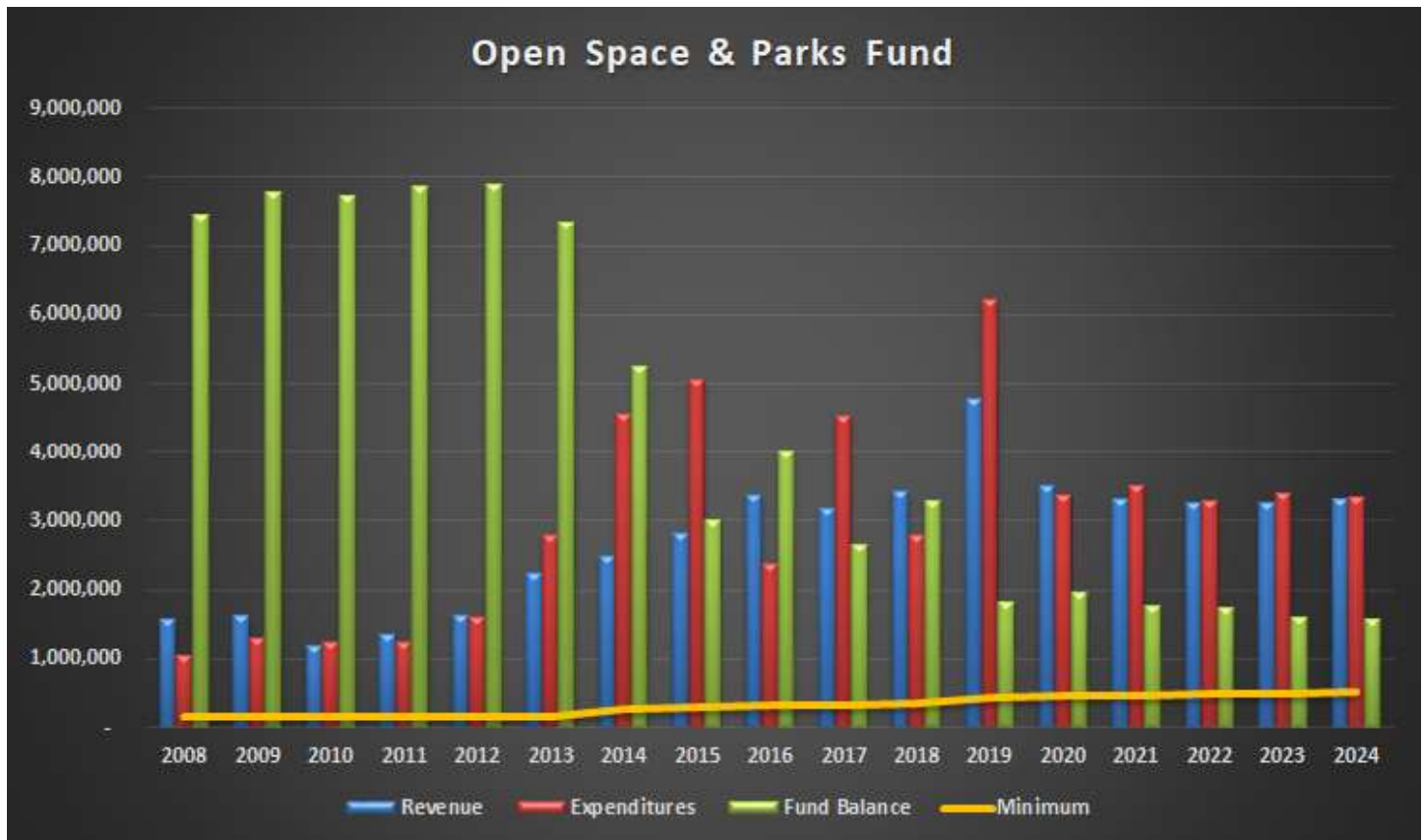
The minimum unrestricted fund balance of the General Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures less any interfund transfers to other funds, regardless of whether the transfers are considered recurring or non-recurring.

While the minimum unrestricted fund balance is set at 15% of current operating expenditures, the targeted unrestricted fund balance will be at or above 20% of current operating expenditures.

The projected General Fund balance at the end of 2024 is \$8.9 million. This equates to 43% of operating expenditures and well above the targeted fund balance as defined in the Reserve Policy.

Open Space & Parks Fund

Incorporating the revised revenue projections, operating expenditure projections, interfund transfer projections, and C-I-P projections outlined in the preceding discussion, the following graph summarizes a history and projection of revenue, expenditures, and fund balances for the Open Space & Parks Fund.



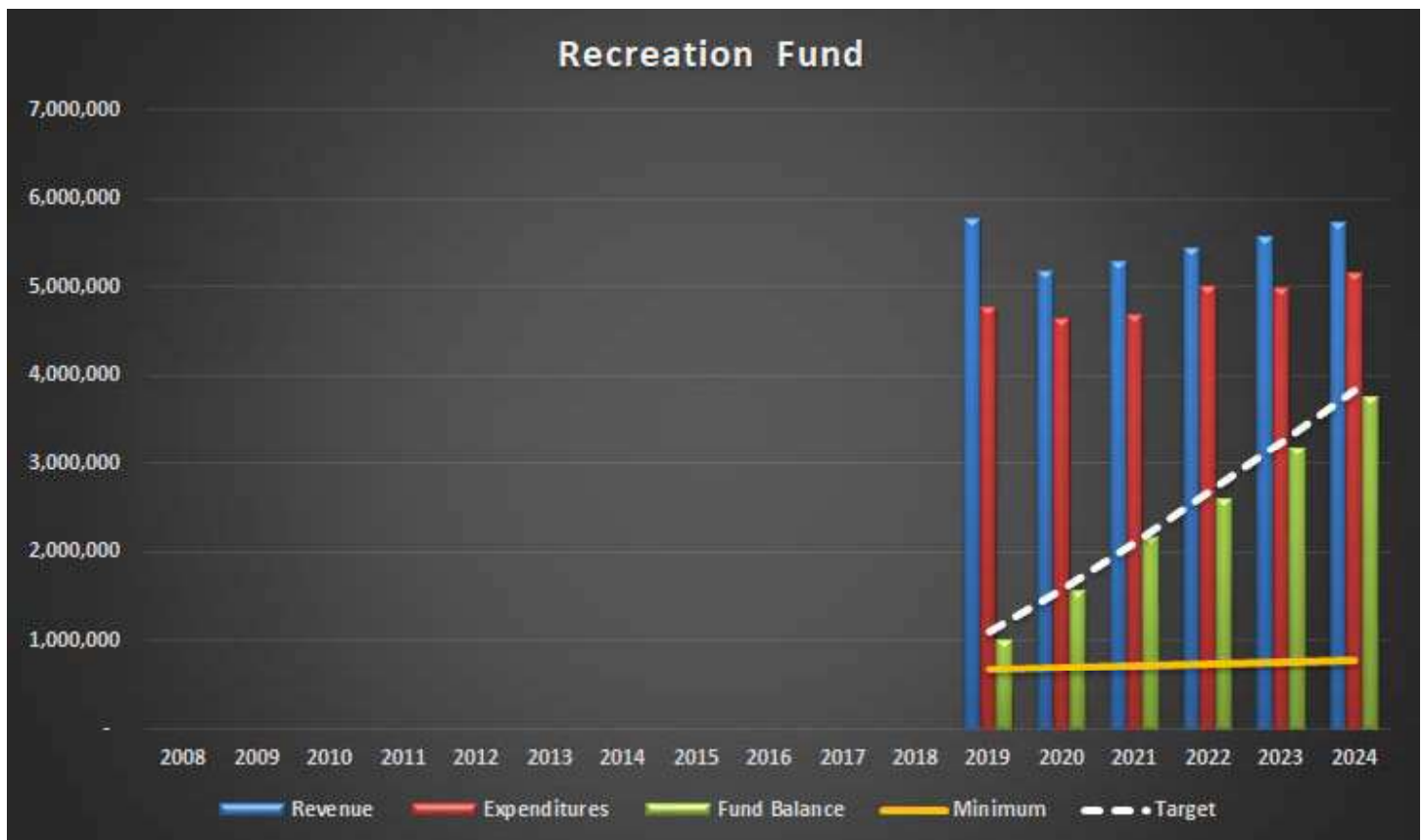
The Reserve Policy for the Open Space & Parks Fund states,

The minimum fund balance of the Open Space and Parks Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures include only open space and parks operations and exclude all interfund transfers and capital outlay.

The projected Open Space & Parks Fund balance at the end of 2024 is \$1.6 million. This equates to 46% of operating expenditures and is well above the minimum fund balance as defined in the Reserve Policy.

Recreation Fund

Incorporating the revised revenue projections, operating expenditure projections, interfund transfer projections, and C-I-P projections outlined in the preceding discussion, the following graph summarizes a history and projection of revenue, expenditures, and fund balances for the Recreation Fund.



The Reserve Policy for the Recreation Fund states,

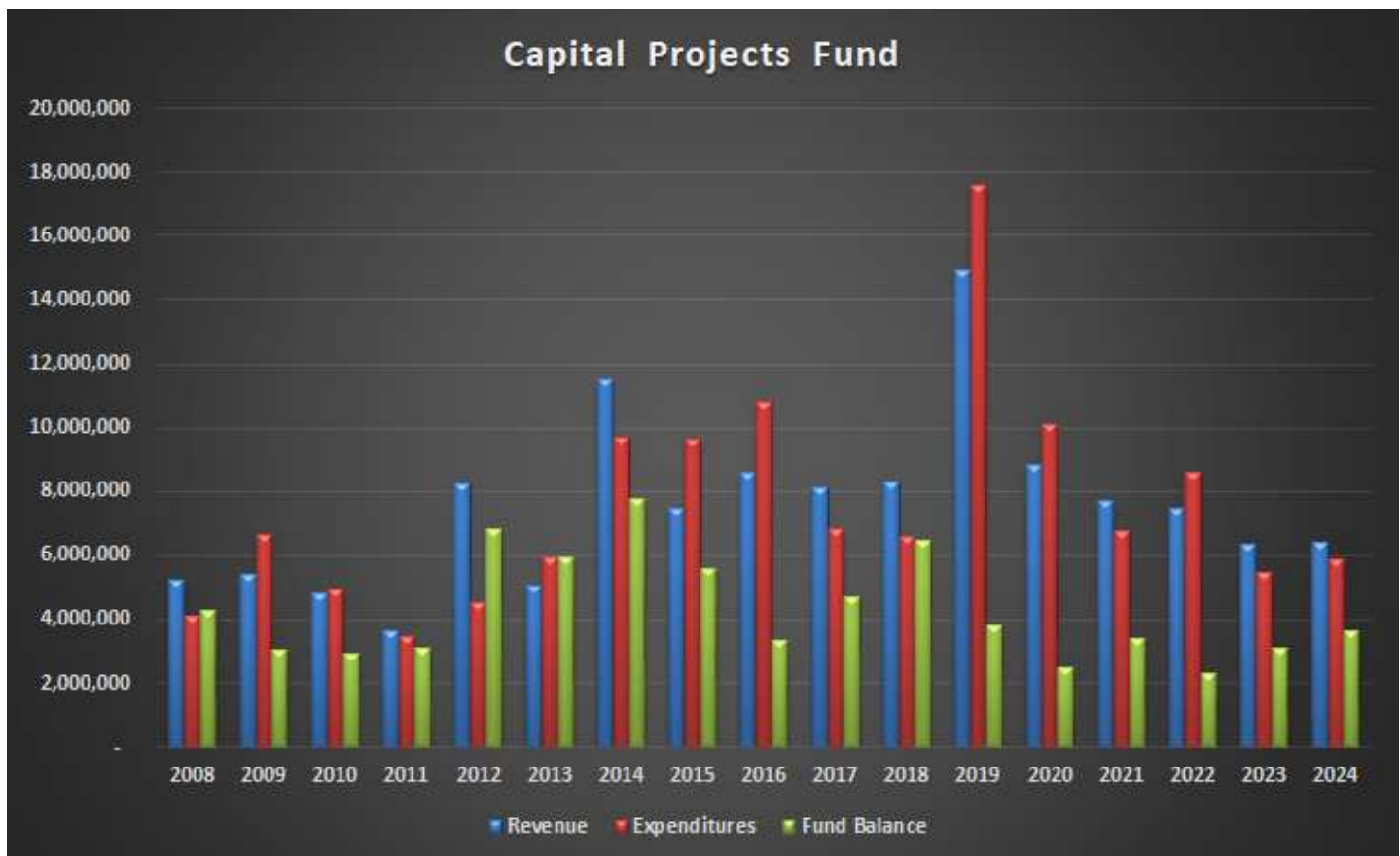
The minimum unrestricted fund balance of the Recreation Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures, excluding interfund transfers and capital outlay.

In addition to maintaining an operating reserve, the Recreation Fund will also maintain a capital asset renewal and replacement reserve. The purpose of this reserve is to accumulate funds for the timely renewal and replacement of Recreation Center and Memory Square Pool assets. The methodology for calculating this reserve will be approved by the Finance Committee.

The projected Recreation Fund balance at the end of 2024 is \$3.8 million. This meets both the minimum operating reserve plus the renewal and replacement reserve.

Capital Projects Fund

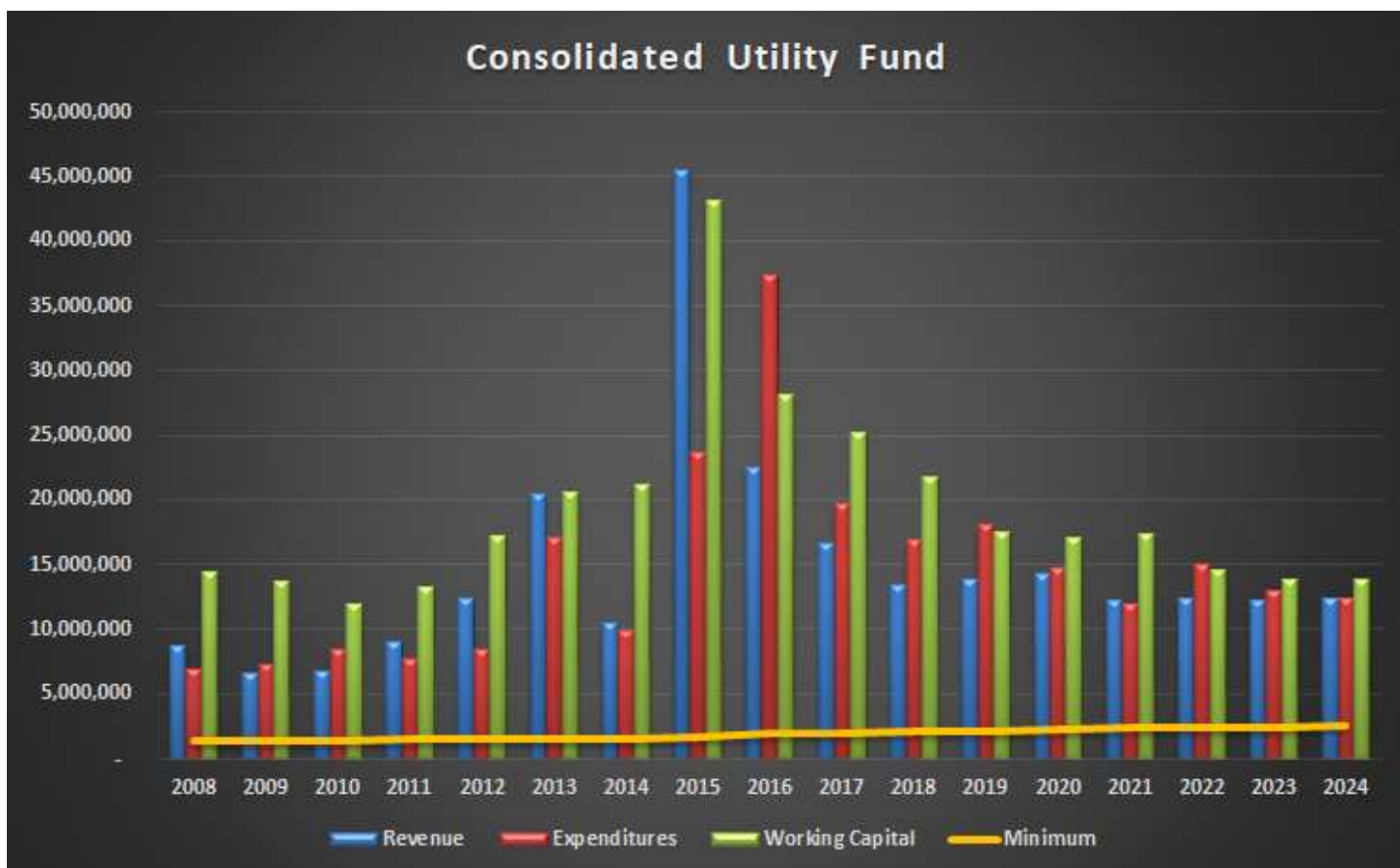
Incorporating the revised revenue projections, operating expenditure projections, interfund transfer projections, and C-I-P projections outlined in the preceding discussion, the following graph summarizes a history and projection of revenue, expenditures, and fund balances for the Capital Projects Fund.



Large fluctuations in revenue, expenditures, and reserves within capital project funds are typical. The City does not have a reserve policy for the Capital Projects Fund. The fund balance is projected to decline to approximately \$2.3 million at the end of 2022, but increases to approximately \$3.6 million by the end of 2024.

Consolidated Utility Fund

The Consolidated Utility Fund consists of the Water Utility Fund, the Wastewater Utility Fund, and the Storm Water Utility Fund. Incorporating the revised revenue projections, operating expenditure projections, interfund transfer projections, and C-I-P projections outlined in the preceding discussion, the following graph summarizes a history and projection of revenue, expenditures, and working capital for the Consolidated Utility Fund.



The Reserve Policy for the Utility Funds states,

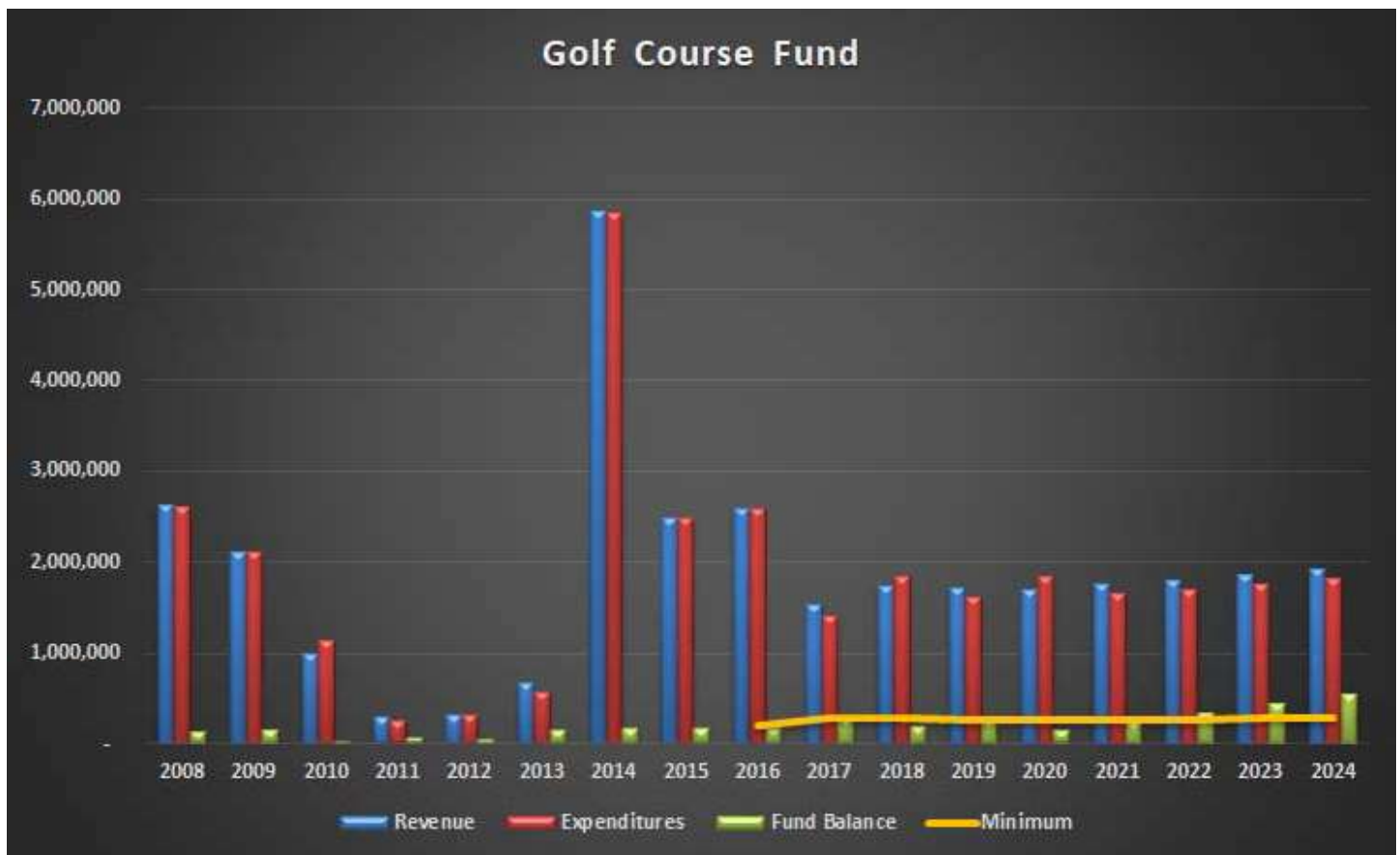
The minimum working capital for the Water, Wastewater, and Storm Water Utility Funds shall be maintained at or above 25% of current operating expenses, as measured on the City’s budgetary basis. For purpose of this policy, operating expenses are defined as all budgetary-basis expenses, excluding interfund transfers and capital outlay.

The Consolidated Utility Fund reserves are projected to remain at approximately \$15 million through the end of 2024. This equates to 135% of operating expenditures and is well above the minimum fund balance as defined in the Reserve Policy. There are substantial capital improvements planned for after 2024 that will significantly reduce these reserves in subsequent years.

Ending reserves for all the *individual* utility funds are also projected to remain in compliance with the Reserve Policy.

Golf Course Fund

Incorporating the revised revenue projections, operating expenditure projections, interfund transfer projections, and C-I-P projections outlined in the preceding discussion, the following graph summarizes a history and projection of revenue, expenditures, and working capital for the Golf Course Fund.



Effective April 1, 2010, the City entered into a license agreement with Western Golf Properties. Under this agreement, all operational revenue and expenses were accounted for by Western Golf Properties. Other than capital outlay, the only expenses recorded by the City were loan repayments to the Wastewater Utility fund. The only revenue recorded by the City was license payments from Western Golf Properties.

The revenue and expense spikes in 2014 reflect the flood reconstruction efforts and the related grants. The City reassumed operations at the golf course in mid-2015.

The revenue and expenses in 2015-2016 are significantly higher than 2017-2018 due to transfers-in from the General Fund and Capital Projects Fund and transfers-out to the Wastewater Utility Fund as payment for an interfund loan.

The Reserve Policy for the Golf Course Fund states,

The minimum working capital balance of the Golf Course Fund shall be maintained at or above 15% of current operating expenditures. For purpose of this policy, operating expenditures are defined as all expenditures, excluding interfund transfers and capital outlay.

To assist the Golf Course Fund in meeting this reserve minimum, beginning with the 2021 fiscal year, all Golf Course capital outlay will be funded through the Capital Projects Fund.

The projected Golf Course Fund reserves at the end of 2020 are \$136,000. This equates to only 8% of operating expenditures and does not meet the minimum reserve as defined by the Reserve Policy.

However, by the end of 2024, Golf Course Fund reserves are projected at \$546,000, which equates to 29% of operating expenditures and exceeds the minimum reserve as defined by the Reserve Policy.

Budget Document Elements

As previously mentioned, 2020 is the second year of the City's biennial budget process. This current document is meant only to supplement the previously published document by presenting the updated budget amounts and the updated Key Performance Indicators for 2020. Therefore, this document is much less comprehensive than the 2019-2020 Biennial Operating & Capital Budget document that was published in January 2019.

Following this budget message are three presentations:

- The 2020 Operating & Capital Budget by Program & Sub-Program (pages 17-152);
- The 2020 Operating & Capital Budget by Fund, Division, and Account (pages 153-236); and
- An updated Summary of the 2019-2024 Capital Improvements Plan (pages 237-246).

Respectfully submitted,

Heather Balser

Heather Balser
Louisville City Manager



2020 Operating & Capital Budget

By

Program & Sub-Program

City of Louisville, Colorado
Summary of Revenue & Expenditures by Program
2017 - 2020

	2017 Actual	2018 Actual	2019 Estimate	2020 Budget
Expenditures:				
Transportation	6,706,188	6,947,379	17,398,500	11,536,570
Utilities	18,709,643	15,989,849	17,972,540	14,216,920
Public Safety & Justice	5,156,485	5,530,382	7,133,780	6,379,050
Parks	1,883,798	1,841,746	2,607,960	2,801,490
Open Space & Trails	3,648,110	1,103,081	4,339,840	1,059,990
Recreation	4,414,938	4,955,430	6,699,170	6,718,860
Cultural Services	2,308,256	2,369,713	2,630,670	2,769,880
Community Design	1,843,248	2,638,316	2,315,560	2,192,340
Economic Prosperity	219,781	322,191	240,560	297,100
Administration & Support Services	4,592,240	4,521,154	6,722,740	5,696,000
Total Expenditures	49,482,687	46,219,241	68,061,320	53,668,200
Revenue:				
Transportation	952,388	1,298,623	1,176,060	1,001,390
Utilities	18,241,484	15,116,081	15,459,190	15,837,590
Public Safety & Justice	173,501	146,072	130,170	120,360
Parks	507,319	1,788,015	614,210	2,037,440
Open Space & Trails	3,001,957	1,103,081	3,779,300	1,059,990
Recreation	3,523,183	4,349,704	5,620,340	5,671,860
Cultural Services	415,958	448,072	430,400	420,860
Community Design	2,160,732	3,125,748	2,436,890	2,160,040
Economic Prosperity	25,577	34,900	60,000	60,000
Administration & Support Services	221,889	152,796	155,100	154,770
Total Revenue	29,223,988	27,563,092	29,861,660	28,524,300
Surplus/(Deficiency) of Program				
Revenue over Program Expenditures:				
Transportation	(5,753,799)	(5,648,756)	(16,222,440)	(10,535,180)
Utilities	(468,160)	(873,768)	(2,513,350)	1,620,670
Public Safety & Justice	(4,982,984)	(5,384,310)	(7,003,610)	(6,258,690)
Parks	(1,376,479)	(53,731)	(1,993,750)	(764,050)
Open Space & Trails	(646,152)	-	(560,540)	-
Recreation	(891,755)	(605,726)	(1,078,830)	(1,047,000)
Cultural Services	(1,892,299)	(1,921,641)	(2,200,270)	(2,349,020)
Community Design	317,484	487,432	121,330	(32,300)
Economic Prosperity	(194,204)	(287,291)	(180,560)	(237,100)
Administration & Support Services	(4,370,350)	(4,368,358)	(6,567,640)	(5,541,230)
Total Surplus/(Deficiency)	(20,258,699)	(18,656,149)	(38,199,660)	(25,143,900)

Program 31: Transportation

Program Goal: A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 963,796	\$ 944,683	\$ 1,086,200	\$ 1,102,570	\$ 16,370	2%
Supplies	229,378	247,274	258,770	320,290	61,520	24%
Services	779,915	974,239	1,255,460	1,419,560	164,100	13%
Capital Outlay	4,733,099	4,781,183	14,798,070	8,694,150	(6,103,920)	-41%
Total Program Expenditures	\$ 6,706,188	\$ 6,947,379	\$ 17,398,500	\$ 11,536,570	\$ (5,861,930)	-34%
Expenditures Per Resident	\$ 320.55	\$ 328.06	\$ 819.79	\$ 539.60	\$ (280.20)	-34%
Full-Time Equivalents (FTE's)	12.22	12.99	12.91	12.91	-	0%

Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Highway User Taxes	\$ 632,813	\$ 783,844	\$ 780,090	\$ 651,990	\$ (128,100)	-16%
County Road and Bridge Taxes	50,068	58,102	52,870	57,350	4,480	8%
Impact Fees - Transportation	269,508	456,677	343,100	292,050	(51,050)	-15%
Total Program Revenue	\$ 952,388	\$ 1,298,623	\$ 1,176,060	\$ 1,001,390	\$ (174,670)	-15%
Surplus/(Deficiency) of Program Revenue over Program Expenditures	\$ (5,753,799)	\$ (5,648,756)	\$ (16,222,440)	\$ (10,535,180)	\$ 5,687,260	

Transportation Program Key Indicators Planning and Engineering Sub-Program

Goals

A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Objectives

Design infrastructure to adopted standards that meets the transportation needs of the City. Collaborate with partner agencies (RTD, CDOT) to ensure residents have adequate multimodal transportation options. Proactively redesign the street network as regulations and technology change our transportation needs over time.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Active Projects		Items	10	2	4	4
Community Requests ¹		Items	21	24	40	40
Efficiency						
Project per Project Manager		Projects/FTE	3	.5	1	1
Staff Cost % of CIP (Overhead)		%	3	24	8	8
Effectiveness						
Number of Traffic Accidents	Target = 0	Accidents	288	250	250	250
Number of Pedestrian/Bike-Related Accidents	Target = 0	Accidents	N/A*	N/A*	TBD	TBD
Street and Intersection LOS ²	Target = C	Grade	C	C	C	C
¹ Official requests from residents for transportation improvements. ² Peak Hour Level of Service for Arterial streets. * New metric starting to track in 2020.						

Sub-Program 311: Planning & Engineering

Sub-Program Objectives: Design infrastructure to adopted standards that meets the transportation needs of the City. Collaborate with partner agencies (RTD, CDOT) to ensure residents have adequate multimodal transportation options. Proactively redesign the street network as regulations and technology change our transportation needs over time.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 234,494	\$ 240,814	\$ 257,960	\$ 261,410	\$ 3,450	1%
Supplies	10,618	6,024	5,320	6,930	1,610	30%
Services	22,995	57,591	89,430	27,670	(61,760)	-69%
Capital Outlay	211,804	252,980	3,551,280	-	(3,551,280)	-100%
Total Sub-Program Expenditures	\$ 479,910	\$ 557,409	\$ 3,903,990	\$ 296,010	\$ (3,607,980)	-92%
Expenditures Per Resident	\$ 22.94	\$ 26.32	\$ 183.95	\$ 13.85	\$ (170.11)	-92%
Full-Time Equivalents (FTE's)	1.84	2.40	2.32	2.32	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (479,910)	\$ (557,409)	\$ (3,903,990)	\$ (296,010)	\$ 3,607,980	

Transportation Program Key Indicators Transportation Infrastructure Maintenance Sub-Program

Goals

A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Objectives

Conserve natural resources by maintaining streets cost-effectively before they reach a point of rapid failure. To ensure a high quality of life and to provide services equitably, no street will be in poor condition. Streets and intersections are monitored, maintained, and adequately lit to move people, bikes and cars safely and efficiently. All arterial and collector streets have marked bicycle lanes. All streets have well maintained sidewalks.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Street Area Resurfaced		SY	122,361	64,626	61,945	61,945
Sidewalk Repaired		SF	20,934	34,694	33,780	33,780
Striping		SF	141,306	24,409	179,665	179,665
Street Area Patched		SY	5,438	6,427	8,057	8,057
Street Area Crack Sealed		LB	122,100	42,000	48,000	48,000
		SY	488,400	166,500	192,000	192,000
Efficiency						
Ave. Cost per Resurfaced Street Area		\$/SY	22.7	24.6	25	25
Ave. Cost per Resurfaced Sidewalk Area		\$/SF	10.8	10.1	10	10
Ave. Cost per Patched Area		\$/SY	44.5	61.2	41.9	41.9
Ave. Cost for Crack Sealing		\$/SY	.3	.4	.4	.4
Electricity Cost per Light		\$/Light	245	252	260	260
Effectiveness						
Overall Pavement Condition	Target = 75	PCI ¹	65	65	N/A*	N/A*
Miles of Street in Poor Condition of PCI ¹ <35 ²	Target = 0	Miles	6.7	4.2	3.3	3.3
Average Condition of Local Streets ²	Target = 75	PCI ¹	66	N/A*	N/A*	N/A*
Average Condition of Collector Streets ²	Target = 75	PCI ¹	61	N/A*	N/A*	N/A*
Average Condition of Arterial Streets ²	Target = 75	PCI ¹	67	N/A*	N/A*	N/A*
"Street Maintenance in Louisville" Rating ³	Target = 100	% Excellent or Good	70	70	75	75

¹ PCI is the Pavement Condition Index.

² Based on street survey conducted in 2015.

³ Based on most recent Citizen Survey results.

*Information to be determined by condition survey.

Sub-Program 312: Transportation Infrastructure Maintenance

Sub-Program Objectives: Conserve natural resources by maintaining streets cost-effectively before they reach a point of rapid failure. To ensure a high quality of life and to provide services equitably, no street will be in poor condition. Streets and intersections are monitored, maintained, and adequately lit to move people, bikes and cars safely and efficiently. All arterial and collector streets have marked bicycle lanes. All streets have well maintained sidewalks.

Sub-Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 335,971	\$ 294,448	\$ 366,490	\$ 370,750	\$ 4,260	1%
Supplies	159,100	155,507	161,650	205,120	43,470	27%
Services	572,467	721,307	955,190	1,117,680	162,490	17%
Capital Outlay	4,492,130	4,490,713	10,060,340	8,187,000	(1,873,340)	-19%
Total Sub-Program Expenditures	\$ 5,559,668	\$ 5,661,975	\$ 11,543,670	\$ 9,880,550	\$ (1,663,120)	-14%
Expenditures Per Resident	\$ 265.75	\$ 267.36	\$ 543.92	\$ 462.14	\$ (81.78)	-15%
Full-Time Equivalents (FTE's)	4.74	4.79	4.79	4.79	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Highway User Taxes	\$ 632,813	\$ 783,844	\$ 780,090	\$ 651,990	\$ (128,100)	-16%
County Road and Bridge Taxes	50,068	58,102	52,870	57,350	4,480	8%
Impact Fees - Transportation	269,508	456,677	343,100	292,050	(51,050)	-15%
Total Sub-Program Revenue	\$ 952,388	\$ 1,298,623	\$ 1,176,060	\$ 1,001,390	\$ (174,670)	-15%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (4,607,280)	\$ (4,363,352)	\$ (10,367,610)	\$ (8,879,160)	\$ 1,488,450	

Note:

[1] This sub-program table excludes expenditures from the Fleet Management Fund.

Transportation Program Key Indicators Streetscapes Sub-Program

Goals

A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Objectives

Safe, visually appealing, appropriately lit and inviting streets, sidewalks and publicly-owned areas adjacent to streets and sidewalks.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Turf Maintenance ¹		SF	1,200,000	1,200,000	1,200,000	1,200,000
Trees Pruned/Removed ²		Trees	325*	350*	350*	350*
Planting Bed Maintenance ³		SF	93,500	93,500	93,500	93,500
Total SF of Streetscapes ⁴		SF	2,301,100	2,301,100	2,301,100	2,301,100
Total SF of Irrigated Streetscapes ⁵		SF	738,020	738,020	738,020	738,020
Total Hard Surface Streetscapes ⁶		SF	358,080	358,080	358,080	358,080
Street Lights		Items	1,848	1,855	1,860	1,865
Efficiency						
Cost per 1,000 SF Turf		\$/1,000 SF	\$134*	\$138*	\$142*	\$146*
Cost per Tree		\$/Tree	\$125*	\$129*	\$133*	\$137*
Cost per 100 SF Planting Bed		\$/100SF	\$77*	\$79*	\$81*	\$84*
Water Score (Irrigation Gal/SF)		Gal/SF	9	7	9	9
Effectiveness						
PPLAB Rating ⁷	Target = 4	Rating 1 to 5 of Residential Corridor	N/A**	4	TBD	TBD
		Rating 1 to 5 of Collector/Industrial Corridor			4	4
		Rating 1 to 5 of Arterial Corridor			TBD	TBD
"Maintenance of medians and street landscaping" Rating ⁸	Target = 90%	% Excellent or Good	84%	84%	86%	86%
"Street lighting, signage, and street markings" Rating ⁸	Target = 90%	% Excellent or Good	82%	82%	84%	84%

¹ Turf Maintenance – Any mowed ROW's adjacent to any public street, includes irrigated and non-irrigated. Estimated number.

² Trees Pruned/Removed – Trees adjacent to a public street, located on medians, located in entry features and located in adjacent ROW.

INDICATOR	UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
³ Planting Bed – Landscape beds (Perennial), Annual Flower beds. Estimated number. ⁴ Streetscape - Any public property adjacent to a public street. Examples are medians, ROW's, and entry features. Estimated number. ⁵ Irrigated Streetscapes – Irrigated medians, Irrigated adjacent ROW's, irrigated entry features and gateways (S-3 – Dillon/McCaslin, Gateway – McCaslin/South Boulder Rd.). ⁶ Hard Surface Streetscapes – examples: cobblestone beds, crusher fines, concrete, brick and asphalt. Estimated number. ⁷ Based on annual PPLAB review with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. ⁸ Based on most recent Citizen Survey results. * Numbers are based on staff estimates. ** New metric to be incorporated into PPLAB rating starting in 2019.					

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Sub-Program 313: Streetscapes

Sub-Program Objectives: Safe, visually appealing, appropriately lit and inviting streets, sidewalks and publicly-owned areas adjacent to streets and sidewalks.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 211,081	\$ 229,392	\$ 246,810	\$ 251,950	\$ 5,140	2%
Supplies	16,833	9,098	14,470	25,800	11,330	78%
Services	151,377	170,723	178,740	240,740	62,000	35%
Capital Outlay	19,021	34,490	1,156,900	477,500	(679,400)	-59%
Total Sub-Program Expenditures	\$ 398,312	\$ 443,703	\$ 1,596,920	\$ 995,990	\$ (600,930)	-38%
Expenditures Per Resident	\$ 19.04	\$ 20.95	\$ 75.24	\$ 46.59	\$ (28.66)	-38%
Full-Time Equivalents (FTE's)	2.93	3.08	3.08	3.08	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (398,312)	\$ (443,703)	\$ (1,596,920)	\$ (995,990)	\$ 600,930	

Transportation Program Key Indicators Snow & Ice Removal Sub-Program

Goals

A safe well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Objectives

Safe traveling conditions for pedestrians and motorists; cost effective snow and ice control services; assist Police, Fire and Emergency Medical Services in fulfilling their duties; safe, passable streets, school bus routes and hard surface trails; safe access to City facilities; and snow cleared within 24 hours from sidewalks that are the City's responsibility.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Miles of Streets Plowed		Lane Miles	9,901	12,750	12,750	12,750
City Facilities Shoveled ¹		Square Feet	37,692	37,692	37,692	37,692
Public Parking Lots Plowed ¹		Square Feet	472,000	478,000	478,000	478,000
Miles of Sidewalks and Trails Plowed ¹		Miles	42	42	42	42
Deicer Used		Tons	699	700	700	700
Category II to IV Snow Events ²		Events/Year	10	14	14	14
Efficiency						
Average Cost per Category II Event		\$/# Storms	\$6352/5	\$8,500/TBD	\$8,600/TBD	\$8,600/TBD
Average Cost per Category III Event		\$/# Storms	\$13,628/2	\$16,500/TBD	\$17,500/TBD	\$17,500/TBD
Average Cost per Category IV Event		\$/# Storms	\$15,549/3	\$20,000/TBD	\$21,000/TBD	\$21,000/TBD
Ave Time to Resolve Category II Events ³		Nearest Hour	42	45	45	45
Ave Time to Resolve Category III Events ³		Nearest Hour	93	110	110	110
Ave Time to Resolve Category IV Events ³		Nearest Hour	168	185	185	185
Effectiveness						
Reported Accidents	Target = 0	Filed PD Report	300	300	300	300
"Snow Removal/Street Sanding" Rating ⁴	Target = 100%	% Excellent or Good	50%	50%	50%	50%

¹ Completed by Parks Department.

² Category II=2' to 6"; Category III= 6" to 12"; Category IV= over 12".

³ Time from first plow out to all plows back.

⁴ Based on most recent Citizen Survey results.

Sub-Program 314: Snow & Ice Removal

Sub-Program Objectives: Safe traveling conditions for pedestrians and motorists; cost effective snow and ice control services; assist Police, Fire and Emergency Medical Services in fulfilling their duties; safe, passable streets, school bus routes and hard surface trails; safe access to City facilities; and snow cleared within 24 hours from sidewalks that are the City's responsibility.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 182,250	\$ 180,029	\$ 214,940	\$ 218,460	\$ 3,520	2%
Supplies	42,706	76,645	77,330	82,090	4,760	6%
Services	18,691	13,290	20,570	21,400	830	4%
Capital Outlay	10,145	3,000	29,550	29,650	100	0%
Total Sub-Program Expenditures	\$ 253,791	\$ 272,964	\$ 342,390	\$ 351,600	\$ 9,210	3%
Expenditures Per Resident	\$ 12.13	\$ 12.89	\$ 16.13	\$ 16.45	\$ 0.31	2%
Full-Time Equivalents (FTE's)	2.71	2.72	2.72	2.72	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (253,791)	\$ (272,964)	\$ (342,390)	\$ (351,600)	\$ (9,210)	

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Sub-Program 320: Public Works Administration

Program Goal: A safe, well-maintained, effective and efficient multi-modal transportation system at a reasonable cost.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	121	-	-	350	350	
Services	14,385	11,328	11,530	12,070	540	5%
Capital Outlay	-	-	-	-	-	
Total Sub-Program Expenditures	\$ 14,506	\$ 11,328	\$ 11,530	\$ 12,420	\$ 890	8%
Expenditures Per Resident	\$ 0.69	\$ 0.53	\$ 0.54	\$ 0.58	\$ 0.04	7%
Full-Time Equivalents (FTE's)	-	-	-	-	-	

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (14,506)	\$ (11,328)	\$ (11,530)	\$ (12,420)	\$ (890)	

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Program 32: Utilities

Program Goal: Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 2,931,392	\$ 2,955,070	\$ 3,252,800	\$ 3,216,850	\$ (35,950)	-1%
Supplies	508,466	499,648	617,280	655,880	38,600	6%
Services	3,434,970	3,980,494	4,000,790	4,332,380	331,590	8%
Capital Outlay	11,834,815	8,554,637	10,101,670	6,011,810	(4,089,860)	-40%
Total Program Expenditures	\$ 18,709,643	\$ 15,989,849	\$ 17,972,540	\$ 14,216,920	\$ (3,755,620)	-21%
Full-Time Equivalents (FTE's)	38.19	37.96	37.16	36.21	(0.95)	-3%

Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Grant Revenue	\$ 600,824	\$ 68,814	\$ 229,380	\$ 250,000	\$ 20,620	9%
User Fees	11,561,646	12,450,505	11,732,050	12,077,090	345,040	3%
Tap Fees	5,478,254	1,809,046	2,796,200	2,986,320	190,120	7%
Other Revenue	600,760	787,716	701,560	524,180	(177,380)	-25%
Total Program Revenue	\$ 18,241,484	\$ 15,116,081	\$ 15,459,190	\$ 15,837,590	\$ 378,400	2%
Surplus/(Deficiency) of Program Revenue over Program Expenditures	\$ (468,160)	\$ (873,768)	\$ (2,513,350)	\$ 1,620,670	\$ 4,134,020	
Surplus/(Deficiency) Per Resident	\$ (22.38)	\$ (41.26)	\$ (118.43)	\$ 75.80	\$ 194.23	

Utilities Program Key Indicators Water Sub-Program

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Objectives

Consistently provide safe and great tasting water, routinely testing quality for compliance with State and Federal Standards. Operate and maintain facilities efficiently, allowing for reasonable and equitable rates while maintaining optimal quality.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Surveys to Detect Water Main Leaks		Feet	141,572	279,284	229.353	229.353
Water Main Flushing		Feet	420,856	508,637	420,856	420,856
Water Main Valves Exercised ¹		Units	L-1723	M-1335	H-965	H-965
Potable Water Measured and Billed		MG	1,088	1,090	1,090	1,090
Hydrants Maintained ¹		Units	L-501	M-445	H-211	H-211
Potable Water Produced Annually (MG) ²		HBWTP	659	685	703	703
		SCWTP	633	513	547	547
Efficiency						
Energy per MGD		E/MGD	1,048	1,226	1,200	1,200
Potable Water Unaccounted ³		%	9%	9%	9%	9%
Cost per MGD Billed		\$/MGD	\$1048	\$1,226	\$1,200	\$1,200
Effectiveness						
"Quality of Louisville Water" Rating ⁴	Target = 100%	% Excellent or Good	88%	88%	88%	88%
Compliance with State & Federal Standards ⁵	Target = Yes	Full Compliance	Yes	No ⁵	Yes	Yes
¹ L = Low Pressure Zones, M = Mid Pressure Zones, and H = High Pressure Zones. One zone is exercised/maintained each year. ² HBWTP is the Howard Berry Water Treatment Plant & SCWTP is the Sid Copeland Water Treatment Plant. ³ Does not include non-revenue water such as Hydrant Flushing, Backwash, etc. (just Metered vs Produced). ⁴ Based on most recent Citizen Survey results. ⁵ Volatile Organic Compound (VOC) and Long Term 2 Enhanced Surface Water Treatment (LT2) testing completed two weeks late.						

Sub-Program 321: Water

Sub-Program Objective: Consistently provide safe and great tasting water, routinely testing quality for compliance with State and Federal Standards. Operate and maintain facilities efficiently, allowing for reasonable and equitable rates while maintaining optimal quality.

Sub-Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 1,599,634	\$ 1,642,920	\$ 1,807,140	\$ 1,795,690	\$ (11,450)	-1%
Supplies	385,663	351,975	447,060	471,020	23,960	5%
Services	1,149,838	1,665,831	1,516,690	1,790,330	273,640	18%
Capital Outlay	3,919,139	6,739,043	7,940,500	4,479,810	(3,460,690)	-44%
Total Sub-Program Expenditures	\$ 7,054,274	\$ 10,399,769	\$ 11,711,390	\$ 8,536,850	\$ (3,174,540)	-27%
 Full-Time Equivalents (FTE's)	 21.57	 21.65	 20.78	 20.59	 (0.19)	 -1%

Sub-Program Revenue [1]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Grant Revenue	\$ 335,181	\$ -	\$ -	\$ -	\$ -	
Water User Fees	5,851,124	6,416,158	5,669,830	5,770,630	100,800	2%
Water Tap Fees	4,659,014	1,647,686	2,512,640	2,585,600	72,960	3%
Other Water Utility Revenue	416,444	530,048	511,530	362,830	(148,700)	-29%
Total Sub-Program Revenue	\$ 11,261,763	\$ 8,593,892	\$ 8,694,000	\$ 8,719,060	\$ 25,060	0%
 Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	 \$ 4,207,489	 \$ (1,805,877)	 \$ (3,017,390)	 \$ 182,210	 \$ 3,199,600	
 Surplus/(Deficiency) Per Resident	 \$ 201.11	 \$ (85.28)	 \$ (142.18)	 \$ 8.52	 \$ 150.70	

Note:

[1] The revenue and expenditures extracted from the Water Utility Fund, an Enterprise Fund, are presented on the City's budgetary basis. Debt service on outstanding Water Utility Fund debt and losses on written-off assets within the Water Utility Fund are not included.

Utilities Program Key Indicators Wastewater Sub-Program

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Objectives

Protect public health and the environment by collecting and treating wastewater in compliance with Federal, State, and Local laws.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Sewer Line Jetting and Cleaning		Linear Feet	301,578	300,000	300,000	300,000
Industrial Pretreatment Program		# of SIUs	5	5	5	5
Efficiency						
Average Wastewater Treated (Daily)		MGD	1.72	1.75	1.78	1.78
Treatment Cost per 1,000 Gallons ¹		\$/1,000 Gallons	\$1.16	\$1.64	\$1.69	\$1.69
Energy Usage per MGD		Energy(kWh)/MG	4717	4,600	4800	4800
Available Reclaimed Wastewater Used ²		%	77%	80%	84%	84%
		MG	43	45	47	47
Effectiveness						
CDPHE Compliance ^{3,4}	Target = Full	Full Compliance	Yes	No	Yes	Yes
USEPA Compliance ⁴	Target = Full	Full Compliance	Yes	No	Yes	Yes
Odor Complaint ⁵	Target = 0	Complaints	1	0	0	0
“Waste Water (Sewage System)” Rating ⁶	Target = 100	% Excellent or Good	92%	92%	92%	92%
1 The acceptable range for treatment operating cost per thousand gallon is between \$0.95 and \$3.25. 2 The City’s water rights limit the total amount of wastewater that may be used to 65 MG. 3 Low level Mercury and Effluent toxicity test for quarter two missed due to start-up of new plant 4 Pass-Through of copper due to excessive levels from Significant Industrial User discharge exceeding authorized limits established in their permit 5 The acceptable range for odor complaints is between 0 and 10. 6 Based on the 2016 Citizen Survey results.						

Sub-Program 322: Wastewater

Sub-Program Objectives: Protect public health and the environment by collecting and treating wastewater in compliance with Federal, State, and Local laws.

Sub-Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 1,024,318	\$ 1,033,883	\$ 1,120,150	\$ 1,099,800	\$ (20,350)	-2%
Supplies	113,219	138,061	160,340	175,030	14,690	9%
Services	721,245	718,046	856,280	1,034,870	178,590	21%
Capital Outlay	7,525,030	1,255,020	1,726,650	760,500	(966,150)	-56%
Total Sub-Program Expenditures	\$ 9,383,813	\$ 3,145,010	\$ 3,863,420	\$ 3,070,200	\$ (793,220)	-21%
Full-Time Equivalents (FTE's)	12.81	12.82	12.88	12.31	(0.57)	-4%

Sub-Program Revenue [1]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Wastewater User Fees	\$ 3,366,598	\$ 3,580,936	\$ 3,560,400	\$ 3,780,030	\$ 219,630	6%
Wastewater Tap Fees	819,240	161,360	283,560	400,720	117,160	41%
Other Wastewater Utility Revenue	160,451	235,748	163,940	135,760	(28,180)	-17%
Total Sub-Program Revenue	\$ 4,346,289	\$ 3,978,044	\$ 4,007,900	\$ 4,316,510	\$ 308,610	8%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (5,037,524)	\$ 833,034	\$ 144,480	\$ 1,246,310	\$ 1,101,830	
Surplus/(Deficiency) Per Resident	\$ (240.79)	\$ 39.34	\$ 6.81	\$ 58.29	\$ 51.49	

Note:

[1] The revenue and expenditures extracted from the Wastewater Utility Fund, an Enterprise Fund, are presented on the City's budgetary basis. Debt service on outstanding Wastewater Utility Fund debt and losses on written-off assets within the Wastewater Utility Fund are not included.

Utilities Program Key Indicators Stormwater Sub-Program

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Objectives

Maintain our storm water system to protect Coal Creek specifically and the natural and built environment generally. Proactively reduce pollutants in the water by educating the public, sweeping the streets, maintaining an efficient & effective storm water system and leveraging intergovernmental partnerships.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Inlets Cleaned		Count/Total	158/962	178/962	198/1000	198/1000
Quality Monitoring Tests		Tests	12	12	12	12
Street Sweeping		Lane Miles	3,058	3,000	3,000	3,000
Public Information and Education Items		Events	10	8	8	8
Efficiency						
Cost per Mile of Collection System ¹		\$/Mile	\$3,952	\$4,000	\$4,000	\$4,000
Maintenance and Repairs per FTE		MR/FTE	201	280	280	280
Effectiveness						
CDPHE Compliance	Target = Yes	Full Compliance	Yes	Yes	Yes	Yes
Number Illicit Discharges	Target = 0	#	7	10	15	15
"Storm Drainage (Flooding Management)" Rating ²	Target = 100	% Excellent or Good	89%	89%	89%	89%
Number of Times Each Street is Swept	Target = 2	Times	2	2	2	2
¹ Year-to-year variance is related to basins and locations change annually. ² Based on most recent Citizen Survey results.						

Sub-Program 323: Storm Water

Sub-Program Objectives: Maintain our storm water system to protect Coal Creek specifically and the natural and built environment generally. Proactively reduce pollutants in the water by educating the public, sweeping the streets, maintaining an efficient & effective storm water system and leveraging intergovernmental partnerships.

Sub-Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 229,429	\$ 220,507	\$ 262,020	\$ 257,310	\$ (4,710)	-2%
Supplies	5,271	2,044	3,880	3,830	(50)	-1%
Services	53,245	54,209	88,930	108,770	19,840	22%
Capital Outlay	390,646	560,574	434,520	771,500	336,980	78%
Total Sub-Program Expenditures	\$ 678,590	\$ 837,334	\$ 789,350	\$ 1,141,410	\$ 352,060	45%
Full-Time Equivalents (FTE's)	2.89	2.92	2.93	2.74	(0.19)	-6%

Sub-Program Revenue [1]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Storm Water Permit Fees	\$ 500	\$ 625	\$ 2,000	\$ 2,000	\$ -	0%
Grant Revenue	265,643	68,814	229,380	250,000	20,620	9%
Storm Water User Fees	729,801	779,643	837,450	1,001,880	164,430	20%
Other Storm Water Utility Revenue	19,870	20,106	21,440	19,550	(1,890)	-9%
Total Sub-Program Revenue	\$ 1,015,814	\$ 869,188	\$ 1,090,270	\$ 1,273,430	\$ 183,160	17%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ 337,224	\$ 31,854	\$ 300,920	\$ 132,020	\$ (168,900)	
Surplus/(Deficiency) Per Resident	\$ 16.12	\$ 1.50	\$ 14.18	\$ 6.17	\$ (8.00)	

Note:

[1] The revenue and expenditures extracted from the Storm Water Utility Fund, an Enterprise Fund, are presented on the City's budgetary basis. Debt service on outstanding Storm Water Utility Fund debt is not included.

Utilities Program Key Indicators Solid Waste, Recycling, and Composting Sub-Program

Goals

Ensure safe, reliable, great tasting water; properly treated wastewater; effective stormwater control; successfully managed solid waste; and competitive prices for all services.

Objectives

Enable residents to dispose of their solid waste in a convenient, environmentally responsible, cost effective manner.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Context Data and General Information						
Total Single Family Households ¹		Households	6,546	6,600	6,650	6,650
Workload						
Total Single Family Households Served ²		Households	5,200	5,250	5,300	5,300
Efficiency						
Total Expenditures per Ton of Material		\$/Ton	203	207	211	211
Average Monthly Billing Cost/Account		\$	\$23.63	\$24.00	\$24.50	\$24.50
Solid Waste Tonnage (Landfill)		Tons	4,095	4,100	4,100	4,100
Recyclables Tonnage		Tons	1,600	1,600	1,600	1,600
Compostable Materials Tonnage		Tons	1,278	1,300	1,300	1,300
Effectiveness						
% of Waste Diverted from Landfill ³	Target = 50%	%	48	48	48	48
Solid Waste Lbs./Household (Landfill)	Target = N/A*	Lbs./Household	1,575	1,600	1,600	1,600
Recyclables Lbs./Household	Target = N/A*	Lbs./Household	615	600	600	600
Compostable Materials Lbs./Household	Target = N/A*	Lbs./Household	492	500	500	500

¹ Includes all single family households charged the hazardous waste fee.

² Includes all single family households receiving Western Disposal trash collection services.

³ Includes branch recycling, leaf drop off, and scrap metal recycling.

* This metric is user generated. City outreach to increase recycling/composting will likely not show an impact in tons. If the City requires data reporting from haulers starting in 2019, it may be able to start affecting these numbers.

Sub-Program 324: Solid Waste, Recycling, & Composting

Sub-Program Objectives: Enable residents to dispose of their solid waste in a convenient, environmentally responsible, cost effective manner.

Sub-Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 78,012	\$ 57,760	\$ 63,490	\$ 64,050	\$ 560	1%
Supplies	4,313	7,568	6,000	6,000	-	0%
Services	1,510,642	1,542,408	1,538,890	1,398,410	(140,480)	-9%
Capital Outlay	-	-	-	-	-	
Total Sub-Program Expenditures	\$ 1,592,967	\$ 1,607,736	\$ 1,608,380	\$ 1,468,460	\$ (139,920)	-9%
Full-Time Equivalents (FTE's)	0.92	0.57	0.57	0.57	-	0%

Sub-Program Revenue [1]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Solid Waste User Fees	\$ 1,424,193	\$ 1,455,963	\$ 1,446,440	\$ 1,291,320	\$ (155,120)	-11%
Solid Waste Administration Fees	127,936	150,933	150,930	150,930	-	0%
Hazardous Waste Fees	54,834	59,113	61,200	76,500	15,300	25%
Other Fees	7,161	7,759	5,800	5,800	-	0%
Other Solid Waste Utility Revenue	3,494	1,189	2,650	4,040	1,390	52%
Total Sub-Program Revenue	\$ 1,617,618	\$ 1,674,957	\$ 1,667,020	\$ 1,528,590	\$ (138,430)	-8%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ 24,651	\$ 67,221	\$ 58,640	\$ 60,130	\$ 1,490	
Surplus/(Deficiency) Per Resident	\$ 1.18	\$ 3.17	\$ 2.76	\$ 2.81	\$ 0.05	

Note:

[1] The revenue and expenditures extracted from the Solid Waste & Recycling Fund, an Enterprise Fund, are presented on the City's budgetary basis.

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Program 21: Public Safety & Justice

Program Goal: Police and other City staff working with the community to help ensure safety; satisfy residents' expectations that individuals observe the City's Municipal Code and State Law; and the justice system is fair, effective and efficient.

Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 4,234,735	\$ 4,257,566	\$ 4,854,270	\$ 5,008,820	\$ 154,550	3%
Supplies	170,160	225,461	265,550	293,040	27,490	10%
Services	685,661	945,703	1,060,770	1,072,190	11,420	1%
Capital Outlay	65,929	101,652	953,190	5,000	(948,190)	-99%
Total Program Expenditures	\$ 5,156,485	\$ 5,530,382	\$ 7,133,780	\$ 6,379,050	\$ (754,730)	-11%
Expenditures Per Resident	\$ 246.47	\$ 261.15	\$ 336.13	\$ 298.37	\$ (37.77)	-11%
Full-Time Equivalents (FTE's)	43.84	44.84	45.05	46.04	0.99	2%

Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Operating Grants	\$ 3,433	\$ -	\$ 9,610	\$ -	\$ (9,610)	-100%
Police Services Reimbursements	200	-	-	-	-	
Fingerprint Fees	5,186	4,104	-	-	-	
DUI Restitution	-	371	200	-	(200)	-100%
Court Fines	164,682	141,597	120,360	120,360	-	0%
Total Program Revenue	\$ 173,501	\$ 146,072	\$ 130,170	\$ 120,360	\$ (9,810)	-8%
Surplus/(Deficiency) of Program Revenue over Program Expenditures	\$ (4,982,984)	\$ (5,384,310)	\$ (7,003,610)	\$ (6,258,690)	\$ 744,920	

Public Safety & Justice Program Key Indicators Patrol and Investigation Sub-Program

Goals

Police and other City staff working with the community to help ensure safety, satisfy residents' expectations that individuals observe the City's Municipal Code and State Law, and a justice system that is fair, effective, and efficient.

Objectives

Maintain community safety and a low crime rate through community engagement, effective patrol and efficient response times. Emphasize prevention-oriented police services by engaging community groups in effective partnerships.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Outreach Programs		Programs	12	14	16	18
Unduplicated Program Participants		Participants	300	300	300	300
Calls for Service/Officer Initiated Activity		Computer Aided Dispatch Calls	18,812	15,620	17,000	17,500
Watch Total		Hours	1,451,134	1,632,022	1,632,022	1,632,022
Case Investigation		Hours	546,644	605,348	605,348	605,348
Total Cases Assigned for Follow-up		Cases	2781	2358	2400	2450
Arrests		Items	353	322	350	350
72-Hour Mental Holds		Items	134	175	180	185
Addiction Recovery Center Holds		Item	54	64	70	75
Reports (Crime, Incident, and Traffic Accident)		Items	2781	2358	2400	2425
Traffic Citations		Citations	601	574	600	625
Alarms Responded to		False Alarms/Total Alarms	553/556	480/482	298/300	250/252
Efficiency						
Ave. Staff Time per Program Participant		Participants/FTE	18	18	18	18
Ave. Response Time for Priority 1 Calls		Minutes	3.0	3.0	3.0	3.0
Cases Followed-up per FTE		Units	74	74	74	74
Effectiveness						
"Visibility of Patrol Cars" Rating ¹	Target = 90%	% Excellent or Good	90%	90%	90%	90%
"Enforcement of Traffic Regulations" Rating ¹	Target = 90%	% Excellent or Good	89%	90%	90%	90%
Cases Cleared	Target = 190	Cases Cleared	170	180	190	200
City of Louisville Crime Rate ²	Target = 129	Crime Rate	129	129	129	129

¹ Based on most recent Citizen Survey results.

² National Incident Based Records Part 1 and Part 2 crimes.

* While a new position was requested starting in 2020, it is unknown if that person will need to go to the academy. Therefore, impact on capacity is not expected until 2021.

Sub-Program 211: Patrol & Investigations

Sub-Program Objectives: Maintain community safety and a low crime rate through community engagement, effective patrol and efficient response times. Emphasize prevention-oriented police services by engaging community groups in effective partnerships.

Sub-Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 3,945,432	\$ 3,928,052	\$ 4,491,280	\$ 4,649,800	\$ 158,520	4%
Supplies	156,126	210,108	251,200	271,500	20,300	8%
Services	473,942	734,027	718,200	792,950	74,750	10%
Capital Outlay	65,772	84,345	694,190	5,000	(689,190)	-99%
Total Sub-Program Expenditures	\$ 4,641,271	\$ 4,956,532	\$ 6,154,870	\$ 5,719,250	\$ (435,620)	-7%
Expenditures Per Resident	\$ 221.85	\$ 234.05	\$ 290.01	\$ 267.50	\$ (22.50)	-8%
Full-Time Equivalents (FTE's)	39.80	40.81	40.75	41.87	1.12	3%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Operating Grants	\$ 3,433	\$ -	\$ 9,610	\$ -	\$ (9,610)	-100%
Police Services Reimbursements	200	-	-	-	-	
Fingerprint Fees	5,186	4,104	-	-	-	
DUI Restitution	-	371	200	-	(200)	-100%
Total Sub-Program Revenue	\$ 8,819	\$ 4,475	\$ 9,810	\$ -	\$ (9,810)	-100%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (4,632,453)	\$ (4,952,057)	\$ (6,145,060)	\$ (5,719,250)	\$ 425,810	

Note:

[1] This sub-program table excludes expenditures from the Fleet Management Fund.

Public Safety Program Key Indicators Code Enforcement Sub-Program

Goals

Police and other City staff working with the community to help ensure safety, satisfy residents' expectations that individuals observe the City's Municipal Code and State Law, and a justice system that is fair, effective, and efficient.

Objectives

Judiciously enforce the municipal code; including parking, junked vehicles, uncontrolled weeds, and stray dogs. Work with residents and the business community to achieve compliance with City ordinances. Emphasize education and voluntary compliance over punitive enforcement through the Courtesy Notice program.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Context Data and General Information						
Housing Units		Units	8,866	8,966	9,066	9,266
Workload						
Code Violation Summons	# of Summons for Dog Issues ¹					
	# of Summons for Vehicles ²		24/ 174/ 2	28/ 196/ 2	30/ 196/ 2	32/ 196/ 2
	# of Summons for Signs					
Code Violation Warnings	# of Warnings for Dog Issues ¹					
	# of Warnings for Vehicles ²		87/ 623/ 5	194/ 1340/ 20	200/ 1340/ 20	210/ 1340/ 20
	# of Warnings for Signs					
Patrol Hours		Hours	155,580	198,500	198,500	198,500
Code Reports		CE Reports	431	786	800	825
Animals Impounded		Impounds	7	8	8	8
Parking Spaces w/ Restricted Hours		Spaces	20	30*	25	25
Parking Citations Issued		Citations	180	202	205	210
Efficiency						
Parking Spaces Monitored per Hour		Spaces/Hour	20	20	20	20
Ave. # of Days to Achieve Voluntary Compliance or Initiate Inducement Process		Days	14	14	14	14
Properties Monitored per FTE		Properties/FTE	25	25	25	25
Effectiveness						
Cases Brought into Voluntary Compliance/ All Cases Initiated	Target = 325/400	Voluntary/Total	325/400	325/400	325/400	325/400
"Municipal Code Enforcement	Target =75%	% Excellent or Good	68%	68%	68%	68%

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Issues (Dogs, Noise, Weeds, etc.) ³ Rating ³						
Code Compliance Education Materials Published and/or Communicated	Target = 4	Publications	2	4	4	5
Code Violation Reoccurrences	Target = 4	Repeat Violations	6	6	6	6
¹ Dog bites or vicious/barking dogs. ² Vehicle parking or abandoned/commercial/recreational vehicles. ³ Based on most recent Citizen Survey results. * Code violations currently not tracked by type. * Staff adjusted restricted parking spaces in the library garage in 2019.						

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Sub-Program 212: Code Enforcement

Sub-Program Objectives: Judiciously enforce the municipal code; including parking, junked vehicles, uncontrolled weeds, and stray dogs. Work with residents and the business community to achieve compliance with City ordinances. Emphasize education and voluntary compliance over punitive enforcement through the Courtesy Notice program.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 143,038	\$ 172,000	\$ 199,160	\$ 183,480	\$ (15,680)	-8%
Supplies	10,193	8,595	8,060	11,450	3,390	42%
Services	11,293	19,206	15,270	23,470	8,200	54%
Capital Outlay	157	-	-	-	-	
Total Sub-Program Expenditures	\$ 164,682	\$ 199,801	\$ 222,490	\$ 218,400	\$ (4,090)	-2%
Expenditures Per Resident	\$ 7.87	\$ 9.43	\$ 10.48	\$ 10.22	\$ (0.27)	-3%
Full-Time Equivalents (FTE's)	2.29	2.28	2.43	2.30	(0.13)	-5%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (164,682)	\$ (199,801)	\$ (222,490)	\$ (218,400)	\$ 4,090	

Public Safety & Justice Program Key Indicators Municipal Court Sub-Program

Goals

Police and other City staff working with the community to help ensure safety, satisfy residents' expectations that individuals observe the City's Municipal Code and State Law, and a justice system that is fair, effective, and efficient.

Objectives

Maintain accurate permanent records of citations and payments, administer fair and competent hearings, treat all citizens fairly and equally.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Total Caseload		Total Cases	1,318	1,300	1,400	1,400
Cases Resolved through Mail-in Option		Mail-in Option	413	450	450	450
Caseload Requiring Court Hearing		Court Hearings	905	850	950	950
Cases Requiring Jury Trial		Jury Trials	1	2	2	2
Efficiency						
Ratio of Cases to FTEs ¹		Ratio	693	684	737	737
Average Staff Time per Case		Hours	2.2	2.2	2.2	2.2
Average Time for Resolution of Cases		Days	30	30	30	30
Effectiveness						
Average Overall Rating of Programs ²	Target = 5	Rating 1 to 5	5	5	5	5

¹ Includes Court staff, City Clerk staff, Judge, and Prosecuting Attorney.

² Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor.

Sub-Program 216: Municipal Court

Sub-Program Objectives: Maintain accurate permanent records of citations and payments, administer fair and competent hearings, treat all citizens fairly and equally.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 118,940	\$ 127,853	\$ 130,030	\$ 140,600	\$ 10,570	8%
Supplies	306	442	1,000	5,320	4,320	432%
Services	98,924	101,754	97,810	108,110	10,300	11%
Capital Outlay	-	17,307	-	-	-	
Total Sub-Program Expenditures	\$ 218,170	\$ 247,356	\$ 228,840	\$ 254,030	\$ 25,190	11%
Expenditures Per Resident	\$ 10.43	\$ 11.68	\$ 10.78	\$ 11.88	\$ 1.10	10%
Full-Time Equivalents (FTE's)	1.40	1.40	1.52	1.52	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Court Fines	\$ 164,682	\$ 141,597	\$ 120,360	\$ 120,360	\$ -	0%
Total Sub-Program Revenue	\$ 164,682	\$ 141,597	\$ 120,360	\$ 120,360	\$ -	0%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (53,488)	\$ (105,759)	\$ (108,480)	\$ (133,670)	\$ (25,190)	

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Sub-Program 219: Police Department Building Maintenance

Program Goal: Police and other City staff working with the community to help ensure safety; satisfy residents' expectations that individuals observe the City's Municipal Code and State Law; and the justice system is fair, effective and efficient.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 27,325	\$ 29,661	\$ 33,800	\$ 34,940	\$ 1,140	3%
Supplies	3,534	6,316	5,290	4,770	(520)	-10%
Services	101,502	90,716	229,490 [1]	147,660	(81,830)	-36%
Capital Outlay	-	-	259,000	-	(259,000)	-100%
Total Sub-Program Expenditures	\$ 132,361	\$ 126,693	\$ 527,580	\$ 187,370	\$ (340,210)	-64%
Expenditures Per Resident	\$ 6.33	\$ 5.98	\$ 24.86	\$ 8.76	\$ (16.10)	-65%
Full-Time Equivalents (FTE's)	0.35	0.35	0.35	0.35	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (132,361)	\$ (126,693)	\$ (527,580)	\$ (187,370)	\$ 340,210	

Note:

[1] Includes interior painting, replacement of door locks, and exterior door repair/replacement.

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Program 51: Parks

Program Goals: Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit or see; sports facilities that are fully used and properly maintained; and a suitable final resting place that meets community needs.

Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 870,721	\$ 871,533	\$ 1,091,130	\$ 1,165,930	\$ 74,800	7%
Supplies	82,200	76,558	86,160	101,610	15,450	18%
Services	510,986	549,152	752,440	736,950	(15,490)	-2%
Capital Outlay	419,890	344,503	678,230	797,000	118,770	18%
Total Program Expenditures	\$ 1,883,798	\$ 1,841,746	\$ 2,607,960	\$ 2,801,490	\$ 193,530	7%
Expenditures Per Resident	\$ 90.04	\$ 86.97	\$ 122.88	\$ 131.03	\$ 8.15	7%
Full-Time Equivalents (FTE's) [2]	17.35	18.10	18.58	21.36	2.78	15%

Program Revenue [3]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Allocation of:						
Sales & Use Taxes (0.375%)	\$ -	\$ 1,124,721	\$ -	\$ 1,183,570	\$ 1,183,570	
Other Restricted Revenue (OS&PF)	-	128,662	-	74,050	74,050	
Arborist Licenses	570	750	720	720	-	0%
Boat Permits	5,744	2,050	3,000	3,000	-	0%
Capital Grants	-	-	60,000	65,000	5,000	8%
State Lottery Proceeds	200,418	198,925	248,660	248,660	-	0%
Other Restricted Revenue (CT-LF)	4,962	7,466	1,500	2,440	940	63%
Impact Fees - Parks & Trails	173,437	216,560	185,560	338,070	152,510	82%
Burial Permits	79,134	59,240	64,300	67,520	3,220	5%
Burial Fees	38,790	38,890	39,770	41,760	1,990	5%
Other Cemetery Revenue	4,264	10,751	10,700	12,650	1,950	18%
Total Program Revenue	\$ 507,319	\$ 1,788,015	\$ 614,210	\$ 2,037,440	\$ 1,423,230	232%
Surplus/(Deficiency) of Program						
Revenue over Program Expenditures	\$ (1,376,479)	\$ (53,731)	\$ (1,993,750)	\$ (764,050)	\$ 1,229,700	

Notes:

- [1] This program table does not include an allocation of Central Fund-Wide Charges from the Open Space & Parks Fund or Parks & Recreation Administration from the General Fund.
- [2] This program table does not include an allocation of Central Fund-Wide Charges FTE's from the Open Space & Parks Fund or Parks & Recreation Administration from the General Fund.
- [3] Allocation of the 0.375% Sales & Use Tax revenue is first applied to the Open Space & Trails Program. Any remainder is then applied to the Parks Program.
- [3] Program revenue excludes recurring interfund transfers from the General Fund.

Parks Program Key Indicators Parks Sub-Program

Goals

Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visits or see; sports facilities that are fully used and properly maintained.

Objectives

Well maintained, popular parks and facilities that provide multiple outdoor opportunities for residents of and visitors to Louisville to enjoy.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Total Park Acreage		Acres	355	355	355	355
Irrigated Park Acreage		Acres	95	95	95	95
Non-irrigated Park Acreage		Acres	260	260	260	260
Park Maintenance ¹		Hours	36,500	36,500	35,540	35,540
Adopt-a-Park Program ²		Programs	7	2	3	4
Efficiency						
Park Expenditures per Acre ³		Total \$/Acre	\$3,762	\$3,147	\$4,000	\$4,000
Facility Shelter Rentals		Reservations	331	335	340	345
Effectiveness						
"Adequacy of Parks" ⁴	Target = 4	Rating 1 to 5 in Spring	4	4	4	4
		Rating 1 to 5 in Fall				
"Adequacy of Playing Fields" ⁴	Target = 4	Rating 1 to 5 in Spring	4	4	4	4
		Rating 1 to 5 in Fall				
"Adequacy of Playgrounds" ⁴	Target = 4	Rating 1 to 5 in Spring	3	3	3	3
		Rating 1 to 5 in Fall				
Net Savings from Using Volunteers ⁵	Target = \$1,750	\$	\$3,662	\$508.60	\$762.90	\$1,017.20

¹ Hours are estimates. Hours only account for Louisville employees. Volunteer and contractual hours are not included.

² Figures represent number of adopt-a-park programs.

³ Expenditures are only included from the Parks Sub-Program budget. Athletic maintenance expenses for example are not included.

⁴ Based on PPLAB review of existing with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor.

⁵ Based off of \$25.43/hour, national value for each volunteer hour.

Sub-Program 511: Parks

Sub-Program Objectives: Well maintained, popular parks and facilities that provide multiple outdoor opportunities for residents of and visitors to Louisville to enjoy.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 798,274	\$ 797,957	\$ 996,990	\$ 1,080,700	\$ 83,710	8%
Supplies	78,610	73,513	85,330	95,010	9,680	11%
Services	448,228	464,536	655,630	661,060	5,430	1%
Capital Outlay	405,481	343,128	666,800	789,500	122,700	18%
Total Sub-Program Expenditures	\$ 1,730,593	\$ 1,679,134	\$ 2,404,750	\$ 2,626,270	\$ 221,520	9%
Expenditures Per Resident	\$ 82.72	\$ 79.29	\$ 113.31	\$ 122.84	\$ 9.53	8%
Full-Time Equivalents (FTE's)	16.21	16.93	17.40	20.18	2.78	16%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Allocation of:						
Sales & Use Taxes (0.375%)	\$ -	\$ 1,124,721	\$ -	\$ 1,183,570	\$ 1,183,570	
Other Restricted Revenue (OS&PF)	-	128,662	-	74,050	74,050	
Arborist Licenses	570	750	720	720	-	0%
Boat Permits	5,744	2,050	3,000	3,000	-	0%
Capital Grants	-	-	60,000	65,000	5,000	8%
State Lottery Proceeds	200,418	198,925	248,660	248,660	-	0%
Other Restricted Revenue (CT-LF)	4,962	7,466	1,500	2,440	940	63%
Impact Fees - Parks & Trails	173,437	216,560	185,560	338,070	152,510	82%
Total Sub-Program Revenue	\$ 385,131	\$ 1,679,134	\$ 499,440	\$ 1,915,510	\$ 1,416,070	284%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (1,345,463)	\$ -	\$ (1,905,310)	\$ (710,760)	\$ 1,194,550	

Parks Program Key Indicators Cemetery Sub-Program

Goals

Provide well-maintained parks and landscaped areas that are easy to walk to and enjoyable to visit of see; sports facilities that are fully used and properly maintained; and a final resting place that meets community needs

Objectives

Provide a suitable final resting place that meets community needs.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Total Acreage		Acres	9	9	9	9
Plots-Occupied ¹		Plots	2,124	2,166	2,208	2,263
Plots-Vacant ²		Plots	2,459	2,415	2,373	2,328
Plots Sold		Plots	48	45	40	40
Efficiency						
Cost to Inter (Adult Size) ³		Ave \$/Per	\$1,270	\$1,330	\$1,396	\$1,465
Cost to Inter (Cremation) ³		Ave \$/Per	\$460	\$480	\$500	\$525
Cost per Plot ⁴		Ave \$/Plot	\$1,230	\$1,290	\$1,355	\$1,425
Acreage Maintained/FTE		Acres/FTE	7.89	7.89	7.89	7.89
Effectiveness						
PPLAB Rating ⁵	Target = 4	Rating 1 to 5	4	4	4	4
Projected Supply of Plots Relative to Demand ⁶	Target = 5	Years of Supply	20	20	19	18

¹ Number was reached by best available data.

² There are approximately 5,200 plots in the Cemetery comprised of full-size, infant, and cremation. The numbers reflect plots that are not interred.

³ Cost for opening and closing may increase due to Saturday burial, less than 48 hour notice and vault pricing.

⁴ Cost shown is for a resident rate full-size plot. Different rates exist for resident and non-residents for: full-size, infant, and cremation plot sizes.

⁵ Based on annual PPLAB review with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor.

⁶ Estimate is based on full-size plot size. Cremation plot supply will run out sooner.

Sub-Program 515: Cemetery

Sub-Program Objectives: Provide a suitable final resting place that meets community needs.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 72,447	\$ 73,576	\$ 94,140	\$ 85,230	\$ (8,910)	-9%
Supplies	3,590	3,045	830	6,600	5,770	695%
Services	62,758	84,616	96,810	75,890	(20,920)	-22%
Capital Outlay	14,410	1,375	11,430	7,500	(3,930)	-34%
Total Sub-Program Expenditures	\$ 153,205	\$ 162,612	\$ 203,210	\$ 175,220	\$ (27,990)	-14%
Expenditures Per Resident	\$ 7.32	\$ 7.68	\$ 9.57	\$ 8.20	\$ (1.38)	-14%
Full-Time Equivalents (FTE's)	1.14	1.17	1.18	1.18	-	0%

Sub-Program Revenue [1]						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Burial Permits	\$ 79,134	\$ 59,240	\$ 64,300	\$ 67,520	\$ 3,220	5%
Burial Fees	38,790	38,890	39,770	41,760	1,990	5%
Other Cemetery Revenue	4,264	10,751	10,700	12,650	1,950	18%
Total Sub-Program Revenue	\$ 122,188	\$ 108,881	\$ 114,770	\$ 121,930	\$ 7,160	6%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (31,017)	\$ (53,731)	\$ (88,440)	\$ (53,290)	\$ 35,150	

Note:

[1] Sub-Program revenue excludes recurring interfund transfers from the General Fund.

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Program 52: Open Space & Trails

Program Goal: Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 377,384	\$ 439,949	\$ 598,810	\$ 608,770	\$ 9,960	2%
Supplies	15,531	16,115	16,840	17,550	710	4%
Services	132,428	122,405	112,910	120,870	7,960	7%
Capital Outlay	3,122,767	524,612	3,611,280	312,800	(3,298,480)	-91%
Total Program Expenditures	\$ 3,648,110	\$ 1,103,081	\$ 4,339,840	\$ 1,059,990	\$ (3,279,850)	-76%
Expenditures Per Resident	\$ 174.38	\$ 52.09	\$ 204.49	\$ 49.58	\$ (154.91)	-76%
Full-Time Equivalents (FTE's) [2]	6.02	7.02	8.02	8.04	0.02	0%

Program Revenue [3]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Allocation of:						
Sales & Use Taxes (0.375%)	\$ 2,100,210	\$ 1,099,679	\$ 2,360,480	\$ 1,059,990	\$ (1,300,490)	-55%
Other Restricted Revenue (OS&PF)	81,565	-	101,100	-	(101,100)	-100%
Operational Grants	4,800	3,402	-	-	-	
Capital Grants	-	-	1,150,760	-	(1,150,760)	-100%
Capital Contributions	213,125	-	-	-	-	
Land Dedication Fees	602,257	-	166,960	-	(166,960)	-100%
Total Program Revenue	\$ 3,001,957	\$ 1,103,081	\$ 3,779,300	\$ 1,059,990	\$ (2,719,310)	-72%
Surplus/(Deficiency) of Program Revenue over Program Expenditures	\$ (646,152)	\$ -	\$ (560,540)	\$ -	\$ 560,540	

Notes:

- [1] This program table does not include an allocation of Central Fund-Wide Charges from the Open Space & Parks Fund or Parks & Recreation Administration from the General Fund.
- [2] This program table does not include an allocation of Central Fund-Wide Charges FTE's from the Open Space & Parks Fund or Parks & Recreation Administration from the General Fund.
- [3] Allocation of the 0.375% Sales & Use Tax revenue is first applied to the Open Space & Trails Program. Any remainder is then applied to the Parks Program.
- [3] Program revenue excludes recurring interfund transfers from the General Fund.

Open Space & Trails Program Key Indicators Acquisition Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Objectives

Maintain an up to date list of high-priority candidate parcels for acquisition. Contact each property owner and, based on the owner's expressed interests, determine the most effective strategy for voluntary acquisition of or easement on each candidate parcel. Maintain contact with each property owner consistent with their expressed interests. Voluntarily acquire candidate parcels at a price that reflects the current market value for comparable property (considering all development restrictions, size, location, existing development, and other relevant factors). Maintain funding for acquisition consistent with adopted Council policy.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
OSAB Ranked & Council Reviewed Candidate Parcel ¹		Units	Yes	Yes	Yes	Yes
Property Owners Contacted		Contacts	1	2	1	TBD
Efficiency						
Number of Properties Actively Worked on		Units	2	2	1	TBD
Effectiveness						
Candidate List is Up-to-Date	Target = Yes	Annual Review	Yes	Yes	Yes	Yes
Rights of First Refusal Secured ²	Target = 1	Rights	1	0	TBD	TBD
Conservation Easements Secured ²	Target = 1	Units	2	0	2	TBD
¹ OSAB has ranked and approved. ² Open space acquisitions are subject to external forces that are difficult to predict.						

Sub-Program 521: Acquisition

Sub-Program Objectives: Maintain an up to date list of high-priority candidate parcels for acquisition. Contact each property owner and, based on the owner's expressed interests, determine the most effective strategy for voluntary acquisition of or easement on each candidate parcel. Maintain contact with each property owner consistent with their expressed interests.

Voluntarily acquire candidate parcels at a price that reflects the current market value for comparable property (considering all development restrictions, size, location, existing development, and other relevant factors). Maintain funding for acquisition consistent with adopted Council policy.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 3,835	\$ 4,075	\$ 3,840	\$ 4,000	\$ 160	4%
Supplies	-	-	-	-	-	
Services	61	37	2,570	10,010	7,440	289%
Capital Outlay	2,065,250	-	-	-	-	
Total Sub-Program Expenditures	\$ 2,069,147	\$ 4,112	\$ 6,410	\$ 14,010	\$ 7,600	119%
Expenditures Per Resident	\$ 98.90	\$ 0.19	\$ 0.30	\$ 0.66	\$ 0.35	117%
Full-Time Equivalents (FTE's)	0.03	0.03	0.03	0.03	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Allocation of:						
Sales & Use Taxes (0.375%)	\$ 1,466,890	\$ 4,112	\$ -	\$ 14,010	\$ 14,010	
Land Dedication Fees	602,257	-	166,960	-	(166,960)	-100%
Total Sub-Program Revenue	\$ 2,069,147	\$ 4,112	\$ 166,960	\$ 14,010	\$ (152,950)	-92%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ -	\$ -	\$ 160,550	\$ -	\$ (160,550)	

Open Space & Trails Program Key Indicators Maintenance and Management Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Objectives

Manage the City's Open Space properties in a manner consistent with good stewardship and sound ecological principles that benefits citizens of Louisville by promoting native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
City Owned Open Space Acreage		Acres	695	695	695	695
Open Space Expenditures ¹		Total Exp	\$355,880	\$414,340	\$426,150	\$440,000
Hours of Weed Control (Chemical) ²		Hours	218	160	250	250
Hours of Weed Control (Mechanical) ²		Hours	289	300	350	350
Contracts Managed Annually		Contracts	16	16	14	12
Ranger Naturalist Enforcement Contacts with Users for Dog Off-Leash ³		Citations or Penalty Assessment/Written Warnings/Verbal Warnings	5/7/26	3/70/9	3/63/8	3/57/7
Efficiency						
Open Space Expenditures per Acre		Exp./Acres	\$512	\$596	\$613	\$633
Open Space Expenditures per Capita		Exp./Capita	\$16.80	\$19.52	\$19.93	\$20.49
\$ per Acre of Weed Control ³		\$/Acre	\$158	\$165	\$175	\$182
Purple Loosestrife Treated		% Treated	100%	100%	100%	100%
Myrtle Spurge Treated		% Treated	100%	100%	100%	100%
Effectiveness						
"Maintenance of Open Space" Rating ⁴	Target = 3.5	Rating 1 to 5	N/A*	4	4.5	4.5
Dogs Off-Leash Over Time ⁵	Target = 40	#	38**	81	73	66
% of Acreage Free of High Priority Weeds	Target = 80%	% of Total	82	90	90	90
% of all Open Space Zoned ⁶	Target = 100%	% of Total Zoned Agricultural	100%/73%	100%/73%	100%	100%
		% of Total Zoned Preservation				
		% of Total Zoned Recreational				

INDICATOR	UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
¹ Expense for the Admin & Operations Sub-Program. ² Includes contractor, staff, and volunteer effort. ³ Herbicide contract only. ⁴ Based on annual OSAB review with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. ⁵ Actual sightings of on duty Rangers. ⁶ There is not a zoning category for "Preservation" or "Recreational". Only one City owned property is currently in Agricultural production, all other City owned properties allow recreation and preservation uses. This assumes original scope of work with City owned properties only, not jointly owned or private property. * New metric started tracking in 2019. ** The number of Dogs Off-Leash Over Time for 2018 is low compared to other years due to an increased number of ranger administrative hours and subsequent reduction in general patrol hours during the Encroachment Campaign.					

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Sub-Program 522: Maintenance & Management

Sub-Program Objectives: Manage the City's Open Space properties in a manner consistent with good stewardship and sound ecological principles that benefits citizens of Louisville by promoting native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 179,052	\$ 187,229	\$ 303,170	\$ 278,180	\$ (24,990)	-8%
Supplies	14,410	13,115	13,370	13,880	510	4%
Services	118,701	113,575	98,370	98,050	(320)	0%
Capital Outlay	17,307	21,092	59,980	35,000	(24,980)	-42%
Total Sub-Program Expenditures	\$ 329,469	\$ 335,011	\$ 474,890	\$ 425,110	\$ (49,780)	-10%
Expenditures Per Resident	\$ 15.75	\$ 15.82	\$ 22.38	\$ 19.88	\$ (2.49)	-11%
Full-Time Equivalents (FTE's)	2.61	2.61	3.96	3.46	(0.50)	-13%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Allocation of:						
Sales & Use Taxes (0.375%)	\$ 324,669	\$ 331,609	\$ 474,890	\$ 425,110	\$ (49,780)	100%
Operational Grants	4,800	3,402	-	-	-	
Total Sub-Program Revenue	\$ 329,469	\$ 335,011	\$ 474,890	\$ 425,110	\$ (49,780)	-10%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	

Open Space & Trails Program Key Indicators Education and Outreach Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation

Objectives

To inform and educate residents and visitors about the City's diverse Open Space properties and the many benefits associated with these lands. To involve residents and visitors in activities that encourage understanding and stewardship of these lands.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Education Programs		# of Programs	60	32	40	40
Volunteer Programs ¹		# of Programs	17	18	22	25
Efficiency						
Average Participants per Education Program ²		Participants/ Program	57	93	90	90
Total Hours Donated to Volunteer Programs		Hours	816	900	950	1,000
Effectiveness						
Average Overall Rating of Education Programs ³	Target = 4.5	Rating 1 to 5	4.5	5	5	5
Average Overall Rating of Volunteer Programs ³	Target = 4.5	Rating 1 to 5	4.5	5	5	5
Better Understanding of Open Space Attributes ³	Target = 4.5	Rating 1 to 5	5	5	5	5

¹ Volunteer programs include: Adopts, OSAB, Weed Whackers, Raptor Monitors, Photo Points, Burrowing Owls, and Group Projects (counting each individual group project).

² This is the true average that includes highly attended education programs (5 in 2019). When highly-attended programs are subtracted from tally the average for 2018 is 10 and the average for 2019 is 13.

³ Based on surveys sent to the Open Space email listserv and volunteers with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. Voluntary survey was taken by 10% of overall participants.

Sub-Program 523: Education & Outreach

Sub-Program Objectives: To inform and educate residents and visitors about the City's diverse Open Space properties and the many benefits associated with these lands. To involve residents and visitors in activities that encourage understanding and stewardship of these lands.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 99,998	\$ 154,264	\$ 190,890	\$ 220,930	\$ 30,040	16%
Supplies	908	2,786	3,200	3,450	250	8%
Services	8,187	4,897	4,990	5,690	700	14%
Capital Outlay	1,064	52,857	38,750	-	(38,750)	-100%
Total Sub-Program Expenditures	\$ 110,157	\$ 214,804	\$ 237,830	\$ 230,070	\$ (7,760)	-3%
Expenditures Per Resident	\$ 5.27	\$ 10.14	\$ 11.21	\$ 10.76	\$ (0.45)	-4%
Full-Time Equivalents (FTE's)	1.79	2.79	2.89	2.96	0.07	2%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Allocation of:						
Sales & Use Taxes (0.375%)	\$ 110,157	\$ 214,804	\$ 237,830	\$ 230,070	\$ (7,760)	-3%
Total Sub-Program Revenue	\$ 110,157	\$ 214,804	\$ 237,830	\$ 230,070	\$ (7,760)	-3%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	

Open Space & Trails Program Key Indicators New Trails and Trail Maintenance Sub-Program

Goals

Acquire candidate properties as they become available and preserve, enhance and maintain native plants, wildlife, wildlife and plant habitat, cultural resources, agriculture and scenic vistas and appropriate passive recreation.

Objectives

Construct the highest priority new trails and trail connections to enhance the trail system in a manner consistent with City Council adopted plans. Maintain all trails to a satisfactory level to encourage recreation and to enable safe walking, running and bike riding around Louisville.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Public Meetings for New Trails ¹		Meetings	3	4	3	3
Length of New Trails ²		Miles	0	0.15	0.54	3.8
Number of New Trail Connections		Connections	0	2	1	5
Trails – Total Miles in Open Space		Miles	23.67	23.82	24.36	28.16
Trails – Soft Surface in Open Space		Miles	14.40	14.45	14.45	18.19
Trails – Hard Surface in Open Space		Miles	9.27	9.37	9.91	10.01
Efficiency						
\$ per square Foot ³		\$/Foot	\$21.00	\$21.41	\$25.69	\$30.82
Sub-Program Cost per Mile ⁴		\$/Mile	\$5,270	\$5,273	\$4,385	\$3,865
Time to Resolve Reported User Safety Maintenance Item		Days	2	2	2	2
Total Number of Wayfinding Signs ⁵		Units	0	22	22	18
Effectiveness						
Number of Trail Connections and Crossings Remaining to be Completed	Target = 24	Total	24	22	21	16
"Maintenance of the Trail System" Rating ⁶	Target = 90%	% Excellent or Good	90%	90%	90%	90%
Number of Dog Composting Bag Refills ⁷	Target = 90,000	#	95,000	95,250	95,500	95,750
Trash Containers Rating ⁸	Target = 4	Rating 1 to 5	N/A*	4	4.5	4.5
Maintenance Rating ⁸	Target = 4	Rating 1 to 5 in Spring	5	4.25	4.5	4
		Rating 1 to 5 in Fall				

INDICATOR	UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
¹ Occurred as part of an OSAB meeting Discussion Item. ² 2018- Coyote Run; 2019-Design; 2020- Avista; 2021-Enclave, Warembourgh, Fireside, 104 th St., Hillside ³ Includes estimated construction costs (not design). Includes all work (grubbing, mobilization, removal of old segments, etc.) ⁴ Includes budget for "Trail Maintenance" and "New Trails" Sub Programs for total trail miles. 2019 and 2020 decrease reflects a decrease in trail maintenance funding. ⁵ 2019-Powerline Trail; 2020- Lake to Lake Trail; 2021- Goodhue Ditch Trail ⁶ Based on most recent Citizen Survey results. ⁷ Number of "composting" doggie bags used at Community Park and the Davidson Mesa dog off-leash area. ⁸ Based on annual OSAB review with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2=Below Average, 1=Poor. * New metric started tracking in 2019.					

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Sub-Program 524 & 528 (consolidated): New Trails & Trail Maintenance

Sub-Program Objectives: Construct the highest priority new trails and trail connections to enhance the trail system in a manner consistent with City Council adopted plans. Maintain all trails to a satisfactory level to encourage recreation and to enable safe walking, running and bike riding around Louisville.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 94,499	\$ 94,381	\$ 100,910	\$ 105,660	\$ 4,750	5%
Supplies	214	214	270	220	(50)	-19%
Services	5,479	3,896	6,980	7,120	140	2%
Capital Outlay	1,039,145	450,663	3,512,550	277,800	(3,234,750)	-92%
Total Sub-Program Expenditures	\$ 1,139,337	\$ 549,154	\$ 3,620,710	\$ 390,800	\$ (3,229,910)	-89%
 Expenditures Per Resident	 \$ 54.46	 \$ 25.93	 \$ 170.60	 \$ 18.28	 \$ (152.32)	 -89%
 Full-Time Equivalents (FTE's)	 1.59	 1.59	 1.14	 1.59	 0	 39%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Allocation of:						
Sales & Use Taxes (0.375%)	\$ 198,494	\$ 549,154	\$ 1,647,760	\$ 390,800	\$ (1,256,960)	-76%
Other Restricted Revenue (OS&PF)	81,565	-	101,100	-	(101,100)	-100%
Capital Grants	-	-	1,150,760	-	(1,150,760)	-100%
Capital Contributions	213,125	-	-	-	-	
Total Sub-Program Revenue	\$ 493,185	\$ 549,154	\$ 2,899,620	\$ 390,800	\$ (2,508,820)	-87%
 Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	 \$ (646,152)	 \$ -	 \$ (721,090)	 \$ -	 \$ 721,090	

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Program 53: Recreation

Program Goal: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 2,895,139	\$ 3,019,544	\$ 3,960,780	\$ 4,124,050	\$ 163,270	4%
Supplies	281,759	330,363	448,410	420,440	(27,970)	-6%
Services	1,146,703	1,529,169	1,751,600	1,773,660	22,060	1%
Capital Outlay	91,336	76,354	538,380	400,710	(137,670)	-26%
Total Program Expenditures	\$ 4,414,938	\$ 4,955,430	\$ 6,699,170	\$ 6,718,860	\$ 19,690	0%
Full-Time Equivalents (FTE's)	56.50	54.09	69.45	72.54	3.09	4%

Program Revenue [1] [2]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Youth Activity Fees	\$ 475,048	\$ 430,572	\$ 482,190	\$ 561,720	\$ 79,530	16%
Adult Activity Fees	163,264	161,741	255,690	267,790	12,100	5%
Senior Activity & Service Fees	166,317	158,056	105,770	106,480	710	1%
Aquatics Fees	200,714	201,267	187,500	191,990	4,490	2%
Golf Course Fees & Other Revenue	1,539,494	1,730,316	1,707,820	1,702,120	(5,700)	0%
Program-Wide Revenue [3]:						
Sales & Use Taxes	-	845,795	896,930	855,190	(41,740)	-5%
Rec Center Membership Fees	784,744	716,788	1,578,700	1,657,640	78,940	5%
Rec Center Daily User Fees	85,709	54,846	167,970	176,370	8,400	5%
Rec Center Merchandise	1,208	854	2,100	2,100	-	0%
Rec Center Concession Fees	9,094	5,865	9,270	10,000	730	8%
MAC Gym Fees	-	520	17,000	17,850	850	5%
Rec Center Rentals	48,411	43,084	71,000	74,550	3,550	5%
Other Program-Wide Revenue	-	-	138,400 [4]	48,060 [4]	(90,340)	-65%
Impact Fees	49,179	-	-	-	-	
Total Program Revenue	\$ 3,523,183	\$ 4,349,704	\$ 5,620,340	\$ 5,671,860	\$ 51,520	1%
Surplus/(Deficiency) of Program Revenue over Program Expenditures	\$ (891,755)	\$ (605,726)	\$ (1,078,830)	\$ (1,047,000)	\$ 31,830	
Surplus/(Deficiency) Per Resident	\$ (42.62)	\$ (28.60)	\$ (50.83)	\$ (48.97)	\$ 1.86	

Notes:

[1] This program table excludes all revenue and expenditures from the Recreation Center Construction Fund and the Recreation Center Debt Service Fund.

[2] Program revenue excludes recurring interfund transfers from the General Fund and Capital Projects Fund.

[3] Program-wide revenue is not allocated to the Sub-Program tables and is only presented in the Program table.

[4] Includes solar energy credits and insurance proceeds.

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Sub-Program 530: Recreation Center Management

Program Goal: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 328,704	\$ 342,946	\$ 400,960	\$ 415,260	\$ 14,300	4%
Supplies	17,370	18,856	24,270	27,400	3,130	13%
Services	107,873	106,280	195,450 [1]	231,280	35,830	18%
Capital Outlay	-	-	-	-	-	
Total Sub-Program Expenditures	\$ 453,947	\$ 468,082	\$ 620,680	\$ 673,940	\$ 53,260	9%
Full-Time Equivalents (FTE's)	8.06	8.06	9.28	9.36	0.08	1%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (453,947)	\$ (468,082)	\$ (620,680)	\$ (673,940)	\$ (53,260)	
Surplus/(Deficiency) Per Resident	\$ (21.70)	\$ (22.10)	\$ (29.25)	\$ (31.52)	\$ (2.28)	

Note:

[1] Includes allocation for property, casualty, and liability insurance premiums.

Recreation Program Key Indicators Youth Activities Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Provide programs which stimulate physical, social, and cognitive skills for the youth of Louisville. Encourage community responsibility through volunteer service that supports the well-being of the community. Provide an individualized learning environment in which each child may grow and learn at their own pace.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED*	2020 PROJECTED	2021 PROJECTED
Context Data and General Information						
Youth Population ¹		Youth 0-17	8,728	8,988	9,256	9,300
Workload						
Summer Day Camp Attendees ²		Participants	630	630	720	720
Preschool Program Attendees		Participants	371	400	486	486
General Youth Attendees		Participants	4,450	4,500	4,600	4,700
Youth Sports Attendees ³		Participants	2,022	2,135	2,200	2,220
Youth Sports Volunteer Hours		Hours	7,140	7,472	7,700	7,770
Nite at the Rec Attendees		Participants	1,469*	4,230	4,325	4,425
Catalog		#	3	3	3	3
Efficiency						
\$ per Summer Day Camp Participant		Exp./Participant	\$191	\$178	\$205	\$205
\$ per Preschool Participant		Exp./Participant	\$358	\$339	\$320	\$320
\$ per General Youth Program Participant		Exp./Participant	\$15	\$18	\$21	\$21
\$ per Teen Program Participant ⁴		Exp./Participant	\$72	\$133	\$154	\$154
\$ per Youth Sports Participant ⁴		Exp./Participant	\$28	\$30	\$31	\$32
\$ per Nite at the Rec Participant		Exp./Participant	\$17.65	\$8.00	\$11.00	\$11.00
Effectiveness						
"Current Recreation Programs for Youth" Rating ⁵	Target = 95%	% Excellent or Good	94%	94%	94%	94%
Average Overall Rating of General Youth Programs ⁶	Target = 4.5	Rating 1 to 5	4.5	4.8	4.5	4.5
Average Overall Rating of Preschool ⁶	Target = 4.5	Rating 1 to 5	4.9	4.9	4.9	4.9
Average Overall Rating of Summer Day Camp ⁶	Target = 4.5	Rating 1 to 5	4.4	4.5	4.5	4.5

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED*	2020 PROJECTED	2021 PROJECTED
Average Overall Rating of Youth Sports Programs ⁶	Target = 4.5	Rating 1 to 5	4.7	4.5	4.5	4.5
Total Youth Activities Participants	Target = 13,000	Participants	8,942	11,895	12,331	12,551
¹ Based on the most recent <u>Census Data</u> with Youth defined as ages 17 and younger. ² Dependent on Child Care Licensing Regulations. ³ Total participants each season. Not unique individuals because many participate in more than one sport or session. ⁴ \$ per youth participant does not include youth sports contracted classes. ⁵ Based on most recent results of Citizen Survey. ⁶ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. * Construction/new facilities impact.						

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Sub-Program 531: Youth Activities

Sub-Program Objectives: Provide programs which stimulate physical, social, and cognitive skills for the youth of Louisville. Encourage community responsibility through volunteer service that supports the well-being of the community. Provide an individualized learning environment in which each child may grow and learn at their own pace.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 472,365	\$ 467,064	\$ 540,250	\$ 591,520	\$ 51,270	9%
Supplies	41,176	37,059	43,260	43,560	300	1%
Services	88,045	75,810	100,910	106,630	5,720	6%
Capital Outlay	6,375	-	-	22,000	22,000	
Total Sub-Program Expenditures	\$ 607,961	\$ 579,933	\$ 684,420	\$ 763,710	\$ 79,290	12%
Full-Time Equivalents (FTE's)	8.68	8.63	9.63	10.59	0.96	10%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Rec Center Nite at the Rec	42,412	16,027	50,750	51,770	1,020	2%
Rec Center Nite@Rec Merchandise	13,036	6,196	14,860	15,200	340	2%
Rec Center Child Care Fees	10,940	8,410	12,000	12,600	600	5%
Rec Center Youth Activity Fees	221,805	206,095	205,000	261,380	56,380	28%
Rec Center Youth Activity Contracted	37,255	27,889	33,000	45,440	12,440	38%
Rec Center Youth Red Cross	-	194	-	-	-	
Rec Center Youth Sports Fees	129,714	143,251	139,000	146,370	7,370	5%
Rec Center Youth Sports Contracted	19,887	22,510	27,580	28,960	1,380	5%
Total Sub-Program Revenue	\$ 475,048	\$ 430,572	\$ 482,190	\$ 561,720	\$ 79,530	16%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (132,913)	\$ (149,361)	\$ (202,230)	\$ (201,990)	\$ 240	
Surplus/(Deficiency) Per Resident	\$ (6.35)	\$ (7.05)	\$ (9.53)	\$ (9.45)	\$ 0.08	

Recreation Program Key Indicators Adult Activities Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Encourage physical activity, intellectual stimulation, and social well-being by offering adult sports leagues, adult educational programs, and other events.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Context Data and General Information						
Adult Population ¹		Residents 18-59 Years of Age	21,117	21,223	21,380	21,476
Workload						
Adult Fitness Classes Offered		Classes/Week	67	140	140	145
Catalog		#	3	3	3	3
Facilities/Equipment Maintained		Units	50	155	155	155
Efficiency						
Adult Programs Cost Recovery per Class		%	54%	70%	80%	100%
Effectiveness						
"Current Recreation Programs for Adults" Rating ²	Target = 80%	% Excellent or Good	80%	80%	85%	85%
Average Overall Rating of Fit Zone ²	Target = 4.5	Rating 1 to 5	4	4.5	4.5	4.5
Adult Participation in Fitness Classes	Target = 46,000	Total Attendance in Classes	38,298	60,000	61,000	63,000
Average Overall Rating of Fitness Classes ²	Target = 4.5	Rating 1 to 5	4	4.5	4.5	4.5
Average Utilization of Cardio Equipment	Target = 83,000 (50% of Total Users)	# of Users	N/A*	41,500	41,500	41,500
Average Overall Rating of Cardio Equipment ²	Target = 4	Rating 1 to 5	N/A*	4	4	4
Average Utilization of Weights	Target = 85%	% Utilization	N/A*	75%	75%	80%
Average Overall Rating of Weights ²	Target = 4	Rating 1 to 5	N/A*	4	4	4
¹ Based on the most recent Census Data with "Adult" defined as those 18 years to 59 years old. ² Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. * New metric that will be tracked starting in 2019.						

Sub-Program 532: Adult Activities

Sub-Program Objectives: Encourage physical activity, intellectual stimulation, and social well-being by offering adult sports leagues, adult educational programs, and other events.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 169,319	\$ 187,191	\$ 400,620	\$ 400,950	\$ 330	0%
Supplies	2,920	7,467	8,380	8,150	(230)	-3%
Services	34,334	32,828	42,270	43,520	1,250	3%
Capital Outlay	57,567	66,454	22,360	22,000	(360)	-2%
Total Sub-Program Expenditures	\$ 264,140	\$ 293,940	\$ 473,630	\$ 474,620	\$ 990	0%
Full-Time Equivalents (FTE's)	2.40	2.50	5.69	6.30	0.61	11%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Rec Center Adult Fitness Fees	\$ 81,496	\$ 85,710	\$ 170,000	\$ 180,030	\$ 10,030	6%
Rec Center Adult Fitness Contracted	41,158	45,497	45,000	45,000	-	0%
Rec Center Adult Fitness Red Cross	351	278	300	350	50	17%
Rec Center Adult Sports Fees	40,259	30,256	40,390	42,410	2,020	5%
Total Sub-Program Revenue	\$ 163,264	\$ 161,741	\$ 255,690	\$ 267,790	\$ 12,100	5%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (100,877)	\$ (132,199)	\$ (217,940)	\$ (206,830)	\$ 11,110	
Surplus/(Deficiency) Per Resident	\$ (4.82)	\$ (6.24)	\$ (10.27)	\$ (9.67)	\$ 0.60	

Recreation Program Key Indicators Senior Activities and Services Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Encourage physical activity, intellectual stimulation, and social well-being through programs and services for persons 60 and older.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Context Data and General Information						
Senior Population ¹		Residents Greater than 59	3,895	3,910	4,060	4,210
Workload						
Special Events		#	535	900	910	920
Fitness/Health and Wellness Events		#	8,259	9,000	9,100	9,200
Trips		Events	57	61	61	61
Daily Lunch Program		Days Open	248	244	244	244
Classes and Workshops		Participants	928	950	960	970
Volunteer Opportunities		Hours	4,205	5,100	5,150	5,200
Drop in Programs		Participants	8,202	10,500	10,600	10,700
Resources – Information & Referrals		Contacts	120	245	250	255
Resources – Community Outreach ²		Participants	1,628	3,000	3,050	3,075
Efficiency						
Average Cost per Participant Lunch		\$/Participant	\$5.50	\$6.00	\$6.00	\$6.00
Average Cost per Participant ³		\$/Participant	\$13.27	\$14	\$15	\$16
Effectiveness						
“Overall of the Louisville Senior Center” Rating ⁴	Target = 80%	% Excellent or Good	81%	81%	81%	81%
“Current Programs and Services for Seniors” Rating ⁴	Target = 80%	% Excellent or Good	87%	87%	87%	87%
Average Overall Rating of Programs ⁵	Target = 4.5	Rating 1 to 5	4.5	4.5	4.5	4.5
Day Trip Events	Target = 650	#	495	650	655	660
Lunch Bunch Events	Target = 168	#	126	156	158	160
Dinner Group Events	Target = 120	#	145	150	155	160

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Total Meals Served	Target = 9,000	Meals Served	8,145	8,480	8,680	8,880
Volunteers ⁶	Target = \$51,250	Rate of Volunteers/Hour	44,153	53,550	54,075	54,100
Silver Sneakers Participation Rate ⁷	Target = 49%	% Participation	49%	52%	54%	56%
¹ Based on 2013 demo from Age Well BOCO Plan and added 150/year. Compared to 2012 CASOA figure to 2013 went up 150. ² Includes Support Groups and Loan Closet check outs. ³ Amount of expenses for number of meals ordered; budgeted amount/estimated number of meals ordered. ⁴ Based on most recent Citizen Survey results. ⁵ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. ⁶ Based on the rate \$10.50 per hour from the formula Boulder County released for volunteers in 2017. ⁷ Silver Sneakers Colorado Retention Rate is 50% in 2017.						

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Sub-Program 533: Senior Activities & Services

Sub-Program Objectives: Encourage physical activity, intellectual stimulation, and social well-being through programs and services for persons 60 and older.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 277,655	\$ 298,435	\$ 414,150	\$ 406,760	\$ (7,390)	-2%
Supplies	18,332	22,667	33,150	23,380	(9,770)	-29%
Services	166,276	155,456	213,710	200,060	(13,650)	-6%
Capital Outlay	-	-	-	10,000	10,000	
Total Sub-Program Expenditures	\$ 462,263	\$ 476,558	\$ 661,010	\$ 640,200	\$ (20,810)	-3%
Full-Time Equivalents (FTE's)	3.43	3.45	4.76	5.00	0.24	5%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Senior Grants	\$ 5,205	\$ 6,784	\$ 6,270	\$ 5,000	\$ (1,270)	-20%
Senior Meals Reimbursement	50,788	52,062	50,000	50,000	-	0%
Senior Fees	80,792	76,341	19,000	20,480	1,480	8%
Senior Fees - Contracted	14,348	11,521	14,500	14,500	-	0%
Senior Meals Contributions	15,185	11,348	16,000	16,500	500	3%
Total Sub-Program Revenue	\$ 166,317	\$ 158,056	\$ 105,770	\$ 106,480	\$ 710	1%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (295,945)	\$ (318,502)	\$ (555,240)	\$ (533,720)	\$ 21,520	
Surplus/(Deficiency) Per Resident	\$ (14.15)	\$ (15.04)	\$ (26.16)	\$ (24.96)	\$ 1.20	

Recreation Program Key Indicators Aquatics Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Provide comprehensive aquatics programming that meets the needs of the community through highly accessible, enjoyable, and varied opportunities for learning and recreation. Offer a safe, responsive and welcoming aquatics environment that promotes the health and well-being of residents and visitors.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Water Aerobics Classes ¹		Classes	700	1,650	1,650	1,655
Group Swim Lessons ²		Classes	351	320	338	344
Private Lessons ³		Classes	606	420	450	450
On Deck Pool Maintenance ⁴		Hours	1,765	1,300	1,300	1,300
Swim Lesson Participation		Attendees	1,167	1,658	1,740	1,774
Contract Pool Rental		Lane Hours Rented	859	1,392	1,500	1,500
Open Swim ⁵		Hours	1,800	4,900	4,900	4,900
Efficiency						
Open Swim Attendees		Attendees	12,850	13,500	13,500	13,500
Memory Square Pool Attendees		Attendees	18,756	15,000	15,000	15,000
Private Lesson Participant Cost		\$/Class	\$20	\$20	\$25	\$25
Swim Lesson Participant Cost		\$/Class	\$6	\$6	\$6	\$6
Open Swim Cost ⁶		\$/Attendee	\$14.11	\$12.74	\$12.74	\$12.74
Memory Square Pool Cost ⁶		\$/Attendee	\$9.66	\$11.46	\$11.46	\$11.46
Community CPR Classes Offered		Classes	16	20	20	20
Lifeguard Classes Conducted		Classes	8	8	10	10
Lifeguards Hired		New Employees	31	67	30	30
Birthday Party Pool Usage		Birthday Parties	0	100	125	120
Group Pool Rental		Hours	10	70	80	80
Effectiveness						
Water Aerobics Participation	Target = 75%	Class Attendance	50%	75%	75%	75%
Average Rating of Programs ⁷	Target = 3.75	Rating 1 to 5	4	4	4	4

INDICATOR	UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
¹ Aerobics classes calculated 33 per week @ 50 weeks. ² Total number of lessons conducted. ³ Total number of hours private lessons conducted. * Based on no splash pool for lessons. ⁴ Maintenance hours calculated by .25 hour of maintenance completed by part-time staff during operational hours and scheduled shifts. ⁵ Hours calculated when the pools were designated as open swim. ⁶ Cost calculated using total expense/attendance. ⁷ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor.					

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Sub-Program 535: Aquatics

Sub-Program Objectives: Provide comprehensive aquatics programming that meets the needs of the community through highly accessible, enjoyable, and varied opportunities for learning and recreation. Offer a safe, responsive and welcoming aquatics environment that promotes the health and well-being of residents and visitors.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 593,479	\$ 576,570	\$ 850,580	\$ 879,260	\$ 28,680	3%
Supplies	25,050	36,972	82,530	84,970	2,440	3%
Services	64,450	66,587	88,130	94,940	6,810	8%
Capital Outlay	18,637	-	133,450	91,000	(42,450)	-32%
Total Sub-Program Expenditures	\$ 701,616	\$ 680,129	\$ 1,154,690	\$ 1,150,170	\$ (4,520)	0%
Full-Time Equivalents (FTE's)	15.38	12.39	17.72	17.82	0.10	1%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Rec Center Swim Lessons	119,516	90,555	84,500	89,990	5,490	6%
Rec Center Aquatics Contracted	29,230	35,980	30,000	31,500	1,500	5%
Rec Center Aquatics Red Cross	765	2,259	3,000	3,000	-	0%
Rec Center Swim Team Fees	20,269	18,777	20,000	21,000	1,000	5%
Memory Square Swim Admissions	30,370	46,671	35,000	31,500	(3,500)	-10%
Memory Square Swim Lessons	565	7,025	15,000	15,000	-	0%
Total Sub-Program Revenue	\$ 200,714	\$ 201,267	\$ 187,500	\$ 191,990	\$ 4,490	2%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (500,901)	\$ (478,862)	\$ (967,190)	\$ (958,180)	\$ 9,010	
Surplus/(Deficiency) Per Resident	\$ (23.94)	\$ (22.61)	\$ (45.57)	\$ (44.82)	\$ 0.76	

Recreation Program Key Indicators Golf Course Sub-Program

Goals

Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Objectives

Provide an enjoyable, yet challenging course for residents and visitors of all skill levels. Attract and retain golfers by offering competitive rates and amenities, continuous maintenance and professional management. Operate as an Enterprise by generating sufficient revenue to cover operations, debt service and capital replacement.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Total Rounds		Rounds	27,267	28,000	32,000	32,000
Season Passes		Units	450	437	500	500
Cart Rentals		Units	17,800	17,000	18,000	18,000
Total Playable Days ¹		Playable Days	276	260	275	275
Guest Lessons Attended		Hours	1,104	1,200	1,200	1,200
Course Maintenance		FTEs	8.5	8.5	8.5	8.5
Marketing Effort		Hours	832	1,000	1,000	1,000
Tournaments/Outings/Club Events		Events	172	175	175	175
Efficiency						
Average Revenue per Round		\$/Round	\$64.18	\$52.12	\$55.00	\$55.00
Cart Rental Rev./Cart Lease Debt Service		Rev/Expense	\$4.18	\$4.00	\$4.00	\$4.00
Average Revenue per Playable Day ¹		Rev/Op Expense	\$6,341	\$6,968	\$6,700	\$6,800
Effectiveness						
Net Revenue or (Loss) ²	Target = \$64,000	\$	-\$81,000	\$0.00	\$45,000	\$45,000
Resident Participation ("Played Golf at the Coal Creek Golf Course") ³	Target = 18%	% Response	18%	18%	18%	18%
Overall Quality of the Coal Creek Golf Course Golfer Rating ⁴	Target = 4	Rating on scale of 1 to 5	3.8	4.0	4.2	4.3

¹ Intermittent or steady rain exceeding 0.25 inches over more than one hour, wind speed exceeds 19 miles per hour, temperatures less than 46 and more than 94 degrees and these non-playable day criteria are present for more than 50% of playable hours.

² After 100% of operational expenditures.

³ Based on revised categorization of players offering resident discounts to confirmed Louisville residents.

⁴ Based on evaluation survey submitted at conclusion of each round with rating on a scale of 5=Excellent, 4=Good, 3=average, 2= below average, 1=Poor.

Sub-Program 537: Golf Course

Sub-Program Objectives: Provide an enjoyable, yet challenging course for residents and visitors of all skill levels. Attract and retain golfers by offering competitive rates and amenities, continuous maintenance and professional management. Operate as an Enterprise by generating sufficient revenue to cover operations, debt service and capital replacement.

Sub-Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 917,307	\$ 968,185	\$ 1,117,130	\$ 1,189,220	\$ 72,090	6%
Supplies	141,827	167,512	163,410	135,990	(27,420)	-17%
Services	343,652	695,956 [2]	381,590 [3]	395,940	14,350	4%
Capital Outlay	8,757	-	29,700	185,710	156,010	525%
Total Sub-Program Expenditures	\$ 1,411,543	\$ 1,831,653	\$ 1,691,830	\$ 1,906,860	\$ 215,030	13%
Full-Time Equivalents (FTE's)	16.74	17.21	19.52	20.62	1.10	6%

Sub-Program Revenue [1]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Green Fees	\$ 833,131	\$ 867,029	\$ 890,000	\$ 916,700	\$ 26,700	3%
Annual Season Passes	152,940	149,175	178,000	183,340	5,340	3%
Golf Cart Rentals	221,517	206,692	225,000	231,750	6,750	3%
Driving Range Fees	108,124	111,091	115,000	118,450	3,450	3%
Pro Shop Merchandise Sales	98,642	119,005	106,000	109,180	3,180	3%
Other Golf Course Fees	121,088	145,233	128,340	131,280	2,940	2%
Other Miscellaneous Revenue	4,052	132,091 [4]	65,480 [4]	11,420	(54,060)	-83%
Total Sub-Program Revenue	\$ 1,539,494	\$ 1,730,316	\$ 1,707,820	\$ 1,702,120	\$ (5,700)	0%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ 127,951	\$ (101,337)	\$ 15,990	\$ (204,740)	\$ (220,730)	
Surplus/(Deficiency) Per Resident	\$ 6.12	\$ (4.79)	\$ 0.75	\$ (9.58)	\$ (10.33)	

Notes:

[1] The revenue and expenditures extracted from the Golf Course Fund, an Enterprise Fund, are presented on the City's budgetary basis.

[2] Includes repairs due to hail damage.

[3] Includes reduction in reuse water charges.

[4] Includes insurance proceeds.

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Sub-Program 538: Athletic Field Maintenance

Program Goal: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 49,844	\$ 75,572	\$ 60,260	\$ 61,100	\$ 840	1%
Supplies	13,736	11,104	10,330	12,530	2,200	21%
Services	57,723	72,556	144,300 [1]	111,840	(32,460)	-22%
Capital Outlay	-	9,900	145,000	-	(145,000)	-100%
Total Sub-Program Expenditures	\$ 121,302	\$ 169,132	\$ 359,890	\$ 185,470	\$ (174,420)	-48%
Full-Time Equivalents (FTE's)	0.71	0.75	0.75	0.75	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (121,302)	\$ (169,132)	\$ (359,890)	\$ (185,470)	\$ 174,420	
Surplus/(Deficiency) Per Resident	\$ (5.80)	\$ (7.99)	\$ (16.96)	\$ (8.67)	\$ 8.28	

Note:

[1] Includes increases to repair and maintenance due to hail storm damage.

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Sub-Program 539: Recreation Center Building Maintenance

Program Goal: Promote the physical, mental and social well-being of residents and visitors through a broad range of high-quality, reasonably priced recreation and leisure activities for people of all ages, interests and ability levels.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 86,466	\$ 103,581	\$ 176,830	\$ 179,980	\$ 3,150	2%
Supplies	21,349	28,726	83,080	84,460	1,380	2%
Services	284,351	323,696	585,240	589,450	4,210	1%
Capital Outlay [1]	-	-	207,870	70,000	(137,870)	-66%
Total Sub-Program Expenditures	\$ 392,166	\$ 456,003	\$ 1,053,020	\$ 923,890	\$ (129,130)	-12%
Full-Time Equivalents (FTE's)	1.10	1.10	2.10	2.10	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (392,166)	\$ (456,003)	\$ (1,053,020)	\$ (923,890)	\$ 129,130	
Surplus/(Deficiency) Per Resident	\$ (18.75)	\$ (21.53)	\$ (49.62)	\$ (43.21)	\$ 6.40	

Notes:

[1] Excludes 2017 capital outlay for Recreation Center improvements that were eventually reimbursed by bond proceeds.

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Program 55: Cultural Services

Program Goal: Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 1,382,305	\$ 1,420,392	\$ 1,600,050	\$ 1,693,330	\$ 93,280	6%
Supplies	139,639	122,875	142,480	134,300	(8,180)	-6%
Services	558,291	587,046	679,590	761,850	82,260	12%
Capital Outlay	228,022	239,400	208,550	180,400	(28,150)	-13%
Total Program Expenditures	\$ 2,308,256	\$ 2,369,713	\$ 2,630,670	\$ 2,769,880	\$ 139,210	5%
Expenditures Per Resident	\$ 110.33	\$ 111.90	\$ 123.95	\$ 129.55	\$ 5.60	5%
Full-Time Equivalents (FTE's)	22.55	22.80	24.34	24.34	-	0%

Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
State Grants - Libraries	\$ 9,749	\$ 9,742	\$ -	\$ -	\$ -	
Superior IGA - Library Services	291,655	321,604	325,290	352,830	27,540	8%
Library Rentals and Fees	4,819	5,362	7,150	6,800	(350)	-5%
Library Fines	46,037	44,253	31,000	17,000	(14,000)	-45%
Impact Fees - Library	26,732	28,784	24,680	-	(24,680)	-100%
Special Event Permits	6,095	8,570	7,230	6,000	(1,230)	-17%
Fall Festival Event Fees	12,249	12,137	13,000	16,150	3,150	24%
Fourth of July Event Fees	5,573	6,037	6,900	6,170	(730)	-11%
Art Center Rentals	13,049	11,583	15,150	15,910	760	5%
Total Program Revenue	\$ 415,958	\$ 448,072	\$ 430,400	\$ 420,860	\$ (9,540)	-2%
Surplus/(Deficiency) of Program Revenue over Program Expenditures	\$ (1,892,299)	\$ (1,921,641)	\$ (2,200,270)	\$ (2,349,020)	\$ (148,750)	

Cultural Services Program Key Indicators Library Services Sub-Program

Goals

To inform, involve, and inspire to enhance the quality of life in the communities that we serve.

Objectives

*Provide resources and programs for all ages to support multiple literacies and inspire lifelong learning.
Serve as our community living room, bringing people together to learn, share and connect. Create a sense of belonging in support of our small-town atmosphere.*

INDICATOR		UNIT	2018* ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Check-outs and Renewals ¹		Items	500,771	610,000	586,000	563,000
Check-outs and Renewals for Louisville Items only		Items	446,849	570,000	547,000	525,000
Library Card Holders ²		Resident Library Card	28,429	25,000	27,000	28,400
Programs for Adults, Teens, and Children ³		# of Programs	1,204	1,120	1,150	1,150
Ave Number of WiFi Users		Daily	98	112	120	130
Visitors ⁴		Annual	222,089	233,512	235,000	235,000
Efficiency						
Check-outs per FTE ⁵		Items/FTE	25,471	31,282	29,300	28,150
Program Attendance per 1,000 Served ⁶		Units	670	670	670	670
Summer Reading Program Participation (Age 11 and Under)		Total Registrants	1,902	2,000	2,050	2,100
Annual Library Website Page Views		Total Page Views	236,910	239,000	240,000	241,000
Study Rooms Booked		Ave.% Open Hours	60%	63%	65%	65%
Ave Time from Item Check-in to Back on Shelf		Hours	18	18	18	18
Ave. Days for Newly Acquired Items to be Ready for Checkout		Days	13	11	8	7
Effectiveness						
Programs for Adults, Teens, and Children ⁷	Target = 22,000	Total Attendance	22,927	23,450	24,000	24,000
"Overall Performance of Louisville Public Library" Rating ⁸	Target = 4	Rating 1 to 5	4.6	4.6	4.6	4.6
"Louisville Public Library Programs" Rating ⁸	Target = 4	Rating 1 to 5	4.2	4.2	4.3	4.3
"Services at the Louisville Public Library" Rating ⁸	Target = 4	Rating 1 to 5	4.3	4.4	4.4	4.4
"Louisville Public Library Services Online" Rating ⁸	Target = 4	Rating 1 to 5	4.2	4.2	4.3	4.3

"Summer Reading Program Motivated Kids to Read More" ⁹	Target = 4	Rating 1 to 5	3.9	4.3	4.3	4.3
"Adult and Teen Programs Rated Good or Excellent" ⁸	Target = 4	Rating 1 to 5	4.2	4.2	4.3	4.3

¹ Includes Louisville, Prospecter and other Consortium items checked out. Auto-renewal accounts for the majority of the increase in circulation.

² Staff purged all patrons from the database who had expired or been inactive for two years to clean up patron data.

³ Staff-created and hosted programs.

⁴ City's visits per capita are 6.5 compared to the 5.5 statewide average for municipal libraries serving 25,000-100,000. (Source: Library Research Service).

⁵ Only includes physical items.

⁶ Statewide average for municipal libraries serving 25,000-100,000 is 645. (Source: Library Research Service).

⁷ Statewide average for municipal libraries serving 25,000-100,000 is 35,065. (Source: Library Research Service).

⁸ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor

⁹ Based on evaluation survey rating customer service with rating on a scale of 5=Strongly Agree, 4=Agree, 3=Neither Agree nor Disagree, 2=disagree, 1=Strongly Disagree

* Library closed for remodel April 8-15, 2018.

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Sub-Program 551: Library Services

Sub-Program Objectives: Provide information and technology to all members of the community, with assistance from an approachable, knowledgeable staff. Foster lifelong learning by delivering wide-ranging, hands-on learning activities and programs to all ages. Practice and reinforce the skills needed for reading readiness with young children so that they are poised to be successful learners when they enter school.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 1,266,268	\$ 1,293,522	\$ 1,405,190	\$ 1,488,220	\$ 83,030	6%
Supplies	130,229	113,644	124,290	122,570	(1,720)	-1%
Services	346,732	372,135	386,940	414,130	27,190	7%
Capital Outlay	126,591	195,435	-	15,000	15,000	
Total Sub-Program Expenditures	\$ 1,869,820	\$ 1,974,736	\$ 1,916,420	\$ 2,039,920	\$ 123,500	6%
Expenditures Per Resident (Includes Louisville & Superior)	\$ 89.38	\$ 93.25	\$ 90.30	\$ 95.41	\$ 5.11	6%
Full-Time Equivalents (FTE's)	20.44	20.68	20.98	20.98	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
State Grants - Libraries	\$ 9,749	\$ 9,742	\$ -	\$ -	\$ -	
Superior IGA - Library Services	291,655	321,604	325,290	352,830	27,540	8%
Library Rentals and Fees	4,819	5,362	7,150	6,800	(350)	-5%
Library Fines	46,037	44,253	31,000	17,000	(14,000)	-45%
Impact Fees - Library	26,732	28,784	24,680	-	(24,680)	-100%
Total Sub-Program Revenue	\$ 378,992	\$ 409,745	\$ 388,120	\$ 376,630	\$ (11,490)	-3%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (1,490,828)	\$ (1,564,991)	\$ (1,528,300)	\$ (1,663,290)	\$ (134,990)	

Cultural Services Program Key Indicators Museum Services Sub-Program

Goals

Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage.

Objectives

Promote, collect, preserve, and interpret the history of Louisville, with emphasis on the coal mining period from 1877-1955. Make historical artifacts and documents accessible both physically and virtually. Educate children and adults about Louisville's past through programs, displays, and publications.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Total Collection Size ¹		Items	21,052	21,700	22,352	23,000
Total Items Cataloged		Items	11,532	12,200	12,900	13,600
Programs and Outreach Offered		Programs Offered	31	40	40	40
Efficiency						
Attendance to Resident Ratio		Att./Population	9.9%	10.4%	10.3%	10.3%
Staff Time per Item Acquired		Hours	.5	.5	.5	.5
Average Attendance per Program		Att./Program	67	55*	55*	55*
Effectiveness						
"Overall Performance of the Louisville Historical Museum" ²	Target = 4	Rating 1 to 5	89%**	4.59	4	4
"Louisville Historical Museum Programs" Rating ²	Target = 4	Rating 1 to 5	90%**	4.88	4	4
"Louisville Historical Museum Campus" Rating ²	Target = 4	Rating 1 to 5	88%**	4.29	4	4
Visitors	Target = 3,800 in 2018, 4,300 in 2019, 2020, 2021	Annual	4,177	4,300	4,400	4,500
Program and Outreach Attendance ³	Target = 1,800 in 2018, 1,900 in 2019, 2020, 2021	Attendance	2,089	2,200	2,200	2,200
Web Access Users (Site Visits)	Target = 7,000-10,000	Total Site Visits	8,924	20,000	20,400	20,600
Historic Photos and Documents Catalogued and Accessible (Total) ⁴	Target = 600 per year in 2018, 2019, 2020 & 2021	Items	4,203	4,803	5,403	6,003

History Foundation Paying Members ⁵	Target = 1,600 in 2018, 1,650 in 2019, 1,700 in 2020 & 2021	Members ⁵	1,681	1,700	1,740	1,780
Percent of Residents Who are Members	Target = 7.5% 2018, 7.8 % 2019, 7.9 % 2020 & 2021	% of Total	7.9%	8.0%	8.1%	8.3%

¹ Includes digitized images.

² Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. However, in 2018, the survey responses were based on a 4-point scale instead of a 5-point scale. This was how the survey results from the 2016 Citizen Survey were presented. The percentages given on the chart for 2018 show what percentage of respondents gave an "excellent" or "good" rating, like how results from the 2016 Citizen Survey were shown. In 2019, the 5-point scale was then used.

³ Includes First Friday Art Walks, special open houses, and offsite programs such as walking tours and outreach programs.

⁴ Not all photos that the Museum has in its collection and digitizes may legally be made accessible online.

⁵ The membership program is a joint collaboration of the City-owned Museum and the Louisville History Foundation, a 501c3. The families represented by family memberships are assumed to consist of an average of three people.

* Staff projected overall program attendance to increase starting in 2019 due to additional staff hours/programs but average attendance per program is projected to slightly dip due to increase in additional programs. Attendance at First Friday Art Walk & Parade of Lights skews average attendance per program due to above average attendance rates.

** Previously asked through different feedback tool (i.e. Citizen Survey).

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Sub-Program 552: Museum Services

Sub-Program Objectives: Promote, collect, preserve, and interpret the history of Louisville, with emphasis on the coal mining period from 1877-1955. Make historical artifacts and documents accessible both physically and virtually. Educate children and adults about Louisville's past through programs, displays, and publications.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 76,669	\$ 77,936	\$ 140,200	\$ 146,210	\$ 6,010	4%
Supplies	8,305	6,095	15,160	5,150	(10,010)	-66%
Services	21,951	22,708	24,080	30,190	6,110	25%
Capital Outlay	50,204	8,145	132,910	165,400	32,490	24%
Total Sub-Program Expenditures	\$ 157,129	\$ 114,884	\$ 312,350	\$ 346,950	\$ 34,600	11%
Expenditures Per Resident	\$ 7.51	\$ 5.42	\$ 14.72	\$ 16.23	\$ 1.51	10%
Full-Time Equivalents (FTE's)	1.49	1.50	2.74	2.74	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (157,129)	\$ (114,884)	\$ (312,350)	\$ (346,950)	\$ (34,600)	

Cultural Services Program Key Indicators Cultural Arts & Special Events Sub-Program

Goals

Provide services, facilities and activities that inform, involve, engage and inspire the community and preserve the community heritage. Continue City sponsored events.

Objectives

High-quality, diverse community-wide special events, public art, cultural arts programming for residents of and visitors to Louisville. Provide facilities for community cultural arts programming.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Cultural Council Events Managed		Events	20	25*	35*	35*
Rental Contracts Managed		Contracts	60	65	70	70
Marketing Materials Produced ¹		Items	200	220	240	240
Vendor Contracts Managed		Items	80	82	84	84
City Special Events Managed ²		Events	12	14	14	14
Public Art Pieces Managed ³		Pieces	5	6	7	7
Efficiency						
\$ per Event	Street Faire		\$48,000	\$48,000	\$50,000	\$50,000
	July 4th		\$27,000	\$38,400**	\$40,400**	\$40,400**
	Fall Festival		\$14,000	\$15,000	\$17,000	\$17,000
	LCC Events		\$10,000	\$20,000*	\$20,000*	\$20,000*
Marketing Cost/Attendee		Cost/Attendee	\$0.16	\$0.30*	\$0.30*	\$0.30*
Staff Hours/Volunteer Hours		Hours/Hours	2,080/1,120	2,080/1,200	2,080/1,200	2,080/1,200
Downtown Flowers		\$	\$16,000	\$20,000	\$20,000	\$20,000
Holiday Lights		\$	\$49,000	\$50,000	\$50,000	\$50,000
Effectiveness						
"Opportunities to Participate in Special Events and Community Activities" Rating ⁴	Target = 80%	% Excellent or Good	68%	68%	75%	75%
Fall Festival	Target = 8,000	Attendees	8,000	8,000	8,000	8,000
4 th of July	Target = 5,000	Attendees	5,000	5,000	5,000	5,000
LCC Events ⁵	Target = 8,000	Attendees/Event	6,000	7,500*	7,500*	7,500*
Street Faire ⁶	Target = 40,000	Attendees	35,000	40,000	40,000	40,000
Average Rating of Programs ⁷	Target = 5	Rating 1 to 5	4	4	4	4
Total LCC Revenue of Tickets Sold	Target = \$6,500	\$	\$5,000	\$6,500*	\$7,500*	\$7,500*

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Steinbaugh Pavilion Utilization	Target = 250/365	Days Arts Use/Available Days	200/365	205/365	208/365	208/365
Arts Center Utilization	Target = 340/365	Days of Arts Use/Available Days	336/365	340/365	340/365	340/365

¹ Includes posters, e-newsletters, paid advertisements, handbills, radio ad copy, social media posts and press releases.

² Includes each individual City special event managed including: 4th of July Fireworks, Labor Day Parade, Pet Parade, Fall Festival, Senior Dinner, and one-time City special events such as ribbon cuttings and grand openings.

³ Number of public artwork pieces under the care of the City and available for public viewing on an ongoing or rotating basis.

⁴ Based on most recent Citizen Survey results.

⁵ Maximum capacity for the Louisville Center for the Arts is 105.

⁶ Total for all Street Faire nights.

⁷ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor.

* Based on Louisville Cultural Council request for increase in program funding starting in 2019.

** Increase due to reimbursing golf course for lost revenue on 4th of July.

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Sub-Program 553: Cultural Arts & Special Events

Sub-Program Objectives: High-quality, diverse community-wide special events, public art, cultural arts programming for residents of and visitors to Louisville. Provide facilities for community cultural arts programming.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 39,367	\$ 48,934	\$ 54,660	\$ 58,900	\$ 4,240	8%
Supplies	1,105	3,136	3,030	6,580	3,550	117%
Services	189,608	192,203	268,570 [1]	317,530 [2]	48,960	18%
Capital Outlay	51,228	35,820	75,640	-	(75,640)	-100%
Total Sub-Program Expenditures	\$ 281,308	\$ 280,093	\$ 401,900	\$ 383,010	\$ (18,890)	-5%
Expenditures Per Resident	\$ 13.45	\$ 13.23	\$ 18.94	\$ 17.91	\$ (1.02)	-5%
Full-Time Equivalents (FTE's)	0.62	0.62	0.62	0.62	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Special Event Permits	\$ 6,095	\$ 8,570	\$ 7,230	\$ 6,000	\$ (1,230)	-17%
Fall Festival Event Fees	12,249	12,137	13,000	16,150	3,150	24%
Fourth of July Event Fees	5,573	6,037	6,900	6,170	(730)	-11%
Art Center Rentals	13,049	11,583	15,150	15,910	760	5%
Total Sub-Program Revenue	\$ 36,966	\$ 38,327	\$ 42,280	\$ 44,230	\$ 1,950	5%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (244,342)	\$ (241,766)	\$ (359,620)	\$ (338,780)	\$ 20,840	

Notes:

[1] Majority of increase due to increases in Special Events funding.

[2] Includes increase to Arts Opportunity Programming and Street Faire Contribution to DBA.

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Program 16: Community Design

Program Goals: Sustain an inclusive, family-friendly community with a small-town atmosphere; effective and efficient building services; and effective preservation of the City's historic structures through a voluntary system.

Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 1,174,272	\$ 1,463,431	\$ 1,565,680	\$ 1,440,000	\$ (125,680)	-8%
Supplies	20,081	20,091	18,900	28,030	9,130	48%
Services	648,529	571,416	452,130	724,310	272,180	60%
Capital Outlay	366	583,378	278,850	-	(278,850)	-100%
Total Program Expenditures	\$ 1,843,248	\$ 2,638,316	\$ 2,315,560	\$ 2,192,340	\$ (123,220)	-5%
Expenditures Per Resident	\$ 88.11	\$ 124.58	\$ 109.11	\$ 102.54	\$ (6.56)	-6%
Full-Time Equivalents (FTE's)	12.88	13.45	13.45	13.47	0.02	0%

Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Contractors Licenses	\$ 68,850	\$ 101,500	\$ 73,250	\$ 71,790	\$ (1,460)	-2%
Construction Permits (Net of BAP's)	1,045,677	651,947	900,060	909,720	9,660	1%
Excavating Permits	39,399	119,649	80,000	72,000	(8,000)	-10%
Other Minor Permits	185,940	1,408,653	475,000	163,210	(311,790)	-66%
Elevator Inspection Permits	28,530	28,560	28,500	28,500	-	0%
Development Fees	76,138	40,383	45,390	40,370	(5,020)	-11%
Special Planning Fees (Abatement)	-	-	-	80,000	80,000	
Code Book Sales	100	-	-	-	-	
Sales & Use Taxes (0.125%)	700,050	741,471	786,830	747,850	(38,980)	-5%
Historical Foundation Grants	4,219	-	-	-	-	
Interest Earnings	11,830	33,585	46,060	46,600	540	1%
Loan Repayments	-	-	1,800	-	(1,800)	-100%
Total Program Revenue	\$ 2,160,732	\$ 3,125,748	\$ 2,436,890	\$ 2,160,040	\$ (276,850)	-11%
Surplus/(Deficiency) of Program Revenue over Program Expenditures	\$ 317,484	\$ 487,432	\$ 121,330	\$ (32,300)	\$ (276,850)	

Community Design Program Key Indicators Community Design Sub-Program

Goals

Sustain an inclusive, family-friendly community with a small-town atmosphere, effective and efficient building services and effective preservation of the City's historic structures through a voluntary system.

Objectives

A well-connected and safe community that is easy for all people to walk, bike, or drive in. Neighborhoods that are rated highly by residents and thriving commercial areas. An open and inclusive long-range planning process with significant public participation.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Municipal Code Amendments		# Processed	3	2	2	2
Long Rang Plan Projects		# Worked On	2	1	1	1
Long-Range Planning Projects (Area Plans, Neighborhood Plans, etc.)		Hours (Estimates)	1,500	1,000	800	1,000
Community Open Houses/Meetings		Events	7	5	5	5
Efficiency						
Sub-Program Expenditures per Code Amendment ¹		\$/ Amendment	\$141,567	\$257,845	\$233,645	\$238,317
Sub-Program Expenditures per Long-Range Plan or Study ¹		\$/Plan	\$21,2351	\$515,690	\$467,290	\$476,635
Number of Visits on Engage Louisville for Community Design Related Projects/Cost ¹		# of Visits/\$	\$5,724	\$2,475	\$2,196	\$1,130 ⁵
Effectiveness						
New Development Audit Rating ²	Target = 4.5	Rating 1 to 5	3.5	3.75	4.0	4.0
"Overall Performance of the Louisville Planning Department" Rating ³	Target = 4.5	Rating 1 to 5	N/A*	4.52	4.6	4.6
"The Public Input Process on City Planning Issues" Rating ⁴	Target = 4.5	Rating 1 to 5	N/A*	4	4.5	4.5
"Sense of Community" Rating ⁴	Target = 4.5	Rating 1 to 5	N/A*	4	4.5	4.5
"Overall Image or Reputation of Louisville" Rating ⁴	Target = 4.5	Rating 1 to 5	N/A*	4	4.5	4.5
"Ease of Walking in Louisville" Rating ⁴	Target = 4.5	Rating 1 to 5	N/A*	4	4.5	4.5

INDICATOR	UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Number of Subscribers on Engage Louisville for Community Design Related Projects	#	174	200	200	400**
¹ Does not reflect cost to administer project. Reflects ratio of project to all sub-program direct costs. Sub-program budget also covers items such as public outreach and special projects. ² Annual audit of how well developments satisfy design criteria. 1-5 rating, with 1 not meeting standard and has negative effect, 2 not meeting standard, 3 meets standard, 4 slightly exceeds standard and 5 greatly exceeds standard. ³ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. ⁴ Based on evaluation survey rating from City Council & Planning Commission with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. * Previously asked through different feedback tool (i.e. Citizen Survey). ** Increased activity anticipated due to Comprehensive Plan Update scheduled for 2021.					

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Sub-Program 161: Community Design

Sub-Program Objectives: A well-connected and safe community that is easy for all people to walk, bike, or drive in. Neighborhoods that are rated highly by residents and thriving commercial areas. An open and inclusive long-range planning process with significant public participation.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 387,182	\$ 414,563	\$ 454,470	\$ 418,860	\$ (35,610)	-8%
Supplies	7,565	2,916	5,200	6,700	1,500	29%
Services	29,589	125,788	94,470	88,660	(5,810)	-6%
Capital Outlay	365	487,890	10,000	-	(10,000)	-100%
Total Sub-Program Expenditures	\$ 424,701	\$ 1,031,157	\$ 564,140	\$ 514,220	\$ (49,920)	-9%
Expenditures Per Resident	\$ 20.30	\$ 48.69	\$ 26.58	\$ 24.05	\$ (2.53)	-10%
Full-Time Equivalents (FTE's)	3.82	3.87	3.87	3.87	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (424,701)	\$ (1,031,157)	\$ (564,140)	\$ (514,220)	\$ 49,920	

Community Design Program Key Indicators Development Review Sub-Program

Goals

Sustain an inclusive, family-friendly community with a small-town atmosphere, effective and efficient building services and effective preservation of the City's historic structures through a voluntary system

Objectives

Review development applications and enforce the building, zoning and subdivision laws of the city to promote public health, safety, comfort, convenience, prosperity, general welfare and consumer protection.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Pre-Application Conferences		# Held	11	20	20	20
Development Review Applications (PUD, SRU, Plats, etc.)		# Processed	16	25	20	20
Administrative Reviews/Amendments		# Processed	17	5	5	5
Building Permits Processed		# Processed	6,179*	2,500*	1,200	1,200
Building Inspections Completed		# Completed	18,002*	11,000*	8,000	8,000
Efficiency						
Sub-Program Expenditure per Development Application ¹		\$/Application	\$78,373	\$47,421	\$57,228	\$58,443
Sub-Program Expenditure per Building Permit Review ¹		\$/Permit	\$3,777	\$3,951	\$3,819	\$3,895
Sub-Program Expenditure per Inspection ¹		\$/Inspect	\$70	\$108	\$143	\$146
Building Permit Review Time		Ave Review Time	21 days	20 days	20 days	20 days
Development Review Time		Ave Review Time	26 weeks	24 weeks	24 weeks	24 weeks
Effectiveness						
Building Inspection Rollovers ²	Target = 0	Ave./Month	26	10	10	10
Customer Service and Program Rating ³	Target = 3.5	Rating 1 to 5	N/A**	4.56	4.6	4.6
"Planning Review Process for New Development" Rating ³	Target = 3.5	Rating 1 to 5	N/A**	4.52	4.6	4.6
"Building Permit Process" Rating ³	Target = 3.5	Rating 1 to 5	N/A**	4.53	4.6	4.6
"Building/Construction Inspection Process" Rating ³	Target = 3.5	Rating 1 to 5	N/A**	4.54	4.6	4.6

¹ Does not reflect cost to process application or conduct inspection. Reflects ratio of applications reviewed or inspection to all sub-program direct costs. Sub-program budget also covers items such as public outreach and special projects.

² Rollover is when there is not enough staffing to complete all scheduled inspections for the day and inspections rollover to the following business day.

³ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor.* Decrease anticipated due to changes in RE zoning lot coverage standards in 2018 that will reduce the number of administrative variances.

* Increase due to re-roof permits from June 2018 hail storm.

** Previously asked through different feedback tool (i.e. Citizen Survey).

Sub-Program 162/163: Development Review

Sub-Program Objectives: Review development applications and enforce the building, zoning and subdivision laws of the city to promote public health, safety, comfort, convenience, prosperity, general welfare and consumer protection.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 686,097	\$ 944,543	\$ 996,370	\$ 907,990	\$ (88,380)	-9%
Supplies	11,741	16,527	13,180	20,180	7,000	53%
Services	454,894	222,625	173,110	317,400 [1]	144,290	83%
Capital Outlay	-	-	-	-	-	
Total Sub-Program Expenditures	\$ 1,152,732	\$ 1,183,695	\$ 1,182,660	\$ 1,245,570	\$ 62,910	5%
Expenditures Per Resident	\$ 55.10	\$ 55.90	\$ 55.73	\$ 58.26	\$ 2.53	5%
Full-Time Equivalents (FTE's)	8.01	8.51	8.51	8.51	-	0%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Contractors Licenses	\$ 68,850	\$ 101,500	\$ 73,250	\$ 71,790	\$ (1,460)	-2%
Construction Permits (Net of BAP's)	1,045,677	651,947	900,060	909,720	9,660	1%
Excavating Permits	39,399	119,649	80,000	72,000	(8,000)	-10%
Other Minor Permits	185,940	1,408,653 [2]	475,000 [2]	163,210	(311,790)	-66%
Elevator Inspection Permits	28,530	28,560	28,500	28,500	-	0%
Development Fees	76,138	40,383	45,390	40,370	(5,020)	-11%
Special Planning Fees (Abatement)	-	-	-	80,000	80,000	
Code Book Sales	100	-	-	-	-	
Total Sub-Program Revenue	\$ 1,444,633	\$ 2,350,692	\$ 1,602,200	\$ 1,365,590	\$ (236,610)	-15%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ 291,901	\$ 1,166,997	\$ 419,540	\$ 120,020	\$ (299,520)	

Notes:

[1] Includes increase to plan review services and new budget for building abatement.

[2] Includes permit revenue related to June 2018 hail storm.

Community Design Program Key Indicators Historic Preservation Sub-Program

Goals

Sustain an inclusive, family-friendly community with a small-town atmosphere, effective and efficient building services and effective preservation of the City's historic structures through a voluntary system.

Objectives

Provide incentives to preserve the historic character of old town to encourage the promotion and preservation of Louisville's history and cultural heritage. Provide incentives and processes to preserve historic buildings.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Historic Preservation Commission Public Hearings		# Processed	9	15	20	20
Subcommittee Reviews		# Processed	33	25	25	25
Social Histories Reports		# Reports	5	10	10	10
Outreach Events		# of Events	5	5	5	5
Special Projects (Preservation Master Plan, Historic Context Studies, etc.)		Hours	120	250	250	120
Efficiency						
Direct Cost per HPC Applications Processed ^{1,2}		\$/# Processed	\$132,756	\$33,004	\$21,959	\$22,397
Direct Cost per Historic Preservation Administrative Review ¹		\$/# Processed	\$36,206	\$19,802	\$17,567	\$17,981
Demolition Subcommittee Review Time		Average Review Time (Days)	10	14	14	14
Ratio of Grant Funds Awarded to Administrative Costs ²		% Grants to Admin Costs	1.5	0.4	0.4	0.4
Effectiveness						
Landmarked Structures	Target = 5	# per Year	3	5	5	5
Historic Structure Assessments Grants(HSA)	Target = 15	% Resulting in Landmarking	5	10	10	10
Grants/Loans Approved	Target = \$250,000	\$	\$92,785	\$400,000	\$400,000	\$400,000
Engagement at Outreach Events	Target = 200	Total # of Participants	150	200	200	200
Zoning Incentives	Target = 5	# Permits Using Bonuses	3	3	5	5
Demolition Stays Resulting in Preservation	Target = 1	% Resulting in Preservation	0	0	1	1

¹ Does not reflect cost to review the application but rather proportion of sub-program budget to applications processed. Reflects ratio of applications reviewed to all sub-program direct costs. Sub-program budget also covers items such as public outreach and special projects.

² Grant applications are voluntary. At times the City needs more outreach (admin costs) to get residents/businesses to apply for grants. Administrative time can be used on other projects.

Sub-Program 165: Historic Preservation

Sub-Program Objectives: Provide incentives to preserve the historic character of old town to encourage the promotion and preservation of Louisville's history and cultural heritage. Provide incentives and processes to preserve historic buildings.

Sub-Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 100,993	\$ 104,325	\$ 114,840	\$ 113,150 [1]	\$ (1,690)	-1%
Supplies	775	648	520	1,150	630	121%
Services, Grants, & Contributions	164,046	223,003	184,550	318,250 [2]	133,700	72%
Capital Outlay	1	95,488	268,850	-	(268,850)	-100%
Total Sub-Program Expenditures	\$ 265,815	\$ 423,464	\$ 568,760	\$ 432,550	\$ (136,210)	-24%
Expenditures Per Resident	\$ 12.71	\$ 20.00	\$ 26.80	\$ 20.23	\$ (6.57)	-25%
Full-Time Equivalents (FTE's)	1.05	1.07	1.07	1.09	0.02	2%

Sub-Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Sales & Use Taxes (0.125%)	\$ 700,050	\$ 741,471	\$ 786,830	\$ 747,850	\$ (38,980)	-5%
Historical Foundation Grants	4,219	-	-	-	-	
Interest Earnings	11,830	33,585	46,060	46,600	540	1%
Loan Repayments	-	-	1,800	-	(1,800)	-100%
Total Sub-Program Revenue	\$ 716,099	\$ 775,056	\$ 834,690	\$ 794,450	\$ (40,240)	-5%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ 450,284	\$ 351,592	\$ 265,930	\$ 361,900	\$ 95,970	

Notes:

[1] Excludes transfer to General Fund for Visitor Services Representative & Volunteer Coordinator and Education & Outreach Coordinator (Museum costs)

[2] Includes increase to contributions and grants.

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Program 65: Economic Prosperity

Program Goal: Promote a thriving business climate that provides job opportunities, facilitates investment and produces reliable revenue to support City services.

Program Expenditures

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 155,767	\$ 166,247	\$ 168,280	\$ 170,470	\$ 2,190	1%
Supplies	49	13	-	900	900	
Services	63,965	87,671	47,280	100,730	53,450	113%
Capital Outlay	-	68,260	25,000	25,000	-	0%
Total Program Expenditures	\$ 219,781	\$ 322,191	\$ 240,560	\$ 297,100	\$ 56,540	24%
Expenditures Per Resident	\$ 10.51	\$ 15.21	\$ 11.33	\$ 13.90	\$ 2.56	23%
Full-Time Equivalents (FTE's)	1.00	1.00	1.00	1.00	-	0%

Program Revenue

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
LRC Support Service Fees	\$ 25,577	\$ 34,900	\$ 60,000	\$ 60,000	\$ -	0%
Total Program Revenue	\$ 25,577	\$ 34,900	\$ 60,000	\$ 60,000	\$ -	0%
Surplus/(Deficiency) of Program						
Revenue over Program Expenditures	\$ (194,204)	\$ (287,291)	\$ (180,560)	\$ (237,100)	\$ (56,540)	

Economic Prosperity Program Key Indicators Business Retention and Development Sub-Program

Goals

Promote a thriving business climate that provides job opportunities, facilitates investment, and produces reliable revenue to support City services.

Objectives

Maintain positive business relationships throughout the community and assist property owners, brokers, and companies in finding locations and/ or constructing new buildings in the City. Attract and retain a diverse mix of businesses that provide good employment opportunities for Louisville residents.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Context Data and General Information						
Licensed Businesses ¹		Units	953	975	975	975
Workload						
BAP Agreements Negotiated		Units	5	3	4	4
Meetings Facilitated ²		Units	24	20	22	22
Retention Visits		Units	30	20	40	40
Lease Management (Old City Shops)		Items	1	1	1	1
Efficiency						
Construction Dollars per BAP Incentive		\$	\$27.80	\$27.00	\$27.00	\$27.00
Incentives per Job Added		\$	\$786	\$750	\$750	\$750
Annual Sales Tax \$ per \$1.00 BAP Incentive		\$	\$.63	\$.60	\$.60	\$.60
Effectiveness						
Sales Tax \$/Capita	Target = \$740	\$	\$726	\$739	\$749	\$753
Total Number of Louisville Employees	Target = 15,500	#	16,073	16,250	16,250	16,250
Median Household Income ³	Target = \$95,000	\$	94,784	96,000	98,000	99,000
Investment in Louisville Commercial Property ⁴	Target = \$35,000,000	\$	46,932,000	40,000,000	35,000,000	35,000,000
Vacancy Rates	Target = 10% Office 15% Retail 10% Industrial	Office	14.5	12	12	12
		Retail	16	17	17	17
		Industrial	11.5	9	9	9

¹ Sales & use tax accounts with location address in Louisville.

² Based on one meeting per month for Louisville Revitalization Commission & Business Retention & Development Committee.

³ U.S. Census figure for the City of Louisville.

⁴ Based upon noted value of commercial building permits.

Sub-Program 651: Business Retention & Development

Sub-Program Objectives: Maintain positive business relationships throughout the community and assist property owners, brokers, and companies in finding locations and/ or constructing new buildings in the City. Attract and retain a diverse mix of businesses that provide good employment opportunities for Louisville residents.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 155,767	\$ 166,247	\$ 168,280	\$ 170,470	\$ 2,190	1%
Supplies	49	13	-	900	900	
Services	63,965	87,671	47,280	100,730 [1]	53,450	113%
Capital Outlay	-	68,260	25,000	25,000	-	0%
Total Sub-Program Expenditures	\$ 219,781	\$ 322,191	\$ 240,560	\$ 297,100	\$ 56,540	24%
Expenditures Per Resident	\$ 10.51	\$ 15.32	\$ 11.36	\$ 13.90	2.54	22%
Full-Time Equivalents (FTE's)	1.00	1.00	1.00	1.00	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
LRC Support Service Fees	\$ 25,577	\$ 34,900	\$ 60,000	\$ 60,000	\$ -	0%
Total Sub-Program Revenue	\$ 25,577	\$ 34,900	\$ 60,000	\$ 60,000	\$ -	0%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (194,204)	\$ (287,291)	\$ (180,560)	\$ (237,100)	\$ (56,540)	

Note:

[1] Includes increases to contract services for retailer recruitment, business development, and appraisals.

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Program 10: Administration & Support Services

Program Goals: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 2,547,836	\$ 2,573,341	\$ 3,170,060	\$ 3,229,910	\$ 59,850	2%
Supplies	169,911	171,317	268,710	230,050	(38,660)	-14%
Services	1,715,040	1,551,176	2,696,220	1,923,140	(773,080)	-29%
Capital Outlay	159,453	225,320	587,750	312,900	(274,850)	-47%
Total Program Expenditures	\$ 4,592,240	\$ 4,521,154	\$ 6,722,740	\$ 5,696,000	\$ (1,026,740)	-15%
Expenditures Per Resident	\$ 219.50	\$ 213.49	\$ 316.77	\$ 266.42	\$ (50.35)	-16%
Full-Time Equivalents (FTE's)	26.57	25.95	29.12	29.23	0.11	0%

Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
PEG Revenue	\$ 27,995	\$ 28,972	\$ 28,930	\$ 29,240	\$ 310	1%
Boulder County Sustainability Grant	15,000	15,000	15,000	28,300	13,300	89%
Marijuana Licenses	3,000	4,500	22,000	9,450	(12,550)	-57%
Liquor Licenses	15,650	17,930	13,130	11,000	(2,130)	-16%
Dog Licenses	6,025	6,075	6,650	6,000	(650)	-10%
Sales & Use Tax Licenses	67,275	68,025	69,390	70,780	1,390	2%
Fleet Assessment Grant	-	12,294	-	-	-	
Program-Wide Revenue [1]:						
Impact Fees - Municipal Government	86,944	-	-	-	-	
Total Program Revenue	\$ 221,889	\$ 152,796	\$ 155,100	\$ 154,770	\$ (330)	0%
Surplus/(Deficiency) of Program Revenue over Program Expenditures	\$ (4,370,350)	\$ (4,368,358)	\$ (6,567,640)	\$ (5,541,230)	\$ 1,026,410	

Note:

[1] Program-wide revenue is not allocated to the Sub-Program tables and is only presented in the Program table.

Administration & Support Services Program Key Indicators

Governance & Administration Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Governance based on thorough understanding of the community's diverse interests executed through clear and effective policy direction. Administration that supports informed policy making, ensures the City has the financial capacity to sustain Council adopted levels of service, monitors and manages service delivery to maintain effectiveness and efficiency, and promotes a healthy organizational culture.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Public Meetings ¹		Meetings	50	50	50	50
City Council Agenda Items		Items	365	350	350	350
City Council Requests ²		Items	N/A*	100	100	100
Total All Funds Budget ³		\$	\$52,621,989	\$73,445,070**	\$58,550,410	\$53,196,960
Efficiency						
\$ per Capita		Program \$	\$213	\$317	\$266	TBD
		Sub-Program \$	\$66	\$104	\$66	TBD
% of Total All Funds Budget ³		Program %	9%	9%	10%	TBD
		Sub-Program %	3%	3%	2%	TBD
Avg. Days to Respond to City Council Request		Days	N/A*	5 days	5 days	5 days
Effectiveness						
Bond Rating	Target = AA+	S&P Rating	AA+	AA+	AA+	AA+
"Overall Performance of Louisville City Government" Rating ⁴	Target = 5	Rating 1 to 5	78%***	4	4	4
"Quality of Services Provided by City" Rating ⁴	Target = 5	Rating 1 to 5	93%***	4	4	4
"City Operates by Strong Values and Ethics" Rating ⁴	Target = 5	Rating 1 to 5	4***	4	4	4
"City is Going in the Right Direction" Rating ⁴	Target = 5	Rating 1 to 5	4***	4	4	4
"We do Things Efficiently and Well" Rating ⁴	Target = 5	Rating 1 to 5	4***	4	4	4
City Employee Satisfaction with Leadership ⁵	Target = 5	Rating 1 to 5	4	4	4	4

¹ City Council regular meetings and study sessions.

² Items submitted for staff follow-up by City Council.

³ Excludes interfund transfers.

⁴ Based on evaluation survey rating from City Council, City Manager & Planning Commission with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2=Below Average, 1=Poor.

⁵ Based on most recent Employee Survey results.

* New metric that will be tracked starting in 2019.

** Includes Recreation/Senior Center expansion.

*** Previously asked through different feedback tool (i.e. Citizen Survey, employee survey, etc.).

Sub-Program 101: Governance & Administration

Sub-Program Objectives: Governance based on thorough understanding of the community's diverse interests executed through clear and effective policy direction. Administration that supports informed policy making, ensures the City has the financial capacity to sustain Council adopted levels of service, monitors and manages service delivery to maintain effectiveness and efficiency, and promotes a healthy organizational culture.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 738,797	\$ 643,710	\$ 694,740	\$ 776,140	\$ 81,400	12%
Supplies	1,294	5,652	37,070 [1]	3,300	(33,770)	-91%
Services	545,447	589,715	1,484,820 [2]	632,540	(852,280)	-57%
Capital Outlay	2,858	167,661	1,100	-	(1,100)	-100%
Total Sub-Program Expenditures	\$ 1,288,396	\$ 1,406,738	\$ 2,217,730	\$ 1,411,980	\$ (805,750)	-36%
Expenditures Per Resident	\$ 61.58	\$ 66.43	\$ 104.50	\$ 66.04	\$ (38.45)	-37%
Full-Time Equivalents (FTE's)	5.70	5.06	4.99	5.10	0.11	2%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
PEG Fees - Comcast	\$ 27,533	\$ 28,608	\$ 28,830	\$ 29,000	\$ 170	1%
Other PEG Revenue	462	364	100	240	140	140%
Total Sub-Program Revenue	\$ 27,995	\$ 28,972	\$ 28,930	\$ 29,240	\$ 310	1%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (1,260,402)	\$ (1,377,766)	\$ (2,188,800)	\$ (1,382,740)	\$ 806,060	

Notes:

[1] Includes furniture as part of creating more office space for City Hall employees.

[2] Includes the estimated TABOR refund of Recreation Sales and Use Taxes.

Administration & Support Services Program Key Indicators Public Information & Involvement Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Easy and timely access to all relevant information about City programs and services. Processes that give anyone interested opportunities to get involved and influence decision making.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Newsletters Produced		Units	4	4	4	4
Meetings Broadcast on Channel 8/ Streaming Online ¹		Units	46	49	49	49
Citizen Inquiries		Items	255	218	200	200
Website Content Updates Monthly		Updates/Month	312	400	500	500
Social Media Posts ²		Items	237	200	250	250
Projects Posted on Engage Louisville		Items	9	10	12	12
Press Releases Issued		#	13	10	15	15
Community Workshops ³		#	N/A*	N/A*	5	5
Efficiency						
Ave. Response Time/Citizen Inquiry		Days	2 days	2 days	2 days	2 days
Cost to Produce Newsletter per Capita		\$	\$1.22	\$1.50	\$1.50	\$1.50
Effectiveness						
Website Enotification Subscribers	Target = 5,000	Subscribers	1,600	2,000	2,500	2,500
Website Visitors	Target = 400,000	Visitors	216,860	283,398	300,000	300,000
Social Media Followers ²	Target = 7,000	Followers	4,500	5,500	6,000	6,000
Engage Louisville Users	Target = 1,000	Users	200	358	500	500
Attendees per Community Workshop	Target = 50	Attendees	N/A*	N/A*	50	50
"Opportunities to Participate in Community Matters" Rating ⁴	Target = 5	Rating 1 to 5	84%**	N/A*	4	4
"Information about City Council, Planning Commission and Other Official City Meetings" Rating ⁴	Target = 5	Rating 1 to 5	80%**	N/A*	4	4

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
"Louisville Website" Rating ⁵	Target = 5	Rating 1 to 5	78%**	3	4	4
"Information about City Plans and Programs" Rating ⁴	Target = 5	Rating 1 to 5	75%**	N/A*	4	4
¹ Includes City Council, Planning Commission and Historic Preservation Commission Meetings. ² Includes City of Louisville's Facebook and Twitter followers. ³ Workshops not related to Community Design. ⁴ Based on evaluation survey rating provided at community workshops with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. ⁵ Based on evaluation survey from website with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. * No data available through community workshops in 2019. ** Previously asked through different feedback tool (i.e. Citizen Survey).						

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Sub-Program 102: Public Information & Involvement

Sub-Program Objectives: Easy and timely access to all relevant information about City programs and services. Processes that give anyone interested opportunities to get involved and influence decision making.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 235,253	\$ 253,584	\$ 396,080	\$ 423,370	\$ 27,290	7%
Supplies	1,811	2,525	5,300	11,500	6,200	117%
Services	58,765	69,202	111,390 [1]	123,850	12,460	11%
Capital Outlay	-	-	-	-	-	-
Total Sub-Program Expenditures	\$ 295,829	\$ 325,311	\$ 512,770	\$ 558,720	\$ 45,950	9%
Expenditures Per Resident	\$ 14.14	\$ 15.36	\$ 24.16	\$ 26.13	\$ 1.97	8%
Full-Time Equivalents (FTE's)	3.05	3.06	4.05	4.05	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (295,829)	\$ (325,311)	\$ (512,770)	\$ (558,720)	\$ (45,950)	

Note:

[1] Includes increases in Website maintenance, printing, and postage.

Administration & Support Services Program Key Indicators Sustainability Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Use environmental, economic, and human resources to meet present and future needs without compromising the ecosystems on which we depend. Actively pursue energy efficient upgrades to realize cost savings and reduce environmental impacts.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Sustainability Events and Programs ¹		#	7	8	10	10
Sustainability Communications ²		Items	47	55	60	65
Efficiency						
Average Cost per Sustainability Event		\$/Event	\$260	\$350	\$400	\$400
Effectiveness						
Residential Waste Diversion	Target = 55%	%	52%	50%	50%	52%
Commercial Waste Diversion	Target = 37%	%	N/A*	25%	27%	29%
Community GHG Emissions ³	Target = 170,000	MTCO2e	165,577	165,500	164,500	164,000
Community Energy Use/per Capita (Electricity) ⁴	Target = 2,700	kWh/Capita	2,869	2,800	2,750	2,700
Water Use/per Capita	Target = 52,000	Gallons/Capita	51,457	53,000	53,000	53,000
"Encouraging Sustainability for Both Residential and Commercial Properties" Rating ⁵	Target = 95%	% Essential or Important	95%	95%	95%	95%

¹ Includes all identified Outreach and Engagement events and programs (i.e. Sustainability Series, Green Business Program, Partners in Energy, zero waste events, etc.)

² Communications includes but is not limited to: direct email, website updating, press releases, evaluation surveys, etc.

³ Based on most recent annual Xcel Community Energy Report (Residential CO2 emissions from Xcel energy use). Measure in MTCO2e and includes both electricity usage and natural gas.

⁴ Based on most recent Xcel Community Energy Report (Residential kWh from Xcel energy/population = kWh per capita).

⁵ Based on most recent Citizen Survey results.

* New metric that will be tracked starting in 2019.

Sub-Program 103: Sustainability

Sub-Program Objectives: Use environmental, economic, and human resources to meet present and future needs without compromising the ecosystems on which we depend. Actively pursue energy efficient upgrades to realize cost savings and reduce environmental impacts.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 29,091	\$ 39,165	\$ 41,610	\$ 56,430	\$ 14,820	36%
Supplies	755	1,789	6,650	6,500	(150)	-2%
Services	338	15,565	5,770	41,970 [1]	36,200	627%
Capital Outlay	-	-	78,000	153,000	75,000	96%
Total Sub-Program Expenditures	\$ 30,184	\$ 56,519	\$ 132,030	\$ 257,900	\$ 125,870	95%
Expenditures Per Resident	\$ 1.44	\$ 2.67	\$ 6.22	\$ 12.06	\$ 5.84	94%
Full-Time Equivalents (FTE's)	0.11	0.61	0.61	0.84	0.23	38%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Boulder County Sustainability Grant	\$ 15,000	\$ 15,000	\$ 15,000	\$ 28,300	\$ 13,300	100%
Total Sub-Program Revenue	\$ 15,000	\$ 15,000	\$ 15,000	\$ 28,300	\$ 13,300	89%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (15,184)	\$ (41,519)	\$ (117,030)	\$ (229,600)	\$ (112,570)	

Note:

[1] Includes Clean Energy Utility Services (Windsor Program)

Administration & Support Services Key Indicators City Clerk/Public Records Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Provide efficient and transparent processes for residents to access public documents and notice of public hearings/events. Transparent, consistent and responsive management of the licensing authority and special events permits.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Public Information Requests Filled		Requests	173	230	200	200
City Council Agenda Items ¹		Items	365	350	350	350
Board & Commission Applications Processed		Items	50	70	60	60
Special Event Permits Processed		Items	44	45	45	45
Open Government Trainings Offered		Units	6	5	6	5
Liquor/Marijuana Licenses Processed ²		Items	127	125	120	120
Pages Added to Records Archive		Pages	160,275	150,000	150,000	150,000
Efficiency						
Open Government Training Cost per Attendee		\$/Attendee	\$96	\$100	\$100	\$100
Ave. Special Event Permit Processing Time ³		Hours per Permit	1.25	1.25	1.25	1.25
Effectiveness						
Overall Rating of Dog License Program ⁴	Target = 5	Rating 1 to 5	N/A*	N/A*	N/A*	N/A*
Meeting Minutes are Accurate ³	Target = 5	Rating 1 to 5	5	5	5	5
Meeting Minutes are Completed within Deadline ³	Target = 5	Rating 1 to 5	5	5	5	5
Overall Rating of Liquor/Marijuana License Program	Target = 5	Rating 1 to 5	4	5	5	5

¹ Includes regular City Council meetings, Special City Council Meetings, and Study Sessions.

² Includes any action (application, renewal, show cause hearing, etc.) taken on a license and all special event liquor licenses.

³ Time for Clerk's Office, Parks, Operations, and Police for permit review and processing.

⁴ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2=Below Average, 1=Poor.

* New metric – survey to be taken during annual renewal period starting in December 2019 to get higher response rate.

Sub-Program 111: City Clerk & Public Records

Sub-Program Objectives: Provide efficient and transparent processes for residents to access public documents and notice of public hearings/events. Transparent, consistent and responsive management of the licensing authority and special events permits.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 224,412	\$ 244,456	\$ 253,510	\$ 258,200	\$ 4,690	2%
Supplies	9,892	1,603	4,250	2,350	(1,900)	-45%
Services	47,302	27,669	108,170	122,430	14,260	13%
Capital Outlay	-	8,627	15,000	-	(15,000)	-100%
Total Sub-Program Expenditures	\$ 281,607	\$ 282,355	\$ 380,930	\$ 382,980	\$ 2,050	1%
Expenditures Per Resident	\$ 13.46	\$ 13.33	\$ 17.95	\$ 17.91	\$ (0.04)	0%
Full-Time Equivalents (FTE's)	3.15	3.15	3.15	3.15	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Marijuana Licenses	\$ 3,000	\$ 4,500	\$ 22,000	\$ 9,450	\$ (12,550)	53%
Liquor Licenses	15,650	17,930	13,130	11,000	(2,130)	-16%
Dog Licenses	6,025	6,075	6,650	6,000	(650)	-10%
Total Sub-Program Revenue	\$ 24,675	\$ 28,505	\$ 41,780	\$ 26,450	\$ (15,330)	-37%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (256,932)	\$ (253,850)	\$ (339,150)	\$ (356,530)	\$ (17,380)	

Administration & Support Services Program Key Indicators

Legal Support Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Objectives

Effective, cost efficient and responsive legal advice for City Council, Management, and staff in legal matters pertaining to their official powers and duties. Represent the City in all legal proceedings, finalize all legal documents for the City.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
City Legal Work ¹		Hours	1,195	1,231	1,268	1,306
Water Attorney Legal Work		Hours	162	167	172	177
Urban Renewal Legal Work		Hours	24	38	38	38
Education/Trainings Offered ²		Units	6	5	6	5
Efficiency						
City Legal Work \$/Year		\$	\$240,435	\$324,000*	\$333,720*	\$343,731*
Water Legal Work \$/Year		\$	\$34,400	\$35,432	\$36,495	\$37,590
Urban Renewal Work \$/Year		\$	\$3,963	\$6,000*	\$6,000*	\$6,000*
Effectiveness						
Customer Service Survey Results ³	Target = 5	Rating 1 to 5	N/A**	N/A**	N/A**	N/A**
¹ Includes formal and informal legal opinions or interpretations, research, and litigation by the City Attorney. ² Open government trainings also included in City Clerk/Public Records Sub-Program. ³ Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. * Starting in 2020, 3% increase with exception of LRC, which had 60% increase due to Parcel O redevelopment work. 2019 legal fees were higher than anticipated due to quiet zone and marijuana legal issues. ** New survey starting in 2020 conducted through Legal Committee.						

Sub-Program 121: Legal Support

Sub-Program Objectives: Effective, cost efficient and responsive legal advice for City Council, Management, and staff in legal matters pertaining to their official powers and duties. Represent the City in all legal proceedings, finalize all legal documents for the City.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Services	349,827	268,633	400,000	330,000	(70,000)	-18%
Capital Outlay	-	-	-	-	-	
Total Sub-Program Expenditures	\$ 349,827	\$ 268,633	\$ 400,000	\$ 330,000	\$ (70,000)	-18%
Expenditures Per Resident	\$ 16.72	\$ 12.69	\$ 18.85	\$ 15.43	\$ (3.41)	-18%
Full-Time Equivalents (FTE's)	-	-	-	-	-	

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (349,827)	\$ (268,633)	\$ (400,000)	\$ (330,000)	\$ 70,000	

Administration & Support Services Program Key Indicators Human Resources & Organizational Development Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Be an employer of choice, with low employee turnover and high morale. Attract and retain highly qualified and dedicated employees by providing competitive compensation and benefits, effective employee training, and ongoing career and professional development opportunities. Maintain a positive work environment through regular position classification and review, workforce planning, salary administration and employee relations. Maintain a safe workplace through employee safety training.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
Citywide FTEs		FTE Positions	240.81	262.04	263.04	267.04
Citywide Employees (Full & Part Time)		Active Employees	461	580	585	590
Recruiting/Hiring/Screening (Vacant Positions Filled)		Positions	266	285	295	300
Applications Reviewed		Applications	3,555	3,823	3,943	4,009
Training Classes Offered to Employees		Classes	9	25	45	45
Personnel Actions (PA) processed		PAs	1,625	1,900	2,200	2,300
Employee Relations Cases ¹		Cases	30	20	20	17
Volunteer Backgrounds and Verifications of Employment processed		Number Completed	163/88	180/85	200/85	200/85
Unemployment Claims		Number Processed	14	13	15	15
Efficiency						
\$ Per FTE (Benefits) ²		\$	\$11,985	\$12,225	\$12,835	\$13,475
Average Time Between Position Closed & Offer Made ³		Calendar Days	42	38	36	35
Ratio of HR Staff per City-Wide Employees		HR /City-Wide employees	1:92	1:95	1:96	1:98
HR Budget/General Fund Expenditures ⁴		%/General Fund	3%	3%	3%	TBD
Effectiveness						
City Employee Satisfaction with Climate ⁵	Target = 4	Rating 1 to 5	N/A*	4.0	N/A*	4.5
Employee Turnover	Target = 10%	% Turnover among FTEs	12%	10%	10%	10%
Performance Appraisals Completed on Schedule	Target = 75%	% Completed within 30 Days of Due Date	62.5%	65%	70%	75%
Satisfaction Rating for Training Classes Offered ⁶	Target = 90%	Rating 1 to 100	N/A**	80%	80%	80%

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workers Compensation Rating	Target = .75	Experience Mod	0.77	0.91	0.85	0.80
¹ Case defined as coaching opportunity or situation that requires extended follow-up (more than one hour) and assistance from Human Resources for resolution. ² This indicates cost of Health, Dental, and Vision benefits. ³ Time to fill benefitted full-time vacancy when position is open for 14 days (data based on date position was closed until date position is offered to the candidate). ⁴ Excludes interfund transfers. ⁵ Based on most recent Employee Survey results with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor. ⁶ Based on evaluation survey rating customer service with rating on a scale of 1-100. * Survey completed every other year. ** Started collected feedback in 2019.						

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Sub-Program 131: Human Resources & Organizational Development

Sub-Program Objectives: Be an employer of choice, with low employee turnover and high morale. Attract and retain highly qualified and dedicated employees by providing competitive compensation and benefits, effective employee training, and ongoing career and professional development opportunities.

Maintain a positive work environment through regular position classification and review, workforce planning, salary administration and employee relations. Maintain a safe workplace through employee safety training.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 362,904	\$ 354,111	\$ 447,380	\$ 457,830	\$ 10,450	2%
Supplies	11,042	5,672	17,500 [1]	4,950	(12,550)	-72%
Services	143,544	168,223	96,190	165,100 [2]	68,910	72%
Capital Outlay	-	-	-	-	-	
Total Sub-Program Expenditures	\$ 517,490	\$ 528,006	\$ 561,070	\$ 627,880	\$ 66,810	12%
Expenditures Per Resident	\$ 24.74	\$ 24.93	\$ 26.44	\$ 29.37	\$ 2.93	11%
Full-Time Equivalents (FTE's)	3.74	3.25	4.00	4.00	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (517,490)	\$ (528,006)	\$ (561,070)	\$ (627,880)	\$ (66,810)	

Notes:

[1] Includes new interview laptops and furniture.

[2] Includes increase in City-Wide training materials.

Administration & Support Services Program Key Indicators

Finance, Accounting & Tax Administration Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Provide financial services in an efficient and effective manner and financial reporting that is accurate, timely, relevant, and transparent. Develop, maintain, and monitor financial policies and internal controls to ensure the safeguarding of public assets and organizational compliance with laws, regulations, and Council directives. Provide an efficient, effective, and transparent budget developing, reporting, and monitoring process. Provide other financial services, such as long-term financial planning, debt administration, cash and investment management, cash disbursements, cash collections, and front counter services.

INDICATOR		UNIT	2018 ACTUAL	2019 PROJECTED	2020 PROJECTED	2021 PROJECTED
Workload						
Journal Entries Posted		Entries	4,714	4,785	4,870	4,955
Accounts Payable & P-Card Transactions		Transactions	9,664	9,800	9,900	10,000
Receipts Processed		Transactions	40,347	41,000	41,000	41,000
Sales & Use Tax Returns Processed		Returns	20,672	22,500	23,000	23,000
Payroll Checks & NOD's Processed		Transactions	8,471	8,500	8,550	8,600
Utility Bills Processed		Billings	87,131	87,341	87,471	87,681
Combined Utility Revenue Collected		Dollars	\$12.4M	\$12.8M	\$13.2	\$13.6
Average Cash & Investment Balance and Rate of Return ¹		Average \$'s	\$67.8M	\$50.0M	\$51.0M	\$52.0M
		Rate of Return	1.71%	2.10%	1.90%	1.90%
Efficiency						
Direct Op Cost to Process One PR Trans		Cost/Trans (\$'s)	\$11.00	\$8.78	\$8.99	\$9.20
Direct Op Cost to Process One AP Trans		Cost/Trans (\$'s)	\$7.75	\$7.87	\$8.02	\$8.18
Direct Op Cost to Process One Utility Bill		Cost/Bill (\$'s)	\$0.87	\$0.87	\$0.91	\$0.95
Effectiveness						
Unmodified Audit Opinion	Target = Yes	Yes/No	Yes	Yes	Yes	Yes
GFOA CAFR and Budget Awards	Target = Yes	Yes/No	Yes	Yes	Yes	Yes
Revenue Forecast Accuracy ²	Target = 95%	Accuracy	94%	95%	95%	95%
Sales & Use Tax Audit Evaluation Rating ³	Target = 5	Percent Favorable	5	4	4	4
Sales/Use Tax Training Evaluation Rating ³	Target = 5	Percent Favorable	5	5	5	5

¹ Excludes URA bond proceeds.

² Excludes interfund transfers.

³ Based on evaluation cards submitted at conclusion of each audit and each training program with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor.

Sub-Program 151: Finance, Accounting, & Tax Administration

Sub-Program Objectives: Provide financial services in an efficient and effective manner and financial reporting that is accurate, timely, relevant, and transparent. Develop, maintain, and monitor financial policies and internal controls to ensure the safeguarding of public assets and organizational compliance with laws, regulations, and Council directives. Provide an efficient, effective, and transparent budget developing, reporting, and monitoring process. Provide other financial services, such as long-term financial planning, debt administration, cash and investment management, cash disbursements, cash collections, and front counter services.

Sub-Program Expenditures						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 500,329	\$ 546,789	\$ 649,630	\$ 592,000	\$ (57,630)	-9%
Supplies	3,751	8,697	2,900	3,900	1,000	34%
Services	348,349 [1]	172,531	125,560	120,740	(4,820)	-4%
Capital Outlay	-	-	-	-	-	
Total Sub-Program Expenditures	\$ 852,428	\$ 728,017	\$ 778,090	\$ 716,640	\$ (61,450)	-8%
Expenditures Per Resident	\$ 40.75	\$ 34.38	\$ 36.66	\$ 33.52	\$ (3.14)	-9%
Full-Time Equivalents (FTE's)	5.58	5.58	5.58	5.58	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Sales & Use Tax Licenses	\$ 67,275	\$ 68,025	\$ 69,390	\$ 70,780	\$ 1,390	100%
Total Sub-Program Revenue	\$ 67,275	\$ 68,025	\$ 69,390	\$ 70,780	\$ 1,390	2%
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (785,153)	\$ (659,992)	\$ (708,700)	\$ (645,860)	\$ 62,840	

Note:

[1] Includes professional services for sales and use tax audit.

Administration & Support Services Program Key Indicators Information Technology Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs. Provide outstanding internal customer service to efficiently resolve employee help desk issues.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Context Data and General Information						
IT FTEs		FTE Positions	3.85	5.35	5.12	TBD
Citywide FTEs		FTE Positions	240.81	262.04	263.04	267.04
Citywide Employees (Full & Part Time)		Active Employees	461	580	585	590
Workload						
Data Networks Supported (VLANS)		Items	73	78	90	95
Enterprise Devices Supported		Items	918	942	1,050	1,200
Servers Supported		Items	71	68	72	80
Workstations Supported		Items	336	345	350	360
Total Help Desk Tickets		Items	2,351	2,450	2,600	2,800
Enterprise Applications Supported		Items	32	40	43	47
Efficiency						
IT Expense per FTE		Expense/FTE	\$2,323	\$4,982	\$3,651	TBD
IT Budget/All Fund Expenditures ¹		%/General Fund	1%	2%	2%	TBD
Average Expenditures Per Workstation		\$/Workstation	\$2,000	\$2,000	\$2,000	\$2,000
Effectiveness						
IT-to-City Staff FTE Ratio	Target = 2.50%	% of FTE	2.1%	2.3%	2.3%	N/A
Infrastructure Availability	Target = 99%	% of Time	99%	99%	99%	99%
Performance Rating on Internal Survey ²	Target = High	High/Med/Low	High	High	High	High
% RUN Operations (Standard 80%)	Target = 75%	%	51%	35%	65%	75%
% GROW Operations (Standard 15%)	Target = 15%	%	15%	20%	15%	15%
% TRANSFORM Operations (Std 5%)	Target = 10%	%	34%	45%	20%	10%

¹ Excludes interfund transfers.

² Based on evaluation survey rating customer service with rating on a scale of 5=Excellent, 4=Good, 3=Average, 2= Below Average, 1=Poor.

Sub-Program 171: Information Technology

Sub-Program Objectives: Maintain a secure and connected network ensuring all users have appropriate technological resources to effectively perform their jobs. Provide outstanding internal customer service to efficiently resolve employee help desk issues.

Sub-Program Expenditures [1]

Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 333,534	\$ 359,705	\$ 544,960	\$ 522,220	\$ (22,740)	-4%
Supplies	110,339	114,401	164,250	159,200	(5,050)	-3%
Services	53,512	63,942	110,820 [2]	119,120	8,300	7%
Capital Outlay	133,741	21,235	485,500	159,900	(325,600)	-67%
Total Sub-Program Expenditures	\$ 631,126	\$ 559,283	\$ 1,305,530	\$ 960,440	\$ (345,090)	-26%
Expenditures Per Resident	\$ 30.17	\$ 26.41	\$ 61.51	\$ 44.92	\$ (16.59)	-27%
Full-Time Equivalents (FTE's)	3.85	3.85	5.35	5.12	(0.23)	-4%

Sub-Program Revenue [1]

Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (631,126)	\$ (559,283)	\$ (1,305,530)	\$ (960,440)	\$ 345,090	

Notes:

[1] This sub-program table excludes all revenue and expenditures from the Technology Management Fund.

[2] Includes increased professional services for GIS.

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Sub-Program 181: Fleet Maintenance

Program Goals: Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration and support.

Sub-Program Expenditures [1]						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 1,604	\$ 1,418	\$ 2,120	\$ 1,630	\$ (490)	-23%
Supplies	6,582	1,740	5,350	5,430	80	1%
Services	4,399	5,421	6,940	6,330	(610)	-9%
Capital Outlay	-	-	-	-	-	
Total Sub-Program Expenditures	\$ 12,585	\$ 8,579	\$ 14,410	\$ 13,390	\$ (1,020)	-7%
Expenditures Per Resident	\$ 0.60	\$ 0.41	\$ 0.68	\$ 0.63	\$ (0.05)	-8%
Full-Time Equivalents (FTE's)	0.02	0.02	0.02	0.02	-	0%

Sub-Program Revenue [1]						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Fleet Assessment Grant	\$ -	\$ 12,294	\$ -	\$ -	\$ -	
Total Sub-Program Revenue	\$ -	\$ 12,294	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (12,585)	\$ 3,715	\$ (14,410)	\$ (13,390)	\$ 1,020	

Note:

[1] This sub-program table excludes all revenue and expenditures from the Fleet Management Fund.

Administration & Support Services Key Indicators Facilities Maintenance Sub-Program

Goals

Ensure inclusive, responsive, transparent, friendly, fiscally responsible, effective and efficient governance, administration, and support.

Objectives

Provide and manage facilities that maintain efficient and effective operations and promote environmental and economic sustainability.

INDICATOR		UNIT	2018 ACTUAL	2019 ESTIMATED	2020 PROJECTED	2021 PROJECTED
Workload						
City Facilities Managed ¹		#	5	5	5	5
Efficiency						
		Electricity				
BTUs/Gross Square Foot for City Hall		kBTU/GSF	38.96	40	40	40
BTUs/Gross Square Foot for City Services		kBTU/GSF	19.95	20	20	20
BTUs/Gross Square Foot for Library		kBTU/GSF	75.99	78	78	78
BTUs/Gross Square Foot for Recreation/Senior Center		kBTU/GSF	28.73	30	30	30
BTUs/Gross Square Foot for Police/Court		kBTU/GSF	54.28	55	55	55
		Natural Gas				
BTUs/Gross Square Foot for City Hall		kBTU/GSF	52.26	55	55	55
BTUs/Gross Square Foot for City Services		kBTU/GSF	12.34	15	15	15
BTUs/Gross Square Foot for Library		kBTU/GSF	48.56	50	50	50
BTUs/Gross Square Foot for Recreation/Senior Center		kBTU/GSF	67.41	150	160	160
BTUs/Gross Square Foot for Police/Court		kBTU/GSF	27.03	30	30	30
City Hall Water Usage		Gallons	7,000	7,000	7,000	7,000
City Services Water Usage		Gallons	1,507,000	1,600,000	1,600,000	1,600,000
Library Water Usage		Gallons	238,000	240,000	240,000	240,000
Recreation/Senior Center Water Usage		Gallons	1,813,000	2,500,000	2,500,000	2,500,000
Police/Court Water Usage		Gallons	1,626,000	1,700,000	1,700,000	1,700,000
Annual City Gasoline Fleet Fuel Consumption		Gallons	42,959	43,000	43,000	43,000
Annual City Diesel Fleet Fuel Consumption		Gallons	11,444	11,500	11,500	11,500
City Energy Upgrade Cost Savings		\$ Saved	\$0	\$0	\$10,000	\$10,000
Effectiveness						
City Facility GHG Emissions ²	Target = 2,500	MTCO2	2,360	2,600	2,600	2,500

¹ Includes Library, Recreation/Senior Center, Police, City Hall and City Services.

² GHG emissions are measured in MTCO2 and capture emissions from electricity and natural gas usage at Library, Recreation/Senior Center, Police, City Hall and City Services. Using EPA Greenhouse Gas Equivalencies Calculator.

Sub-Program 191: Facilities Maintenance

Sub-Program Objectives: Provide and manage facilities that maintain efficient and effective operations and promote environmental and economic sustainability.

Sub-Program Expenditures [1]						
Expenditure Category	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Personnel	\$ 121,913	\$ 130,403	\$ 140,030	\$ 142,090	\$ 2,060	1%
Supplies	24,443	29,238	25,440	32,920	7,480	29%
Services	163,557	170,275	246,560	261,060	14,500	6%
Capital Outlay	22,855	27,797	8,150	-	(8,150)	-100%
Total Sub-Program Expenditures	\$ 332,768	\$ 357,713	\$ 420,180	\$ 436,070	\$ 15,890	4%
Expenditures Per Resident	\$ 15.91	\$ 16.89	\$ 19.80	\$ 20.40	\$ 0.60	3%
Full-Time Equivalents (FTE's)	1.37	1.37	1.37	1.37	-	0%

Sub-Program Revenue						
Revenue Description	2017 Actual	2018 Actual	2019 Estimate	2020 Budget	Amount of Change	Percent of Change
Total Sub-Program Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Surplus/(Deficiency) of Sub-Program Revenue over Expenditures	\$ (332,768)	\$ (357,713)	\$ (420,180)	\$ (436,070)	\$ (15,890)	

Note:

[1] Includes building maintenance for City Hall, Austin Niehoff, and City Services Facility.

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2020 Operating & Capital Budget

By

Fund, Division, & Account

City of Louisville, Colorado
General Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		5,305,766	7,797,337	10,528,139	10,528,139	8,540,559
General Revenue						
101001-411000	Property Tax	2,800,682	3,250,690	3,301,600	3,296,540	3,570,640
101001-413100	Sales Tax	8,348,761	8,423,715	8,592,190	9,097,610	8,806,490
101001-413101	Sales Tax Business Assistance	(81,130)	(25,490)	(41,090)	(24,450)	(22,420)
101001-413200	Use Tax - Consumer	953,480	1,042,068	1,042,070	1,224,430	1,224,430
101001-413201	Consumer Use Tax Bus Assist	(63,751)	-	-	-	-
101001-414100	Use Tax - Auto	1,276,028	1,669,921	1,378,110	1,419,430	1,320,070
101001-416000	Lodging Tax	516,863	472,526	425,270	448,900	417,480
101001-417000	Specific Ownership Tax	212,696	309,486	236,600	278,540	259,040
101001-418100	Franchise Tax - Xcel Energy	748,958	779,533	783,030	779,530	802,920
101001-418200	Franchise Tax - Qwest	51,987	37,926	49,930	34,130	32,420
101001-418300	Franchise Tax - Comcast Cable	277,664	257,117	263,390	244,260	251,590
101001-419200	Penalty & Int on Delq Taxes	4,355	2,968	8,630	12,000	10,000
101001-419300	Penalty & Int on Sales Tax	96,245	107,447	80,000	150,000	90,000
101001-433000	Grant Revenues	-	3,749	-	650	-
101001-435200	Mineral Lease & Severance Tax	8,012	14,397	9,060	22,930	22,930
101001-435500	Motor Vehicle Registration Tax	73,100	73,929	74,570	74,570	75,320
101001-435600	Cigarette Tax	40,030	40,490	38,450	40,090	39,690
101001-435700	Marijuana Tax	141,591	136,830	151,070	138,200	139,580
101001-437110	Superior IGA - Sales Tax Sharing	60,701	59,111	62,100	60,290	61,500
101001-441100	Admin Fees-Bldr County Use Tax	23,447	31,617	22,590	26,870	21,350
101001-441120	Returned Check Fees	150	850	-	1,000	-
101001-441140	Car Charging Fee	297	214	250	-	-
101001-443010	Unclassified Charges for Servs	120	85	250	250	250
101001-443440	Recycling Revenue	2,416	863	-	750	-
101001-461000	Miscellaneous Revenues	46,061	34,185	25,000	52,000	25,000
101001-461100	Interest Earnings	75,507	187,473	167,940	210,970	188,680
101001-461110	Net Incr (Decr) in Fair Value	(15,872)	4,834	-	-	-
101001-462150	Solar Powr Renew Energy Credit	27,637	93,233	25,000	25,000	25,000
101001-463100	Real Property Rental Income	12,764	6,409	10,100	10,100	10,460
101001-464150	Concrete Replacement	900	-	-	-	-
101001-465100	Insurance Recovery	29,016	425,661	-	2,000	-
101001-469100	Cash Over/Short	7	79	-	-	-
Total General Revenue		15,668,722	17,441,916	16,706,110	17,626,590	17,372,420
Administration & Support Services Revenue						
101010-421100	Sales & Use Tax License	67,275	68,025	67,280	69,390	70,780
101010-421110	Medical & Retail Marijuana Lic	3,000	4,500	3,150	22,000	9,450
101010-421200	Liquor License	15,650	17,930	12,600	13,130	11,000
101010-422600	Dog License	6,025	6,075	5,780	6,650	6,000
101010-434300	BC Sustainability Grant	15,000	15,000	15,000	15,000	28,300
101010-434310	Fleet Assessment Grant	-	12,294	-	-	-
Total Administration & Support Services Revenue		106,950	123,824	103,810	126,170	125,530
Community Design Revenue						
101016-421300	Contractors License	68,850	101,500	86,700	73,250	71,790
101016-421500	Construction Permit	1,055,625	662,763	965,820	1,032,280	909,720
101016-421501	Bldg Permit Business Assistanc	(9,949)	(10,817)	(88,000)	(132,220)	-
101016-421520	Excavating Permit	39,399	119,649	20,000	80,000	72,000
101016-421560	Minor Permits	185,940	1,408,653	702,180	475,000	163,210
101016-421590	Elevator Inspection Permit	28,530	28,560	27,690	28,500	28,500
101016-441310	Annexation Fees	-	-	-	4,200	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101016-441320	Development Fees	76,138	40,383	68,710	41,190	40,370
101016-441390	Special Planning Fees	-	-	80,000	-	80,000
101016-441900	Code Book Sales	100	-	-	-	-
Total Community Design Revenue		1,444,633	2,350,691	1,863,100	1,602,200	1,365,590
Public Safety & Justice Revenue						
101021-433000	Grant Revenue	3,433	-	-	9,610	-
101021-442110	Police Services Reimbursements	200	-	-	-	-
101021-442120	Fingerprint Fee	5,186	4,104	4,000	-	-
101021-442130	DUI Restitution	-	371	-	200	-
101021-451100	Court Fines	164,682	141,597	149,690	120,360	120,360
Total Public Safety & Justice Revenue		173,501	146,073	153,690	130,170	120,360
Transportation Revenue						
101031-435100	Highway Users Tax	632,813	783,844	694,530	780,090	651,990
101031-435400	County Road and Bridge Tax	50,068	58,102	59,740	52,870	57,350
Total Transportation Revenue		682,881	841,945	754,270	832,960	709,340
Parks Revenue						
101051-421400	Arborist License	570	750	720	720	720
101051-422400	Boat Permit	5,744	2,050	3,000	3,000	3,000
Total Parks Revenue		6,314	2,800	3,720	3,720	3,720
Recreation Revenue						
101053-413100	Sales Tax	-	630,695	-	-	-
101053-413200	Use Tax - Consumer	-	60,418	-	-	-
101053-414100	Use Tax - Auto	-	83,496	-	-	-
101053-415100	Use Tax - Building Materials	-	70,845	-	-	-
101053-415130	Use Tax - Site Improvements	-	341	-	-	-
101053-434400	Senior Grants	5,205	6,784	-	-	-
101053-437300	Senior Meals Reimbursement	50,788	52,062	-	-	-
101053-445100	Rec Center Membership Fee	784,744	716,788	-	-	-
101053-445110	Rec Center Daily User Fees	85,709	54,846	-	-	-
101053-445120	Rec Center Merchandise	1,208	854	-	-	-
101053-445121	Rec Center Nite at the Rec	42,412	16,027	-	-	-
101053-445122	Rec Center Nite@Rec Merchandis	13,036	6,196	-	-	-
101053-445125	Rec Center Child Care Fees	10,940	8,410	-	-	-
101053-445130	Rec Center Concession Fees	9,094	5,865	-	-	-
101053-445132	MAC Gym Fees	-	520	-	-	-
101053-445136	Rec Center - Rentals	20,137	12,955	-	-	-
101053-445139	Unclassified - Rentals	28,274	30,128	-	-	-
101053-445140	Rec Center Swim Lessons	119,516	90,555	-	-	-
101053-445141	Rec Center Aquatics Contracted	29,230	35,980	-	-	-
101053-445142	Rec Center Aquatics Red Cross	765	2,259	-	-	-
101053-445143	Rec Center Swim Team	20,269	18,777	-	-	-
101053-445145	Memory Square Swim Admission	30,370	46,671	-	-	-
101053-445146	Memory Square Swim Lessons	565	7,025	-	-	-
101053-445150	Rec Center Youth Activity Fees	221,805	206,095	-	-	-
101053-445151	Rec Cen Youth Activ Contracted	37,255	27,889	-	-	-
101053-445152	Rec Center Youth Red Cross	-	194	-	-	-
101053-445160	Rec Center Adult - Fitness	81,496	85,710	-	-	-
101053-445161	Rec Cen Adult Fit Contracted	41,158	45,497	-	-	-
101053-445162	Rec Center Adult Fit Red Cross	351	278	-	-	-
101053-445170	Rec Center Youth Sports Fees	129,714	143,251	-	-	-
101053-445171	Rec Cen Youth Sports Contractd	19,887	22,510	-	-	-
101053-445180	Rec Center Adult Sports Fees	40,259	30,256	-	-	-
101053-445190	Senior Fees	80,792	76,341	-	-	-
101053-445191	Senior Fees - Contracted	14,348	11,521	-	-	-
101053-445193	Senior Meals Contributions	15,185	11,348	-	-	-
Total Recreation Revenue		1,934,510	2,619,386	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Cultural Services Revenue						
101055-421700	Special Event Permit	6,095	8,570	6,300	7,230	6,000
101055-432560	State Grant - Libraries	9,749	9,742	-	-	-
101055-437100	Superior IGA - Library	291,655	321,604	326,740	325,290	352,830
101055-441210	Fall Festival	12,249	12,137	14,630	13,000	16,150
101055-441220	Fourth of July	5,573	6,037	5,880	6,900	6,170
101055-441520	Art Center Rentals	13,049	11,583	15,150	15,150	15,910
101055-447610	Library Account Pymnt Machine	4,284	4,173	4,720	5,500	5,000
101055-447620	Library Copies	66	543	-	50	-
101055-447650	Library - Rentals	485	673	540	1,600	1,800
101055-452100	Library Fines	46,037	44,253	46,770	31,000	17,000
101055-469160	Library Cash Over/Short	(17)	(27)	-	-	-
Total Cultural Services Revenue		389,226	419,287	420,730	405,720	420,860
Economic Prosperity Revenue						
101065-441600	LRC Support Service Fees	25,577	34,900	60,000	60,000	60,000
Total Economic Prosperity Revenue		25,577	34,900	60,000	60,000	60,000
Interfund Transfers						
101001-980205	Tfer from PEG Fee Fund	-	-	25,000	25,000	25,000
101001-980207	Tfer from Hist Preserv Fund	-	-	54,210	54,210	55,840
Total Interfund Transfers		-	-	79,210	79,210	80,840
Total General Fund Revenue		20,432,313	23,980,822	20,144,640	20,866,740	20,258,660
Central Fund-Wide Charges						
101110-522500	Non-Capital Furn/Equip/Tools	-	-	50,000	34,170	-
101110-525100	Auto Expense-Parts & Repairs	3	1,490	200	300	200
101110-525300	Gas & Oil	173	537	500	500	500
101110-532100	Insurance	228,810	247,804	280,950	280,950	265,660
101110-532120	Insurance- Deductibles	7,269	3,172	25,000	33,000	25,000
101110-532200	Printing	7,586	7,002	8,000	8,000	8,000
101110-535030	Comm Svcs-Internet/Cable	10,580	9,390	10,000	10,000	10,000
101110-535200	Postage	15,673	16,792	17,000	17,000	17,000
101110-536000	Rentals-Equipment	7,529	5,647	7,680	-	7,680
101110-538190	Sales/Use Tax Refund Claims	-	-	845,800	845,800	-
101110-538999	Other Services and Charges	3,738	3,867	4,000	4,000	4,000
101110-540100	Prof Serv-Audit	22,029	20,760	27,000	27,000	27,000
101110-550020	Parts/Repairs/Maint-Equip	1,454	1,551	1,470	1,470	1,470
101110-550090	Parts/Repairs/Maint-Copiers	13,988	15,015	16,000	16,000	16,000
101110-550220	Parts/Repairs/Maint-City-Fiber	1,100	-	-	-	-
101110-580040	Computer Replacement	-	-	1,360	1,360	1,020
Total Central Fund-Wide Charges		319,931	333,028	1,294,960	1,279,550	383,530
City Council						
101121-511100	Variable Salaries	26,854	51,137	56,770	56,770	83,300
101121-512000	FICA Expense	2,049	3,972	4,340	4,340	6,370
101121-512200	Workers Compensation	7	13	10	10	30
101121-520100	Office Supplies	47	281	100	100	100
101121-532000	Advertising/Marketing	14,247	16,225	-	-	-
101121-532200	Printing	115	42	200	50	200
101121-532210	Travel	2,468	1,871	-	-	-
101121-532230	Dues/Subscriptions/Books	35,630	40,504	42,000	42,000	45,200
101121-538100	Education Expense	530	765	-	-	-
101121-538101	Travel, Training, & Meetings	-	-	5,000	6,800	5,000
101121-538110	Education-Ethics Training/Mat	2,100	-	2,500	2,500	-
101121-538420	Contributions & Grants	35,000	32,000	35,000	35,000	35,000
101121-539125	Humane Society-Boulder Agree.	2,221	2,221	2,500	2,500	2,500

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101121-539130	US 36	13,710	10,412	14,000	14,000	14,000
101121-540470	Prof Serv-Recording Fee	265	22	300	50	300
101121-540910	Prof Serv-Consulting	-	-	-	-	10,000
101121-540730	Citizen Opinion Survey	-	14,400	-	35,600	30,000
101121-540731	Strategic Plan	-	19,800	-	-	-
101121-580050	Contingency	24,500	15,341	20,000	20,000	20,000
Total City Council		159,743	209,005	182,720	219,720	252,000
City-Sponsored Events						
101122-537010	Fourth of July	22,370	28,602	31,800	33,280	31,800
101122-537020	Fall Festival	12,707	13,949	12,000	18,100	12,000
101122-537040	Festival of Lights	2,000	2,000	2,000	2,000	2,000
101122-537080	Other Special Event Costs	1,587	3,234	15,000	15,000	15,000
101122-537090	Flowers & Lights and DBA Grant	112,564	103,607	-	-	-
101122-537091	Street Faire DBA	-	-	48,000	67,180	75,000
101122-537092	Downtown Flowers and Winter Lights	-	-	70,000	70,000	75,000
Total City-Sponsored Events		151,228	151,392	178,800	205,560	210,800
Municipal Court						
101130-511000	Regular Salaries	97,419	104,220	105,210	105,210	109,900
101130-511100	Variable Salaries	-	698	6,240	2,000	6,290
101130-511200	Overtime Pay	-	252	-	-	-
101130-512000	FICA Expense	7,235	7,842	8,420	8,200	8,830
101130-512100	Retirement Contribution	5,358	5,700	5,790	5,790	6,040
101130-512200	Workers Compensation	78	95	80	80	90
101130-513000	Medical Insurance	6,531	6,659	6,340	6,340	7,000
101130-513100	Dental Insurance	1,061	1,087	1,090	1,090	1,090
101130-513200	Vision Insurance	233	233	230	230	230
101130-513300	Life, AD&D & LTD Insurance	984	1,026	1,050	1,050	1,090
101130-513400	Employee Assistance Plan	40	40	40	40	40
101130-520100	Office Supplies	306	194	200	200	200
101130-521100	Computer Supplies-Software	-	-	2,000	-	2,000
101130-521200	Non-Capital Computer Hardware	-	-	1,000	200	-
101130-522500	Non-Capital Furn/Equip/Tools	-	-	1,500	600	1,500
101130-523100	Uniforms and Clothing	-	248	1,620	-	1,620
101130-532200	Printing	2,503	4,586	5,000	5,000	5,000
101130-532210	Travel	340	312	-	-	-
101130-532230	Dues/Subscriptions/Books	60	431	450	450	450
101130-538100	Education Expense	175	61	-	-	-
101130-538101	Travel, Training, & Meetings	-	-	2,000	2,000	2,000
101130-538150	Court Costs-Jury/Witness Fees	93	-	300	-	300
101130-538999	Other Services and Charges	-	12	-	-	-
101130-540130	Prof Serv-Judge Salary	29,300	31,753	34,000	34,000	34,000
101130-540415	Prof Serv-Bank Charges	3,280	3,086	3,300	1,000	3,300
101130-540700	Prof Serv-Court Security	5,541	3,726	-	-	-
101130-540910	Prof Serv-Consulting	1,299	1,090	7,000	120	7,000
101130-542000	Legal-General	47,388	49,803	47,000	47,000	47,000
101130-550020	Parts/Repairs/Maint-Equip	150	-	2,000	-	1,000
101130-550100	Parts/Repairs/Maint-Software	8,795	6,895	7,500	7,500	7,500
101130-580040	Computer Replacement	-	-	740	740	560
Total Municipal Court		218,170	230,049	250,100	228,840	254,030
City Manager						
101141-511000	Regular Salaries	252,356	202,662	218,610	218,610	250,410
101141-511100	Variable Salaries	-	22,971	-	28,650	29,510
101141-511150	Temp/Seasonal Salaries	6,050	2,737	-	-	-
101141-511200	Overtime Pay	265	72	250	-	250
101141-512000	FICA Expense	15,473	15,771	14,120	16,310	17,720
101141-512100	Retirement Contribution	31,553	22,113	22,120	22,120	24,410
101141-512200	Workers Compensation	1,816	1,786	1,770	1,850	2,590

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101141-513000	Medical Insurance	18,150	5,432	6,700	6,700	7,510
101141-513100	Dental Insurance	1,539	457	570	570	420
101141-513200	Vision Insurance	240	90	120	120	120
101141-513300	Life, AD&D & LTD Insurance	1,218	1,387	1,600	1,600	1,670
101141-513400	Employee Assistance Plan	47	41	50	50	50
101141-520100	Office Supplies	992	1,931	1,000	1,000	1,000
101141-521100	Computer Supplies-Software	-	-	400	-	400
101141-522500	Non-Capital Furn/Equip/Tools	24	1,412	1,000	1,000	1,000
101141-532200	Printing	552	1,839	500	1,000	500
101141-532210	Travel	2,610	4,084	-	-	-
101141-532220	Business and Auto Allowance	4,746	4,874	6,000	5,000	6,000
101141-532230	Dues/Subscriptions/Books	3,379	3,906	4,000	4,000	4,000
101141-535010	Communication Svcs-Cell Phone	-	244	200	250	200
101141-537030	Volunteer Appreciation	2,444	834	4,000	1,900	4,000
101141-538100	Education Expense	2,461	4,734	-	-	-
101141-538101	Travel, Training, & Meetings	-	-	10,000	13,500	10,000
101141-538999	Other Services and Charges	9	146	50	-	50
101141-540900	Prof Serv - Other	30,334	6,151	5,000	6,300	5,000
101141-540910	Prof Serv-Consulting	26,415	48,833	25,000	25,000	25,000
101141-580040	Computer Replacement	5,930	5,930	1,490	1,490	1,120
101141-580050	Contingency	7,180	8,316	10,000	5,000	10,000
Total City Manager		415,786	368,754	334,550	362,020	402,930
Cable Television						
101142-511100	Variable Salaries	16,261	23,412	24,200	24,200	24,930
101142-512000	FICA Expense	1,276	1,824	1,850	1,850	1,910
101142-512200	Workers Compensation	13	16	20	20	20
101142-522060	Operating Supplies-AudioVisual	54	-	100	-	100
Total Cable Television		17,605	25,252	26,170	26,070	26,960
ADA Compliance						
101143-540910	Prof Serv-Consulting	435	442	2,500	500	2,500
Total ADA Compliance		435	442	2,500	500	2,500
Community Facilitation						
101144-511000	Regular Salaries	185,737	201,884	306,230	306,230	329,880
101144-511100	Variable Salaries	82	1,339	3,180	3,180	3,280
101144-511150	Temp/Seasonal Salaries	1,167	46	-	-	-
101144-511200	Overtime Pay	4,920	6,793	5,400	5,400	5,400
101144-512000	FICA Expense	14,605	15,950	23,400	23,400	24,820
101144-512100	Retirement Contribution	10,482	11,374	17,140	17,140	18,440
101144-512200	Workers Compensation	1,831	2,152	2,770	2,770	3,470
101144-513000	Medical Insurance	13,250	10,581	31,480	31,480	31,580
101144-513100	Dental Insurance	997	1,173	2,850	2,850	2,850
101144-513200	Vision Insurance	238	199	480	480	270
101144-513300	Life, AD&D & LTD Insurance	1,871	2,018	3,030	3,030	3,260
101144-513400	Employee Assistance Plan	74	75	120	120	120
101144-520100	Office Supplies	452	748	500	500	500
101144-521100	Computer Supplies-Software	834	1,208	1,900	2,700	1,600
101144-521200	Non-Capital Computer Hardware	156	210	1,400	1,700	2,000
101144-522500	Non-Capital Furn/Equip/Tools	-	-	1,000	-	-
101144-522900	Miscellaneous Supplies	12	-	7,000	-	7,000
101144-523100	Uniforms and Clothing	357	359	400	400	400
101144-530320	Web Site Maintenance	16,118	20,690	40,000	40,000	30,000
101144-532000	Advertising/Marketing	12,840	5,563	10,000	5,000	10,000
101144-532200	Printing	19,200	30,457	43,000	43,000	43,000
101144-532210	Travel	3,783	1,147	-	-	-
101144-532220	Business and Auto Allowance	110	67	100	3,000	3,100
101144-532230	Dues/Subscriptions/Books	195	285	1,500	-	1,500
101144-535010	Communication Svcs-Cell Phone	323	323	330	330	330

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101144-535200	Postage	5,937	9,252	17,000	17,000	17,000
101144-538100	Education Expense	260	1,418	-	-	-
101144-538101	Travel, Training, & Meetings	-	-	3,500	1,000	3,500
101144-540900	Prof Serv-Other	-	-	24,500	1,500	15,000
101144-580040	Computer Replacement	-	-	560	560	420
Total Community Facilitation		295,829	325,311	548,770	512,770	558,720
Economic Development						
101145-511000	Regular Salaries	120,439	128,955	130,100	130,100	132,210
101145-512000	FICA Expense	8,783	9,517	9,850	9,850	9,650
101145-512100	Retirement Contribution	6,624	7,093	7,160	7,160	7,270
101145-512200	Workers Compensation	1,115	1,231	1,230	1,230	1,620
101145-513000	Medical Insurance	16,101	16,704	17,190	17,190	16,980
101145-513100	Dental Insurance	1,364	1,398	1,400	1,400	1,400
101145-513200	Vision Insurance	213	213	210	210	210
101145-513300	Life, AD&D & LTD Insurance	1,102	1,110	1,110	1,110	1,100
101145-513400	Employee Assistance Plan	27	27	30	30	30
101145-520100	Office Supplies	49	13	200	-	200
101145-521100	Computer Supplies-Software	-	-	900	-	700
101145-532000	Advertising/Marketing	4,758	2,930	7,000	7,000	7,000
101145-532200	Printing	-	122	500	100	500
101145-532210	Travel	2,017	3,590	-	-	-
101145-532230	Dues/Subscriptions/Books	1,400	1,345	1,600	500	1,650
101145-535010	Communication Svcs-Cell Phone	604	604	600	600	600
101145-535200	Postage	-	-	50	-	50
101145-536050	Parking & Parking Lot Leases	21,392	21,392	23,090	23,090	23,780
101145-536130	Prof Serv - Business Devt Prog	25	44	-	-	-
101145-538100	Education Expense	2,465	1,920	-	-	-
101145-538101	Travel, Training, & Meetings	-	-	10,550	4,420	10,870
101145-538140	Chamber of Commerce	5,000	5,000	5,000	5,000	5,000
101145-540900	Prof Serv-Other	-	49,810	-	5,700	30,000
101145-546130	Prof Serv-Business Dvmt Prog	9,453	913	10,000	500	10,000
101145-546140	Prof Serv-Real Estate Appr	4,813	-	11,000	-	11,000
101145-550000	Parts/Repairs/Maint-Bldgs/Fac	12,039	-	-	-	-
101145-580040	Computer Replacement	-	-	370	370	280
Total Economic Development		219,781	253,931	239,140	215,560	272,100
City Attorney						
101150-542000	Legal-General	254,389	254,205	330,000	400,000	330,000
101150-542014	Legal-Local Licensing Auth	2,735	2,323	-	-	-
101150-542044	Legal-LRC	3,380	3,963	-	-	-
101150-542080	Legal-Golf Course	989	1,293	-	-	-
101150-542084	Legal-Library	494	830	-	-	-
101150-542085	Legal-DELO Development	4,875	-	-	-	-
101150-542086	Legal-DELO Plaza	254	-	-	-	-
101150-542087	Legal-McCaslin Retail Develop	2,399	-	-	-	-
101150-542089	Legal-Kestral	1,611	-	-	-	-
101150-542090	Legal-Comcast Audit	73,749	375	-	-	-
101150-542091	Legal-Quiet Zones	4,953	5,645	-	-	-
Total City Attorney		349,827	268,633	330,000	400,000	330,000
City Clerk						
101160-511000	Regular Salaries	172,842	185,478	192,370	192,370	199,990
101160-511100	Variable Salaries	235	-	-	-	-
101160-512000	FICA Expense	12,929	13,790	14,450	14,450	15,070
101160-512100	Retirement Contribution	9,506	10,202	10,580	10,580	11,000
101160-512200	Workers Compensation	139	127	130	130	150
101160-513000	Medical Insurance	24,032	28,157	29,150	29,150	25,680
101160-513100	Dental Insurance	2,417	4,058	4,060	4,060	3,490
101160-513200	Vision Insurance	453	716	720	720	720

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101160-513300	Life, AD&D & LTD Insurance	1,764	1,855	1,950	1,950	2,010
101160-513400	Employee Assistance Plan	95	74	100	100	90
101160-520100	Office Supplies	635	699	750	750	750
101160-521100	Computer Supplies-Software	6,413	425	11,000	500	-
101160-521200	Non-Capital Computer Hardware	-	-	3,000	3,000	-
101160-522110	Operating Supplies-Janitorial	-	-	-	-	-
101160-522230	Reference Materials	-	-	100	-	100
101160-522500	Non-Capital Furn/Equip/Tools	2,844	479	3,500	-	1,500
101160-532000	Advertising/Marketing	550	14	15,000	15,000	15,000
101160-532200	Printing	411	541	750	500	750
101160-532210	Travel	3,813	5,910	-	-	-
101160-532230	Dues/Subscriptions/Books	952	600	12,000	1,000	13,000
101160-538100	Education Expense	2,441	1,908	-	-	-
101160-538101	Travel, Training, & Meetings	-	-	9,000	9,000	9,000
101160-538999	Other Services and Charges	-	11	130	-	130
101160-540470	Prof Serv-Recording Fee	256	10	300	-	300
101160-540650	Professional Services-Election	21,812	-	25,000	38,000	40,000
101160-540710	Prof Serv- Video Streaming	10,288	6,000	8,000	8,000	8,000
101160-540900	Prof Serv-Other	6,780	12,675	35,000	35,000	35,000
101160-580040	Computer Replacement	-	-	1,670	1,670	1,250
Total City Clerk		281,607	273,728	378,710	365,930	382,980

Human Resources

101171-511000	Regular Salaries	268,180	273,075	344,290	344,290	360,900
101171-511100	Variable Salaries	9,940	2,727	-	2,650	-
101171-511150	Temp/Seasonal Salaries	156	-	-	-	-
101171-511200	Overtime Pay	33	-	1,000	-	1,000
101171-512000	FICA Expense	20,125	19,435	24,980	25,180	25,940
101171-512100	Retirement Contribution	14,688	15,019	18,990	18,990	19,900
101171-512200	Workers Compensation	1,069	1,096	1,140	1,140	1,560
101171-512300	Unemployment Compensation	7,167	-	-	-	-
101171-513000	Medical Insurance	35,073	36,715	47,590	47,590	41,440
101171-513100	Dental Insurance	3,386	3,049	3,790	3,790	3,120
101171-513200	Vision Insurance	526	456	600	600	600
101171-513300	Life, AD&D & LTD Insurance	2,493	2,476	3,060	3,060	3,280
101171-513400	Employee Assistance Plan	67	61	90	90	90
101171-520100	Office Supplies	1,587	1,301	1,750	1,750	1,750
101171-521200	Non-Capital Computer Hardware	-	-	10,000	10,000	-
101171-522120	Operating Supplies-Safety	533	391	200	250	200
101171-522500	Non-Capital Furn/Equip/Tools	6,426	1,588	5,000	2,500	-
101171-522900	Miscellaneous Supplies	2,496	2,391	3,000	3,000	3,000
101171-532000	Advertising/Marketing	46,228	53,557	12,500	12,500	15,050
101171-532200	Printing	207	327	500	500	500
101171-532210	Travel	3,425	1,969	-	-	-
101171-532230	Dues/Subscriptions/Books	5,916	6,809	8,000	9,700	8,000
101171-535010	Communication Svcs-Cell Phone	-	-	150	800	150
101171-535200	Postage	137	162	100	100	100
101171-536000	Rentals-Equipment	1,175	881	-	-	-
101171-538100	Education Expense	3,055	2,807	-	-	-
101171-538101	Travel, Training, & Meetings	-	-	11,000	11,000	16,000
101171-538110	Education-Ethics Training/Mat	15,701	4,470	25,000	5,000	-
101171-538120	Educate-Citywide Tuition Reimb	4,808	8,001	7,000	2,500	13,000
101171-538125	Education - CityWide Trng Mat	-	-	-	-	45,000
101171-538370	Safety Committee	-	290	1,000	-	3,000
101171-538380	Employee Appreciation	5,056	5,482	6,000	6,000	6,000
101171-538999	Other Services and Charges	14,643	8,980	11,500	11,500	11,500
101171-540150	Prof Serv-Medical	13,775	14,146	13,000	13,000	13,000
101171-540900	Prof Serv-Other	18,225	31,944	7,000	9,500	7,000
101171-540910	Prof Serv-Consulting	709	18,148	15,000	500	15,000
101171-550020	Parts/Repairs/Maint-Equip	-	286	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101171-550090	Parts/Repairs/Maint-Copiers	913	942	1,000	1,000	1,000
101171-550100	Parts/Repairs/Maint-Software	7,421	9,022	8,500	9,520	8,500
101171-580040	Computer Replacement	2,150	-	3,070	3,070	2,300
Total Human Resources		517,490	528,006	595,800	561,070	627,880
Information Technology						
101172-511000	Regular Salaries	257,070	284,134	420,260	420,260	413,220
101172-511100	Variable Salaries	-	-	28,650	-	-
101172-512000	FICA Expense	19,421	20,813	32,220	30,030	30,180
101172-512100	Retirement Contribution	14,267	15,750	23,110	23,110	22,730
101172-512200	Workers Compensation	1,963	3,023	4,240	4,240	5,090
101172-513000	Medical Insurance	34,936	30,313	57,620	57,620	43,430
101172-513100	Dental Insurance	2,887	2,475	4,720	4,720	2,850
101172-513200	Vision Insurance	496	490	830	830	720
101172-513300	Life, AD&D & LTD Insurance	2,436	2,623	4,010	4,010	3,870
101172-513400	Employee Assistance Plan	58	85	140	140	130
101172-520100	Office Supplies	612	1,053	1,200	800	1,200
101172-521000	Computer Supplies	769	385	1,000	50	1,000
101172-521100	Computer Supplies-Software	1,648	666	1,500	1,500	1,500
101172-521110	Software Subscr. & Maint Fees	74,038	83,402	125,000	125,000	125,000
101172-521140	Software Subscription-ESRI	25,000	25,000	25,000	25,000	25,000
101172-521200	Non-Capital Computer Hardware	4,834	3,850	10,000	6,500	5,000
101172-522500	Non-Capital Furn/Equip/Tools	3,438	45	15,000	5,400	-
101172-523100	Uniforms and Clothing	-	-	500	-	500
101172-532200	Printing	28	62	-	100	-
101172-532210	Travel	2,365	3,991	-	-	-
101172-532220	Business and Auto Allowance	2,324	2,324	3,000	3,000	3,000
101172-532230	Dues/Subscriptions/Books	660	684	800	800	800
101172-535010	Communication Svcs-Cell Phone	1,628	1,705	3,000	3,000	3,000
101172-538100	Education Expense	4,524	4,075	-	-	-
101172-538101	Travel, Training, & Meetings	-	-	15,000	15,000	15,000
101172-540170	Prof Serv-Info Systems	15,069	5,432	5,000	2,500	5,000
101172-540540	Prof Serv - GIS	21,075	38,318	80,000	80,000	80,000
101172-550020	Parts/Repairs/Maint-Equip	2,100	3,384	5,000	1,000	5,000
101172-550130	Parts/Repairs/Maint-Security	2,100	2,327	2,500	-	2,500
101172-580030	Vehicle/Equipment Replacement	-	-	3,000	3,000	3,000
101172-580040	Computer Replacement	1,640	1,640	2,420	2,420	1,820
Total Information Technology		497,386	538,048	874,720	820,030	800,540
Finance & Accounting						
101201-511000	Regular Salaries	272,074	297,557	372,650	372,650	335,550
101201-511100	Variable Salaries	-	-	-	5,120	-
101201-511200	Overtime Pay	552	34	100	560	100
101201-512000	FICA Expense	19,562	21,175	26,480	29,000	23,870
101201-512001	Penalty & Interest on Taxes	-	-	-	-	-
101201-512100	Retirement Contribution	14,994	16,367	18,890	18,890	18,460
101201-512200	Workers Compensation	914	1,470	1,060	1,060	1,370
101201-513000	Medical Insurance	33,122	31,111	39,380	39,380	32,210
101201-513100	Dental Insurance	2,220	1,916	2,470	2,470	2,270
101201-513200	Vision Insurance	567	546	640	640	600
101201-513300	Life, AD&D & LTD Insurance	2,532	2,633	3,130	3,130	3,030
101201-513400	Employee Assistance Plan	70	71	100	100	100
101201-520100	Office Supplies	1,005	787	1,500	1,500	1,500
101201-521100	Computer Supplies - Software	375	1,754	-	-	-
101201-521200	Non-Capital Computer Hardware	1,322	2,632	1,000	-	500
101201-522500	Non-Capital Furn/Equip/Tools	616	1,076	2,000	1,000	1,000
101201-532000	Advertising/Marketing	205	148	250	50	250
101201-532200	Printing	5,248	2,242	5,000	5,000	5,000
101201-532210	Travel	1,395	1,695	-	-	-
101201-532230	Dues/Subscriptions/Books	1,469	1,044	1,750	1,750	1,750

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101201-538100	Education Expense	3,110	1,330	-	-	-
101201-538101	Travel, Training, & Meetings	-	-	10,000	10,000	10,000
101201-540410	Prof Serv-Investment Fee	4,399	5,376	6,000	6,000	6,000
101201-540415	Prof Serv-Bank Charges	38,476	103,471	30,000	40,000	40,000
101201-540900	Prof Serv-Other	892	11,527	8,970	10,610	5,000
101201-550100	Parts/Repairs/Maint-Software	31,215	33,336	40,000	40,000	40,000
101201-580040	Computer Replacement	3,200	3,200	2,420	2,420	1,820
Total Finance & Accounting		439,533	542,499	573,790	591,330	530,380

Tax Administration

101221-511000	Regular Salaries	124,264	141,407	143,550	143,550	144,580
101221-512000	FICA Expense	9,452	10,797	10,870	10,870	10,920
101221-512100	Retirement Contribution	6,835	7,778	7,900	7,900	7,950
101221-512200	Workers Compensation	100	97	100	100	110
101221-513000	Medical Insurance	10,755	11,329	11,670	11,670	8,550
101221-513100	Dental Insurance	826	846	850	850	650
101221-513200	Vision Insurance	194	194	190	190	190
101221-513300	Life, AD&D & LTD Insurance	1,249	1,415	1,450	1,450	1,440
101221-513400	Employee Assistance Plan	46	46	50	50	50
101221-520100	Office Supplies	233	224	400	400	400
101221-521100	Computer Supplies - Software	-	2,224	-	-	-
101221-522500	Non-Capital Furn/Equip/Tools	200	-	500	-	500
101221-532200	Printing	4,342	3,059	3,000	3,000	4,500
101221-532210	Travel	71	832	-	-	-
101221-532230	Dues/Subscriptions/Books	225	150	180	100	180
101221-538100	Education Expense	25	175	-	-	-
101221-538101	Travel, Training, & Meetings	-	-	1,750	1,750	1,750
101221-540100	Prof Serv-Audit	250,000	-	-	-	-
101221-540470	Prof Serv-Recording Fee	388	1,255	1,000	1,000	1,000
101221-540900	Prof Serv-Other	-	-	-	-	1,000
101221-550100	Parts/Repairs/Maint-Software	1,990	1,990	2,300	2,300	2,300
101221-580040	Computer Replacement	1,700	1,700	1,580	1,580	1,190
Total Tax Administration		412,895	185,517	187,340	186,760	187,260

Patrol & Investigations

101321-511000	Regular Salaries	2,812,367	2,790,533	3,229,860	3,229,860	3,346,220
101321-511100	Variable Salaries	64,580	59,646	48,680	48,680	49,270
101321-511200	Overtime Pay	187,779	207,675	221,940	221,940	233,030
101321-511201	Overtime Reimbursement-Police	(21,315)	(10,525)	-	-	-
101321-512000	FICA Expense	225,636	223,113	249,940	249,940	258,200
101321-512100	Retirement Contribution	164,641	164,879	189,850	189,850	196,860
101321-512200	Workers Compensation	56,631	47,507	44,040	44,040	52,470
101321-512300	Unemployment Compensation	-	-	-	600	-
101321-513000	Medical Insurance	386,682	379,183	432,350	432,350	438,580
101321-513100	Dental Insurance	33,228	32,013	35,050	35,050	34,800
101321-513200	Vision Insurance	6,379	5,944	6,470	6,470	6,710
101321-513300	Life, AD&D & LTD Insurance	28,057	27,358	31,410	31,410	32,540
101321-513400	Employee Assistance Plan	766	726	1,090	1,090	1,120
101321-520100	Office Supplies	4,188	7,285	5,500	5,500	5,780
101321-521100	Computer Supplies-Software	6,833	6,505	14,000	7,000	14,000
101321-521200	Non-Capital Computer Hardware	4,915	3,886	3,850	3,850	4,050
101321-522030	Operating Supplies-Medical	2,091	4,510	7,320	2,000	7,690
101321-522040	Operating Supplies-Ammunition	9,882	15,360	22,910	10,000	24,060
101321-522045	Operating Supplies-Firearms	-	16,188	10,970	10,970	10,470
101321-522050	Operating Supplies-Investigate	3,485	412	2,900	1,500	3,040
101321-522120	Operating Supplies-Safety	228	6,795	65,210	65,210	7,470
101321-522500	Non-Capital Furn/Equip/Tools	7,907	9,583	36,800	10,000	27,000
101321-522900	Miscellaneous Supplies	3,600	1,288	2,200	1,000	2,310
101321-523100	Uniforms and Clothing	64,430	61,254	75,000	65,000	75,000
101321-525100	Auto Expense-Parts & Repairs	20,391	42,734	29,170	29,170	30,630

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101321-525200	Auto Expense-Tires	768	2,268	10,000	5,000	10,000
101321-525300	Gas & Oil	27,409	32,040	50,000	35,000	50,000
101321-532200	Printing	5,453	6,169	10,000	6,000	10,500
101321-532210	Travel	2,943	6,199	-	-	-
101321-532220	Business and Auto Allowance	2,720	3,086	2,000	2,000	2,000
101321-532230	Dues/Subscriptions/Books	9,007	7,527	10,000	11,850	10,500
101321-533000	Intergov. Serv.-Boulder Comm	296,277	301,820	316,370	316,370	321,360
101321-533030	Intergov. Serv-Jail Interconn.	500	500	2,080	750	2,180
101321-533080	Intergov. Serv-BC Forensics	5,500	5,500	19,100	10,000	20,050
101321-535000	Communication Svcs-Telephone	-	-	4,310	-	5,800
101321-535010	Communication Svcs-Cell Phone	8,987	19,002	22,190	3,500	3,500
101321-535030	Comm Svcs-Internet/Cable	14,224	19,627	15,000	34,000	34,000
101321-535050	Communication Svcs-Closed Comm	1,679	-	2,000	-	2,000
101321-536000	Rentals-Equipment	1,901	1,426	2,000	-	2,000
101321-538100	Education Expense	12,422	34,632	-	-	-
101321-538101	Travel, Training, & Meetings	-	-	28,000	34,000	28,000
101321-538290	Taser Prog Purchases/Training	1,864	2,720	7,790	3,000	8,170
101321-538300	High Risk Tactical/Entry Train	5,214	9,200	8,000	8,000	8,000
101321-538360	Citizens Police Academy	-	-	1,580	1,000	1,650
101321-540150	Prof Serv-Medical	16,147	11,392	25,000	17,000	26,250
101321-540170	Prof Serv-Info Systems	24,005	25,287	32,890	10,000	34,530
101321-540900	Prof Serv-Other	39,566	44,755	45,000	45,000	47,250
101321-540910	Prof Serv-Consulting	-	-	-	6,900	-
101321-550020	Parts/Repairs/Maint-Equip	4,694	291	-	1,500	-
101321-550090	Parts/Repairs/Maint-Copiers	3,209	4,634	3,480	3,480	3,650
101321-550100	Parts/Repairs/Maint-Software	-	14,014	36,750	-	38,590
101321-550120	Parts/Repairs/Maint-Body Cams	-	24,617	30,590	30,590	12,150
101321-550140	Parts/Repairs/Maint-Painting	-	-	120,000	-	-
101321-550160	Parts/Repairs/Maint-Electrical	-	-	2,000	-	-
101321-580030	Vehicle/Equipment Replacement	-	174,000	163,500	163,500	163,500
101321-580040	Computer Replacement	17,630	17,630	9,760	9,760	7,320
Total Patrol & Investigations		4,575,500	4,872,187	5,745,900	5,460,680	5,714,250

Code Enforcement

101330-511000	Regular Salaries	98,775	112,618	132,550	132,550	133,990
101330-511100	Variable Salaries	13,535	23,407	14,430	14,430	10,720
101330-511200	Overtime Pay	635	2,027	670	1,040	710
101330-512000	FICA Expense	8,442	10,338	10,530	10,530	10,760
101330-512100	Retirement Contribution	5,462	6,299	7,330	7,330	7,410
101330-512200	Workers Compensation	3,600	1,974	1,710	4,000	2,330
101330-513000	Medical Insurance	10,656	13,046	25,570	25,570	15,000
101330-513100	Dental Insurance	708	865	1,980	1,980	920
101330-513200	Vision Insurance	219	256	370	370	290
101330-513300	Life, AD&D & LTD Insurance	963	1,115	1,300	1,300	1,290
101330-513400	Employee Assistance Plan	45	55	60	60	60
101330-520100	Office Supplies	241	138	290	100	310
101330-521100	Computer Supplies-Software	776	115	580	200	610
101330-521200	Non-Capital Computer Hardware	11	29	200	50	210
101330-522030	Operating Supplies-Medical	28	7	500	-	500
101330-522120	Operating Supplies-Safety	-	386	500	800	500
101330-522500	Non-Capital Furn/Equip/Tools	24	32	180	180	190
101330-522900	Miscellaneous Supplies	121	364	390	10	410
101330-523100	Uniforms and Clothing	3,994	4,613	3,720	3,720	3,900
101330-525100	Auto Expense-Parts & Repairs	3,481	1,061	1,730	1,000	1,820
101330-525200	Auto Expense-Tires	-	-	1,000	-	1,000
101330-525300	Gas & Oil	1,517	1,850	2,000	2,000	2,000
101330-532200	Printing	125	525	260	650	280
101330-532210	Travel	13	144	-	-	-
101330-532230	Dues/Subscriptions/Books	180	772	500	800	500
101330-535010	Communication Svcs-Cell Phone	371	1,011	900	200	950

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101330-536000	Rentals-Equipment	100	75	-	-	-
101330-538100	Education Expense	220	564	-	-	-
101330-538101	Travel, Training, & Meetings	-	-	500	550	500
101330-540900	Prof Serv-Other	10,115	11,194	10,950	5,000	13,140
101330-550090	Parts/Repairs/Maint-Copiers	169	230	300	200	320
101330-580030	Vehicle/Equipment Replacement	-	4,690	7,500	7,500	7,500
101330-580040	Computer Replacement	-	-	370	370	280
Total Code Enforcement		164,525	199,801	228,870	222,490	218,400
Public Works Administration						
101411-520100	Office Supplies	121	-	350	-	350
101411-532200	Printing	63	91	200	100	200
101411-532230	Dues/Subscriptions/Books	1,651	202	500	-	500
101411-535010	Communication Svcs-Cell Phone	357	352	500	500	500
101411-535030	Comm Svcs-Internet/Cable	1,332	1,286	1,500	1,500	1,500
101411-538100	Education Expense	2,062	754	-	-	-
101411-538101	Travel, Training, & Meetings	-	-	2,000	500	2,000
101411-540470	Prof Serv-Recording Fee	564	283	750	100	750
101411-580040	Computer Replacement	8,357	8,360	8,830	8,830	6,620
Total Public Works Administration		14,506	11,328	14,630	11,530	12,420
Engineering						
101420-511000	Regular Salaries	153,480	155,405	160,100	160,100	163,950
101420-511100	Variable Salaries	-	7,328	13,760	13,760	14,170
101420-511150	Temp/Seasonal Salaries	7,988	-	-	-	-
101420-511200	Overtime Pay	558	940	850	850	850
101420-512000	FICA Expense	11,514	11,323	12,190	12,190	12,610
101420-512100	Retirement Contribution	8,783	8,881	9,050	9,050	9,270
101420-512200	Workers Compensation	1,488	1,715	1,930	1,930	2,480
101420-513000	Medical Insurance	12,385	13,060	14,380	14,380	14,120
101420-513100	Dental Insurance	1,131	1,120	1,200	1,200	1,130
101420-513200	Vision Insurance	191	188	190	190	200
101420-513300	Life, AD&D & LTD Insurance	1,370	1,372	1,420	1,420	1,430
101420-513400	Employee Assistance Plan	41	40	40	40	40
101420-520100	Office Supplies	1,506	1,384	1,500	500	460
101420-521000	Computer Supplies	10	-	20	-	20
101420-521100	Computer Supplies-Software	424	221	100	100	100
101420-522120	Operating Supplies-Safety	296	275	300	50	300
101420-522500	Non-Capital Furn/Equip/Tools	958	537	400	500	300
101420-522900	Miscellaneous Supplies	270	118	300	100	230
101420-525100	Auto Expense-Parts & Repairs	2,599	1,112	1,000	1,000	1,000
101420-525200	Auto Expense-Tires	463	-	100	-	100
101420-525300	Gas & Oil	1,494	1,839	1,500	1,500	1,500
101420-532200	Printing	379	605	300	300	300
101420-532220	Business and Auto Allowance	1,443	1,499	2,000	2,000	2,000
101420-532230	Dues/Subscriptions/Books	484	961	200	1,000	200
101420-535010	Communication Svcs-Cell Phone	700	741	800	800	470
101420-535030	Comm Svcs-Internet/Cable	150	-	-	-	-
101420-538100	Education Expense	945	840	-	-	-
101420-538101	Travel, Training, & Meetings	-	-	1,220	500	1,220
101420-538999	Other Services and Charges	-	158	-	-	-
101420-540110	Prof Serv-Engineering	-	-	1,240	-	830
101420-540910	Prof Serv-Consulting	11,023	47,299	78,140	78,140	160
101420-550020	Parts/Repairs/Maint-Equip	-	105	-	-	-
101420-550090	Parts/Repairs/Maint-Copiers	499	419	300	300	300
101420-550100	Parts/Repairs/Maint-Software	40	112	200	-	200
101420-580040	Computer Replacement	-	-	190	190	140
Total Engineering		222,609	259,596	304,920	302,090	230,080

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Development Engineering						
101421-511000	Regular Salaries	218,844	216,738	234,540	234,540	246,720
101421-511200	Overtime Pay	3,224	4,827	4,100	5,000	4,100
101421-512000	FICA Expense	16,584	16,530	17,390	17,390	18,590
101421-512100	Retirement Contribution	12,229	12,201	13,130	13,130	13,800
101421-512200	Workers Compensation	2,077	2,083	2,190	2,190	2,990
101421-513000	Medical Insurance	17,859	18,719	23,260	23,260	21,450
101421-513100	Dental Insurance	1,341	1,245	1,530	1,530	1,270
101421-513200	Vision Insurance	376	364	380	380	390
101421-513300	Life, AD&D & LTD Insurance	2,107	2,080	2,180	2,180	2,190
101421-513400	Employee Assistance Plan	72	70	70	70	70
101421-520100	Office Supplies	-	101	400	400	400
101421-521000	Computer Supplies	10	-	20	-	20
101421-521100	Computer Supplies-Software	4	221	100	100	100
101421-522120	Operating Supplies-Safety	-	54	60	60	60
101421-522500	Non-Capital Furn/Equip/Tools	-	116	400	500	400
101421-522900	Miscellaneous Supplies	56	118	300	100	300
101421-532200	Printing	235	306	300	300	300
101421-532220	Business and Auto Allowance	272	272	300	300	300
101421-532230	Dues/Subscriptions/Books	105	279	400	800	400
101421-535010	Communication Svcs-Cell Phone	828	942	1,000	1,000	1,000
101421-540910	Prof Serv-Consulting	613	-	200	-	200
101421-550090	Parts/Repairs/Maint-Copiers	499	419	300	300	300
101421-580040	Computer Replacement	-	-	930	930	700
Total Development Engineering		277,333	277,684	303,480	304,460	316,050
Transportation Planning						
101425-511000	Regular Salaries	26,802	29,686	32,870	32,870	31,710
101425-511100	Variable Salaries	819	787	470	470	510
101425-511200	Overtime Pay	158	518	270	270	270
101425-512000	FICA Expense	1,978	2,255	2,380	2,380	2,300
101425-512100	Retirement Contribution	1,722	1,876	2,010	2,010	1,960
101425-512200	Workers Compensation	147	166	180	180	220
101425-513000	Medical Insurance	3,384	3,571	4,030	4,030	3,630
101425-513100	Dental Insurance	243	252	270	270	210
101425-513200	Vision Insurance	60	56	60	60	50
101425-513300	Life, AD&D & LTD Insurance	244	266	300	300	290
101425-513400	Employee Assistance Plan	10	10	10	10	10
101425-520100	Office Supplies	741	470	800	800	800
101425-521100	Computer Supplies-Software	1,463	-	1,600	500	1,600
101425-522500	Non-Capital Furn/Equip/Tools	377	50	500	250	500
101425-523100	Uniforms and Clothing	18	18	20	20	20
101425-532010	Public Outreach	804	817	1,400	1,400	1,400
101425-532200	Printing	159	141	700	-	700
101425-532210	Travel	1,572	1,224	-	-	-
101425-532220	Business and Auto Allowance	84	140	100	100	100
101425-532230	Dues/Subscriptions/Books	694	437	900	750	900
101425-535010	Communication Svcs-Cell Phone	33	40	50	50	50
101425-536000	Rentals-Equipment	235	176	-	-	-
101425-538100	Education Expense	849	575	-	-	-
101425-538101	Travel, Training, & Meetings	-	-	3,700	3,700	3,700
101425-540470	Prof Serv-Recording Fee	165	295	-	-	-
101425-540900	Prof Serv-Other	1,350	-	-	-	15,000
101425-540910	Prof Serv-Consulting	509	-	-	-	-
101425-550090	Parts/Repairs/Maint-Copiers	337	468	-	200	-
101425-580040	Computer Replacement	542	540	-	-	-
Total Transportation Planning		45,498	44,833	52,620	50,620	65,930

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Street Maintenance						
101431-511000	Regular Salaries	168,208	139,682	176,700	176,700	180,190
101431-511200	Overtime Pay	13,057	18,034	16,000	16,000	16,000
101431-512000	FICA Expense	13,609	11,871	14,190	14,190	14,390
101431-512100	Retirement Contribution	10,025	8,711	10,600	10,600	10,790
101431-512200	Workers Compensation	10,019	5,255	3,910	6,200	4,660
101431-513000	Medical Insurance	28,862	23,835	33,790	33,790	33,660
101431-513100	Dental Insurance	2,138	1,664	2,490	2,490	2,450
101431-513200	Vision Insurance	471	454	570	570	560
101431-513300	Life, AD&D & LTD Insurance	1,657	1,499	1,790	1,790	1,860
101431-513400	Employee Assistance Plan	87	83	90	90	90
101431-520100	Office Supplies	1,469	1,563	1,500	1,800	1,500
101431-521200	Non-Capital Computer Hardware	1,753	357	1,520	1,520	1,520
101431-522120	Operating Supplies-Safety	2,158	2,112	3,000	3,000	3,000
101431-522500	Non-Capital Furn/Equip/Tools	4,439	1,046	4,000	5,430	3,500
101431-522900	Miscellaneous Supplies	375	172	600	300	600
101431-523100	Uniforms and Clothing	2,560	1,664	3,000	3,000	3,000
101431-524300	Street Supplies	13,077	9,404	10,500	10,500	8,500
101431-524310	Street Supplies-Asphalt	89,592	84,108	100,000	85,000	100,000
101431-524320	Street Supplies-Crack Filler	-	-	15,000	-	15,000
101431-525100	Auto Expense-Parts & Repairs	9,110	12,427	15,000	10,000	15,000
101431-525200	Auto Expense-Tires	1,576	120	1,800	1,000	1,800
101431-525300	Gas & Oil	13,661	19,434	15,000	15,000	15,000
101431-532200	Printing	205	230	390	200	390
101431-532210	Travel	173	-	-	-	-
101431-532220	Business and Auto Allowance	21	46	50	50	50
101431-534010	Utility Services-Electricity	377,880	368,322	415,000	415,000	450,000
101431-534030	Utility Service-Eco Cycle	17,550	22,042	19,300	19,300	21,200
101431-535000	Communication Svcs-Telephone	915	1,167	1,200	1,200	1,200
101431-535010	Communication Svcs-Cell Phone	662	586	700	700	750
101431-535030	Comm Svcs-Internet/Cable	263	703	300	700	300
101431-536000	Rentals-Equipment	5,052	1,182	5,500	-	5,500
101431-538100	Education Expense	2,383	5,062	-	-	-
101431-538101	Travel, Training, & Meetings	-	-	10,270	5,000	10,000
101431-538999	Other Services and Charges	113	165	-	-	-
101431-540111	Prof Serv-Traffic Signals	64,367	111,398	155,000	155,000	155,000
101431-540550	Prof Serv-Landfill	11,769	23,937	20,000	20,000	20,600
101431-540900	Prof Serv-Other	96	1,002	15,710	15,710	15,710
101431-540910	Prof Serv-Consulting	2,500	-	-	-	-
101431-546190	Prof Serv-Emerg Signal Repair	21,930	21,548	-	35,780	-
101431-550020	Parts/Repairs/Maint-Equip	8,521	5,178	-	11,500	-
101431-550050	Parts/Repairs/Maint-Streets	-	5,002	3,500	3,500	78,610
101431-550100	Parts/Repairs/Maint-Software	3,136	2,999	5,270	-	5,270
101431-550110	Parts/Repairs/Maint-Street Lig	53,804	118,265	60,000	60,000	60,000
101431-550140	Parts/Repairs/Maint-Painting	-	-	-	120,000	200,000
101431-580030	Vehicle/Equipment Replacement	-	31,730	91,100	91,100	91,100
Total Street Maintenance		959,244	1,064,058	1,234,340	1,353,710	1,548,750
Snow & Ice Removal						
101433-511000	Regular Salaries	74,518	67,185	85,690	85,690	87,440
101433-511200	Overtime Pay	6,252	9,045	10,000	10,000	10,000
101433-512000	FICA Expense	6,076	5,748	7,070	7,070	7,160
101433-512100	Retirement Contribution	4,470	4,210	5,270	5,270	5,360
101433-512200	Workers Compensation	1,952	2,196	1,950	1,950	2,320
101433-513000	Medical Insurance	12,829	11,516	16,490	16,490	16,670
101433-513100	Dental Insurance	925	792	1,200	1,200	1,180
101433-513200	Vision Insurance	210	219	280	280	270
101433-513300	Life, AD&D & LTD Insurance	753	724	880	880	910
101433-513400	Employee Assistance Plan	41	41	50	50	50
101433-522500	Non-Capital Furn/Equip/Tools	350	84	500	100	500

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101433-523100	Uniforms and Clothing	420	420	-	500	500
101433-524360	Street Supplies-Ice Slicer	40,007	74,820	75,000	75,000	75,000
101433-525100	Auto Expense-Parts & Repairs	73	-	250	-	250
101433-535010	Communication Svcs-Cell Phone	336	296	500	500	500
101433-538100	Education Expense	894	950	-	-	-
101433-538101	Travel, Training, & Meetings	-	-	1,500	2,120	1,500
101433-538999	Other Services and Charges	1,224	239	1,320	50	1,320
101433-550020	Parts/Repairs/Maint-Equip	7,643	7,931	10,000	10,000	10,000
101433-550070	Parts/Repairs/Maint-HVAC	425	-	-	-	-
101433-550100	Parts/Repairs/Maint-Software	2,261	2,333	2,300	2,300	2,300
101433-550140	Parts/Repairs/Maint-Painting	-	-	30	-	30
Total Snow & Ice Removal		161,661	188,751	220,280	219,450	223,260
Sign Maintenance						
101434-511000	Regular Salaries	60,470	55,386	70,280	70,280	71,720
101434-511200	Overtime Pay	5,002	7,236	7,000	7,000	7,000
101434-512000	FICA Expense	4,913	4,705	5,680	5,680	5,760
101434-512100	Retirement Contribution	3,625	3,461	4,250	4,250	4,330
101434-512200	Workers Compensation	1,911	1,787	1,580	1,580	1,880
101434-513000	Medical Insurance	10,361	9,345	13,330	13,330	13,470
101434-513100	Dental Insurance	745	640	970	970	950
101434-513200	Vision Insurance	169	177	230	230	220
101434-513300	Life, AD&D & LTD Insurance	609	591	720	720	740
101434-513400	Employee Assistance Plan	33	33	30	30	30
101434-522100	Operating Supplies-Signs	13,544	14,057	14,000	14,000	14,000
101434-522500	Non-Capital Furn/Equip/Tools	737	1,702	1,100	500	1,100
101434-523100	Uniforms and Clothing	336	336	400	400	400
101434-524300	Street Supplies	4,713	6,966	11,000	5,000	11,000
101434-524350	Street Supplies-Thermoplastic	-	-	10,000	5,000	10,000
101434-525100	Auto Expense-Parts & Repairs	-	39	200	200	200
101434-532220	Business and Auto Allowance	21	45	50	50	50
101434-535010	Communication Svcs-Cell Phone	275	246	250	300	250
101434-536000	Rentals-Equipment	442	-	500	-	500
101434-538101	Travel, Training, & Meetings	-	-	750	-	750
101434-550020	Parts/Repairs/Maint-Equip	390	454	450	100	450
Total Sign Maintenance		108,294	107,204	142,770	129,620	144,800
Streetscapes						
101435-511000	Regular Salaries	156,560	168,072	179,010	179,010	183,890
101435-511100	Variable Salaries	3,925	5,352	5,620	5,620	6,010
101435-511200	Overtime Pay	4,537	5,327	6,000	6,000	6,000
101435-512000	FICA Expense	12,480	13,496	14,210	14,210	14,560
101435-512100	Retirement Contribution	8,914	9,425	10,180	10,180	10,450
101435-512200	Workers Compensation	2,592	2,819	2,910	2,910	3,060
101435-513000	Medical Insurance	18,309	20,781	24,450	24,450	23,580
101435-513100	Dental Insurance	1,703	1,929	2,100	2,100	2,020
101435-513200	Vision Insurance	389	420	450	450	460
101435-513300	Life, AD&D & LTD Insurance	1,595	1,692	1,800	1,800	1,840
101435-513400	Employee Assistance Plan	79	79	80	80	80
101435-520100	Office Supplies	512	103	600	50	600
101435-521100	Computer Supplies-Software	89	90	250	250	250
101435-522010	Operating Supplies-Chemicals	163	167	250	1,270	250
101435-522100	Operating Supplies-Signs	903	-	1,000	100	1,000
101435-522120	Operating Supplies-Safety	438	151	500	200	500
101435-522170	Operating Supplies - Tree Repl	2,175	-	5,000	-	5,000
101435-522200	Operating Supplies-Plant Mat.	5,023	5,289	7,000	7,000	7,000
101435-522500	Non-Capital Furn/Equip/Tools	3,273	774	3,500	1,000	3,500
101435-522900	Miscellaneous Supplies	2,370	540	5,000	1,500	5,000
101435-523100	Uniforms and Clothing	1,888	1,984	2,700	2,700	2,700
101435-525100	Auto Expense-Parts & Repairs	-	-	-	400	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101435-532220	Business and Auto Allowance	220	134	250	150	250
101435-532230	Dues/Subscriptions/Books	-	66	-	150	-
101435-534050	Utility Services-Water	81,782	92,561	120,000	90,000	126,000
101435-535010	Communication Svcs-Cell Phone	763	1,004	800	800	800
101435-535030	Comm Svcs-Internet/Cable	47	-	250	-	250
101435-536000	Rentals-Equipment	99	-	500	-	500
101435-538100	Education Expense	2,937	760	-	-	-
101435-538101	Travel, Training, & Meetings	-	-	3,000	3,000	3,000
101435-540900	Prof Serv-Other	5,791	2,785	5,000	500	5,000
101435-547000	Prof Serv-Mowing	30,999	35,340	40,640	40,640	46,740
101435-547010	Prof Serv-Pest Control	1,193	1,217	1,200	1,300	1,200
101435-547020	Prof Serv-Weed Control	-	-	1,000	-	1,000
101435-547030	Prof Serv-Landscape Maint.	11,022	6,956	15,000	15,000	15,000
101435-547100	Prof Serv - Tree/Hort Maint	8,052	15,503	30,000	20,000	30,000
101435-550020	Parts/Repairs/Maint-Equip	1,710	2,421	2,000	1,000	2,000
101435-550030	Parts/Repairs/Maint-Grounds	1,240	1,204	2,000	1,200	2,000
101435-550160	Parts/Repairs/Maint-Electrical	1,782	-	2,000	-	2,000
101435-550260	Parts/Repairs/Maint-Ground Irr	3,741	4,143	5,000	5,000	5,000
101435-580030	Vehicle/Equipment Replacement	-	6,630	-	-	-
Total Streetscapes		379,291	409,213	501,250	440,020	518,490

City Hall & General Building Maintenance

101441-511000	Regular Salaries	54,078	53,483	54,700	54,700	55,610
101441-511200	Overtime Pay	352	857	400	750	400
101441-512000	FICA Expense	4,000	4,040	4,080	4,080	4,170
101441-512100	Retirement Contribution	3,007	2,668	3,030	3,030	3,080
101441-512200	Workers Compensation	1,223	1,616	1,120	5,000	1,200
101441-513000	Medical Insurance	8,433	6,313	6,490	6,490	8,860
101441-513100	Dental Insurance	736	498	520	520	650
101441-513200	Vision Insurance	150	126	140	140	140
101441-513300	Life, AD&D & LTD Insurance	545	425	500	500	570
101441-513400	Employee Assistance Plan	21	17	10	20	10
101441-520100	Office Supplies	413	281	700	300	700
101441-522030	Operating Supplies-Medical	-	-	260	-	270
101441-522110	Operating Supplies-Janitorial	3,637	3,487	3,750	3,750	3,860
101441-522120	Operating Supplies-Safety	913	255	940	150	970
101441-522500	Non-Capital Furn/Equip/Tools	6,171	6,595	7,160	5,000	7,370
101441-522900	Miscellaneous Supplies	3,581	4,888	6,000	4,000	6,000
101441-523100	Uniforms and Clothing	526	1,303	1,390	500	1,430
101441-525100	Auto Expense-Parts & Repairs	1,575	2,100	2,000	1,000	2,000
101441-525200	Auto Expense-Tires	-	289	460	-	480
101441-525300	Gas & Oil	2,010	2,284	2,710	2,710	2,900
101441-532210	Travel	58	-	-	-	-
101441-532220	Business and Auto Allowance	54	54	50	50	50
101441-532230	Dues/Subscriptions/Books	113	119	740	200	760
101441-534000	Utility Services-Gas	2,624	3,456	3,100	3,100	3,320
101441-534010	Utility Services-Electricity	23,141	22,748	27,290	27,290	29,200
101441-534020	Utility Service-Trash Removal	1,906	1,880	2,060	2,060	2,120
101441-534040	Utility Service-Haz Waste Disp	15	-	100	-	100
101441-534050	Utility Services-Water	966	2,083	2,000	1,500	2,000
101441-535000	Communication Svcs-Telephone	1,223	1,669	1,960	1,960	2,020
101441-535010	Communication Svcs-Cell Phone	379	278	350	350	350
101441-535040	Communication Svcs-T1 Line	2,947	2,957	3,610	3,610	3,710
101441-538100	Education Expense	1,039	1,487	-	-	-
101441-538101	Travel, Training, & Meetings	-	-	2,500	1,000	2,500
101441-540300	Prof Serv-Custodial	21,035	21,640	28,800	28,800	28,800
101441-540900	Prof Serv-Other	-	-	3,660	3,660	3,670
101441-547010	Prof Serv-Pest Control	531	524	830	830	860
101441-550000	Parts/Repairs/Maint-Bldgs/Fac	2,797	4,041	5,000	7,300	5,000
101441-550020	Parts/Repairs/Maint-Equip	543	4,752	1,930	1,930	1,980

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101441-550070	Parts/Repairs/Maint-HVAC	1,139	670	5,150	1,500	5,310
101441-550080	Parts/Repairs/Maint-Elevators	3,607	3,735	3,890	3,890	4,010
101441-550100	Parts/Repairs/Maint-Software	585	539	1,550	-	1,580
101441-550130	Parts/Repairs/Maint-Security	-	-	1,030	1,300	1,060
101441-550140	Parts/Repairs/Maint-Painting	165	-	780	-	810
101441-550150	Parts/Repairs/Maint-Fire Syste	2,104	1,411	3,700	8,070	3,700
101441-550160	Parts/Repairs/Maint-Electrical	554	896	2,730	2,730	2,730
101441-550170	Parts/Repairs/Maint-Plumbing	7,220	2,239	1,030	1,030	1,060
101441-550180	Parts/Repairs/Maint-Lighting	1,214	2,241	4,120	50	4,240
101441-550280	Parts/Repairs/Maint-Other	-	166	5,260	100	270
101441-580030	Vehicle/Equipment Replacement	-	4,430	1,400	1,400	1,400
101441-580040	Computer Replacement	-	-	1,490	1,490	1,120
Total City Hall & General Building Maintenance		167,332	175,542	212,470	197,840	214,400

Recreation Center Building Maintenance

101442-511000	Regular Salaries	62,312	78,057	-	-	-
101442-511200	Overtime Pay	507	1,535	-	-	-
101442-512000	FICA Expense	4,578	5,892	-	-	-
101442-512100	Retirement Contribution	3,473	4,040	-	-	-
101442-512200	Workers Compensation	1,480	1,701	-	-	-
101442-513000	Medical Insurance	12,292	10,670	-	-	-
101442-513100	Dental Insurance	958	819	-	-	-
101442-513200	Vision Insurance	211	206	-	-	-
101442-513300	Life, AD&D & LTD Insurance	627	634	-	-	-
101442-513400	Employee Assistance Plan	28	27	-	-	-
101442-522110	Operating Supplies-Janitorial	20,608	27,798	-	-	-
101442-522500	Non-Capital Furn/Equip/Tools	33	217	-	-	-
101442-522900	Miscellaneous Supplies	465	229	-	-	-
101442-523100	Uniforms and Clothing	243	483	-	-	-
101442-532220	Business and Auto Allowance	54	54	-	-	-
101442-534000	Utility Services-Gas	26,518	29,441	-	-	-
101442-534010	Utility Services-Electricity	75,215	123,435	-	-	-
101442-534020	Utility Service-Trash Removal	3,415	-	-	-	-
101442-534050	Utility Services-Water	16,629	6,669	-	-	-
101442-535000	Communication Svcs-Telephone	1,535	2,122	-	-	-
101442-535010	Communication Svcs-Cell Phone	623	458	-	-	-
101442-535040	Communication Svcs-T1 Line	1,243	1,241	-	-	-
101442-540300	Prof Serv-Custodial	113,127	115,215	-	-	-
101442-540900	Prof Serv-Other	123	583	-	-	-
101442-547010	Prof Serv-Pest Control	873	908	-	-	-
101442-550000	Parts/Repairs/Maint-Bldgs/Fac	1,157	7,291	-	-	-
101442-550020	Parts/Repairs/Maint-Equip	2,314	2,017	-	-	-
101442-550070	Parts/Repairs/Maint-HVAC	9,059	2,767	-	-	-
101442-550080	Parts/Repairs/Maint-Elevators	3,562	4,240	-	-	-
101442-550100	Parts/Repairs/Maint-Software	585	539	-	-	-
101442-550150	Parts/Repairs/Maint-Fire Syste	892	1,045	-	-	-
101442-550160	Parts/Repairs/Maint-Electrical	957	1,169	-	-	-
101442-550170	Parts/Repairs/Maint-Plumbing	1,823	6,221	-	-	-
101442-550180	Parts/Repairs/Maint-Lighting	2,449	3,735	-	-	-
101442-550200	Parts/Repairs/Maint-Pool Syst	6,783	1,655	-	-	-
101442-550290	Parts/Repairs/Maint-Rec Ctr An	15,415	12,891	-	-	-
Total Recreation Center Building Maintenance		392,166	456,003	-	-	-

Police Department Building Maintenance

101443-511000	Regular Salaries	19,719	22,232	25,460	25,460	26,020
101443-511200	Overtime Pay	150	455	200	500	200
101443-512000	FICA Expense	1,438	1,664	1,870	1,870	1,920
101443-512100	Retirement Contribution	1,100	1,167	1,410	1,410	1,440
101443-512200	Workers Compensation	425	448	520	520	560
101443-513000	Medical Insurance	3,927	3,209	3,470	3,470	4,170

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101443-513100	Dental Insurance	293	231	250	250	290
101443-513200	Vision Insurance	67	60	70	70	70
101443-513300	Life, AD&D & LTD Insurance	197	187	240	240	260
101443-513400	Employee Assistance Plan	9	8	10	10	10
101443-522110	Operating Supplies-Janitorial	2,677	2,759	3,090	3,090	3,180
101443-522500	Non-Capital Furn/Equip/Tools	10	60	-	50	-
101443-522900	Miscellaneous Supplies	776	3,497	1,550	2,150	1,590
101443-523100	Uniforms and Clothing	72	102	100	100	100
101443-532220	Business and Auto Allowance	54	54	50	50	50
101443-534000	Utility Services-Gas	3,674	3,425	5,350	5,350	5,730
101443-534010	Utility Services-Electricity	31,441	32,534	38,520	38,520	41,220
101443-534020	Utility Service-Trash Removal	1,439	1,494	1,700	1,700	1,750
101443-534040	Utility Service-Haz Waste Disp	-	-	260	-	270
101443-534050	Utility Services-Water	12,087	11,343	14,420	14,420	14,850
101443-535000	Communication Svcs-Telephone	2,781	3,545	3,610	3,610	3,710
101443-535010	Communication Svcs-Cell Phone	199	152	200	200	200
101443-535040	Communication Svcs-T1 Line	3,212	3,205	4,120	4,120	4,240
101443-540300	Prof Serv-Custodial	21,527	21,797	39,730	39,730	39,730
101443-540900	Prof Serv-Other	-	-	3,660	3,660	3,670
101443-547010	Prof Serv-Pest Control	617	617	770	770	800
101443-550000	Parts/Repairs/Maint-Bldgs/Fac	4,014	2,322	107,650	107,650	5,840
101443-550020	Parts/Repairs/Maint-Equip	-	-	520	50	530
101443-550070	Parts/Repairs/Maint-HVAC	11,953	2,127	5,150	500	5,310
101443-550080	Parts/Repairs/Maint-Elevators	3,299	3,411	3,810	3,810	3,930
101443-550100	Parts/Repairs/Maint-Software	585	539	1,550	-	1,580
101443-550130	Parts/Repairs/Maint-Security	-	190	1,030	1,450	1,060
101443-550140	Parts/Repairs/Maint-Painting	-	-	2,580	500	2,650
101443-550150	Parts/Repairs/Maint-Fire Syste	1,114	1,312	2,150	200	2,210
101443-550160	Parts/Repairs/Maint-Electrical	864	1,737	1,030	200	1,060
101443-550170	Parts/Repairs/Maint-Plumbing	684	145	1,030	100	1,060
101443-550180	Parts/Repairs/Maint-Lighting	1,957	662	5,150	2,000	5,310
101443-580030	Vehicle/Equipment Replacement	-	-	800	800	800
Total Police Department Building Maintenance		132,361	126,692	283,080	268,580	187,370
Sustainability						
101446-511000	Regular Salaries	12,885	16,496	14,600	14,600	14,840
101446-511100	Variable Salaries	12,270	18,029	21,630	21,630	35,220
101446-512000	FICA Expense	1,871	2,525	2,630	2,630	3,700
101446-512100	Retirement Contribution	724	821	800	800	820
101446-512200	Workers Compensation	213	260	220	220	260
101446-513000	Medical Insurance	903	831	720	1,500	1,360
101446-513100	Dental Insurance	96	72	60	100	100
101446-513200	Vision Insurance	18	19	20	20	20
101446-513300	Life, AD&D & LTD Insurance	108	110	100	100	110
101446-513400	Employee Assistance Plan	3	3	-	10	-
101446-520100	Office Supplies	755	1,789	-	1,150	1,000
101446-522900	Miscellaneous Supplies	-	-	5,500	5,500	5,500
101446-532000	Advertising/Marketing	-	476	40,000	500	-
101446-532220	Business and Auto Allowance	272	272	200	200	200
101446-532230	Dues/Subscriptions/Books	-	-	200	-	200
101446-534100	Utility Services - Clean Energy	-	-	-	-	28,000
101446-535010	Communication Svcs-Cell Phone	66	54	70	70	70
101446-537080	Other Special Event Costs	-	-	2,500	-	2,500
101446-538100	Education Expense	-	52	-	-	-
101446-538101	Travel, Training, & Meetings	-	-	5,500	-	5,500
101446-538420	Contributions & Grants	-	-	3,500	-	3,500
101446-538451	Sustainability Rebates	-	-	2,000	-	2,000
101446-540900	Prof Serv-Other	-	-	-	5,000	-
101446-540910	Prof Serv-Consulting	-	14,711	-	-	-
Total Sustainability		30,184	56,519	100,250	54,030	104,900

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Austin Niehoff Building Maintenance						
101447-511000	Regular Salaries	4,579	5,367	5,940	5,940	6,050
101447-511200	Overtime Pay	38	114	50	150	50
101447-512000	FICA Expense	338	409	440	440	450
101447-512100	Retirement Contribution	255	273	330	330	340
101447-512200	Workers Compensation	113	121	140	140	140
101447-513000	Medical Insurance	891	699	750	750	980
101447-513100	Dental Insurance	71	54	60	60	70
101447-513200	Vision Insurance	16	14	20	20	20
101447-513300	Life, AD&D & LTD Insurance	46	44	60	60	60
101447-513400	Employee Assistance Plan	2	2	-	10	-
101447-522110	Operating Supplies-Janitorial	-	-	410	-	420
101447-522500	Non-Capital Furn/Equip/Tools	2	15	-	20	-
101447-523100	Uniforms and Clothing	18	26	50	50	50
101447-534000	Utility Services-Gas	1,023	997	1,280	1,280	1,370
101447-534010	Utility Services-Electricity	815	1,096	2,140	1,100	2,290
101447-534050	Utility Services-Water	139	154	210	210	210
101447-535000	Communication Svcs-Telephone	519	700	720	720	740
101447-535010	Communication Svcs-Cell Phone	45	33	50	50	50
101447-535040	Communication Svcs-T1 Line	304	305	410	410	420
101447-540300	Prof Serv-Custodial	6,082	6,260	9,070	9,070	9,070
101447-550000	Parts/Repairs/Maint-Bldgs/Fac	51	9	820	-	850
101447-550020	Parts/Repairs/Maint-Equip	-	-	130	-	140
101447-550070	Parts/Repairs/Maint-HVAC	-	-	520	-	530
101447-550140	Parts/Repairs/Maint-Painting	1,200	-	100	-	110
101447-550150	Parts/Repairs/Maint-Fire Syste	4	4	1,000	-	1,000
101447-550160	Parts/Repairs/Maint-Electrical	-	53	100	-	110
101447-550170	Parts/Repairs/Maint-Plumbing	-	-	100	-	110
101447-550180	Parts/Repairs/Maint-Lighting	20	29	160	-	160
Total Austin Niehoff Building Maintenance		16,572	16,777	25,060	20,810	25,790
City Services Building Maintenance						
101448-511000	Regular Salaries	34,262	40,602	43,270	43,270	44,100
101448-511200	Overtime Pay	228	683	300	710	300
101448-512000	FICA Expense	2,518	3,055	3,210	3,210	3,280
101448-512100	Retirement Contribution	1,907	2,055	2,400	2,400	2,440
101448-512200	Workers Compensation	763	831	900	900	960
101448-513000	Medical Insurance	6,360	5,195	5,460	5,460	7,080
101448-513100	Dental Insurance	514	398	420	420	520
101448-513200	Vision Insurance	111	101	110	110	110
101448-513300	Life, AD&D & LTD Insurance	341	329	400	400	440
101448-513400	Employee Assistance Plan	14	14	10	20	10
101448-522110	Operating Supplies-Janitorial	1,629	2,906	2,060	2,060	2,120
101448-522500	Non-Capital Furn/Equip/Tools	122	531	200	1,750	200
101448-522900	Miscellaneous Supplies	3,737	4,125	4,000	4,000	4,000
101448-523100	Uniforms and Clothing	108	153	150	150	150
101448-532220	Business and Auto Allowance	54	54	50	50	50
101448-532350	CTC Land Dues	2,731	2,731	6,590	6,590	6,790
101448-534000	Utility Services-Gas	8,832	9,158	11,770	11,770	12,590
101448-534010	Utility Services-Electricity	27,189	26,011	33,170	33,170	35,490
101448-534020	Utility Service-Trash Removal	4,911	4,548	6,180	6,180	6,370
101448-534040	Utility Service-Haz Waste Disp	15	-	260	-	270
101448-534050	Utility Services-Water	1,326	5,875	2,060	10,000	10,000
101448-535000	Communication Svcs-Telephone	1,244	1,448	1,440	1,440	1,490
101448-535010	Communication Svcs-Cell Phone	320	238	300	300	300
101448-535040	Communication Svcs-T1 Line	1,336	1,342	1,650	1,650	1,700
101448-540300	Prof Serv-Custodial	10,360	14,294	22,280	22,280	22,280
101448-540900	Prof Serv-Other	80	-	3,660	3,660	3,670
101448-547010	Prof Serv-Pest Control	-	596	1,030	1,030	1,060

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101448-550000	Parts/Repairs/Maint-Bldgs/Fac	10,584	4,168	7,730	7,730	7,960
101448-550020	Parts/Repairs/Maint-Equip	151	1,364	1,030	8,100	1,060
101448-550070	Parts/Repairs/Maint-HVAC	4,431	1,555	6,180	1,040	6,370
101448-550100	Parts/Repairs/Maint-Software	585	539	1,550	-	1,580
101448-550130	Parts/Repairs/Maint-Security	-	-	2,000	2,000	2,000
101448-550140	Parts/Repairs/Maint-Painting	-	224	290	-	300
101448-550150	Parts/Repairs/Maint-Fire Syste	1,673	1,742	2,950	3,180	2,950
101448-550160	Parts/Repairs/Maint-Electrical	587	248	2,570	3,300	2,570
101448-550170	Parts/Repairs/Maint-Plumbing	453	485	1,030	1,550	1,060
101448-550180	Parts/Repairs/Maint-Lighting	533	-	1,030	2,300	1,060
101448-580030	Vehicle/Equipment Replacement	-	-	1,200	1,200	1,200
Total City Services Building Maintenance		130,010	137,597	180,890	193,380	195,880

Fleet Maintenance

101450-511000	Regular Salaries	1,164	1,041	1,220	1,220	1,190
101450-511200	Overtime Pay	45	59	100	100	100
101450-512000	FICA Expense	72	84	100	100	100
101450-512100	Retirement Contribution	55	62	70	70	70
101450-512200	Workers Compensation	69	14	20	450	20
101450-513000	Medical Insurance	150	133	140	140	130
101450-513100	Dental Insurance	9	11	10	10	10
101450-513200	Vision Insurance	3	3	-	10	-
101450-513300	Life, AD&D & LTD Insurance	36	10	10	10	10
101450-513400	Employee Assistance Plan	2	0	-	10	-
101450-520100	Office Supplies	-	163	130	540	130
101450-521200	Non-Capital Computer Hardware	683	-	-	-	-
101450-522120	Operating Supplies-Safety	480	160	800	800	800
101450-522500	Non-Capital Furn/Equip/Tools	3,708	496	2,150	2,450	2,150
101450-522900	Miscellaneous Supplies	863	606	1,000	500	1,000
101450-523100	Uniforms and Clothing	586	276	950	950	950
101450-525100	Auto Expense-Parts & Repairs	28	39	100	100	100
101450-525300	Gas & Oil	234	-	300	10	300
101450-532200	Printing	24	41	100	50	100
101450-535010	Communication Svcs-Cell Phone	-	-	-	10	-
101450-536000	Rentals-Equipment	814	855	-	900	-
101450-538100	Education Expense	275	100	-	-	-
101450-538101	Travel, Training, & Meetings	-	-	1,000	200	1,000
101450-540900	Prof Serv-Other	1,364	1,206	2,400	3,230	2,400
101450-550020	Parts/Repairs/Maint-Equip	592	-	-	2,250	-
101450-550100	Parts/Repairs/Maint-Software	1,330	3,220	2,830	300	2,830
Total Fleet Maintenance		12,585	8,579	13,430	14,410	13,390

Community Design

101515-511000	Regular Salaries	297,408	316,308	348,080	348,080	321,940
101515-511100	Variable Salaries	3,274	3,147	1,890	1,890	2,030
101515-511200	Overtime Pay	94	1,496	100	100	100
101515-512000	FICA Expense	22,115	23,425	24,940	24,940	23,450
101515-512100	Retirement Contribution	16,831	17,897	19,530	19,530	18,110
101515-512200	Workers Compensation	1,351	1,507	1,570	1,580	1,950
101515-513000	Medical Insurance	39,523	44,131	51,050	51,050	44,960
101515-513100	Dental Insurance	2,975	3,092	3,370	3,370	2,600
101515-513200	Vision Insurance	689	606	600	600	640
101515-513300	Life, AD&D & LTD Insurance	2,846	2,885	3,230	3,230	2,980
101515-513400	Employee Assistance Plan	75	68	100	100	100
101515-520100	Office Supplies	2,271	2,132	2,600	2,600	2,600
101515-521100	Computer Supplies-Software	4,402	762	3,000	1,500	3,000
101515-522500	Non-Capital Furn/Equip/Tools	870	-	4,000	1,000	1,000
101515-523100	Uniforms and Clothing	22	22	100	100	100
101515-532010	Public Outreach	2,007	4,008	3,000	3,000	3,000
101515-532200	Printing	739	452	1,500	-	1,500

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101515-532210	Travel	5,025	4,756	-	-	-
101515-532220	Business and Auto Allowance	126	190	300	300	300
101515-532230	Dues/Subscriptions/Books	2,142	1,842	3,000	2,000	3,000
101515-535010	Communication Svcs-Cell Phone	489	508	600	600	600
101515-536000	Rentals-Equipment	940	705	980	-	980
101515-538100	Education Expense	3,059	2,233	-	-	-
101515-538101	Travel, Training, & Meetings	-	-	12,500	12,500	12,500
101515-540470	Prof Serv-Recording Fee	1,123	757	500	500	500
101515-540900	Prof Serv-Other	3,150	-	-	-	-
101515-540910	Prof Serv-Consulting	7,388	106,298	69,700	69,700	60,000
101515-550090	Parts/Repairs/Maint-Copiers	1,233	1,870	3,000	1,500	3,000
101515-580040	Computer Replacement	2,168	2,170	4,370	4,370	3,280
Total Community Design		424,336	543,267	563,610	554,140	514,220
Building Safety						
101530-511000	Regular Salaries	325,430	419,305	445,380	445,380	454,070
101530-511100	Variable Salaries	3,684	91,146	104,130	104,130	2,280
101530-511200	Overtime Pay	174	22,486	39,190	500	190
101530-512000	FICA Expense	24,557	39,887	43,780	40,860	33,650
101530-512100	Retirement Contribution	17,910	23,944	24,510	24,510	24,990
101530-512200	Workers Compensation	1,901	5,844	2,880	2,880	3,800
101530-513000	Medical Insurance	31,603	57,894	68,100	68,100	67,050
101530-513100	Dental Insurance	2,374	4,074	4,790	4,790	4,710
101530-513200	Vision Insurance	555	926	1,000	1,000	1,000
101530-513300	Life, AD&D & LTD Insurance	3,089	4,068	4,390	4,390	4,520
101530-513400	Employee Assistance Plan	107	114	160	160	160
101530-520100	Office Supplies	1,974	4,316	4,600	2,500	2,600
101530-521000	Computer Supplies	-	198	1,000	-	1,000
101530-521100	Computer Supplies-Software	-	-	1,200	100	1,200
101530-522120	Operating Supplies-Safety	450	125	1,200	-	1,200
101530-522230	Reference Materials	3,829	3,326	4,000	1,000	4,000
101530-522500	Non-Capital Furn/Equip/Tools	1,448	957	3,600	3,600	1,600
101530-523100	Uniforms and Clothing	1,103	722	1,500	500	1,500
101530-525100	Auto Expense-Parts & Repairs	791	3,615	1,000	1,000	1,000
101530-525200	Auto Expense-Tires	501	-	1,000	520	1,000
101530-525300	Gas & Oil	1,576	2,658	2,800	2,800	2,800
101530-529100	Resale Merchandise	-	-	1,000	-	1,000
101530-532200	Printing	1,048	1,293	1,200	1,200	1,200
101530-532210	Travel	209	7,464	-	-	-
101530-532220	Business and Auto Allowance	-	-	200	-	200
101530-532230	Dues/Subscriptions/Books	775	402	800	500	800
101530-535010	Communication Svcs-Cell Phone	1,133	1,887	2,300	2,300	2,300
101530-535030	Comm Svcs-Internet/Cable	601	861	700	700	700
101530-538100	Education Expense	7,833	4,101	-	-	-
101530-538101	Travel, Training, & Meetings	-	-	15,000	15,000	12,000
101530-538910	Building Abatement	-	-	80,000	-	80,000
101530-540140	Prof Serv-Plan Review/Insp.	413,067	161,325	217,000	100,000	165,000
101530-540480	Prof Serv-Microfilming	-	-	55,000	-	-
101530-540670	Prof Serv-Elevator Inspection	12,650	24,675	28,000	28,000	28,000
101530-540910	Prof Serv-Consulting	2,036	5,000	5,000	2,500	5,000
101530-550020	Parts/Repairs/Maint-Equip	7	-	-	-	-
101530-550100	Parts/Repairs/Maint-Software	10,414	10,830	12,660	12,660	12,660
101530-580030	Vehicle/Equipment Replacement	-	-	5,500	5,500	5,500
101530-580040	Computer Replacement	2,570	2,570	1,120	1,120	840
Total Building Safety		875,399	906,012	1,185,690	878,200	929,520
Library Services						
101600-511000	Regular Salaries	754,455	779,471	853,290	853,290	905,300
101600-511100	Variable Salaries	242,704	260,919	256,590	256,590	283,440
101600-511150	Temp/Seasonal Salaries	2,397	2,000	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101600-511200	Overtime Pay	599	126	-	100	
101600-512000	FICA Expense	74,975	78,859	82,640	82,640	79,430
101600-512100	Retirement Contribution	41,512	42,709	43,850	43,850	49,790
101600-512200	Workers Compensation	4,304	2,723	2,470	2,470	3,630
101600-513000	Medical Insurance	97,283	78,518	108,340	108,340	108,820
101600-513100	Dental Insurance	7,056	5,583	8,440	8,440	6,630
101600-513200	Vision Insurance	2,044	1,576	1,960	1,960	1,920
101600-513300	Life, AD&D & LTD Insurance	7,344	7,251	7,970	7,970	8,550
101600-513400	Employee Assistance Plan	262	318	380	380	380
101600-520100	Office Supplies	1,202	1,267	1,330	1,330	1,360
101600-521000	Computer Supplies	903	1,211	1,000	1,000	1,000
101600-521100	Computer Supplies-Software	3,000	5,402	6,840	6,840	7,020
101600-521200	Non-Capital Computer Hardware	1,268	1,511	6,900	-	900
101600-522060	Operating Supplies-AudioVisual	-	200	-	-	-
101600-522100	Operating Supplies-Signs	134	205	330	330	330
101600-522500	Non-Capital Furn/Equip/Tools	32,796	5,664	13,770	13,770	4,820
101600-526100	Library Reference Materials	1,703	2,225	2,800	2,800	2,800
101600-526120	Childrens Books & Media	28,345	28,595	31,000	31,000	32,000
101600-526130	Teen Books & Media	5,559	6,428	6,000	6,000	6,200
101600-526140	Adult Books & Media	40,043	42,526	44,000	44,000	46,000
101600-526160	Operating Supplies-Meet Room	260	257	390	390	420
101600-526170	Operating Supplies-Adult	287	124	550	550	600
101600-526180	Operating Supplies-Teen	503	560	850	200	950
101600-526190	Operating Supplies-Children	1,048	1,211	1,300	1,300	1,400
101600-526200	Material Processing	6,595	8,290	7,250	7,250	8,500
101600-532000	Advertising/Marketing	559	242	660	660	690
101600-532200	Printing	775	1,981	2,500	2,500	2,500
101600-532210	Travel	4,026	1,751	-	-	-
101600-532220	Business and Auto Allowance	-	429	-	3,000	3,000
101600-532230	Dues/Subscriptions/Books	5,792	6,702	7,260	7,260	7,540
101600-532240	Electronic Databases	34,688	42,995	42,110	42,110	44,250
101600-532250	Print Periodicals	9,492	10,877	10,200	10,200	10,700
101600-535010	Communication Svcs-Cell Phone	-	86	-	600	600
101600-535030	Comm Svcs-Internet/Cable	2,430	2,393	2,500	2,500	2,500
101600-535200	Postage	6	-	-	-	-
101600-538100	Education Expense	3,641	1,280	-	-	-
101600-538101	Travel, Training, & Meetings	-	-	8,750	8,750	11,120
101600-538390	Library Grant Expense	9,789	9,767	-	9,800	9,800
101600-540415	Prof Serv-Bank Charges	3,208	3,736	3,200	3,200	3,400
101600-540440	Prof Serv-Collections	766	608	800	800	900
101600-540600	Prof Serv-FLC ILS Support CLiC	34,202	44,552	47,970	47,970	47,270
101600-540610	Prof Serv-Courier (CLiC)	28,466	11,013	8,000	8,000	8,000
101600-540630	Prof Serv-Children Programming	2,480	2,870	3,650	3,650	3,850
101600-540680	Prof Serv-Adult Programming	971	465	1,150	500	1,200
101600-540690	Prof Serv-Teen Programming	-	532	400	450	450
101600-550020	Parts/Repairs/Maint-Equip	30,791	31,464	33,300	33,300	33,800
101600-550090	Parts/Repairs/Maint-Copiers	17,160	19,322	12,000	14,730	12,000
101600-580040	Computer Replacement	9,270	9,270	6,320	6,320	4,740
Total Library Servcies		1,557,091	1,568,066	1,681,010	1,689,090	1,770,500
Library Building Maintenance						
101601-511000	Regular Salaries	22,480	24,894	29,390	29,390	30,030
101601-511200	Overtime Pay	188	568	230	600	230
101601-512000	FICA Expense	1,639	1,869	2,170	2,170	2,220
101601-512100	Retirement Contribution	1,255	1,322	1,630	1,630	1,660
101601-512200	Workers Compensation	494	513	620	620	660
101601-513000	Medical Insurance	4,623	3,740	4,090	4,090	4,810
101601-513100	Dental Insurance	339	268	290	290	330
101601-513200	Vision Insurance	79	70	80	80	80
101601-513300	Life, AD&D & LTD Insurance	226	213	280	280	300

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101601-513400	Employee Assistance Plan	11	9	10	10	10
101601-522110	Operating Supplies-Janitorial	5,198	6,939	6,180	6,180	6,370
101601-522500	Non-Capital Furn/Equip/Tools	12	76	160	200	160
101601-522900	Miscellaneous Supplies	1,285	826	1,550	1,000	1,590
101601-523100	Uniforms and Clothing	90	128	150	150	150
101601-532220	Business and Auto Allowance	54	54	50	50	50
101601-534000	Utility Services-Gas	7,384	8,001	9,100	9,100	9,740
101601-534010	Utility Services-Electricity	58,116	85,950	69,550	69,550	74,420
101601-534020	Utility Service-Trash Removal	2,114	2,192	2,580	2,580	2,650
101601-534040	Utility Service-Haz Waste Disp	58	-	260	-	270
101601-534050	Utility Services-Water	1,154	1,206	1,550	1,550	1,590
101601-535000	Communication Svcs-Telephone	1,088	1,323	1,340	1,340	1,380
101601-535010	Communication Svcs-Cell Phone	232	177	-	180	180
101601-535040	Communication Svcs-T1 Line	1,154	1,159	1,340	1,340	1,380
101601-540300	Prof Serv-Custodial	43,864	42,260	63,940	63,940	63,940
101601-540900	Prof Serv-Other	-	20	3,660	3,660	3,670
101601-547010	Prof Serv-Pest Control	1,185	1,206	1,360	1,360	1,400
101601-550000	Parts/Repairs/Maint-Bldgs/Fac	6,688	3,702	7,000	7,000	7,000
101601-550020	Parts/Repairs/Maint-Equip	453	453	1,130	-	1,170
101601-550070	Parts/Repairs/Maint-HVAC	10,861	8,811	11,330	1,000	11,670
101601-550080	Parts/Repairs/Maint-Elevators	6,112	6,333	7,210	7,210	7,430
101601-550100	Parts/Repairs/Maint-Software	585	539	1,550	-	1,580
101601-550130	Parts/Repairs/Maint-Security	-	110	1,030	1,030	1,060
101601-550140	Parts/Repairs/Maint-Painting	73	-	2,840	100	2,930
101601-550150	Parts/Repairs/Maint-Fire Syste	2,495	2,002	2,830	500	2,920
101601-550160	Parts/Repairs/Maint-Electrical	1,809	575	1,550	1,550	1,590
101601-550170	Parts/Repairs/Maint-Plumbing	674	366	1,550	1,550	1,590
101601-550180	Parts/Repairs/Maint-Lighting	2,064	3,360	5,150	5,150	5,310
101601-580030	Vehicle/Equipment Replacement	-	-	900	900	900
Total Library Building Maintenance		186,138	211,235	245,630	227,330	254,420

Museum Services

101610-511000	Regular Salaries	42,347	43,135	45,080	45,080	47,620
101610-511100	Variable Salaries	14,978	20,585	75,140	75,140	77,400
101610-511150	Temp/Seasonal Salaries	5,487	-	-	-	-
101610-511200	Overtime Pay	157	179	-	350	-
101610-512000	FICA Expense	4,856	4,930	9,210	9,210	9,550
101610-512100	Retirement Contribution	2,310	2,382	2,480	2,480	2,620
101610-512200	Workers Compensation	54	45	800	50	940
101610-513000	Medical Insurance	-	-	310	-	-
101610-513100	Dental Insurance	684	574	570	570	570
101610-513200	Vision Insurance	165	165	170	170	170
101610-513300	Life, AD&D & LTD Insurance	432	451	470	470	500
101610-513400	Employee Assistance Plan	21	37	50	50	50
101610-521100	Computer Supplies-Software	792	792	830	830	830
101610-521200	Non-Capital Computer Hardware	683	-	10,000	10,000	-
101610-522000	Operating Supplies	5,368	3,898	4,000	4,000	4,000
101610-522500	Non-Capital Furn/Equip/Tools	1,348	1,255	-	-	-
101610-532210	Travel	409	687	-	-	-
101610-532230	Dues/Subscriptions/Books	311	279	300	300	300
101610-535030	Comm Svcs-Internet/Cable	1,224	1,200	1,200	1,200	1,200
101610-538100	Education Expense	1,426	2,302	-	-	-
101610-538101	Travel, Training, & Meetings	-	-	4,470	4,470	4,470
101610-540900	Prof Serv-Other	-	2,500	-	-	-
101610-580040	Computer Replacement	-	-	1,300	1,300	980
Total Museum Services		83,052	85,396	156,380	155,670	151,200

Museum Building Maintenance

101611-511000	Regular Salaries	3,670	4,015	4,940	4,940	5,030
101611-511200	Overtime Pay	38	114	50	120	50

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101611-512000	FICA Expense	269	307	370	370	380
101611-512100	Retirement Contribution	205	214	270	270	280
101611-512200	Workers Compensation	91	94	120	120	120
101611-513000	Medical Insurance	793	615	690	690	810
101611-513100	Dental Insurance	59	45	50	50	60
101611-513200	Vision Insurance	14	12	10	10	10
101611-513300	Life, AD&D & LTD Insurance	38	35	50	50	50
101611-513400	Employee Assistance Plan	2	2	-	10	-
101611-522110	Operating Supplies-Janitorial	93	110	260	260	270
101611-522500	Non-Capital Furn/Equip/Tools	2	15	-	20	-
101611-523100	Uniforms and Clothing	18	26	50	50	50
101611-534000	Utility Services-Gas	1,814	1,870	2,140	2,140	2,290
101611-534010	Utility Services-Electricity	1,492	1,198	1,820	1,820	1,950
101611-534020	Utility Service-Trash Removal	628	641	770	770	800
101611-534040	Utility Service-Haz Waste Disp	-	-	50	-	50
101611-534050	Utility Services-Water	1,699	1,418	2,060	500	2,120
101611-535000	Communication Svcs-Telephone	1,298	1,403	1,550	1,550	1,590
101611-535010	Communication Svcs-Cell Phone	39	29	50	50	50
101611-535040	Communication Svcs-T1 Line	61	61	100	100	110
101611-540300	Prof Serv-Custodial	3,391	3,432	5,060	5,060	5,060
101611-540900	Prof Serv-Other	-	-	100	-	110
101611-547010	Prof Serv-Pest Control	-	-	520	-	530
101611-550000	Parts/Repairs/Maint-Bldgs/Fac	1,152	4,007	1,550	100	1,590
101611-550020	Parts/Repairs/Maint-Equip	-	-	100	-	110
101611-550070	Parts/Repairs/Maint-HVAC	-	89	2,060	100	2,120
101611-550130	Parts/Repairs/Maint-Security	-	162	1,030	3,120	1,060
101611-550140	Parts/Repairs/Maint-Painting	5,447	-	500	-	500
101611-550150	Parts/Repairs/Maint-Fire Syste	1,420	1,314	2,320	540	2,390
101611-550160	Parts/Repairs/Maint-Electrical	-	-	260	700	270
101611-550170	Parts/Repairs/Maint-Plumbing	56	22	260	260	270
101611-550180	Parts/Repairs/Maint-Lighting	84	98	260	-	270
Total Museum Building Maintenance		23,873	21,344	29,420	23,770	30,350
Parks & Recreation Administration						
101710-511100	Variable Salaries	-	82,116	19,500	19,500	-
101710-512000	FICA Expense	-	1,824	1,500	1,500	-
101710-512200	Workers Compensation	-	778	200	250	-
101710-520100	Office Supplies	1,340	751	1,300	1,300	1,300
101710-521100	Computer Supplies-Software	-	-	500	900	500
101710-522500	Non-Capital Furn/Equip/Tools	570	-	600	100	600
101710-522900	Miscellaneous Supplies	323	1,563	520	520	530
101710-532200	Printing	2,899	760	3,100	1,500	3,130
101710-532210	Travel	208	-	-	-	-
101710-532220	Business and Auto Allowance	528	161	1,000	-	1,000
101710-532230	Dues/Subscriptions/Books	462	471	520	550	530
101710-535010	Communication Svcs-Cell Phone	6,485	7,776	6,000	6,000	6,000
101710-535030	Comm Svcs-Internet/Cable	481	769	500	1,000	500
101710-538100	Education Expense	1,766	3,243	-	-	-
101710-538101	Travel, Training, & Meetings	-	-	2,000	1,000	2,000
101710-550090	Parts/Repairs/Maint-Copiers	3,012	1,899	6,240	2,500	6,310
101710-580040	Computer Replacement	1,566	1,580	1,950	1,950	1,460
Total Parks & Recreation Administration		19,640	103,692	45,430	38,570	23,860
Recreation Center Management						
101721-511000	Regular Salaries	122,363	140,719	-	-	-
101721-511100	Variable Salaries	155,141	148,376	-	-	-
101721-511200	Overtime Pay	3,495	4,054	-	-	-
101721-512000	FICA Expense	21,206	22,401	-	-	-
101721-512100	Retirement Contribution	6,734	7,658	-	-	-
101721-512200	Workers Compensation	1,869	1,975	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101721-513000	Medical Insurance	14,069	13,254	-	-	-
101721-513100	Dental Insurance	2,197	2,651	-	-	-
101721-513200	Vision Insurance	337	381	-	-	-
101721-513300	Life, AD&D & LTD Insurance	1,241	1,417	-	-	-
101721-513400	Employee Assistance Plan	52	59	-	-	-
101721-520100	Office Supplies	2,063	2,186	-	-	-
101721-521000	Computer Supplies	812	2,427	-	-	-
101721-522030	Operating Supplies-Medical	158	-	-	-	-
101721-522100	Operating Supplies-Signs	60	-	-	-	-
101721-522120	Operating Supplies-Safety	602	531	-	-	-
101721-522500	Non-Capital Furn/Equip/Tools	7,025	7,235	-	-	-
101721-522900	Miscellaneous Supplies	4,737	3,777	-	-	-
101721-523100	Uniforms and Clothing	1,419	1,680	-	-	-
101721-529100	Resale Merchandise	494	1,021	-	-	-
101721-532200	Printing	17,549	20,494	-	-	-
101721-532210	Travel	353	210	-	-	-
101721-532220	Business and Auto Allowance	165	101	-	-	-
101721-532230	Dues/Subscriptions/Books	313	563	-	-	-
101721-535010	Communication Svcs-Cell Phone	200	614	-	-	-
101721-535030	Comm Svcs-Internet/Cable	4,025	4,238	-	-	-
101721-535200	Postage	780	1,040	-	-	-
101721-540900	Prof Serv-Other	63,252	60,699	-	-	-
101721-550000	Parts/Repairs/Maint-Bldgs/Fac	2,234	2,193	-	-	-
101721-550020	Parts/Repairs/Maint-Equip	8,471	5,847	-	-	-
101721-550090	Parts/Repairs/Maint-Copiers	4,237	3,798	-	-	-
101721-550100	Parts/Repairs/Maint-Software	6,294	6,483	-	-	-
Total Recreation Center Management		453,947	468,083	-	-	-
Recreation Center Aquatics						
101722-511000	Regular Salaries	169,783	179,721	-	-	-
101722-511100	Variable Salaries	183,019	134,787	-	-	-
101722-511150	Temp/Seasonal Salaries	1,012	-	-	-	-
101722-511200	Overtime Pay	7,114	5,149	-	-	-
101722-512000	FICA Expense	26,689	23,551	-	-	-
101722-512100	Retirement Contribution	9,453	9,785	-	-	-
101722-512200	Workers Compensation	2,408	4,646	-	-	-
101722-512300	Unemployment Compensation	486	-	-	-	-
101722-513000	Medical Insurance	42,847	42,659	-	-	-
101722-513100	Dental Insurance	3,283	3,199	-	-	-
101722-513200	Vision Insurance	655	457	-	-	-
101722-513300	Life, AD&D & LTD Insurance	1,731	1,779	-	-	-
101722-513400	Employee Assistance Plan	60	57	-	-	-
101722-520100	Office Supplies	206	(60)	-	-	-
101722-521100	Computer Supplies-Software	315	116	-	-	-
101722-522010	Operating Supplies-Chemicals	14,364	14,214	-	-	-
101722-522030	Operating Supplies-Medical	177	657	-	-	-
101722-522120	Operating Supplies-Safety	982	1,472	-	-	-
101722-522500	Non-Capital Furn/Equip/Tools	37	3,525	-	-	-
101722-522900	Miscellaneous Supplies	741	2,101	-	-	-
101722-523100	Uniforms and Clothing	612	1,091	-	-	-
101722-532000	Advertising/Marketing	615	382	-	-	-
101722-532200	Printing	363	280	-	-	-
101722-532210	Travel	113	110	-	-	-
101722-532220	Business and Auto Allowance	194	134	-	-	-
101722-532230	Dues/Subscriptions/Books	1,301	756	-	-	-
101722-535010	Communication Svcs-Cell Phone	69	62	-	-	-
101722-538100	Education Expense	563	347	-	-	-
101722-540900	Prof Serv-Other	-	990	-	-	-
101722-547050	Prof Serv-Rec Cen Contractors	24,952	22,868	-	-	-
101722-547060	Prof Serv - Red Cross	4,467	2,648	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101722-550000	Parts/Repairs/Maint-Bldgs/Fac	109	4,084	-	-	-
101722-550020	Parts/Repairs/Maint-Equip	1,841	7,506	-	-	-
101722-550070	Parts/Repairs/Maint-HVAC	608	-	-	-	-
101722-580040	Computer Replacement	938	940	-	-	-
Total Recreation Center Aquatics		502,105	470,016	-	-	-
Fitness & Wellness						
101723-511000	Regular Salaries	43,113	54,391	-	-	-
101723-511100	Variable Salaries	73,960	76,428	-	-	-
101723-511200	Overtime Pay	647	1,138	-	-	-
101723-512000	FICA Expense	8,834	9,925	-	-	-
101723-512100	Retirement Contribution	2,378	2,873	-	-	-
101723-512200	Workers Compensation	948	897	-	-	-
101723-513000	Medical Insurance	4,861	6,344	-	-	-
101723-513100	Dental Insurance	375	556	-	-	-
101723-513200	Vision Insurance	92	128	-	-	-
101723-513300	Life, AD&D & LTD Insurance	413	512	-	-	-
101723-513400	Employee Assistance Plan	16	21	-	-	-
101723-520100	Office Supplies	129	342	-	-	-
101723-522500	Non-Capital Furn/Equip/Tools	835	1,119	-	-	-
101723-522900	Miscellaneous Supplies	753	2,904	-	-	-
101723-523100	Uniforms and Clothing	71	223	-	-	-
101723-532000	Advertising/Marketing	615	382	-	-	-
101723-532200	Printing	112	31	-	-	-
101723-532210	Travel	178	96	-	-	-
101723-532220	Business and Auto Allowance	165	101	-	-	-
101723-532230	Dues/Subscriptions/Books	97	97	-	-	-
101723-535010	Communication Svcs-Cell Phone	66	58	-	-	-
101723-538100	Education Expense	313	347	-	-	-
101723-547050	Prof Serv-Rec Cen Contractors	26,762	24,738	-	-	-
101723-547060	Prof Serv - Red Cross	1,616	2,344	-	-	-
101723-550020	Parts/Repairs/Maint-Equip	67	38	-	-	-
101723-580040	Computer Replacement	939	940	-	-	-
Total Fitness & Wellness		168,355	186,974	-	-	-
Youth Activities						
101724-511000	Regular Salaries	106,270	108,490	-	-	-
101724-511100	Variable Salaries	55,901	94,021	-	-	-
101724-511150	Temp/Seasonal Salaries	37,917	-	-	-	-
101724-511200	Overtime Pay	377	749	-	-	-
101724-512000	FICA Expense	14,729	14,984	-	-	-
101724-512100	Retirement Contribution	5,851	5,849	-	-	-
101724-512200	Workers Compensation	1,623	1,763	-	-	-
101724-513000	Medical Insurance	20,329	20,586	-	-	-
101724-513100	Dental Insurance	1,700	1,744	-	-	-
101724-513200	Vision Insurance	79	80	-	-	-
101724-513300	Life, AD&D & LTD Insurance	1,062	1,072	-	-	-
101724-513400	Employee Assistance Plan	41	41	-	-	-
101724-520100	Office Supplies	33	48	-	-	-
101724-522500	Non-Capital Furn/Equip/Tools	1,286	2,489	-	-	-
101724-522900	Miscellaneous Supplies	11,829	10,883	-	-	-
101724-523100	Uniforms and Clothing	456	397	-	-	-
101724-532000	Advertising/Marketing	671	1,234	-	-	-
101724-532200	Printing	179	212	-	-	-
101724-532210	Travel	331	67	-	-	-
101724-532220	Business and Auto Allowance	165	101	-	-	-
101724-532230	Dues/Subscriptions/Books	426	669	-	-	-
101724-535010	Communication Svcs-Cell Phone	70	63	-	-	-
101724-537410	Rec Center-Special Events	3,961	3,836	-	-	-
101724-538100	Education Expense	531	494	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101724-538200	Program Admission Fees	5,420	6,789	-	-	-
101724-538310	Youth Advisory Board	960	566	-	-	-
101724-540900	Prof Serv-Other	3,282	5,372	-	-	-
101724-547050	Prof Serv-Rec Cen Contractors	27,283	16,973	-	-	-
101724-547060	Prof Serv - Red Cross	-	655	-	-	-
101724-550020	Parts/Repairs/Maint-Equip	69	16	-	-	-
101724-580040	Computer Replacement	938	940	-	-	-
Total Youth Activities		303,773	301,182	-	-	-

Memory Square Pool

101725-511000	Regular Salaries	66,795	70,302	-	-	-
101725-511100	Variable Salaries	10,205	57,749	-	-	-
101725-511150	Temp/Seasonal Salaries	28,482	-	-	-	-
101725-511200	Overtime Pay	965	1,960	-	-	-
101725-512000	FICA Expense	7,773	9,598	-	-	-
101725-512100	Retirement Contribution	3,714	3,807	-	-	-
101725-512200	Workers Compensation	861	880	-	-	-
101725-513000	Medical Insurance	15,616	15,380	-	-	-
101725-513100	Dental Insurance	1,225	1,204	-	-	-
101725-513200	Vision Insurance	243	177	-	-	-
101725-513300	Life, AD&D & LTD Insurance	675	691	-	-	-
101725-513400	Employee Assistance Plan	32	31	-	-	-
101725-522010	Operating Supplies-Chemicals	5,438	9,836	-	-	-
101725-522120	Operating Supplies-Safety	192	41	-	-	-
101725-522500	Non-Capital Furn/Equip/Tools	326	179	-	-	-
101725-522900	Miscellaneous Supplies	694	1,542	-	-	-
101725-523100	Uniforms and Clothing	165	-	-	-	-
101725-532000	Advertising/Marketing	615	441	-	-	-
101725-532200	Printing	23	42	-	-	-
101725-532210	Travel	9	11	-	-	-
101725-532220	Business and Auto Allowance	110	67	-	-	-
101725-532230	Dues/Subscriptions/Books	3	3	-	-	-
101725-535010	Communication Svcs-Cell Phone	60	55	-	-	-
101725-535030	Comm Svcs-Internet/Cable	165	-	-	-	-
101725-538100	Education Expense	313	347	-	-	-
101725-550000	Parts/Repairs/Maint-Bldgs/Fac	1,543	3,613	-	-	-
101725-550020	Parts/Repairs/Maint-Equip	594	2,441	-	-	-
101725-580040	Computer Replacement	938	940	-	-	-
Total Memory Square Pool		147,773	181,337	-	-	-

Youth Sports

101726-511000	Regular Salaries	88,472	89,443	-	-	-
101726-511100	Variable Salaries	19,913	33,604	-	-	-
101726-511150	Temp/Seasonal Salaries	15,766	35	-	-	-
101726-511200	Overtime Pay	3,103	2,476	-	-	-
101726-512000	FICA Expense	9,522	9,439	-	-	-
101726-512100	Retirement Contribution	4,872	4,801	-	-	-
101726-512200	Workers Compensation	1,028	853	-	-	-
101726-513000	Medical Insurance	16,819	16,948	-	-	-
101726-513100	Dental Insurance	1,450	1,488	-	-	-
101726-513200	Vision Insurance	233	233	-	-	-
101726-513300	Life, AD&D & LTD Insurance	877	878	-	-	-
101726-513400	Employee Assistance Plan	30	30	-	-	-
101726-520100	Office Supplies	176	83	-	-	-
101726-521000	Computer Supplies	20	-	-	-	-
101726-522500	Non-Capital Furn/Equip/Tools	40	269	-	-	-
101726-522900	Miscellaneous Supplies	15,983	15,987	-	-	-
101726-525300	Gas & Oil	149	-	-	-	-
101726-532000	Advertising/Marketing	615	382	-	-	-
101726-532200	Printing	54	31	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101726-532210	Travel	638	282	-	-	-
101726-532220	Business and Auto Allowance	165	101	-	-	-
101726-532230	Dues/Subscriptions/Books	525	654	-	-	-
101726-535010	Communication Svcs-Cell Phone	66	58	-	-	-
101726-536040	Rentals-Other	4,837	5,968	-	-	-
101726-538100	Education Expense	313	347	-	-	-
101726-540900	Prof Serv-Other	2,472	3,244	-	-	-
101726-547050	Prof Serv-Rec Cen Contractors	10,268	11,288	-	-	-
101726-580040	Computer Replacement	937	940	-	-	-
Total Youth Sports		199,341	199,861	-	-	-
Adult Sports						
101727-511000	Regular Salaries	24,515	25,471	-	-	-
101727-511100	Variable Salaries	358	901	-	-	-
101727-511150	Temp/Seasonal Salaries	1,026	-	-	-	-
101727-512000	FICA Expense	1,864	1,937	-	-	-
101727-512100	Retirement Contribution	1,352	1,322	-	-	-
101727-512200	Workers Compensation	206	183	-	-	-
101727-513000	Medical Insurance	3,719	3,509	-	-	-
101727-513100	Dental Insurance	346	356	-	-	-
101727-513200	Vision Insurance	58	59	-	-	-
101727-513300	Life, AD&D & LTD Insurance	230	232	-	-	-
101727-513400	Employee Assistance Plan	8	8	-	-	-
101727-522900	Miscellaneous Supplies	1,131	2,878	-	-	-
101727-532000	Advertising/Marketing	615	382	-	-	-
101727-532200	Printing	54	31	-	-	-
101727-532210	Travel	30	11	-	-	-
101727-532220	Business and Auto Allowance	110	67	-	-	-
101727-532230	Dues/Subscriptions/Books	3	3	-	-	-
101727-535010	Communication Svcs-Cell Phone	60	55	-	-	-
101727-538100	Education Expense	313	347	-	-	-
101727-540900	Prof Serv-Other	1,282	1,821	-	-	-
101727-580040	Computer Replacement	937	940	-	-	-
Total Adult Sports		38,218	40,512	-	-	-
Seniors						
101728-511000	Regular Salaries	142,350	154,710	-	-	-
101728-511100	Variable Salaries	23,550	17,011	-	-	-
101728-511200	Overtime Pay	323	241	-	-	-
101728-512000	FICA Expense	12,159	12,582	-	-	-
101728-512100	Retirement Contribution	7,840	8,397	-	-	-
101728-512200	Workers Compensation	1,352	1,179	-	-	-
101728-513000	Medical Insurance	26,028	27,737	-	-	-
101728-513100	Dental Insurance	2,251	2,188	-	-	-
101728-513200	Vision Insurance	428	458	-	-	-
101728-513300	Life, AD&D & LTD Insurance	1,447	1,447	-	-	-
101728-513400	Employee Assistance Plan	55	44	-	-	-
101728-520100	Office Supplies	768	193	-	-	-
101728-522500	Non-Capital Furn/Equip/Tools	612	690	-	-	-
101728-522900	Miscellaneous Supplies	11,646	11,561	-	-	-
101728-523100	Uniforms and Clothing	278	276	-	-	-
101728-525100	Auto Expense-Parts & Repairs	235	1,709	-	-	-
101728-525300	Gas & Oil	197	340	-	-	-
101728-532000	Advertising/Marketing	725	382	-	-	-
101728-532200	Printing	168	155	-	-	-
101728-532210	Travel	101	401	-	-	-
101728-532220	Business and Auto Allowance	165	101	-	-	-
101728-532230	Dues/Subscriptions/Books	540	734	-	-	-
101728-534000	Utility Services-Gas	2,623	2,912	-	-	-
101728-534010	Utility Services-Electricity	7,439	7,041	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101728-535010	Communication Svcs-Cell Phone	66	58	-	-	-
101728-535200	Postage	1,595	2,057	-	-	-
101728-538100	Education Expense	594	347	-	-	-
101728-540300	Prof Serv-Custodial	12,409	12,772	-	-	-
101728-540900	Prof Serv-Other	4,191	2,804	-	-	-
101728-547050	Prof Serv-Rec Cen Contractors	9,272	6,892	-	-	-
101728-547080	Prof Serv- Senior Transport	24,215	23,339	-	-	-
101728-548010	Prof Serv-Bus Service	23,796	22,586	-	-	-
101728-550020	Parts/Repairs/Maint-Equip	2,148	1,713	-	-	-
101728-580040	Computer Replacement	937	940	-	-	-
Total Seniors		322,500	325,995	-	-	-
Cultural Arts						
101730-511000	Regular Salaries	25,818	33,001	36,880	36,880	40,080
101730-511100	Variable Salaries	82	-	-	-	-
101730-512000	FICA Expense	1,997	2,438	2,820	2,820	3,060
101730-512100	Retirement Contribution	1,420	1,815	2,030	2,030	2,200
101730-512200	Workers Compensation	239	314	350	350	490
101730-513100	Dental Insurance	-	370	370	370	370
101730-513300	Life, AD&D & LTD Insurance	275	337	380	380	410
101730-513400	Employee Assistance Plan	12	14	10	10	10
101730-520100	Office Supplies	117	112	200	210	200
101730-522500	Non-Capital Furn/Equip/Tools	20	1,483	500	1,500	500
101730-522900	Miscellaneous Supplies	-	575	4,500	200	4,500
101730-530815	Arts Programming Grants	5,000	5,000	10,000	10,000	10,000
101730-530820	Arts Opportunity Programming	-	-	25,000	1,000	25,000
101730-532000	Advertising/Marketing	2,853	3,323	5,000	5,000	5,000
101730-532200	Printing	-	338	1,000	-	1,000
101730-532230	Dues/Subscriptions/Books	-	358	100	400	100
101730-535030	Comm Svcs-Internet/Cable	1,204	1,319	1,200	1,200	1,200
101730-538100	Education Expense	99	229	-	-	-
101730-538101	Travel, Training, & Meetings	-	-	2,000	100	2,000
101730-538330	Louisville Cultural Council	10,000	10,000	20,000	20,000	20,000
101730-538999	Other Services and Charges	-	1,012	1,500	1,500	1,500
Total Cultural Arts		49,138	62,038	113,840	83,950	117,620
Senior Meals						
101731-511000	Regular Salaries	31,564	49,669	-	-	-
101731-511100	Variable Salaries	16,528	1,006	-	-	-
101731-511200	Overtime Pay	81	81	-	-	-
101731-512000	FICA Expense	3,515	3,470	-	-	-
101731-512100	Retirement Contribution	1,742	2,618	-	-	-
101731-512200	Workers Compensation	385	359	-	-	-
101731-513000	Medical Insurance	5,203	13,429	-	-	-
101731-513100	Dental Insurance	462	1,166	-	-	-
101731-513200	Vision Insurance	84	154	-	-	-
101731-513300	Life, AD&D & LTD Insurance	298	459	-	-	-
101731-513400	Employee Assistance Plan	11	30	-	-	-
101731-520100	Office Supplies	157	(64)	-	-	-
101731-522900	Miscellaneous Supplies	4,439	7,963	-	-	-
101731-532000	Advertising/Marketing	615	537	-	-	-
101731-532200	Printing	23	31	-	-	-
101731-532210	Travel	9	11	-	-	-
101731-532220	Business and Auto Allowance	165	101	-	-	-
101731-532230	Dues/Subscriptions/Books	3	3	-	-	-
101731-535010	Communication Svcs-Cell Phone	66	58	-	-	-
101731-538100	Education Expense	313	347	-	-	-
101731-540900	Prof Serv-Other	48,952	46,957	-	-	-
101731-547070	Prof Serv-Senior Grants	8,761	5,789	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101731-547080	Prof Serv- Senior Transport	15,450	15,450	-	-	-
101731-580040	Computer Replacement	937	940	-	-	-
Total Senior Meals		139,763	150,562	-	-	-
Nite at the Rec						
101732-511000	Regular Salaries	37,059	39,033	-	-	-
101732-511100	Variable Salaries	15,945	7,908	-	-	-
101732-511200	Overtime Pay	22	-	-	-	-
101732-512000	FICA Expense	3,897	3,480	-	-	-
101732-512100	Retirement Contribution	2,044	2,029	-	-	-
101732-512200	Workers Compensation	424	324	-	-	-
101732-513000	Medical Insurance	4,228	3,882	-	-	-
101732-513100	Dental Insurance	337	347	-	-	-
101732-513200	Vision Insurance	79	80	-	-	-
101732-513300	Life, AD&D & LTD Insurance	352	361	-	-	-
101732-513400	Employee Assistance Plan	14	14	-	-	-
101732-522900	Miscellaneous Supplies	10,681	6,902	-	-	-
101732-523100	Uniforms and Clothing	522	-	-	-	-
101732-532000	Advertising/Marketing	615	382	-	-	-
101732-532200	Printing	23	31	-	-	-
101732-532210	Travel	9	41	-	-	-
101732-532220	Business and Auto Allowance	165	101	-	-	-
101732-532230	Dues/Subscriptions/Books	3	3	-	-	-
101732-535010	Communication Svcs-Cell Phone	66	58	-	-	-
101732-536040	Rentals-Other	14,942	8,927	-	-	-
101732-538100	Education Expense	313	347	-	-	-
101732-540900	Prof Serv-Other	5,794	3,700	-	-	-
101732-580040	Computer Replacement	938	940	-	-	-
Total Nite at the Rec		98,472	78,889	-	-	-
Arts Center Building Maintenance						
101735-511000	Regular Salaries	4,579	5,367	5,940	5,940	6,050
101735-511200	Overtime Pay	38	114	50	120	50
101735-512000	FICA Expense	338	409	440	440	450
101735-512100	Retirement Contribution	255	273	330	330	340
101735-512200	Workers Compensation	113	121	140	140	140
101735-513000	Medical Insurance	891	699	750	750	980
101735-513100	Dental Insurance	71	54	60	60	70
101735-513200	Vision Insurance	16	14	20	20	20
101735-513300	Life, AD&D & LTD Insurance	46	44	60	60	60
101735-513400	Employee Assistance Plan	2	2	-	10	-
101735-522110	Operating Supplies-Janitorial	821	905	1,030	1,030	1,060
101735-522500	Non-Capital Furn/Equip/Tools	2	15	-	20	-
101735-522900	Miscellaneous Supplies	-	-	260	-	270
101735-523100	Uniforms and Clothing	18	26	50	50	50
101735-534000	Utility Services-Gas	629	919	1,070	1,070	1,150
101735-534010	Utility Services-Electricity	928	903	1,280	1,000	1,370
101735-534020	Utility Service-Trash Removal	979	1,340	1,390	1,390	1,430
101735-534040	Utility Service-Haz Waste Disp	-	-	100	-	110
101735-535010	Communication Svcs-Cell Phone	45	33	50	50	50
101735-540300	Prof Serv-Custodial	7,423	7,641	10,950	10,950	10,950
101735-550000	Parts/Repairs/Maint-Bldgs/Fac	2,810	307	3,000	500	3,000
101735-550070	Parts/Repairs/Maint-HVAC	-	-	2,060	-	2,120
101735-550130	Parts/Repairs/Maint-Security	-	-	8,000	8,000	8,000
101735-550140	Parts/Repairs/Maint-Painting	808	202	2,580	200	2,650
101735-550150	Parts/Repairs/Maint-Fire Syste	9	17	260	-	270
101735-550160	Parts/Repairs/Maint-Electrical	115	-	520	-	530
101735-550170	Parts/Repairs/Maint-Plumbing	791	17	1,030	200	1,060
101735-550180	Parts/Repairs/Maint-Lighting	66	126	520	-	530
Total Arts Center Building Maintenance		21,792	19,546	41,940	32,330	42,760

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Steinbaugh Pavilion Building Maintenance						
101736-511000	Regular Salaries	2,290	2,684	2,970	2,970	3,030
101736-511200	Overtime Pay	19	57	50	60	50
101736-512000	FICA Expense	169	204	220	220	230
101736-512100	Retirement Contribution	128	136	170	170	170
101736-512200	Workers Compensation	57	61	70	70	70
101736-513000	Medical Insurance	445	350	380	380	490
101736-513100	Dental Insurance	36	27	30	30	40
101736-513200	Vision Insurance	8	7	10	10	10
101736-513300	Life, AD&D & LTD Insurance	23	22	30	30	30
101736-513400	Employee Assistance Plan	1	1	-	10	-
101736-522500	Non-Capital Furn/Equip/Tools	117	8	-	10	-
101736-523100	Uniforms and Clothing	9	13	-	10	-
101736-534010	Utility Services-Electricity	3,904	6,694	4,820	-	5,150
101736-534050	Utility Services-Water	213	406	310	310	320
101736-535010	Communication Svcs-Cell Phone	23	16	-	20	-
101736-550000	Parts/Repairs/Maint-Bldgs/Fac	474	178	620	-	640
101736-550020	Parts/Repairs/Maint-Equip	-	-	620	-	640
101736-550070	Parts/Repairs/Maint-HVAC	-	94	-	-	-
101736-550140	Parts/Repairs/Maint-Painting	-	-	310	100	320
101736-550150	Parts/Repairs/Maint-Fire Syste	9	9	-	-	-
101736-550160	Parts/Repairs/Maint-Electrical	-	-	310	-	320
101736-550180	Parts/Repairs/Maint-Lighting	-	330	310	20	320
Total Steinbaugh Pavilion Building Maintenance		7,922	11,296	11,230	4,420	11,830
Memory Square Building Maintenance						
101737-511000	Regular Salaries	5,960	6,699	-	-	-
101737-511200	Overtime Pay	56	171	-	-	-
101737-512000	FICA Expense	438	511	-	-	-
101737-512100	Retirement Contribution	333	350	-	-	-
101737-512200	Workers Compensation	148	154	-	-	-
101737-513000	Medical Insurance	1,239	965	-	-	-
101737-513100	Dental Insurance	94	72	-	-	-
101737-513200	Vision Insurance	21	19	-	-	-
101737-513300	Life, AD&D & LTD Insurance	61	57	-	-	-
101737-513400	Employee Assistance Plan	3	3	-	-	-
101737-522110	Operating Supplies-Janitorial	771	2,197	-	-	-
101737-522500	Non-Capital Furn/Equip/Tools	4	23	-	-	-
101737-523100	Uniforms and Clothing	27	38	-	-	-
101737-534000	Utility Services-Gas	5,004	6,528	-	-	-
101737-534010	Utility Services-Electricity	6,831	5,616	-	-	-
101737-534020	Utility Service-Trash Removal	205	852	-	-	-
101737-534050	Utility Services-Water	5,419	167	-	-	-
101737-535000	Communication Svcs-Telephone	1,310	1,590	-	-	-
101737-535010	Communication Svcs-Cell Phone	62	45	-	-	-
101737-540300	Prof Serv-Custodial	2,020	2,174	-	-	-
101737-550000	Parts/Repairs/Maint-Bldgs/Fac	1,922	451	-	-	-
101737-550020	Parts/Repairs/Maint-Equip	691	-	-	-	-
101737-550070	Parts/Repairs/Maint-HVAC	27	-	-	-	-
101737-550170	Parts/Repairs/Maint-Plumbing	19	95	-	-	-
101737-550200	Parts/Repairs/Maint-Pool Syst	436	-	-	-	-
Total Memory Square Building Maintenance		33,100	28,776	-	-	-
Athletic Fields Maintenance						
101754-511000	Regular Salaries	36,328	39,221	-	-	-
101754-511100	Variable Salaries	981	20,318	-	-	-
101754-511200	Overtime Pay	1,355	1,935	-	-	-
101754-512000	FICA Expense	2,914	4,659	-	-	-
101754-512100	Retirement Contribution	2,087	2,166	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
101754-512200	Workers Compensation	705	971	-	-	-
101754-513000	Medical Insurance	4,571	5,291	-	-	-
101754-513100	Dental Insurance	432	509	-	-	-
101754-513200	Vision Insurance	87	99	-	-	-
101754-513300	Life, AD&D & LTD Insurance	366	384	-	-	-
101754-513400	Employee Assistance Plan	19	19	-	-	-
101754-522010	Operating Supplies-Chemicals	240	9	-	-	-
101754-522120	Operating Supplies-Safety	7	27	-	-	-
101754-522170	Operating Supplies - Tree Repl	4,660	-	-	-	-
101754-522190	Operating Supplies-Ballfield	5,618	7,287	-	-	-
101754-522500	Non-Capital Furn/Equip/Tools	1,510	1,703	-	-	-
101754-522900	Miscellaneous Supplies	1,017	1,674	-	-	-
101754-523100	Uniforms and Clothing	685	403	-	-	-
101754-532220	Business and Auto Allowance	110	67	-	-	-
101754-534010	Utility Services-Electricity	23,998	26,487	-	-	-
101754-534020	Utility Service-Trash Removal	1,318	979	-	-	-
101754-534050	Utility Services-Water	2,264	18,718	-	-	-
101754-535010	Communication Svcs-Cell Phone	168	210	-	-	-
101754-536000	Rentals-Equipment	5,834	7,284	-	-	-
101754-540900	Prof Serv-Other	5,334	5,175	-	-	-
101754-547030	Prof Serv-Landscape Maint.	500	713	-	-	-
101754-550000	Parts/Repairs/Maint-Bldgs/Fac	1,165	513	-	-	-
101754-550020	Parts/Repairs/Maint-Equip	575	1,134	-	-	-
101754-550030	Parts/Repairs/Maint-Grounds	14,017	6,441	-	-	-
101754-550260	Parts/Repairs/Maint-Ground Irr	2,441	4,835	-	-	-
Total Athletic Fields Maintenance		121,302	159,231	-	-	-
Debt Service						
101111-570350	Principal - Capital Leases	5,150	5,054	5,680	5,680	5,890
101111-570650	Interest - Capital Leases	3,845	4,036	2,800	2,800	2,590
Total Debt Service		8,995	9,090	8,480	8,480	8,480
Interfund Transfers						
101910-990201	Transfer to Open Space & Parks	-	812,790	849,770	833,290	849,960
101910-990204	Transfer to Cemetery Fund	67,800	88,870	102,600	120,290	86,750
101910-990205	Transfer to PEG Fee Fund	-	70,000	-	-	-
101910-990208	Transfer to Recreation Fund	-	-	1,735,360	1,735,360	1,093,530
101910-990301	Transfer to Cap Projects Fund	-	-	1,250,000	1,250,000	-
101910-990303	Transfer to Rec Center Construction	-	1,500,000	-	-	-
Total Interfund Transfers		67,800	2,471,660	3,937,730	3,938,940	2,030,240
Total General Fund Expenditures		17,940,742	21,250,021	23,582,700	22,854,320	20,841,770
Ending Fund Balance		7,797,337	10,528,139	7,090,079	8,540,559	7,957,449

City of Louisville, Colorado
Open Space & Parks Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		4,005,324	2,646,825	3,275,092	3,275,092	1,629,422
General Revenue						
201001-413100	Sales Tax	1,563,969	1,582,141	1,613,780	1,708,710	1,654,030
201001-413200	Use Tax - Consumer	178,778	195,388	195,390	229,580	229,580
201001-414100	Use Tax - Auto	159,503	208,740	172,260	177,430	165,010
201001-415100	Use Tax - Building Materials	195,369	235,870	199,530	242,450	192,680
201001-415130	Use Tax - Site Improvements	2,590	2,261	2,690	2,310	2,260
201001-432520	State Grant - SIPA/GIS	4,800	-	-	-	-
201001-433000	Grant Revenues	-	3,402	1,150,760	1,150,760	5,000
201001-461000	Miscellaneous Revenues	519	1,250	-	-	-
201001-461100	Interest Earnings	31,522	49,686	22,840	48,790	33,840
201001-461110	Net Incr (Decr) in Fair Value	(5,503)	1,286	-	-	-
201001-463100	Real Property Rental Income	40,208	40,208	40,210	40,210	40,210
201001-464100	Developer Contributions	50,625	-	-	-	-
201001-464108	Contributions - Superior	162,500	-	-	-	-
201001-464120	Land Dedication Fee	602,257	-	-	166,960	-
201001-464130	Memorial Contributions/Gifts	8,320	1,592	-	1,700	-
201001-465100	Insurance Recovery	-	75,725	-	-	-
201001-492100	Proceeds from Sale of Assets	6,500	-	-	10,400	-
Total General Revenue		3,001,957	2,397,549	3,397,460	3,779,300	2,322,610
Interfund Transfers						
201001-980101	Xfer from General Fund	-	812,790	849,770	833,290	849,960
201001-980302	Tfer from Impact Fee Fund	173,950	216,570	353,400	167,000	327,620
Total Interfund Transfers		173,950	1,029,360	1,203,170	1,000,290	1,177,580
Total Open Space & Parks Fund Revenue		3,175,907	3,426,909	4,600,630	4,779,590	3,500,190
Central Fund-Wide Charges						
201110-511000	Regular Salaries	200,732	197,931	229,550	229,550	240,130
201110-511100	Variable Salaries	1,776	1,213	-	-	-
201110-511200	Overtime Pay	1,961	2,075	2,000	2,000	2,000
201110-512000	FICA Expense	14,598	14,590	16,610	16,610	17,250
201110-512100	Retirement Contribution	13,720	12,624	14,170	14,170	14,840
201110-512200	Workers Compensation	1,380	1,241	1,350	1,350	1,740
201110-513000	Medical Insurance	24,036	20,047	24,350	24,350	21,740
201110-513100	Dental Insurance	1,829	1,533	1,850	1,850	1,470
201110-513200	Vision Insurance	392	345	410	410	360
201110-513300	Life, AD&D & LTD Insurance	1,760	1,770	2,070	2,070	2,180
201110-513400	Employee Assistance Plan	66	64	70	70	70
201110-522500	Non-Capital Furn/Equip/Tools	634	589	600	600	600
201110-523100	Uniforms and Clothing	210	210	210	240	210
201110-532100	Insurance	-	-	-	30,300	33,330
201110-532220	Business and Auto Allowance	749	847	750	750	750
201110-535010	Communication Svcs-Cell Phone	106	142	120	400	120
201110-540410	Prof Serv-Investment Fee	115	-	5,000	2,000	5,000
201110-540415	Prof Serv-Bank Charges	-	-	1,200	1,200	1,200
Total Central Fund-Wide Charges		264,063	255,222	300,310	327,920	342,990
Snow & Ice Removal						
201433-511000	Regular Salaries	55,828	58,649	64,130	64,130	65,310
201433-511200	Overtime Pay	1,919	2,371	2,100	2,140	2,210

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
201433-512000	FICA Expense	4,364	4,620	4,930	4,930	5,020
201433-512100	Retirement Contribution	3,198	3,295	3,640	3,640	3,710
201433-512200	Workers Compensation	1,043	921	960	960	990
201433-513000	Medical Insurance	6,593	7,131	8,750	8,750	8,350
201433-513100	Dental Insurance	551	617	690	690	680
201433-513200	Vision Insurance	134	141	160	160	160
201433-513300	Life, AD&D & LTD Insurance	565	582	640	640	650
201433-513400	Employee Assistance Plan	27	26	20	20	20
201433-522500	Non-Capital Furn/Equip/Tools	1,570	191	1,500	400	1,500
201433-522900	Miscellaneous Supplies	-	837	1,000	1,000	1,000
201433-523100	Uniforms and Clothing	285	293	330	330	340
201433-524360	Street Supplies - Ice Slicer	-	-	3,000	-	3,000
201433-532220	Business and Auto Allowance	110	67	250	100	250
201433-535010	Communication Svcs-Cell Phone	349	250	500	500	500
201433-550020	Parts/Repairs/Maint-Equip	5,449	1,223	5,000	5,000	5,000
Total Snow & Ice Removal		81,986	81,213	97,600	93,390	98,690
Open Space Administration & Operations						
201750-511000	Regular Salaries	133,727	134,165	199,920	199,920	207,170
201750-511100	Variable Salaries	-	9,071	31,720	31,720	16,340
201750-511150	Temp/Seasonal Salaries	5,130	-	-	-	-
201750-511200	Overtime Pay	1,250	1,269	1,890	1,890	1,990
201750-512000	FICA Expense	10,254	10,764	17,160	17,160	16,860
201750-512100	Retirement Contribution	7,471	7,078	11,100	11,100	11,500
201750-512200	Workers Compensation	1,933	3,754	3,120	3,120	3,060
201750-512300	Unemployment Compensation	42	3,416	-	1,000	-
201750-513000	Medical Insurance	16,096	14,612	31,970	31,970	17,420
201750-513100	Dental Insurance	1,489	1,492	2,780	2,780	1,420
201750-513200	Vision Insurance	326	311	530	530	340
201750-513300	Life, AD&D & LTD Insurance	1,278	1,246	1,900	1,900	2,000
201750-513400	Employee Assistance Plan	55	50	80	80	80
201750-520100	Office Supplies	507	645	500	500	500
201750-521100	Computer Supplies-Software	375	-	-	1,000	-
201750-522100	Operating Supplies-Signs	3,471	253	1,000	-	1,000
201750-522500	Non-Capital Furn/Equip/Tools	1,945	4,087	3,000	3,730	3,150
201750-522900	Miscellaneous Supplies	370	-	-	10	-
201750-523100	Uniforms and Clothing	3,107	2,239	3,000	2,000	3,050
201750-525100	Auto Expense-Parts & Repairs	505	924	1,110	1,280	1,170
201750-525200	Auto Expense-Tires	-	369	440	510	460
201750-525300	Gas & Oil	4,129	4,599	4,340	4,340	4,550
201750-531000	Ditch Assessment	1,645	1,980	1,700	2,020	2,200
201750-532000	Advertising/Marketing	-	-	1,500	-	1,500
201750-532100	Insurance	5,358	5,852	7,000	-	-
201750-532200	Printing	-	65	-	100	-
201750-532220	Business and Auto Allowance	551	336	560	560	570
201750-532230	Dues/Subscriptions/Books	-	-	-	50	-
201750-533100	Boulder County Youth Corp	6,875	7,038	5,300	5,300	5,600
201750-534050	Utility Services-Water	30	-	-	1,500	500
201750-535010	Communication Svcs-Cell Phone	154	158	390	390	410
201750-538100	Education Expense	1,574	47	-	-	-
201750-538101	Travel, Training, & Meetings	-	-	2,400	2,400	4,150
201750-538350	Open Space Advisory Board	43	-	100	100	100
201750-538999	Other Services and Charges	250	26	-	-	-
201750-540110	Prof Serv-Engineering	32,068	32,353	13,940	13,940	830
201750-540410	Prof Serv-Investment Fee	1,072	760	1,000	-	-
201750-540415	Prof Serv-Bank Charges	955	834	1,000	-	-
201750-540530	Prof Serv-Resource Management	12,146	11,291	15,000	5,000	15,000
201750-540900	Prof Serv-Other	8,460	8,970	9,000	9,000	9,000
201750-540910	Prof Serv-Consulting	2,365	360	-	-	-
201750-547010	Prof Serv-Pest Control	3,978	4,057	4,300	4,300	4,520

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
201750-547020	Prof Serv-Weed Control	33,962	21,470	30,000	30,000	30,000
201750-547030	Prof Serv-Landscape Maint.	1,595	2,300	3,000	3,000	3,200
201750-550030	Parts/Repairs/Maint-Grounds	5,298	13,031	11,400	11,400	11,970
201750-550240	Parts/Repairs/Maint-Memorials	162	503	1,500	500	-
201750-550260	Parts/Repairs/Maint-Ground Irr	160	224	180	280	200
201750-580030	Vehicle/Equipment Replacement	-	1,920	7,600	7,600	7,600
201750-580040	Computer Replacement	-	-	930	930	700
Total Open Space Administration & Operations		312,162	313,919	433,360	414,910	390,110
Parks Administration & Operations						
201751-511000	Regular Salaries	481,836	522,875	556,810	556,810	570,410
201751-511100	Variable Salaries	17,194	87,631	219,050	219,050	290,760
201751-511150	Temp/Seasonal Salaries	117,227	215	-	-	-
201751-511200	Overtime Pay	21,074	18,167	21,000	21,500	22,050
201751-512000	FICA Expense	48,337	47,575	59,730	59,730	63,710
201751-512100	Retirement Contribution	27,416	29,064	31,780	31,780	32,590
201751-512200	Workers Compensation	14,707	14,841	12,990	12,990	13,660
201751-512300	Unemployment Compensation	2,003	-	-	3,700	-
201751-513000	Medical Insurance	57,064	65,002	77,650	77,650	73,860
201751-513100	Dental Insurance	5,177	5,943	6,530	6,530	6,280
201751-513200	Vision Insurance	1,174	1,288	1,400	1,400	1,430
201751-513300	Life, AD&D & LTD Insurance	4,864	5,165	5,610	5,610	5,710
201751-513400	Employee Assistance Plan	201	192	240	240	240
201751-520100	Office Supplies	1,971	1,011	2,000	2,000	2,000
201751-521100	Computer Supplies-Software	209	119	250	250	250
201751-522010	Operating Supplies-Chemicals	591	855	1,000	2,900	1,000
201751-522100	Operating Supplies-Signs	2,050	280	1,500	250	1,500
201751-522110	Operating Supplies-Janitorial	-	-	-	750	-
201751-522120	Operating Supplies-Safety	1,886	663	2,000	1,000	2,000
201751-522170	Tree Replacement	1,805	3,171	10,000	4,000	10,000
201751-522200	Operating Supplies-Plant Mat.	6,270	6,232	10,000	10,000	10,000
201751-522500	Non-Capital Furn/Equip/Tools	9,430	4,399	7,500	5,000	7,500
201751-522900	Miscellaneous Supplies	10,797	11,201	12,000	12,000	12,000
201751-523100	Uniforms and Clothing	5,235	5,789	6,380	6,380	6,700
201751-525100	Auto Expense-Parts & Repairs	13,299	11,742	14,000	14,000	14,000
201751-525200	Auto Expense-Tires	1,592	1,992	1,600	1,600	1,600
201751-525300	Gas & Oil	23,475	26,059	25,200	25,200	26,460
201751-532100	Insurance	13,172	14,388	16,000	-	-
201751-532200	Printing	-	65	-	-	-
201751-532210	Travel	-	180	-	-	-
201751-532220	Business and Auto Allowance	826	504	900	900	900
201751-532230	Dues/Subscriptions/Books	193	692	500	500	500
201751-533100	Boulder County Youth Corp	6,875	7,400	7,580	7,580	7,750
201751-534010	Utility Services-Electricity	20,330	18,409	21,000	21,000	22,050
201751-534020	Utility Service-Trash Removal	4,045	4,548	4,250	4,250	4,460
201751-534040	Utility Service-Haz Waste Disp	53	-	-	-	-
201751-534050	Utility Services-Water	201,333	215,895	211,390	211,390	221,960
201751-535010	Communication Svcs-Cell Phone	2,189	2,851	2,200	2,200	2,310
201751-535030	Comm Svcs-Internet/Cable	(11)	-	-	-	-
201751-536000	Rentals-Equipment	12,272	11,640	13,000	9,000	13,650
201751-538100	Education Expense	6,868	1,885	-	-	-
201751-538101	Travel, Training, & Meetings	-	-	5,000	5,000	5,000
201751-538999	Other Services and Charges	190	119	250	300	250
201751-540300	Prof Serv-Custodial	-	-	14,060	14,060	14,060
201751-540410	Prof Serv-Investment Fee	831	760	1,000	-	-
201751-540415	Prof Serv-Bank Charges	-	-	1,000	-	-
201751-540555	Prof Serv -Branch Site Grinding	13,900	-	14,000	14,000	14,000
201751-540900	Prof Serv-Other	7,255	2,602	18,000	5,000	18,000
201751-547000	Prof Serv-Mowing	70,549	89,268	94,840	94,840	109,070
201751-547010	Prof Serv-Pest Control	2,784	2,840	3,000	3,000	3,000

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
201751-547020	Prof Serv-Weed Control	-	-	2,000	-	2,000
201751-547030	Prof Serv-Landscape Maint.	14,963	4,098	20,000	10,000	20,000
201751-547100	Prof Serv - Tree/Hort Maint	5,865	17,154	42,000	20,000	40,000
201751-547110	Trail Work	9,395	-	15,000	5,000	15,000
201751-547120	Prof Serv - Tennis Crt Repairs	-	-	16,000	36,000	16,000
201751-547130	Tennis Court Resurfacing	-	5,200	-	-	-
201751-550000	Parts/Repairs/Maint-Bldgs/Fac	3,362	792	3,500	80,000	3,500
201751-550020	Parts/Repairs/Maint-Equip	17,021	16,851	20,000	22,600	20,000
201751-550030	Parts/Repairs/Maint-Grounds	10,049	12,333	11,000	11,000	12,000
201751-550160	Parts/Repairs/Maint-Electrical	-	1,635	1,000	100	1,000
201751-550170	Parts/Repairs/Maint-Plumbing	-	116	-	-	-
201751-550180	Parts/Repairs/Maint-Lighting	-	1,506	-	1,000	-
201751-550240	Parts/Repairs/Maint-Memorials	5,101	2,224	2,000	200	2,000
201751-550260	Parts/Repairs/Maint-Ground Irr	12,767	12,863	25,000	15,000	25,000
201751-550280	Parts/Repairs/Maint-Other	5,635	-	6,000	-	6,000
201751-580030	Vehicle/Equipment Replacement	-	15,480	59,800	59,800	59,800
201751-580040	Computer Replacement	-	-	1,860	1,860	1,400
Total Parks Administration & Operations		1,324,697	1,335,766	1,739,350	1,737,900	1,836,370
Open Space Acquisition						
201755-511000	Regular Salaries	3,045	3,396	3,110	3,110	3,270
201755-512000	FICA Expense	214	256	220	220	230
201755-512100	Retirement Contribution	170	147	170	170	180
201755-512200	Workers Compensation	24	29	20	20	30
201755-513000	Medical Insurance	325	188	250	250	230
201755-513100	Dental Insurance	27	28	30	30	30
201755-513200	Vision Insurance	6	6	10	10	10
201755-513300	Life, AD&D & LTD Insurance	25	25	20	20	20
201755-513400	Employee Assistance Plan	1	1	-	10	-
201755-532220	Business and Auto Allowance	55	34	-	50	-
201755-535010	Communication Svcs-Cell Phone	6	4	10	10	10
201755-540900	Prof Serv-Other	-	-	5,000	2,510	10,000
Total Open Space Acquisition		3,897	4,113	8,840	6,410	14,010
Open Space Education & Outreach						
201756-511000	Regular Salaries	74,733	118,987	148,830	148,830	162,000
201756-511100	Variable Salaries	-	907	-	-	-
201756-511150	Temp/Seasonal Salaries	513	-	-	-	-
201756-511200	Overtime Pay	1,842	2,714	1,930	1,930	2,030
201756-512000	FICA Expense	5,749	9,345	11,390	11,390	12,080
201756-512100	Retirement Contribution	4,224	6,582	8,290	8,290	9,020
201756-512200	Workers Compensation	1,235	1,844	2,180	2,180	2,460
201756-513000	Medical Insurance	9,819	11,087	14,720	14,720	28,820
201756-513100	Dental Insurance	863	1,235	1,580	1,580	2,340
201756-513200	Vision Insurance	218	333	410	410	470
201756-513300	Life, AD&D & LTD Insurance	761	1,166	1,480	1,480	1,630
201756-513400	Employee Assistance Plan	41	65	80	80	80
201756-520100	Office Supplies	-	-	250	-	250
201756-523100	Uniforms and Clothing	908	2,786	1,000	3,200	3,200
201756-532010	Public Education & Outreach	-	-	3,800	3,800	4,000
201756-532220	Business and Auto Allowance	165	101	170	170	170
201756-535010	Communication Svcs-Cell Phone	18	11	20	20	20
201756-537030	Volunteer Appreciation	1,854	124	1,000	1,000	1,500
201756-538100	Education Expense	6,149	4,662	-	-	-
Total Open Space Education & Outreach		109,092	161,947	197,130	199,080	230,070
Open Space Trail Maintenance						
201757-511000	Regular Salaries	56,231	54,746	63,950	63,950	66,410
201757-511100	Variable Salaries	-	7,257	-	-	-
201757-511150	Temp/Seasonal Salaries	4,104	-	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
201757-511200	Overtime Pay	349	395	370	420	380
201757-512000	FICA Expense	4,450	4,746	4,720	4,720	5,870
201757-512100	Retirement Contribution	3,143	2,649	3,530	3,530	3,670
201757-512200	Workers Compensation	848	767	790	790	990
201757-513000	Medical Insurance	6,911	4,914	7,000	7,000	6,840
201757-513100	Dental Insurance	508	479	530	530	560
201757-513200	Vision Insurance	139	125	150	150	150
201757-513300	Life, AD&D & LTD Insurance	516	457	570	570	600
201757-513400	Employee Assistance Plan	25	21	30	30	30
201757-522500	Non-Capital Furn/Equip/Tools	-	-	600	40	-
201757-523100	Uniforms and Clothing	199	199	210	210	220
201757-532220	Business and Auto Allowance	551	336	560	560	570
201757-533100	Boulder County Youth Corp	-	-	2,270	2,270	2,400
201757-535010	Communication Svcs-Cell Phone	78	61	80	80	80
201757-550030	Parts/Repairs/Maint-Grounds	2,424	3,103	4,000	4,000	4,000
Total Open Space Trail Maintenance		80,475	80,252	89,360	88,850	92,770
Open Space New Trails						
201758-511000	Regular Salaries	13,056	13,354	15,130	15,130	15,820
201758-511100	Variable Salaries	-	907	-	-	-
201758-511150	Temp/Seasonal Salaries	513	-	-	-	-
201758-511200	Overtime Pay	26	17	30	30	30
201758-512000	FICA Expense	971	1,041	1,120	1,120	1,300
201758-512100	Retirement Contribution	722	697	830	830	870
201758-512200	Workers Compensation	150	145	150	150	210
201758-513000	Medical Insurance	1,513	1,349	1,620	1,620	1,610
201758-513100	Dental Insurance	165	163	170	170	140
201758-513200	Vision Insurance	31	29	30	30	30
201758-513300	Life, AD&D & LTD Insurance	126	121	130	130	150
201758-513400	Employee Assistance Plan	4	4	-	10	-
201758-523100	Uniforms and Clothing	15	15	-	20	-
201758-532220	Business and Auto Allowance	55	34	60	60	60
201758-535010	Communication Svcs-Cell Phone	6	4	10	10	10
201758-540900	Prof Serv-Other	2,365	360	-	-	-
Total Open Space New Trails		19,717	18,239	19,280	19,310	20,230
Capital - Streetscapes						
201313-630101	Irrig Replacements & Improvs (%)	14,412	8,835	-	-	-
201313-640001	Machinery & Equipment	4,609	5,887	-	-	-
Total Capital - Streetscapes		19,021	14,722	-	-	-
Capital - Snow & Ice Removal						
201314-640001	Machinery & Equipment	10,145	3,000	-	4,050	-
Total Capital - Snow & Ice Removal		10,145	3,000	-	4,050	-
Capital - Parks						
201511-630071	Parks and Open Space Signs	-	-	111,250	111,250	-
201511-630101	Irrig Replacements & Improvs (%)	21,151	20,860	30,000	30,000	-
201511-630129	Playground Surfacing Replacement	-	-	12,000	12,000	12,000
201511-630130	Sundance Park Master Plan	-	-	15,000	15,000	-
201511-630131	Recycling Cans for Park Sites (%)	-	-	20,000	20,000	10,000
201511-630132	Enhance BMX Track at Community Park	-	-	20,000	20,000	-
201511-630133	Freeze Resistant Drinking Fountains	-	-	8,000	8,000	8,000
201511-630135	Cottonwood Park Development	-	-	-	-	216,000
201511-630151	Miners Field Fencing Upgrade (%)	-	-	11,000	11,000	-
201511-640000	Motor Vehicle/Road Equipment (%)	-	-	26,000	31,640	-
201511-640001	Machinery & Equipment (%)	28,817	42,758	52,500	55,910	52,500
201511-630127	Miner's Field Park Improvs	20,437	8,275	-	-	11,000
201511-660105	Soccer/Multipurpose Fields (%)	-	6,367	-	-	-
Total Capital - Parks		70,405	78,259	305,750	314,800	309,500

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Capital - Open Space Maintenance						
201522-630004	Lastoska Property Conservation	-	1,168	25,000	25,000	-
201522-630093	Hecla Lake Reservior Improvs	4,791	-	-	-	-
201522-630134	Fishing Pond Dredging & Master Plan	-	-	-	-	35,000
201522-640000	Motor Vehicle/Road Equipment (%)	-	-	33,700	34,980	-
201522-640001	Machinery & Equipment (%)	674	19,924	-	-	-
Total Capital - Open Space Maintenance		5,466	21,092	58,700	59,980	35,000
Capital - Open Space Education & Outreach						
201523-630117	Interpretive Education	1,064	3,995	-	3,750	-
201523-660093	Trail Connections (%)	-	48,862	-	35,000	-
Total Capital - Education & Outreach		1,064	52,857	-	38,750	-
Capital - Open Space Trail Maintenance						
201524-640000	Motor Vehicle/Road Equipment	41,177	-	-	-	-
201524-640001	Machinery & Equipment (%)	5,238	16,894	-	-	-
201524-660252	Coyote Run Slope Mitigation (50%)	-	-	300,000	300,000	-
Total Capital - Open Space Trail Maintenance		46,416	16,894	300,000	300,000	-
Capital - Open Space New Trails						
201528-660015	Open Space & Parks Signs (%)	-	-	-	-	120,000
201528-660067	Hwy 42 Multi-Use Underpass	91,881	328,755	2,291,520	2,247,900	-
201528-660093	Trail Connections (%)	17,590	-	572,010	572,010	-
201528-660201	Trail Projects	9,879	22,493	-	-	37,800
201528-660224	Kestral Trail Connection	1,200	-	-	-	-
Total Capital - Open Space New Trails		120,550	351,247	2,863,530	2,819,910	157,800
Capital - Athletic Fields						
201538-660105	Soccer/Multipurpose Fields (%)	-	9,900	-	-	-
Total Capital - Athletic Fields		-	9,900	-	-	-
Capital - Open Space Acquisition						
201755-610008	Open Space Acquisition	2,065,250	-	-	-	-
Total Capital - Open Space Acquisition		2,065,250	-	-	-	-
Total Open Space & Parks Fund Expenditures		4,534,406	2,798,642	6,413,210	6,425,260	3,527,540
Ending Fund Balance		2,646,825	3,275,092	1,462,512	1,629,422	1,602,072

City of Louisville, Colorado
Conservation Trust - Lottery Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		643,700	488,997	-	-	86,110
Parks Revenue						
202051-433000	Grant Revenues	-	-	60,000	60,000	60,000
202051-435300	State Lottery	200,418	198,925	194,410	248,660	248,660
202051-461100	Interest Earnings	6,281	7,267	340	1,500	2,440
202051-461110	Net Incr (Decr) in Fair Value	(1,319)	198	-	-	-
Total Parks Revenue		205,380	206,390	254,750	310,160	311,100
Total Conservation Trust - Lottery Fund Revenue		205,380	206,390	254,750	310,160	311,100
Administration & Operations						
202120-540410	Prof Serv-Investment Fee	415	239	400	50	400
Total Administration & Operations		415	239	400	50	400
Capital - Parks						
202511-620003	Restroom Improvement Program	162	-	-	-	-
202511-620004	Recreation Campus Restroom	88,639	194,661	-	-	-
202511-630048	Playgrounds (%)	209,981	70,207	224,000	224,000	224,000
202511-630078	Tennis Court Resurfacing	4,800	-	-	-	-
202511-630118	Tennis Court Renovation	29,750	-	-	-	-
202511-630122	Improvements at Cmty Dog Park (40%)	1,744	-	-	-	-
Total Capital - Parks		335,076	264,868	224,000	224,000	224,000
Capital - Open Space Maintenance						
202522-630093	Hecla Lake Aeration	11,841	-	-	-	-
Total Capital - Open Space Maintenance		11,841	-	-	-	-
Capital - Youth Activities						
202531-630118	Tennis Court Renovation (50%)	6,375	-	-	-	-
Total Capital - Youth Activities		6,375	-	-	-	-
Capital - Adult Activities						
202532-630118	Tennis Court Renovation (50%)	6,375	-	-	-	-
Total Capital - Adult Activities		6,375	-	-	-	-
Interfund Transfers						
202910-990303	Transfer to Rec Center Construction	-	430,280	-	-	-
Total Interfund Transfers		-	430,280	-	-	-
Total Conservation Trust - Lottery Fund Expenditures		360,082	695,387	224,400	224,050	224,400
Ending Fund Balance		488,997	-	30,350	86,110	172,810

City of Louisville, Colorado
Cemetery Perpetual Care Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		515,001	554,241	583,564	583,564	615,414
Parks Revenue						
203051-422310	Burial Permits - Restricted	39,567	29,620	28,160	32,150	33,760
203051-461100	Interest Earnings	5,206	9,588	13,390	10,000	12,010
203051-461110	Net Incr (Decr) in Fair Value	(1,240)	262	-	-	-
Total Parks Revenue		43,533	39,469	41,550	42,150	45,770
Total Cemetery Perpetual Care Fund Revenue		43,533	39,469	41,550	42,150	45,770
Administration & Operations						
203120-540410	Prof Serv-Investment Fee	327	297	300	300	300
Total Administration & Operations		327	297	300	300	300
Interfund Transfers						
203910-990204	Transfer to Cemetery Fund	3,966	9,849	13,390	10,000	12,010
Total Interfund Transfers		3,966	9,849	13,390	10,000	12,010
Total Cemetery Perpetual Care Fund Expenditures		4,293	10,147	13,690	10,300	12,310
Ending Fund Balance		554,241	583,564	611,424	615,414	648,874

City of Louisville, Colorado
Cemetery Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		30,152	27,696	33,513	33,513	33,513
Parks Revenue						
204051-422300	Burial Permit	39,567	29,620	28,160	32,150	33,760
204051-433000	Grant Revenues	-	378	-	-	-
204051-448110	Burial Fees (Open & Close)	38,790	38,890	39,830	39,770	41,760
204051-461000	Miscellaneous Revenues	10	-	-	-	-
204051-461100	Interest Earnings	407	510	620	700	640
204051-461110	Net Incr (Decr) in Fair Value	(118)	14	-	-	-
Total Parks Revenue		78,656	69,412	68,610	72,620	76,160
Interfund Transfers						
204001-980101	Xfer from General Fund	67,800	88,870	102,600	120,290	86,750
204001-980203	Tfer fr Cemtry Perpet CareFund	3,966	9,849	13,390	10,000	12,010
Total Interfund Transfers		71,766	98,719	115,990	130,290	98,760
Total Cemetery Fund Revenue		150,421	168,131	184,600	202,910	174,920

Cemetery Administration & Operations

204752-511000	Regular Salaries	51,719	51,266	63,230	63,230	61,290
204752-511100	Variable Salaries	981	1,338	1,400	1,400	1,500
204752-511200	Overtime Pay	2,170	1,811	2,630	2,810	2,760
204752-512000	FICA Expense	4,151	4,106	4,790	4,790	4,910
204752-512100	Retirement Contribution	2,981	2,942	3,620	3,620	3,530
204752-512200	Workers Compensation	1,310	862	1,000	1,000	980
204752-513000	Medical Insurance	7,798	9,710	15,150	15,150	8,800
204752-513100	Dental Insurance	627	808	1,260	1,260	650
204752-513200	Vision Insurance	142	155	210	210	160
204752-513300	Life, AD&D & LTD Insurance	538	548	640	640	620
204752-513400	Employee Assistance Plan	30	28	30	30	30
204752-521100	Computer Supplies-Software	821	-	3,000	-	2,000
204752-522170	Operating Supplies - Tree Repl	820	-	1,000	-	1,000
204752-522500	Non-Capital Furn/Equip/Tools	793	719	1,000	250	1,000
204752-522550	Cremation Vaults	373	1,770	1,500	-	1,500
204752-522900	Miscellaneous Supplies	289	60	500	-	500
204752-523100	Uniforms and Clothing	494	496	580	580	600
204752-532100	Insurance	8,292	9,058	10,600	10,600	11,430
204752-534050	Utility Services-Water	41,136	55,794	47,720	47,720	50,110
204752-535010	Communication Svcs-Cell Phone	415	303	500	500	500
204752-535030	Comm Svcs-Internet/Cable	441	448	500	500	500
204752-536000	Rentals-Equipment	1,059	1,085	1,200	1,200	1,200
204752-538100	Education Expense	279	-	-	-	-
204752-538101	Travel, Training, & Meetings	-	-	300	-	300
204752-540410	Prof Serv-Investment Fee	28	17	50	20	50
204752-540415	Prof Serv-Bank Charges	2,570	2,000	2,000	2,000	2,000
204752-540470	Prof Serv-Recording Fee	3	-	-	-	-
204752-540900	Prof Serv-Other	-	3,095	-	2,420	-
204752-547000	Prof Serv-Mowing	-	6,750	26,200	26,200	1,000
204752-547030	Prof Serv-Landscape Maint.	-	761	1,000	1,000	1,000
204752-547100	Prof Serv - Tree/Hort Maint	4,700	2,700	2,500	1,000	2,500
204752-550020	Parts/Repairs/Maint-Equip	-	-	-	50	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
204752-550030	Parts/Repairs/Maint-Grounds	3,508	2,307	5,000	2,500	5,000
204752-550260	Parts/Repairs/Maint-Ground Irr	-	-	-	800	-
Cemetery Administration & Operations		138,468	160,939	199,110	191,480	167,420
Capital - Parks & Recreation						
204799-630087	General Cemetery Improvements	10,540	-	-	-	-
204799-640000	Motor Vehicle/Road Equipment (%)	-	-	3,250	3,930	-
204799-640001	Machinery & Equipment (%)	3,870	1,375	7,500	7,500	7,500
Total Capital - Parks & Recreation		14,410	1,375	10,750	11,430	7,500
Total Cemetery Fund Expenditures		152,877	162,314	209,860	202,910	174,920
Ending Fund Balance		27,696	33,513	8,253	33,513	33,513

City of Louisville, Colorado
PEG Fee Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		51,275	76,376	7,664	7,664	10,484
Administration & Support Services Revenue						
205010-446010	PEG Fees - Comcast	27,533	28,608	28,000	28,830	29,000
205010-461100	Interest Earnings	616	364	250	100	240
205010-461110	Net Incr (Decr) in Fair Value	(154)	-	-	-	-
Total Administration & Support Services Revenue		27,995	28,972	28,250	28,930	29,240
Interfund Transfers						
205001-980101	Transfer from General Fund	-	70,000	-	-	-
Total Interfund Transfers		-	70,000	-	-	-
Total PEG Fee Fund Revenue		27,995	98,972	28,250	28,930	29,240
Administration & Operations						
205120-540410	Prof Serv-Investment Fee	36	23	50	10	50
205120-600008	PEG Capital	2,858	167,661	-	1,100	-
Total Administration & Operations		2,894	167,684	50	1,110	50
Interfund Transfers						
205910-990101	Transfer to General Fund	-	-	25,000	25,000	25,000
Total Interfund Transfers		-	-	25,000	25,000	25,000
Total PEG Fee Fund Expenditures		2,894	167,684	25,050	26,110	25,050
Ending Fund Balance		76,376	7,664	10,864	10,484	14,674

**City of Louisville, Colorado
Historic Preservation Fund
2020 Budget**

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		1,309,494	1,759,778	2,111,371	2,111,371	2,323,091
Community Design Revenue						
207016-413100	Sales Tax	521,333	527,380	537,930	569,570	551,340
207016-413200	Use Tax - Consumer	59,594	65,129	65,130	76,530	76,530
207016-414100	Use Tax - Auto	53,168	69,580	57,420	59,140	55,000
207016-415100	Use Tax - Building Materials	65,093	78,628	66,480	80,820	64,230
207016-415130	Use Tax - Site Improvements	862	754	900	770	750
207016-432600	State Grant - Historical Found	4,219	-	-	-	-
207016-461100	Interest Earnings	15,751	32,678	32,880	46,060	46,600
207016-461110	Net Incr (Decr) in Fair Value	(3,921)	907	-	-	-
207016-462700	Loan Repayment - Principal	-	-	-	700	-
207016-462710	Loan Repayment - Interest	-	-	-	1,100	-
Total Community Design Revenue		716,099	775,057	760,740	834,690	794,450
Total Historic Preservation Fund Revenue		716,099	775,057	760,740	834,690	794,450
Historic Preservation Administration & Operations						
207540-511000	Regular Salaries	79,589	82,457	90,750	90,750	90,330
207540-511100	Variable Salaries	454	608	240	240	250
207540-511200	Overtime Pay	58	226	180	180	180
207540-512000	FICA Expense	5,832	6,103	6,540	6,540	6,550
207540-512100	Retirement Contribution	5,013	4,943	5,360	5,360	5,360
207540-512200	Workers Compensation	297	312	340	340	450
207540-513000	Medical Insurance	7,998	7,992	9,580	9,580	8,310
207540-513100	Dental Insurance	808	733	810	810	680
207540-513200	Vision Insurance	184	166	170	170	180
207540-513300	Life, AD&D & LTD Insurance	733	758	840	840	830
207540-513400	Employee Assistance Plan	28	27	30	30	30
207540-520100	Office Supplies	36	37	150	20	150
207540-522180	Operating Supplies-Plaques	739	611	1,000	500	1,000
207540-532000	Advertising/Marketing	824	520	-	-	-
207540-532010	Public Education & Outreach	5,066	4,988	6,000	6,000	6,000
207540-532210	Travel	-	1,071	-	-	-
207540-532220	Business and Auto Allowance	192	216	200	200	200
207540-532230	Dues/Subscriptions/Books	246	346	500	500	500
207540-535010	Communication Svcs-Cell Phone	90	99	100	100	100
207540-538100	Education Expense	95	1,668	-	-	-
207540-538101	Travel, Training, & Meetings	-	-	5,000	1,300	5,000
207540-540410	Prof Serv-Investment Fee	931	980	1,200	1,200	1,200
207540-540415	Prof Serv-Bank Charges	156	152	250	250	250
207540-544530	Prof Serv-Presrv Master Plan	39,202	24,730	30,000	-	30,000
Total Historic Preservation Admin & Operations		148,570	139,743	159,240	124,910	157,550
Historic Preservation Incentives						
207541-538420	Contributions & Grants	95,248	181,333	250,000	150,000	250,000
207541-544580	Pre-Landmarking Assessments	21,995	6,900	25,000	25,000	25,000
Total Historic Preservation Incentives		117,243	188,233	275,000	175,000	275,000

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Historic Preservation Acquisitions						
207542-620097	Historical Museum Campus (%)	1	-	-	-	-
207542-620098	Austin Niehoff House Rehab (%)	-	-	82,500	-	-
207542-620109	Miners' Cabins Relocation	-	37,048	208,000	208,000	-
207542-620113	Historical Museum Structural Work (%)	-	-	60,850	60,850	-
207542-630123	Historic Interpretive Signs	-	24,307	-	-	-
207542-650095	Blue Parrot Sign	-	34,133	-	-	-
Total Historic Preservation Acquisitions		1	95,488	351,350	268,850	-
Interfund Transfers						
207910-990101	Transfer to General Fund	-	-	54,210	54,210	55,840
Total Interfund Transfers		-	-	54,210	54,210	55,840
Total Historic Preservation Fund Expenditures		265,815	423,464	839,800	622,970	488,390
Ending Fund Balance		1,759,778	2,111,371	2,032,311	2,323,091	2,629,151

City of Louisville, Colorado
Recreation Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		-	-	-	-	787,900
Recreation Revenue						
208053-413100	Sales Tax	-	-	643,310	681,150	659,350
208053-413200	Use Tax - Consumer	-	-	60,420	70,990	70,990
208053-414100	Use Tax - Auto	-	-	68,900	70,970	66,000
208053-415100	Use Tax - Building Materials	-	-	99,770	72,820	57,870
208053-415130	Use Tax - Site Improvements	-	-	1,350	1,000	980
208053-434400	Senior Grants	-	-	5,000	6,270	5,000
208053-437300	Senior Meals Reimbursement	-	-	50,000	50,000	50,000
208053-445100	Rec Center Membership Fee	-	-	1,017,420	1,578,700	1,657,640
208053-445110	Rec Center Daily User Fees	-	-	120,010	167,970	176,370
208053-445120	Rec Center Merchandise	-	-	2,000	2,100	2,100
208053-445121	Rec Center Nite at the Rec	-	-	44,010	50,750	51,770
208053-445122	Rec Center Nite@Rec Merchandis	-	-	14,500	14,860	15,200
208053-445125	Rec Center Child Care Fees	-	-	12,000	12,000	12,600
208053-445130	Rec Center Concession Fees	-	-	10,000	9,270	10,000
208053-445132	MAC Gym Fees	-	-	46,000	17,000	17,850
208053-445136	Rec Center - Rentals	-	-	36,240	43,000	45,150
208053-445139	Unclassified - Rentals	-	-	33,080	28,000	29,400
208053-445140	Rec Center Swim Lessons	-	-	129,680	84,500	89,990
208053-445141	Rec Center Aquatics Contracted	-	-	30,000	30,000	31,500
208053-445142	Rec Center Aquatics Red Cross	-	-	2,000	3,000	3,000
208053-445143	Rec Center Swim Team	-	-	20,000	20,000	21,000
208053-445145	Memory Square Swim Admission	-	-	36,760	35,000	31,500
208053-445146	Memory Square Swim Lessons	-	-	1,500	15,000	2,000
208053-445150	Rec Center Youth Activity Fees	-	-	224,020	205,000	261,380
208053-445151	Rec Cen Youth Activ Contracted	-	-	45,000	33,000	45,440
208053-445160	Rec Center Adult - Fitness	-	-	170,000	170,000	180,030
208053-445161	Rec Cen Adult Fit Contracted	-	-	45,000	45,000	45,000
208053-445162	Rec Center Adult Fit Red Cross	-	-	300	300	350
208053-445170	Rec Center Youth Sports Fees	-	-	138,080	139,000	146,370
208053-445171	Rec Cen Youth Sports Contractd	-	-	27,850	27,580	28,960
208053-445180	Rec Center Adult Sports Fees	-	-	60,010	40,390	42,410
208053-445190	Senior Fees	-	-	89,250	19,000	20,480
208053-445191	Senior Fees - Contracted	-	-	14,500	14,500	14,500
208053-445193	Senior Meals Contributions	-	-	15,000	16,000	16,500
208053-461100	Interest Earnings	-	-	-	7,000	13,060
208053-462150	Solar Powr Renew Energy Credit	-	-	-	50,000	35,000
208053-465100	Insurance Recovery	-	-	-	80,000	-
208053-492100	Proceeds from Sale of Assets	-	-	-	1,400	-
Total Recreation Revenue		-	-	3,312,960	3,912,520	3,956,740
Interfund Transfers						
208001-980101	Xfer from General Fund	-	-	1,735,360	1,735,360	1,093,530
208001-980301	Tfer from Capital Projs Fund	-	-	125,000	125,000	127,500
Total Interfund Transfers		-	-	1,860,360	1,860,360	1,221,030
Total Recreation Fund Revenue		-	-	5,173,320	5,772,880	5,177,770
Central Fund-Wide Charges						
208110-532100	Insurance	-	-	43,720	43,720	48,090
Total Central Fund-Wide Charges		-	-	43,720	43,720	48,090

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Recreation Center Building Maintenance						
208442-511000	Regular Salaries	-	-	125,400	125,400	131,180
208442-511200	Overtime Pay	-	-	600	1,600	600
208442-512000	FICA Expense	-	-	8,960	8,960	9,640
208442-512100	Retirement Contribution	-	-	6,930	6,930	7,250
208442-512200	Workers Compensation	-	-	2,710	2,710	2,950
208442-513000	Medical Insurance	-	-	27,330	27,330	24,580
208442-513100	Dental Insurance	-	-	2,190	2,190	1,970
208442-513200	Vision Insurance	-	-	420	420	420
208442-513300	Life, AD&D & LTD Insurance	-	-	1,230	1,230	1,330
208442-513400	Employee Assistance Plan	-	-	60	60	60
208442-522110	Operating Supplies-Janitorial	-	-	80,930	80,930	80,930
208442-522500	Non-Capital Furn/Equip/Tools	-	-	-	300	-
208442-522900	Miscellaneous Supplies	-	-	3,090	1,500	3,180
208442-523100	Uniforms and Clothing	-	-	350	350	350
208442-532220	Business and Auto Allowance	-	-	50	50	50
208442-534000	Utility Services-Gas	-	-	43,340	75,000	75,000
208442-534010	Utility Services-Electricity	-	-	120,380	170,000	128,800
208442-534020	Utility Service-Trash Removal	-	-	6,180	6,180	6,370
208442-534040	Utility Service-Haz Waste Disp	-	-	520	-	530
208442-534050	Utility Services-Water	-	-	28,840	50,000	50,000
208442-535000	Communication Svcs-Telephone	-	-	2,780	2,780	2,860
208442-535010	Communication Svcs-Cell Phone	-	-	500	500	500
208442-535040	Communication Svcs-T1 Line	-	-	2,270	2,270	2,330
208442-540300	Prof Serv-Custodial	-	-	183,600	183,600	198,290
208442-540900	Prof Serv-Other	-	-	3,920	3,920	3,940
208442-547010	Prof Serv-Pest Control	-	-	1,960	1,960	2,020
208442-550000	Parts/Repairs/Maint-Bldgs/Fac	-	-	10,300	13,600	10,610
208442-550020	Parts/Repairs/Maint-Equip	-	-	5,150	5,150	5,310
208442-550070	Parts/Repairs/Maint-HVAC	-	-	23,690	5,000	24,400
208442-550080	Parts/Repairs/Maint-Elevators	-	-	4,530	4,530	4,670
208442-550100	Parts/Repairs/Maint-Software	-	-	1,550	-	1,580
208442-550130	Parts/Repairs/Maint-Security	-	-	1,030	1,030	1,060
208442-550140	Parts/Repairs/Maint-Painting	-	-	1,030	-	1,060
208442-550150	Parts/Repairs/Maint-Fire Syste	-	-	4,120	4,120	4,240
208442-550160	Parts/Repairs/Maint-Electrical	-	-	1,550	600	1,590
208442-550170	Parts/Repairs/Maint-Plumbing	-	-	5,670	5,670	5,840
208442-550180	Parts/Repairs/Maint-Lighting	-	-	2,580	2,580	2,650
208442-550200	Parts/Repairs/Maint-Pool Syst	-	-	10,300	2,800	10,610
208442-550290	Parts/Repairs/Maint-Rec Ctr An	-	-	41,200	41,200	42,440
208442-580030	Vehicle/Equipment Replacement	-	-	2,700	2,700	2,700
Total Recreation Center Building Maintenance		-	-	769,940	845,150	853,890
Recreation Center Management						
208721-511000	Regular Salaries	-	-	152,280	152,280	155,880
208721-511100	Variable Salaries	-	-	188,290	188,290	196,010
208721-511200	Overtime Pay	-	-	4,400	4,400	4,600
208721-512000	FICA Expense	-	-	26,260	26,260	27,190
208721-512100	Retirement Contribution	-	-	8,620	8,620	8,830
208721-512200	Workers Compensation	-	-	3,490	3,490	3,840
208721-513000	Medical Insurance	-	-	12,990	12,990	14,210
208721-513100	Dental Insurance	-	-	2,640	2,640	2,680
208721-513200	Vision Insurance	-	-	390	390	380
208721-513300	Life, AD&D & LTD Insurance	-	-	1,540	1,540	1,580
208721-513400	Employee Assistance Plan	-	-	60	60	60
208721-520100	Office Supplies	-	-	2,500	2,500	2,500
208721-521000	Computer Supplies	-	-	1,000	500	1,000
208721-522030	Operating Supplies-Medical	-	-	300	10	300
208721-522100	Operating Supplies-Signs	-	-	200	500	200

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
208721-522120	Operating Supplies-Safety	-	-	900	-	900
208721-522500	Non-Capital Furn/Equip/Tools	-	-	8,000	8,000	8,000
208721-522900	Miscellaneous Supplies	-	-	5,000	10,000	10,000
208721-523100	Uniforms and Clothing	-	-	2,500	1,000	2,500
208721-529100	Resale Merchandise	-	-	1,500	1,760	2,000
208721-532200	Printing	-	-	23,500	23,500	23,500
208721-532220	Business and Auto Allowance	-	-	100	100	100
208721-532230	Dues/Subscriptions/Books	-	-	250	800	250
208721-535010	Communication Svcs-Cell Phone	-	-	300	500	300
208721-535030	Comm Svcs-Internet/Cable	-	-	4,000	4,000	3,000
208721-535200	Postage	-	-	7,000	7,000	7,000
208721-540410	Prof Serv-Investment Fee	-	-	-	110	500
208721-540415	Prof Serv-Bank Charges	-	-	-	65,000	65,000
208721-540900	Prof Serv-Other	-	-	55,000	25,000	58,000
208721-550000	Parts/Repairs/Maint-Bldgs/Fac	-	-	3,000	3,000	3,000
208721-550020	Parts/Repairs/Maint-Equip	-	-	9,000	9,000	9,000
208721-550090	Parts/Repairs/Maint-Copiers	-	-	5,000	5,000	5,000
208721-550100	Parts/Repairs/Maint-Software	-	-	6,670	6,670	7,000
208721-580040	Computer Replacement	-	-	2,050	2,050	1,540
Total Recreation Center Management		-	-	538,730	576,960	625,850

Recreation Center Aquatics

208722-511000	Regular Salaries	-	-	260,580	260,580	279,570
208722-511100	Variable Salaries	-	-	290,480	290,480	297,820
208722-511200	Overtime Pay	-	-	8,630	12,500	10,000
208722-512000	FICA Expense	-	-	34,870	34,870	33,870
208722-512100	Retirement Contribution	-	-	14,340	14,340	15,930
208722-512200	Workers Compensation	-	-	6,020	6,020	4,100
208722-513000	Medical Insurance	-	-	55,320	55,320	50,870
208722-513100	Dental Insurance	-	-	4,220	4,220	4,280
208722-513200	Vision Insurance	-	-	620	620	650
208722-513300	Life, AD&D & LTD Insurance	-	-	2,270	2,270	2,840
208722-513400	Employee Assistance Plan	-	-	110	110	150
208722-520100	Office Supplies	-	-	250	510	250
208722-521100	Computer Supplies-Software	-	-	350	-	350
208722-522010	Operating Supplies-Chemicals	-	-	61,500	61,500	65,000
208722-522030	Operating Supplies-Medical	-	-	490	570	490
208722-522100	Operating Supplies-Signs	-	-	280	-	280
208722-522120	Operating Supplies-Safety	-	-	520	520	520
208722-522500	Non-Capital Furn/Equip/Tools	-	-	1,500	1,500	1,500
208722-522900	Miscellaneous Supplies	-	-	2,750	3,100	2,730
208722-523100	Uniforms and Clothing	-	-	1,800	1,800	1,800
208722-532000	Advertising/Marketing	-	-	1,100	1,100	1,100
208722-532200	Printing	-	-	750	750	750
208722-532220	Business and Auto Allowance	-	-	200	200	200
208722-532230	Dues/Subscriptions/Books	-	-	1,500	500	1,500
208722-535010	Communication Svcs-Cell Phone	-	-	70	70	70
208722-538101	Travel, Training, & Meetings	-	-	540	600	540
208722-540900	Prof Serv-Other	-	-	3,180	-	3,180
208722-547050	Prof Serv-Rec Cen Contractors	-	-	31,000	31,000	31,000
208722-547060	Prof Serv - Red Cross	-	-	3,500	5,100	3,500
208722-550020	Parts/Repairs/Maint-Equip	-	-	5,000	1,500	5,000
208722-580040	Computer Replacement	-	-	740	740	560
Total Recreation Center Aquatics		-	-	794,480	792,390	820,400

Fitness & Wellness

208723-511000	Regular Salaries	-	-	102,620	102,620	102,340
208723-511100	Variable Salaries	-	-	203,420	203,420	210,100
208723-511200	Overtime Pay	-	-	4,500	4,500	5,000
208723-512000	FICA Expense	-	-	20,170	20,170	19,130

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
208723-512100	Retirement Contribution	-	-	5,650	5,650	5,900
208723-512200	Workers Compensation	-	-	1,880	4,000	2,220
208723-513000	Medical Insurance	-	-	21,600	21,600	16,510
208723-513100	Dental Insurance	-	-	1,780	1,780	1,430
208723-513200	Vision Insurance	-	-	300	300	310
208723-513300	Life, AD&D & LTD Insurance	-	-	1,020	1,020	1,030
208723-513400	Employee Assistance Plan	-	-	40	40	40
208723-520100	Office Supplies	-	-	1,000	1,000	1,000
208723-522500	Non-Capital Furn/Equip/Tools	-	-	3,000	3,000	3,000
208723-522900	Miscellaneous Supplies	-	-	1,500	1,600	1,500
208723-523100	Uniforms and Clothing	-	-	600	600	600
208723-532000	Advertising/Marketing	-	-	1,100	1,100	1,100
208723-532200	Printing	-	-	60	170	60
208723-532220	Business and Auto Allowance	-	-	150	150	150
208723-532230	Dues/Subscriptions/Books	-	-	3,180	5,850	7,680
208723-535010	Communication Svcs-Cell Phone	-	-	80	80	80
208723-538101	Travel, Training, & Meetings	-	-	810	810	810
208723-547050	Prof Serv-Rec Cen Contractors	-	-	26,000	26,000	26,000
208723-547060	Prof Serv - Red Cross	-	-	1,500	2,600	1,500
208723-580040	Computer Replacement	-	-	190	190	140
Total Fitness & Wellness		-	-	402,150	408,250	407,630
Youth Activities						
208724-511000	Regular Salaries	-	-	114,280	114,280	115,740
208724-511100	Variable Salaries	-	-	134,500	120,000	163,860
208724-511200	Overtime Pay	-	-	1,760	1,760	2,100
208724-512000	FICA Expense	-	-	18,400	18,100	19,240
208724-512100	Retirement Contribution	-	-	6,290	6,290	6,480
208724-512200	Workers Compensation	-	-	1,670	1,670	1,980
208724-513000	Medical Insurance	-	-	20,920	20,920	21,130
208724-513100	Dental Insurance	-	-	1,740	1,740	1,760
208724-513200	Vision Insurance	-	-	80	80	80
208724-513300	Life, AD&D & LTD Insurance	-	-	1,140	1,140	1,150
208724-513400	Employee Assistance Plan	-	-	40	40	40
208724-520100	Office Supplies	-	-	150	150	150
208724-522500	Non-Capital Furn/Equip/Tools	-	-	1,660	1,660	1,660
208724-522900	Miscellaneous Supplies	-	-	14,480	14,480	15,580
208724-523100	Uniforms and Clothing	-	-	700	180	790
208724-532000	Advertising/Marketing	-	-	1,100	1,100	1,100
208724-532200	Printing	-	-	310	310	310
208724-532220	Business and Auto Allowance	-	-	150	150	150
208724-532230	Dues/Subscriptions/Books	-	-	580	810	580
208724-535010	Communication Svcs-Cell Phone	-	-	70	70	70
208724-537410	Rec Center-Special Events	-	-	7,500	7,500	5,500
208724-538101	Travel, Training, & Meetings	-	-	710	710	710
208724-538200	Program Admission Fees	-	-	6,480	6,480	8,640
208724-538310	Youth Advisory Board	-	-	1,000	100	1,000
208724-540900	Prof Serv-Other	-	-	4,100	4,120	6,350
208724-547050	Prof Serv-Rec Cen Contractors	-	-	31,500	31,500	31,820
208724-550020	Parts/Repairs/Maint-Equip	-	-	200	100	200
208724-580040	Computer Replacement	-	-	190	190	140
Total Youth Activities		-	-	371,700	355,630	408,310
Memory Square Pool						
208725-511000	Regular Salaries	-	-	94,550	94,550	104,690
208725-511100	Variable Salaries	-	-	24,470	24,470	24,620
208725-511200	Overtime Pay	-	-	2,500	3,070	2,500
208725-512000	FICA Expense	-	-	7,970	8,440	8,240
208725-512100	Retirement Contribution	-	-	4,690	4,690	5,900
208725-512200	Workers Compensation	-	-	1,130	1,130	1,200

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
208725-513000	Medical Insurance	-	-	19,660	19,660	18,200
208725-513100	Dental Insurance	-	-	1,540	1,540	1,570
208725-513200	Vision Insurance	-	-	230	230	240
208725-513300	Life, AD&D & LTD Insurance	-	-	860	860	1,050
208725-513400	Employee Assistance Plan	-	-	40	40	60
208725-520100	Office Supplies	-	-	130	50	130
208725-522010	Operating Supplies-Chemicals	-	-	8,000	8,230	8,000
208725-522120	Operating Supplies-Safety	-	-	250	1,000	250
208725-522500	Non-Capital Furn/Equip/Tools	-	-	740	1,500	740
208725-522900	Miscellaneous Supplies	-	-	750	420	750
208725-523100	Uniforms and Clothing	-	-	800	-	800
208725-532000	Advertising/Marketing	-	-	1,100	320	1,100
208725-532200	Printing	-	-	-	70	-
208725-532220	Business and Auto Allowance	-	-	100	40	100
208725-535010	Communication Svcs-Cell Phone	-	-	160	50	160
208725-535030	Comm Svcs-Internet/Cable	-	-	310	-	310
208725-538101	Travel, Training, & Meetings	-	-	430	430	430
208725-550020	Parts/Repairs/Maint-Equip	-	-	1,000	19,000	1,000
Total Memory Square Pool		-	-	171,410	189,790	182,040
Youth Sports						
208726-511000	Regular Salaries	-	-	94,610	94,610	95,910
208726-511100	Variable Salaries	-	-	45,090	45,090	46,480
208726-511200	Overtime Pay	-	-	3,000	3,000	3,000
208726-512000	FICA Expense	-	-	10,830	10,830	11,000
208726-512100	Retirement Contribution	-	-	5,210	5,210	5,440
208726-512200	Workers Compensation	-	-	1,400	1,400	1,530
208726-513000	Medical Insurance	-	-	17,580	17,580	17,390
208726-513100	Dental Insurance	-	-	1,480	1,480	1,510
208726-513200	Vision Insurance	-	-	230	230	230
208726-513300	Life, AD&D & LTD Insurance	-	-	940	940	950
208726-513400	Employee Assistance Plan	-	-	30	30	30
208726-520100	Office Supplies	-	-	200	-	200
208726-522500	Non-Capital Furn/Equip/Tools	-	-	100	100	100
208726-522900	Miscellaneous Supplies	-	-	17,980	17,980	15,980
208726-523100	Uniforms and Clothing	-	-	300	-	300
208726-532000	Advertising/Marketing	-	-	1,100	500	1,100
208726-532200	Printing	-	-	-	40	-
208726-532220	Business and Auto Allowance	-	-	170	170	170
208726-532230	Dues/Subscriptions/Books	-	-	480	480	480
208726-535010	Communication Svcs-Cell Phone	-	-	80	80	80
208726-536040	Rentals-Other	-	-	7,500	7,500	7,500
208726-538101	Travel, Training, & Meetings	-	-	1,040	500	1,060
208726-540900	Prof Serv-Other	-	-	4,500	4,500	4,500
208726-547050	Prof Serv-Rec Cen Contractors	-	-	12,000	16,400	12,000
208726-580040	Computer Replacement	-	-	190	190	140
Total Youth Sports		-	-	226,040	228,840	227,080
Adult Sports						
208727-511000	Regular Salaries	-	-	26,260	26,260	27,420
208727-511100	Variable Salaries	-	-	1,240	1,240	1,280
208727-512000	FICA Expense	-	-	2,030	2,030	2,120
208727-512100	Retirement Contribution	-	-	1,450	1,450	1,510
208727-512200	Workers Compensation	-	-	190	190	230
208727-513000	Medical Insurance	-	-	3,690	3,690	3,690
208727-513100	Dental Insurance	-	-	350	350	370
208727-513200	Vision Insurance	-	-	60	60	60
208727-513300	Life, AD&D & LTD Insurance	-	-	240	240	250
208727-513400	Employee Assistance Plan	-	-	10	10	10
208727-520100	Office Supplies	-	-	150	-	150

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
208727-522500	Non-Capital Furn/Equip/Tools	-	-	100	10	100
208727-522900	Miscellaneous Supplies	-	-	2,000	2,170	1,800
208727-532000	Advertising/Marketing	-	-	1,100	500	1,100
208727-532200	Printing	-	-	70	70	70
208727-532220	Business and Auto Allowance	-	-	100	100	100
208727-532230	Dues/Subscriptions/Books	-	-	80	-	80
208727-535010	Communication Svcs-Cell Phone	-	-	80	80	80
208727-538101	Travel, Training, & Meetings	-	-	570	570	570
208727-540900	Prof Serv-Other	-	-	4,000	4,000	4,000
Total Adult Sports		-	-	43,770	43,020	44,990
Seniors						
208728-511000	Regular Salaries	-	-	219,740	219,740	215,870
208728-511100	Variable Salaries	-	-	33,230	33,230	37,710
208728-511200	Overtime Pay	-	-	700	700	700
208728-512000	FICA Expense	-	-	18,350	18,350	18,850
208728-512100	Retirement Contribution	-	-	12,090	12,090	11,910
208728-512200	Workers Compensation	-	-	1,680	1,680	1,810
208728-513000	Medical Insurance	-	-	46,180	46,180	36,090
208728-513100	Dental Insurance	-	-	3,610	3,610	2,630
208728-513200	Vision Insurance	-	-	670	670	610
208728-513300	Life, AD&D & LTD Insurance	-	-	2,130	2,130	2,080
208728-513400	Employee Assistance Plan	-	-	90	90	90
208728-520100	Office Supplies	-	-	920	920	920
208728-522500	Non-Capital Furn/Equip/Tools	-	-	2,500	2,500	1,250
208728-522900	Miscellaneous Supplies	-	-	12,000	12,000	11,500
208728-523100	Uniforms and Clothing	-	-	540	100	540
208728-525100	Auto Expense-Parts & Repairs	-	-	400	8,310	400
208728-525300	Gas & Oil	-	-	300	570	300
208728-532000	Advertising/Marketing	-	-	1,100	1,100	1,100
208728-532200	Printing	-	-	1,500	1,500	1,500
208728-532220	Business and Auto Allowance	-	-	170	170	170
208728-532230	Dues/Subscriptions/Books	-	-	660	660	660
208728-534000	Utility Services-Gas	-	-	4,200	8,000	4,200
208728-534010	Utility Services-Electricity	-	-	8,700	11,000	8,700
208728-535010	Communication Svcs-Cell Phone	-	-	80	80	80
208728-535200	Postage	-	-	1,690	1,000	1,690
208728-538101	Travel, Training, & Meetings	-	-	1,190	700	1,190
208728-540300	Prof Serv-Custodial	-	-	12,500	20,000	12,500
208728-540900	Prof Serv-Other	-	-	2,500	2,500	2,500
208728-547050	Prof Serv-Rec Cen Contractors	-	-	8,000	8,000	8,000
208728-547080	Prof Serv- Senior Transport	-	-	24,000	24,000	24,000
208728-548010	Prof Serv-Bus Service	-	-	37,500	37,500	37,500
208728-550020	Parts/Repairs/Maint-Equip	-	-	2,730	4,400	2,730
208728-580030	Vehicle/Equipment Replacement	-	-	5,800	5,800	5,800
208728-580040	Computer Replacement	-	-	1,120	1,120	840
Total Seniors		-	-	468,570	490,400	456,420
Senior Meals						
208731-511000	Regular Salaries	-	-	50,820	50,820	52,820
208731-511100	Variable Salaries	-	-	1,400	1,400	1,440
208731-511200	Overtime Pay	-	-	150	-	150
208731-512000	FICA Expense	-	-	3,540	3,540	3,690
208731-512100	Retirement Contribution	-	-	2,800	2,800	2,910
208731-512200	Workers Compensation	-	-	360	360	400
208731-513000	Medical Insurance	-	-	14,870	14,870	15,010
208731-513100	Dental Insurance	-	-	1,230	1,230	1,260
208731-513200	Vision Insurance	-	-	160	160	210
208731-513300	Life, AD&D & LTD Insurance	-	-	470	470	490
208731-513400	Employee Assistance Plan	-	-	30	30	30

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
208731-520100	Office Supplies	-	-	100	500	100
208731-522500	Non-Capital Furn/Equip/Tools	-	-	250	250	250
208731-522900	Miscellaneous Supplies	-	-	8,000	8,000	8,000
208731-523100	Uniforms and Clothing	-	-	120	-	120
208731-532000	Advertising/Marketing	-	-	1,100	1,100	1,100
208731-532200	Printing	-	-	60	60	60
208731-532220	Business and Auto Allowance	-	-	170	170	170
208731-532230	Dues/Subscriptions/Books	-	-	170	-	170
208731-535010	Communication Svcs-Cell Phone	-	-	70	70	70
208731-538101	Travel, Training, & Meetings	-	-	730	730	730
208731-540900	Prof Serv-Other	-	-	62,650	62,650	63,250
208731-547070	Prof Serv-Senior Grants	-	-	5,300	5,300	5,300
208731-547080	Prof Serv- Senior Transport	-	-	15,910	15,910	15,910
208731-580040	Computer Replacement	-	-	190	190	140
Total Senior Meals		-	-	170,650	170,610	173,780
Nite at the Rec						
208732-511000	Regular Salaries	-	-	39,720	39,720	40,980
208732-511100	Variable Salaries	-	-	21,410	21,410	21,800
208732-511200	Overtime Pay	-	-	500	-	500
208732-512000	FICA Expense	-	-	4,580	4,580	3,580
208732-512100	Retirement Contribution	-	-	2,190	2,190	2,280
208732-512200	Workers Compensation	-	-	410	1,000	360
208732-513000	Medical Insurance	-	-	4,130	4,130	4,150
208732-513100	Dental Insurance	-	-	340	340	370
208732-513200	Vision Insurance	-	-	80	80	80
208732-513300	Life, AD&D & LTD Insurance	-	-	370	370	380
208732-513400	Employee Assistance Plan	-	-	10	10	10
208732-520100	Office Supplies	-	-	100	260	100
208732-522900	Miscellaneous Supplies	-	-	8,000	8,150	8,000
208732-523100	Uniforms and Clothing	-	-	700	300	700
208732-532000	Advertising/Marketing	-	-	1,100	500	1,100
208732-532200	Printing	-	-	10	40	10
208732-532220	Business and Auto Allowance	-	-	170	170	170
208732-532230	Dues/Subscriptions/Books	-	-	50	-	50
208732-535010	Communication Svcs-Cell Phone	-	-	80	80	80
208732-536040	Rentals-Other	-	-	15,000	10,000	15,000
208732-538101	Travel, Training, & Meetings	-	-	620	620	620
208732-540900	Prof Serv-Other	-	-	6,000	6,000	6,000
Total Nite at the Rec		-	-	105,570	99,950	106,320
Memory Square Building Maintenance						
208737-511000	Regular Salaries	-	-	7,910	7,910	8,060
208737-511200	Overtime Pay	-	-	100	200	100
208737-512000	FICA Expense	-	-	590	590	610
208737-512100	Retirement Contribution	-	-	440	440	450
208737-512200	Workers Compensation	-	-	180	180	200
208737-513000	Medical Insurance	-	-	1,060	1,060	1,300
208737-513100	Dental Insurance	-	-	80	80	90
208737-513200	Vision Insurance	-	-	20	20	20
208737-513300	Life, AD&D & LTD Insurance	-	-	80	80	80
208737-513400	Employee Assistance Plan	-	-	-	10	-
208737-522110	Operating Supplies-Janitorial	-	-	1,030	1,680	1,060
208737-522500	Non-Capital Furn/Equip/Tools	-	-	-	50	-
208737-522900	Miscellaneous Supplies	-	-	260	50	270
208737-523100	Uniforms and Clothing	-	-	50	50	50
208737-534000	Utility Services-Gas	-	-	7,700	7,700	8,240
208737-534010	Utility Services-Electricity	-	-	8,450	8,450	9,050
208737-534020	Utility Service-Trash Removal	-	-	520	1,500	530
208737-534050	Utility Services-Water	-	-	6,180	2,000	6,370

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
208737-535000	Communication Svcs-Telephone	-	-	1,550	1,550	1,590
208737-535010	Communication Svcs-Cell Phone	-	-	70	70	70
208737-540300	Prof Serv-Custodial	-	-	3,800	3,800	3,800
208737-550000	Parts/Repairs/Maint-Bldgs/Fac	-	-	2,320	500	2,390
208737-550020	Parts/Repairs/Maint-Equip	-	-	1,030	500	1,060
208737-550070	Parts/Repairs/Maint-HVAC	-	-	260	-	270
208737-550100	Parts/Repairs/Maint-Software	-	-	140	-	140
208737-550130	Parts/Repairs/Maint-Security	-	-	8,000	100	8,000
208737-550140	Parts/Repairs/Maint-Painting	-	-	260	-	270
208737-550160	Parts/Repairs/Maint-Electrical	-	-	260	10	270
208737-550170	Parts/Repairs/Maint-Plumbing	-	-	1,030	230	1,060
208737-550180	Parts/Repairs/Maint-Lighting	-	-	260	-	270
208737-550200	Parts/Repairs/Maint-Pool Syst	-	-	1,030	250	1,060
Total Memory Square Building Maintenance		-	-	54,660	39,060	56,730
Athletic Fields Maintenance						
208754-511000	Regular Salaries	-	-	41,740	41,740	43,510
208754-511100	Variable Salaries	-	-	1,400	1,400	1,500
208754-511200	Overtime Pay	-	-	1,840	1,840	1,930
208754-512000	FICA Expense	-	-	3,330	3,330	3,470
208754-512100	Retirement Contribution	-	-	2,400	2,400	2,500
208754-512200	Workers Compensation	-	-	660	2,000	710
208754-513000	Medical Insurance	-	-	6,440	6,440	6,320
208754-513100	Dental Insurance	-	-	560	560	600
208754-513200	Vision Insurance	-	-	110	110	110
208754-513300	Life, AD&D & LTD Insurance	-	-	420	420	430
208754-513400	Employee Assistance Plan	-	-	20	20	20
208754-522010	Operating Supplies-Chemicals	-	-	250	50	250
208754-522120	Operating Supplies-Safety	-	-	250	100	250
208754-522170	Operating Supplies - Tree Repl	-	-	2,500	-	2,500
208754-522190	Operating Supplies-Ballfield	-	-	6,000	7,950	6,000
208754-522500	Non-Capital Furn/Equip/Tools	-	-	1,700	940	1,700
208754-522900	Miscellaneous Supplies	-	-	1,000	500	1,000
208754-523100	Uniforms and Clothing	-	-	790	790	830
208754-532220	Business and Auto Allowance	-	-	250	100	250
208754-534010	Utility Services-Electricity	-	-	25,000	25,000	25,000
208754-534020	Utility Service-Trash Removal	-	-	1,500	500	1,500
208754-534050	Utility Services-Water	-	-	40,000	6,000	40,000
208754-535010	Communication Svcs-Cell Phone	-	-	250	250	250
208754-535030	Comm Svcs-Internet/Cable	-	-	-	50	-
208754-536000	Rentals-Equipment	-	-	6,000	6,000	6,000
208754-538101	Travel, Training, & Meetings	-	-	500	200	500
208754-540300	Prof Serv-Custodial	-	-	7,340	800	7,340
208754-540900	Prof Serv-Other	-	-	20,000	10,000	20,000
208754-547030	Prof Serv-Landscape Maint.	-	-	1,000	1,000	1,000
208754-550000	Parts/Repairs/Maint-Bldgs/Fac	-	-	1,500	78,000	1,500
208754-550020	Parts/Repairs/Maint-Equip	-	-	1,000	300	1,000
208754-550030	Parts/Repairs/Maint-Grounds	-	-	5,000	5,000	5,000
208754-550260	Parts/Repairs/Maint-Ground Irr	-	-	2,500	11,100	2,500
Total Athletic Fields Maintenance		-	-	183,250	214,890	185,470
Capital - Senior Services						
208533-640138	Rec Center Pool Table Replacements	-	-	-	-	10,000
Total Capital - Senior Services		-	-	-	-	10,000
Capital - Aquatics						
208535-620122	Rec Center Pool Plaster	-	-	-	-	79,000
208535-620123	Memory Square Plaster	-	-	105,000	105,300	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
208535-640137	Memory Square Pool Safety Cover	-	-	16,000	16,000	-
208535-640139	Rec Center Pool Vacuums	-	-	-	-	12,000
208535-630148	Memory Square Pool Play Feature	-	-	13,000	12,150	-
Total Capital - Aquatics		-	-	134,000	133,450	91,000
Capital - Athletic Fields						
208538-610009	Sports Complex Infield Improvements	-	-	80,000	80,000	-
208538-630152	Replace Miners Field Scoreboard	-	-	40,000	40,000	-
208538-630153	Rebuild Cleo Dugout Roof	-	-	25,000	25,000	-
Total Capital - Athletic Fields		-	-	145,000	145,000	-
Capital - Recreation Center Building						
208539-620121	Rec Center Gym Curtain Replacement	-	-	15,000	15,000	-
208539-620124	MAC Gym Curtain	-	-	45,000	45,000	-
208539-630149	Rec Center Interior and Exterior Signage	-	-	60,000	60,000	-
208539-640123	Rec Center Equipment Replacement	-	-	70,000	76,110	70,000
208539-640136	Rec Center Adjustable Basketball Hoops	-	-	11,760	11,760	-
Total Capital - Recreation Center Building		-	-	201,760	207,870	70,000
Total Recreation Center Fund Expenditures		-	-	4,825,400	4,984,980	4,768,000
Ending Fund Balance		-	-	347,920	787,900	1,197,670

City of Louisville, Colorado
Capital Projects Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		3,376,846	4,693,763	6,442,587	6,442,587	3,793,247
General Revenue						
301001-413100	Sales Tax	4,170,574	4,219,043	4,303,420	4,556,570	4,410,760
301001-413101	Sales Tax Business Assistance	(40,565)	(12,745)	(20,540)	(12,230)	(11,210)
301001-413200	Use Tax - Consumer	476,740	521,034	521,030	612,210	612,210
301001-413201	Consumer Use Tax Bus Assist	(33,619)	-	-	-	-
301001-415100	Use Tax - Building Materials	1,563,151	1,886,920	1,596,400	1,939,560	1,541,410
301001-415101	Use Tax - Business Assistance	(8,079)	(20,995)	(93,000)	(166,500)	-
301001-415130	Use Tax - Site Improvements	20,696	18,087	21,530	18,450	18,080
301001-432350	State Grant - Urban Drainage	-	31,186	-	-	-
301001-433000	Grant Revenues	233,234	65,372	4,200,490	4,200,490	1,671,600
301001-441530	Patio Rentals	15,300	24,350	25,000	28,000	25,000
301001-461000	Miscellaneous Revenues	8,029	9,090	5,000	-	5,000
301001-461100	Interest Earnings	40,883	89,605	26,140	100,000	57,620
301001-461110	Net Incr (Decr) in Fair Value	(8,619)	2,260	-	-	-
301001-462110	Lease Revenue - Nextel	21,600	21,600	22,000	22,000	22,000
301001-462120	Lease Revenue - T-Mobile	19,660	16,383	19,660	19,660	19,660
301001-463100	Real Property Rental Income	40,208	40,208	40,210	40,210	40,210
301001-464100	Developer Contribution	438,405	110,000	-	-	-
301001-464107	Fire District Contribution	15,000	-	-	-	-
301001-464111	Capital Contribution from URD	303,952	325,023	637,310	1,188,110	72,000
301001-464120	Land Dedication Fee	-	-	-	282,000	-
301001-492100	Proceeds from Sale of Assets	2,050	10,200	-	-	-
Total General Revenue		7,278,600	7,356,620	11,304,650	12,828,530	8,484,340
Interfund Transfers						
301001-980101	Xfer from General Fund	-	-	1,250,000	1,250,000	-
301001-980302	Tfer from Impact Fee Fund	410,690	947,290	419,600	857,940	309,130
301001-980303	Tfer from Rec Ctr Bond Fund	414,461	-	-	-	-
Total Interfund Transfers		825,151	947,290	1,669,600	2,107,940	309,130
Total Capital Projects Fund Revenue		8,103,751	8,303,910	12,974,250	14,936,470	8,793,470
Central Fund-Wide Charges						
301110-511000	Regular Salaries	282,149	225,707	243,810	243,810	257,550
301110-511100	Variable Salaries	567	331	-	-	-
301110-511200	Overtime Pay	31	3	-	20	-
301110-512000	FICA Expense	20,909	16,859	18,010	18,010	19,010
301110-512100	Retirement Contribution	16,166	12,825	13,770	13,770	14,540
301110-512200	Workers Compensation	1,851	1,433	1,550	1,550	2,090
301110-513000	Medical Insurance	35,784	26,169	28,990	28,990	26,990
301110-513100	Dental Insurance	2,719	1,783	1,930	1,930	1,710
301110-513200	Vision Insurance	625	429	450	450	460
301110-513300	Life, AD&D & LTD Insurance	2,751	2,206	2,360	2,360	2,490
301110-513400	Employee Assistance Plan	76	72	80	80	80
301110-532220	Business and Auto Allowance	481	506	500	500	500
301110-535010	Communication Svcs-Cell Phone	700	298	710	710	710
301110-540410	Prof Serv-Investment Fee	2,401	2,620	3,500	3,500	3,500
301110-540415	Prof Serv-Bank Charges	1,557	1,446	3,900	3,900	3,900
Total Central Fund-Wide Charges		368,768	292,687	319,560	319,580	333,530

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Capital - Sustainability						
301103-660025	Decorative Streetlight LED Conversion	-	-	50,000	50,000	135,000
301103-630131	Recycling Cans for Park Sites (%)	-	-	20,000	20,000	10,000
301103-640030	Electric Vehicle Charging Station	-	-	8,000	8,000	8,000
Total Capital - Sustainability		-	-	78,000	78,000	153,000
Capital - City Clerk						
301112-620115	City Clerk's Office Renovation	-	-	15,000	15,000	-
301112-640120	Scanner - City Clerk	-	8,627	-	-	-
Total Capital - City Clerk		-	8,627	15,000	15,000	-
Capital - Community Design						
301161-600024	BCHA Affordable Housing Assist	-	486,121	-	-	-
301161-660005	Wayfinding	-	1,769	-	-	-
301161-660006	Wayfind-McCaslin & Centenn Val	365	-	-	-	-
301161-660241	Bike Share Program	-	-	10,000	10,000	-
Total Capital - Community Design		365	487,890	10,000	10,000	-
Capital - Historic Preservation						
301165-620098	Austin Niehoff House Rehab (%)	-	-	52,500	-	-
Total Capital - Historic Preservation		-	-	52,500	-	-
Capital - Information Technology						
301173-620092	Surv Upgrades for City Hall	30,000	-	-	-	-
301173-650035	ERP System	55,796	14,583	114,490	114,490	-
301173-650100	NEOGov Learning Management Software	-	-	-	-	24,900
301173-650044	Desktop Prod Software Suite	44,738	-	-	-	-
301173-650090	Rec Center-Copier Replacement	-	-	9,800	9,800	-
301173-650091	Rec Center-RecTrack SW Upgrade	-	6,652	-	-	-
301173-650093	IT Room UPS Upgrade	3,206	-	-	-	-
301173-650097	City-Wide Surveillance Refresh	-	-	124,710	124,710	-
301173-650098	IT Core Switching Fabric Upgrades	-	-	36,500	36,500	-
301173-650099	Storage, Server, & Backup Refresh	-	-	-	-	135,000
301173-660258	Middle Mile Fiber	-	-	200,000	200,000	-
Total Capital - Information Technology		133,741	21,235	485,500	485,500	159,900
Capital - General Facilities						
301191-640118	City Hall Security Improvements	22,855	9,947	-	8,150	-
301191-650094	Furniture & Fixtures - Planning	-	17,850	-	-	-
Total Capital - General Facilities		22,855	27,797	-	8,150	-
Capital - Patrol & Investigations						
301211-620093	Camera System - Police&Courts	-	6,196	-	-	-
301211-620116	Police Dept Basement Restrooms & Lockers	-	-	282,500	282,500	-
301211-620118	Police Dept Basement Sleep Room	-	-	27,000	27,000	-
301211-620125	Police Dept Lobby Security Glass	-	-	20,000	20,000	-
301211-640024	LTE D-Block Radio Program	7,346	11,560	11,100	11,100	-
301211-640026	Handheld Portable Radio Replac	-	44,396	-	-	-
301211-640106	Body Cams	20,832	-	24,170	24,170	-
301211-640114	FM Radio Stations	25,446	169	6,000	6,000	5,000
301211-640115	Hazardous Waste Stg Container	1,756	829	-	-	-
301211-640122	Automated License Plate Reader	-	21,195	-	-	-
301211-640124	Handheld 700-800 Portable Radios	-	-	15,420	15,420	-
301211-650000	Office Furniture and Fixtures	2,984	-	-	-	-
301211-650027	Toughbook, Pntrs, Dockng Stns	7,408	-	8,000	8,000	-
301211-650089	Police/Courts Records Mgmt Sys	-	-	300,000	300,000	-
Total Capital - Patrol & Investigations		65,772	84,345	694,190	694,190	5,000

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Capital - Code Enforcement						
301212-650000	Office Furniture and Fixtures	157	-	-	-	-
Total Capital - Code Enforcement		157	-	-	-	-
Capital - Municipal Court						
301216-620093	Camera System - Police&Courts	-	6,196	-	-	-
301216-620111	Court Security Project	-	11,111	-	-	-
Total Capital - Municipal Court		-	17,307	-	-	-
Capital - Police Department Building Maintenance						
301219-610010	Police Dept Parking Lot Repaving	-	-	35,000	35,000	-
301219-620120	Police Dept Electrical Work	-	-	25,000	25,000	-
301219-660276	Police Dept Concrete Replacement	-	-	199,000	199,000	-
Total Capital - Police Department Building Maintenance		-	-	259,000	259,000	-
Capital - Planning & Engineering						
301311-630138	Bus Stop Improvements	-	-	157,000	157,000	-
301311-630139	Street Lighting Safety Upgrades	-	-	40,000	41,620	-
301311-660202	Railroad Quiet Zones	208,533	138,121	3,317,900	3,317,900	-
301311-660227	SH 42: Hecla Dr Traffic Signal	-	24,592	39,710	-	-
301311-660239	SBR Connectivity Feasibility S	3,270	90,267	35,030	34,760	-
Total Capital - Planning & Engineering		211,804	252,980	3,589,640	3,551,280	-
Capital - Transportation						
301312-630120	Bus then Bike Shelter	-	-	-	25,000	-
301312-630141	ADA Parking Improvements	-	-	15,000	15,000	75,000
301312-630142	Traffic Mitigation	-	-	25,000	25,000	25,000
301312-630144	Transportation Master Plan First Steps	-	-	1,000,000	1,000,000	3,000,000
301312-640001	Machinery & Equipment (%)	-	-	5,030	5,030	-
301312-650038	Lucity Software (%)	24,834	27,034	-	-	-
301312-660012	Pavement Booster Program	955,688	1,820,376	5,028,130	5,028,130	4,840,000
301312-660022	Concrete Replacement	77,203	87,496	75,000	75,000	75,000
301312-660026	Street Reconstruction	2,145,346	2,120,908	-	-	-
301312-660064	Bridge Inspection Follow-Up Repairs	-	-	30,000	30,000	100,000
301312-660066	Bridge Reconstruction Projects	40	-	-	-	-
301312-660068	South Street Underpass (%)	898,144	75,108	184,250	184,250	-
301312-660074	Traffic Signals	58,259	10	-	-	-
301312-660079	SH42 Short Intersection Design	188,066	45,803	153,550	153,550	-
301312-660203	Contract Striping w/Epoxy Pain	-	75,117	-	50	-
301312-660222	SH42 Short Intersection Construction	39,946	199,470	3,279,840	3,279,840	-
301312-660226	Downtown Clay/Concrete Paver	93,279	5,510	119,490	119,490	-
301312-660242	Campus Drive Alignment Study	11,324	6,655	-	-	-
301312-660247	DRCOG Traffic Signal Improvts	-	-	50,000	50,000	-
301312-660248	US36 BRT Pedestrian Improvements	-	914	-	-	-
301312-660253	Kestral N&E Boundary Walk	-	26,314	-	-	-
301312-660255	SH42 & Hecla Drive Traffic Signal	-	-	400,000	-	-
301312-660256	Downtown Ornamental Light Replacement	-	-	70,000	70,000	72,000
301312-660257	Downtown Surface Parking Expansion	-	-	100,000	-	-
Total Capital - Transportation		4,492,130	4,490,713	10,535,290	10,060,340	8,187,000
Capital - Streetscapes						
301313-630101	Irrigation Clock Replacements (%)	-	-	20,000	20,000	-
301313-630140	Downtown Tree Grate Conduit Replacement	-	-	26,000	26,000	28,000
301313-630145	Subdivision Entry Landscape Improvements	-	-	7,000	7,000	57,000
301313-640000	Motor Vehicle/Road Equipment (%)	-	-	26,000	31,400	-
301313-640001	Machinery & Equipment (%)	-	-	7,500	7,500	7,500
301313-660103	Median Improvements	-	19,768	275,000	275,000	275,000
301313-660226	Downtown Clay/Concrete Paver Replacement	-	-	110,000	110,000	110,000
301313-660254	Utility Undergrounding	-	-	680,000	680,000	-
Total Capital - Streetscapes		-	19,768	1,151,500	1,156,900	477,500

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Capital - Snow & Ice Removal						
301314-640001	Machinery & Equipment (%)	-	-	7,500	7,500	7,500
301314-640140	Sander Box Leg Kit	-	-	-	-	22,150
301314-640135	Snow & Ice Attachment	-	-	18,000	18,000	-
Total Capital - Snow & Ice Removal		-	-	25,500	25,500	29,650
Capital - Parks						
301511-630048	Playground Replacement (%)	-	-	56,000	56,000	56,000
301511-630067	Heritage Restroom Renovation	-	-	28,000	28,000	200,000
301511-630151	Miners Field Fencing Upgrade (%)	-	-	44,000	44,000	-
Total Capital - Parks		-	-	128,000	128,000	256,000
Capital - Open Space Trail Maintenance						
301524-660252	Coyote Run Slope Mitigation (50%)	-	-	300,000	300,000	-
Total Capital - Open Space Trail Maintenance		-	-	300,000	300,000	-
Capital - Open Space New Trails						
301528-660015	Open Space & Parks Signs (%)	-	-	-	-	120,000
301528-660068	South Street Underpass (%)	898,144	74,792	92,640	92,640	-
301528-660069	BNSF RR Underpass/N Drainage (%)	(25,965)	7,730	1,283,500	-	-
Total Capital - Open Space New Trails		872,179	82,522	1,376,140	92,640	120,000
Capital - Youth Activities						
301531-630127	Miners Field Fencing Upgrade (%)	-	-	-	-	22,000
Total Capital - Youth Activities		-	-	-	-	22,000
Capital - Adult Activities						
301532-630127	Miners Field Fencing Upgrade (%)	-	-	-	-	22,000
301532-640046	Fitness Equipment	51,192	66,454	22,360	22,360	-
Total Capital - Adult Activities		51,192	66,454	22,360	22,360	22,000
Capital - Aquatics						
301535-640056	Pool Boiler	10,335	-	-	-	-
301535-640109	Rec Center - Lap Line Replacem	167	-	-	-	-
301535-640119	Memory Square Pump Replacement	8,135	-	-	-	-
Total Capital - Aquatics		18,637	-	-	-	-
Capital - Golf Course						
301537-640000	Motor Vehicle/Road Equipment (%)	-	-	3,250	4,000	-
Total Capital - Golf Course		-	-	3,250	4,000	-
Capital - Recreation Center Building						
301539-620104	Rec Center Design	218,314	-	-	-	-
301539-620105	Rec Center Construction Mgmt	98,625	-	-	-	-
301539-620106	Rec Center Construction	4,277	-	-	-	-
Total Capital - Recreation Center Building		321,215	-	-	-	-
Capital - Library Services						
301551-620100	Library Building Automation	4,491	99,922	-	-	-
301551-650083	Comprise/SAM Server Upgrade	9,714	-	-	-	-
301551-650084	Card Access for Library Doors	27,063	-	-	-	-
301551-650085	Digitize Louisville Times	73,634	-	-	-	-
301551-650086	Early Literacy Center	9,338	-	-	-	-
301551-650087	Upgrade Makerspace	-	-	-	-	15,000
301551-650088	Library Tween Space	2,351	-	-	-	-
301551-620036	Library Building Improvements	-	95,513	14,490	16,820	-
Total Capital - Library Services		126,591	195,435	14,490	16,820	15,000

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Capital - Museum Services						
301552-620097	Historical Museum Campus (%)	28,152	-	20,850	20,850	165,400
301552-620101	Jacoe Store Heating and Coolin	11,220	-	-	-	-
301552-650087	Makerspace Improvements	10,832	-	-	-	-
301552-620038	Museum Campus Building Improvements	-	8,145	51,210	51,210	-
301552-620113	Historical Museum Structural Work (%)	-	-	60,850	60,850	-
Total Capital - Museum Servcies		50,204	8,145	132,910	132,910	165,400
Capital - Cultural Arts & Special Events						
301553-620010	Steinbaugh Pavilion Improvs	-	35,820	-	-	-
301553-620084	ADA Accessibility- Arts Center	18,552	-	-	-	-
301553-620091	Ctr for the Arts - ADA & Stor	32,676	-	-	-	-
301553-620114	Center for the Arts Restoration	-	-	46,620	46,620	-
301553-630136	Community Park Stage Improvements	-	-	24,000	24,000	-
301553-640001	Machinery & Equipment (%)	-	-	5,020	5,020	-
Total Capital - Cultural Arts & Special Events		51,228	35,820	75,640	75,640	-
Capital - Business Retention & Development						
301651-630137	Downtown Patio Program Expansion	-	-	25,000	25,000	25,000
301651-650006	Downtown Patios	-	68,260	-	-	-
Total Capital - Business Retention & Development		-	68,260	25,000	25,000	25,000
Interfund Transfers						
301910-990208	Transfer to Recreation Fund	-	-	125,000	125,000	127,500
301910-990303	Transfer to Rec Center Construction	-	395,100	-	-	-
Total Interfund Transfers		-	395,100	125,000	125,000	127,500
Total Capital Projects Fund Expenditures		6,786,835	6,555,086	19,418,470	17,585,810	10,098,480
Ending Fund Balance		4,693,763	6,442,587	(1,633)	3,793,247	2,488,237

City of Louisville, Colorado
Impact Fee Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		935,664	962,599	526,941	526,941	69,641
General Revenue						
302001-461100	Interest Earnings	12,448	26,231	1,750	15,000	13,300
302001-461110	Net Incr (Decr) in Fair Value	(3,438)	746	-	-	-
Total General Revenue		9,010	26,977	1,750	15,000	13,300
Administration & Support Services Revenue						
302010-446200	Impact Fee - Municipal Govt	86,944	-	-	-	-
Total Administration & Support Services Revenue		86,944	-	-	-	-
Transportation Revenue						
302031-446100	Impact Fee - Transportation	269,508	456,677	407,060	343,100	292,050
Total Transportation Revenue		269,508	456,677	407,060	343,100	292,050
Parks Revenue						
302051-446500	Impact Fee - Parks and Trails	173,437	216,560	359,300	185,560	338,070
Total Parks Revenue		173,437	216,560	359,300	185,560	338,070
Recreation Revenue						
302053-446600	Impact Fee - Recreation	49,179	-	-	-	-
Total Recreation Revenue		49,179	-	-	-	-
Cultural Services Revenue						
302055-446400	Impact Fee - Library	26,732	28,784	-	24,680	-
Total Cultural Services Revenue		26,732	28,784	-	24,680	-
Total Impact Fee Fund Revenue		614,810	728,998	768,110	568,340	643,420
Administration & Operations						
302120-540410	Prof Serv-Investment Fee	962	796	1,000	700	1,000
302120-580303	Refund Interest on Overpayment	2,273	-	-	-	-
Total Administration & Operations		3,235	796	1,000	700	1,000
Interfund Transfers						
302910-990201	Transfer to Open Space & Parks	173,950	216,570	353,400	167,000	327,620
302910-990303	Transfer to Rec Center Construction	-	-	247,500	247,410	-
302910-990304	Transfer to Cap Project-Lib	52,960	95,510	3,990	301,740	3,100
302910-990306	Transfer to Cap Project-Rec	-	395,100	-	-	-
302910-990307	Transfer to Cap Project-Transp	270,020	456,680	415,610	308,790	306,030
302910-990308	Transfer to Cap Project-Mu Gov	87,710	-	-	-	-
Total Interfund Transfers		584,640	1,163,860	1,020,500	1,024,940	636,750
Total Impact Fee Fund Expenditures		587,875	1,164,656	1,021,500	1,025,640	637,750
Ending Fund Balance		962,599	526,941	273,551	69,641	75,311

City of Louisville, Colorado
Recreation Center Construction Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		-	25,211,532	2,827,427	2,827,427	266,137
Recreation Revenue						
303053-433000	Grant Revenue	-	387,891	522,110	505,820	-
303053-461100	Interest Earnings	205,747	336,365	-	15,000	-
303053-461110	Net Incr (Decr) in Fair Value	(83)	2,981	-	-	-
303053-464110	Contribution from HPF	-	90,171	-	23,330	-
303053-465100	Insurance Recovery	-	897,104	285,510	285,510	-
303053-493100	Bond Proceeds	26,653,454	-	-	-	-
303053-493110	Bond Premium	1,846,241	-	-	-	-
Total Recreation Revenue		28,705,359	1,714,513	807,620	829,660	-
Interfund Transfers						
303001-980101	Transfer from General Fund	-	1,500,000	-	-	-
303001-980202	Transfer from Lottery Fund	-	430,280	-	-	-
303001-980301	Transfer from Capital Projects Fund	-	395,100	-	-	-
303001-980302	Transfer from Impact Fee Fund	-	-	247,500	247,410	-
Total Interfund Transfers		-	2,325,380	247,500	247,410	-
Total Recreation Center Bond Fund Revenue		28,705,359	4,039,893	1,055,120	1,077,070	-
Recreation Center Construction Administration & Ops						
303110-540410	Prof Serv-Investment Fee	3	-	-	750	-
303110-540415	Prof Serv-Bank Charges	396	725	-	-	-
Total Recreation Center Construction Admin & Ops		399	725	-	750	-
Debt Service						
303111-570800	Bond Issuance Costs	192,839	-	-	-	-
Total Debt Service		192,839	-	-	-	-
Capital Outlay - Recreation						
303120-620104	Rec Center Design	839,370	367,605	-	-	-
303120-620105	Rec Center Construction Mgmt	116,250	116,688	-	-	-
303120-620106	Rec Center Construction	1,930,508	25,938,981	3,637,610	3,637,610	-
Total Capital Outlay - Recreation		2,886,128	26,423,273	3,637,610	3,637,610	-
Interfund Transfers						
303910-990301	Transfer to Capital Projects Fund	414,461	-	-	-	-
Total Interfund Transfers		414,461	-	-	-	-
Total Recreation Center Bond Fund Expenditures		3,493,827	26,423,998	3,637,610	3,638,360	-
Ending Fund Balance		25,211,532	2,827,427	244,937	266,137	266,137

City of Louisville, Colorado
Library Debt Service Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		738,419	787,513	-	-	-
General Revenue						
401001-411000	Property Tax	824,429	566,465	-	-	-
401001-461100	Interest Earnings	10,776	7,940	-	-	-
401001-461110	Net Incr (Decr) in Fair Value	(1,748)	-	-	-	-
Total General Revenue		833,457	574,405	-	-	-
Total Debt Service Fund Revenue		833,457	574,405	-	-	-
Debt Service						
401111-538250	Bond Maint Fees-Paying Agent	275	275	-	-	-
401111-540410	Prof Serv-Investment Fee	689	527	-	-	-
401111-570100	Principal-Bonds	705,000	1,310,000	-	-	-
401111-570500	Interest-Bonds	78,400	51,115	-	-	-
Total Debt Service		784,364	1,361,917	-	-	-
Total Debt Service Fund Expenditures		784,364	1,361,917	-	-	-
Ending Fund Balance		787,513	-	-	-	-

City of Louisville, Colorado
Recreation Center Debt Service Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Fund Balance		-	4,194	14,604	14,604	35,794
General Revenue						
402001-411000	Property Tax	-	1,747,796	1,751,430	1,748,740	1,894,150
402001-461100	Interest Earnings	4,194	3,214	620	15,000	36,670
402001-493100	Bond Proceeds	561,546	-	-	-	-
Total General Revenue		565,740	1,751,010	1,752,050	1,763,740	1,930,820
Total Debt Service Fund Revenue		565,740	1,751,010	1,752,050	1,763,740	1,930,820
Debt Service						
402111-538250	Bond Maint Fees-Paying Agent	-	300	300	300	300
402111-540410	Prof Serv-Investment Fee	-	-	-	250	300
402111-570100	Principal-Bonds	-	665,000	680,000	680,000	705,000
402111-570500	Interest-Bonds	561,546	1,075,300	1,062,000	1,062,000	1,034,800
Total Debt Service		561,546	1,740,600	1,742,300	1,742,550	1,740,400
Total Debt Service Fund Expenditures		561,546	1,740,600	1,742,300	1,742,550	1,740,400
Ending Fund Balance		4,194	14,604	24,354	35,794	226,214

City of Louisville, Colorado
Water Utility Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Working Capital (Budget Basis)		14,666,139	17,896,803	15,103,253	15,103,253	11,104,043
Utilities Revenue						
501032-431500	FEMA Grant - 2013 Flood	131,664	-	-	-	-
501032-433000	Grant Revenues	203,517	-	-	-	-
501032-443010	Unclassified Charges for Servs	63,515	70,442	63,520	63,520	63,520
501032-443100	Commercial Users Fee	2,368,860	2,739,316	2,394,000	2,341,580	2,383,920
501032-443200	Residential User Fee	3,387,638	3,574,527	3,306,000	3,233,620	3,292,080
501032-443610	Tap Fees	4,659,014	1,647,686	3,282,870	2,512,640	2,585,600
501032-443900	Delinquent Charges	31,110	31,873	31,110	31,110	31,110
501032-461000	Miscellaneous Revenues	66,807	39,841	50,000	39,380	50,000
501032-461100	Interest Earnings	179,576	273,448	255,980	269,810	210,620
501032-461110	Net Incr (Decr) in Fair Value	(41,991)	7,012	-	-	-
501032-462140	Water Lease User Fees	11,603	13,332	-	1,500	-
501032-462150	Solar Powr Renew Energy Credit	109,617	96,225	62,000	62,000	62,000
501032-463100	Real Property Rental Income	40,208	40,208	40,210	40,210	40,210
501032-464100	Developer Contribution	50,625	-	-	-	-
501032-464109	Contribution from Northern Water	-	-	-	32,750	-
501032-465100	Insurance Recovery	-	58,984	-	65,880	-
501032-492100	Proceeds from Sale of Assets	-	1,000	-	-	-
Total Utilities Revenue		11,261,763	8,593,893	9,485,690	8,694,000	8,719,060
Total Water Utility Fund Revenue		11,261,763	8,593,893	9,485,690	8,694,000	8,719,060
Central Fund-Wide Charges						
501110-511000	Regular Salaries	297,958	290,458	324,490	324,490	333,020
501110-511100	Variable Salaries	1,657	2,007	-	-	-
501110-511200	Overtime Pay	817	837	1,000	1,060	1,000
501110-512000	FICA Expense	20,865	20,471	22,460	22,460	22,820
501110-512100	Retirement Contribution	21,658	19,180	20,780	20,780	21,410
501110-512200	Workers Compensation	1,914	1,872	1,960	1,960	2,610
501110-513000	Medical Insurance	32,746	27,983	33,150	33,150	29,710
501110-513100	Dental Insurance	2,645	2,081	2,430	2,430	2,190
501110-513200	Vision Insurance	518	432	490	490	480
501110-513300	Life, AD&D & LTD Insurance	2,451	2,445	2,770	2,770	2,780
501110-513400	Employee Assistance Plan	63	60	80	80	80
501110-520100	Office Supplies	-	-	80	-	80
501110-532100	Insurance	44,976	49,129	63,480	63,480	48,420
501110-532220	Business and Auto Allowance	2,367	2,611	2,560	2,560	2,560
501110-535010	Communication Svcs-Cell Phone	495	516	500	500	500
501110-538170	Refunds	3,600	3,888	3,600	3,600	3,600
501110-540100	Prof Serv-Audit	16,063	15,138	20,000	20,000	20,000
501110-540410	Prof Serv-Investment Fee	10,286	8,548	6,300	6,300	6,300
501110-540415	Prof Serv-Bank Charges	8,614	9,937	7,200	7,200	7,200
501110-542000	Legal-General	7,059	6,683	7,000	7,000	7,000
Total Central Fund-Wide Charges		476,752	464,275	520,330	520,310	511,760
Utility Billing						
501210-511000	Regular Salaries	26,403	25,121	32,240	32,240	33,010
501210-511200	Overtime Pay	2,396	3,500	3,000	3,000	3,000
501210-512000	FICA Expense	2,270	2,156	2,590	2,590	2,640
501210-512100	Retirement Contribution	1,671	1,581	1,940	1,940	1,980
501210-512200	Workers Compensation	917	859	760	760	900

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
501210-513000	Medical Insurance	4,858	4,444	6,430	6,430	6,510
501210-513100	Dental Insurance	353	301	460	460	460
501210-513200	Vision Insurance	79	83	110	110	110
501210-513300	Life, AD&D & LTD Insurance	281	273	330	330	340
501210-513400	Employee Assistance Plan	15	15	20	20	20
501210-520100	Office Supplies	58	126	100	450	100
501210-523100	Uniforms and Clothing	156	156	170	170	170
501210-532200	Printing	3,145	3,437	4,000	4,560	4,000
501210-535010	Communication Svcs-Cell Phone	139	123	150	150	150
501210-535200	Postage	14,568	13,206	15,000	15,000	15,000
501210-540415	Prof Serv-Bank Charges	35,057	33,697	36,000	22,000	37,000
501210-540900	Prof Serv-Other	36,690	37,708	40,000	40,000	41,500
501210-550020	Parts/Repairs/Maint-Equip	1,000	1,000	1,000	1,000	1,000
501210-550100	Parts/Repairs/Maint-Software	5,610	5,905	6,000	6,200	6,500
Total Utility Billing		135,665	133,692	150,300	137,410	154,390

Water Utility Engineering

501422-511000	Regular Salaries	54,121	49,351	55,990	55,990	59,430
501422-511200	Overtime Pay	329	527	500	500	500
501422-512000	FICA Expense	3,970	3,886	4,130	4,130	4,490
501422-512100	Retirement Contribution	2,896	2,824	3,110	3,110	3,300
501422-512200	Workers Compensation	415	412	450	450	630
501422-513000	Medical Insurance	5,056	5,326	6,930	6,930	5,640
501422-513100	Dental Insurance	442	407	510	510	420
501422-513200	Vision Insurance	107	103	110	110	110
501422-513300	Life, AD&D & LTD Insurance	509	495	530	530	530
501422-513400	Employee Assistance Plan	19	18	20	20	20
501422-520100	Office Supplies	-	101	400	400	460
501422-521000	Computer Supplies	-	-	20	-	20
501422-521100	Computer Supplies-Software	4	221	100	50	100
501422-522120	Operating Supplies-Safety	-	54	60	50	60
501422-522500	Non-Capital Furn/Equip/Tools	-	116	100	500	300
501422-522900	Miscellaneous Supplies	56	141	150	150	230
501422-532200	Printing	235	306	300	300	300
501422-532230	Dues/Subscriptions/Books	105	279	150	800	500
501422-535010	Communication Svcs-Cell Phone	189	229	200	200	200
501422-540910	Prof Serv-Consulting	613	-	200	-	160
501422-550090	Parts/Repairs/Maint-Copiers	499	419	300	300	300
Total Water Utility Engineering		69,564	65,216	74,260	75,030	77,700

Water Plant Operations

501461-511000	Regular Salaries	479,731	521,650	543,690	543,690	521,590
501461-511100	Variable Salaries	-	36,509	50,960	50,960	52,490
501461-511150	Temp/Seasonal Salaries	45,991	-	-	-	-
501461-511200	Overtime Pay	26,424	35,574	26,500	26,500	26,000
501461-512000	FICA Expense	40,266	44,226	45,830	45,830	44,280
501461-512100	Retirement Contribution	27,121	30,732	31,360	31,360	30,120
501461-512200	Workers Compensation	9,603	12,228	10,870	10,870	11,030
501461-513000	Medical Insurance	59,296	73,666	73,430	73,430	84,880
501461-513100	Dental Insurance	5,466	5,866	5,870	5,870	5,860
501461-513200	Vision Insurance	1,332	1,455	1,470	1,470	1,460
501461-513300	Life, AD&D & LTD Insurance	4,653	5,143	5,460	5,460	5,200
501461-513400	Employee Assistance Plan	187	183	230	230	230
501461-520100	Office Supplies	1,287	990	1,500	500	1,550
501461-521000	Computer Supplies	161	405	450	-	450
501461-521100	Computer Supplies-Software	1,809	40	-	1,250	-
501461-521200	Non-Capital Computer Hardware	2,531	1,291	2,000	2,000	2,100
501461-522010	Operating Supplies-Chemicals	254,714	217,328	300,000	300,000	300,000
501461-522020	Operating Supplies-Laboratory	18,242	22,596	30,000	30,000	31,500
501461-522030	Operating Supplies-Medical	9	84	-	-	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
501461-522100	Operating Supplies-Signs	81	467	1,000	1,000	300
501461-522120	Operating Supplies-Safety	2,964	2,504	4,000	4,000	4,200
501461-522500	Non-Capital Furn/Equip/Tools	2,483	2,972	5,000	270	5,000
501461-522900	Miscellaneous Supplies	1,211	1,064	1,500	500	1,580
501461-523100	Uniforms and Clothing	1,948	1,342	2,000	1,000	2,000
501461-525100	Auto Expense-Parts & Repairs	1,505	7,056	5,000	5,000	5,000
501461-525200	Auto Expense-Tires	347	726	1,200	-	1,200
501461-525300	Gas & Oil	4,540	5,703	6,500	6,500	6,500
501461-532200	Printing	3,046	3,854	4,000	4,000	4,250
501461-532230	Dues/Subscriptions/Books	6,587	11,064	6,200	10,930	6,500
501461-535010	Communication Svcs-Cell Phone	1,970	2,226	2,500	2,500	2,500
501461-535030	Comm Svcs-Internet/Cable	624	570	700	700	750
501461-535200	Postage	2,539	3,106	3,000	3,000	3,000
501461-536000	Rentals-Equipment	-	168	250	-	250
501461-536010	Rentals-Uniform	10,679	11,353	12,000	12,000	12,000
501461-537050	Water Week Education	-	411	500	500	750
501461-538100	Education Expense	3,659	6,786	-	-	-
501461-538101	Travel, Training, & Meetings	-	-	8,050	8,050	5,000
501461-538502	BOD TSS Surcharge	32,465	3,079	38,000	1,000	38,000
501461-538999	Other Services and Charges	65	62	-	-	-
501461-540160	Prof Serv-Laboratory	31,796	36,812	40,000	30,000	40,000
501461-540170	Prof Serv-Info Systems	-	20,070	40,000	40,000	40,000
501461-540190	Prof Serv-Lead/Copper	-	7,380	12,000	8,000	13,500
501461-540585	Prof Serv-Sludge Removal	31,193	7,488	55,000	25,000	55,000
501461-540900	Prof Serv-Other	27,690	13,285	20,710	20,710	20,710
501461-540910	Prof Serv-Consulting	1,981	125	2,000	500	2,000
501461-550000	Parts/Repairs/Maint-Bldgs/Fac	153	203,213	51,000	51,000	-
501461-550020	Parts/Repairs/Maint-Equip	166,016	338,052	121,500	121,500	123,000
501461-550030	Parts/Repairs/Maint-Grounds	2,953	5,296	7,000	7,000	7,350
501461-550090	Parts/Repairs/Maint-Copiers	3,929	3,523	4,000	250	4,000
501461-550100	Parts/Repairs/Maint-Software	244	-	15,890	2,860	18,890
501461-580040	Computer Replacement	2,540	2,540	3,250	3,250	2,440
Total Water Plant Operations		1,324,028	1,712,260	1,603,370	1,500,440	1,544,410

Raw Water Operations

501462-511000	Regular Salaries	45,447	51,283	54,090	54,090	51,140
501462-511200	Overtime Pay	2,861	3,879	2,500	2,500	2,550
501462-512000	FICA Expense	3,503	4,037	4,140	4,140	3,930
501462-512100	Retirement Contribution	2,602	3,006	3,110	3,110	2,950
501462-512200	Workers Compensation	868	1,011	1,000	1,000	990
501462-513000	Medical Insurance	6,385	7,860	8,050	8,050	9,330
501462-513100	Dental Insurance	569	607	620	620	620
501462-513200	Vision Insurance	133	146	150	150	150
501462-513300	Life, AD&D & LTD Insurance	455	509	550	550	510
501462-513400	Employee Assistance Plan	23	24	30	30	30
501462-522010	Operating Supplies-Chemicals	2,146	8,825	3,200	3,200	3,360
501462-531000	Ditch Assessment	63,299	71,055	78,000	78,000	81,000
501462-531010	Marshall Lake Assessments	11,246	11,995	15,000	15,000	15,750
501462-531020	Marshall Storage/Carriage Fees	18,355	15,086	60,000	20,000	62,000
501462-531030	NCWCD CBT Annual Assessments	112,647	139,080	115,000	115,000	125,000
501462-531040	Windy Gap Pumping & Carriage	-	-	29,000	-	29,000
501462-531050	NCWCD SWSP Yearly Maintenance	66,573	119,594	200,000	100,000	210,000
501462-531060	NCWCD-SWSP Pumping Charges	-	-	10,000	-	10,500
501462-532210	Travel	561	2,482	1,200	-	-
501462-534010	Utility Services-Electricity	2,524	2,395	10,000	2,000	10,000
501462-535010	Communication Svcs-Cell Phone	60	60	200	100	200
501462-538101	Travel, Training, & Meetings	-	-	-	200	1,400
501462-540550	Prof Serv-Landfill	-	-	3,750	-	3,750
501462-540900	Prof Serv-Other	5	11,279	46,200	46,200	5,250
501462-540910	Prof Serv-Consulting	110,634	132,649	185,000	185,000	185,000

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
501462-540915	Prof Serv-Grant Administration	850	-	-	-	-
501462-542000	Legal-General	5,939	10,525	112,500	25,000	112,500
501462-542028	Legal-Vranesh & Raisch	-	3,978	-	-	-
501462-542032	Legal-Eldora	1,974	95	-	-	-
501462-542036	Legal-Tieken & Hill	5,396	-	-	-	-
501462-542051	Legal-LSV Coal Creek	5,263	1,973	-	-	-
501462-542064	Legal-Windy Gap	-	8,186	-	-	-
501462-542074	Legal-Baseline Res Exchange	2,507	1,994	-	-	-
501462-542075	Legal-Louisville Pipeline	2,378	2,123	-	-	-
501462-542076	Legal-Harper 1st Enlargement	1,946	-	-	-	-
501462-550000	Parts/Repairs/Maint-Bldgs/Fac	-	1,474	2,500	-	2,500
501462-550020	Parts/Repairs/Maint-Equip	3,800	5,315	5,000	10,500	5,000
501462-550030	Parts/Repairs/Maint-Grounds	238	3,786	15,000	5,000	15,000
Total Raw Water Operations		481,185	626,309	965,790	679,440	949,410

Water Distribution

501463-511000	Regular Salaries	226,183	213,746	264,450	264,450	256,800
501463-511200	Overtime Pay	15,455	22,528	20,000	20,000	20,000
501463-512000	FICA Expense	18,787	17,758	20,920	20,920	20,300
501463-512100	Retirement Contribution	13,869	13,077	15,650	15,650	15,220
501463-512200	Workers Compensation	6,032	5,937	5,380	5,380	6,300
501463-513000	Medical Insurance	37,630	34,104	47,400	47,400	47,480
501463-513100	Dental Insurance	2,884	2,451	3,540	3,540	3,450
501463-513200	Vision Insurance	605	605	760	760	760
501463-513300	Life, AD&D & LTD Insurance	2,361	2,261	2,700	2,700	2,650
501463-513400	Employee Assistance Plan	93	92	130	130	130
501463-520100	Office Supplies	1,129	50	250	100	250
501463-521200	Non-Capital Computer Hardware	-	45	100	100	100
501463-522120	Operating Supplies-Safety	1,371	2,151	2,210	2,570	2,500
501463-522240	Meter Pits & Meters	58,763	48,353	65,000	50,000	65,000
501463-522500	Non-Capital Furn/Equip/Tools	6,915	3,128	9,450	9,450	7,750
501463-523100	Uniforms and Clothing	3,433	2,586	3,200	3,200	3,200
501463-525100	Auto Expense-Parts & Repairs	4,757	2,704	5,000	5,000	5,000
501463-525200	Auto Expense-Tires	515	-	1,000	2,700	1,000
501463-525300	Gas & Oil	11,191	16,029	15,000	15,000	18,000
501463-532200	Printing	129	-	-	-	-
501463-532210	Travel	507	93	-	-	-
501463-535010	Communication Svcs-Cell Phone	1,634	1,455	1,700	1,700	1,700
501463-535030	Comm Svcs-Internet/Cable	217	482	240	500	240
501463-538100	Education Expense	4,249	7,419	-	-	-
501463-538101	Travel, Training, & Meetings	-	-	11,540	11,540	11,540
501463-540550	Prof Serv-Landfill	8,813	12,516	9,000	9,000	9,000
501463-540900	Prof Serv-Other	6,305	26,190	43,220	43,220	22,210
501463-540910	Prof Serv-Consulting	6,000	400	5,750	-	5,750
501463-550020	Parts/Repairs/Maint-Equip	9,331	13,007	7,690	3,350	7,750
501463-550060	Parts/Repairs/Maint-Util Lines	6,556	17,435	35,000	25,000	25,000
501463-550100	Parts/Repairs/Maint-Software	6,158	5,388	8,350	8,350	8,350
Total Water Distribution		461,871	471,988	604,630	571,710	567,430

Water Treatment Plant Building Maintenance

501464-511000	Regular Salaries	16,389	15,516	19,740	19,740	20,130
501464-511200	Overtime Pay	150	455	150	500	150
501464-512000	FICA Expense	1,077	1,227	1,470	1,470	1,500
501464-512100	Retirement Contribution	820	855	1,090	1,090	1,120
501464-512200	Workers Compensation	365	374	460	460	490
501464-513000	Medical Insurance	3,173	2,461	2,750	2,750	3,230
501464-513100	Dental Insurance	235	180	200	200	230
501464-513200	Vision Insurance	53	46	50	50	50
501464-513300	Life, AD&D & LTD Insurance	150	139	200	200	210
501464-513400	Employee Assistance Plan	7	6	10	10	10

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
501464-522110	Operating Supplies-Janitorial	743	1,364	1,030	1,030	1,060
501464-522500	Non-Capital Furn/Equip/Tools	10	60	-	50	-
501464-522900	Miscellaneous Supplies	515	1,094	770	770	800
501464-523100	Uniforms and Clothing	72	102	100	100	100
501464-534000	Utility Services-Gas	11,881	8,859	14,980	14,980	16,030
501464-534010	Utility Services-Electricity	115,332	122,318	139,100	139,100	148,840
501464-534020	Utility Service-Trash Removal	2,462	2,952	2,830	2,830	2,920
501464-534040	Utility Service-Haz Waste Disp	2,435	582	2,880	-	2,970
501464-535000	Communication Svcs-Telephone	1,264	1,429	1,550	1,550	1,590
501464-535010	Communication Svcs-Cell Phone	157	114	150	150	150
501464-535040	Communication Svcs-T1 Line	546	549	720	720	740
501464-540300	Prof Serv-Custodial	7,657	7,884	12,610	12,610	12,610
501464-540900	Prof Serv-Other	-	163	100	-	100
501464-547010	Prof Serv-Pest Control	2,501	1,770	2,880	2,880	2,970
501464-550000	Parts/Repairs/Maint-Bldgs/Fac	9,666	10,036	80,850	80,850	15,910
501464-550020	Parts/Repairs/Maint-Equip	-	610	5,000	100	2,650
501464-550070	Parts/Repairs/Maint-HVAC	5,472	992	7,210	100	7,430
501464-550100	Parts/Repairs/Maint-Software	-	-	1,030	-	1,060
501464-550130	Parts/Repairs/Maint-Security	681	25	2,060	100	2,120
501464-550140	Parts/Repairs/Maint-Painting	-	-	1,030	-	1,060
501464-550150	Parts/Repairs/Maint-Fire Syste	118	185	520	-	530
501464-550160	Parts/Repairs/Maint-Electrical	1,860	1,734	2,060	2,060	2,120
501464-550170	Parts/Repairs/Maint-Plumbing	27	504	520	100	530
501464-550180	Parts/Repairs/Maint-Lighting	250	2,400	520	-	530
Total Water Treatment Plant Building Maintenance		186,069	186,986	306,620	286,550	251,940
Debt Service						
501111-538250	Bond Maint Fees-Paying Agent	300	330	500	500	500
501111-570300	Principal-Notes	725,000	745,000	760,000	760,000	785,000
501111-570350	Principal - Capital Leases	54,711	55,928	60,310	60,310	62,960
501111-570600	Interest-Notes	148,028	138,444	120,040	120,040	101,270
501111-570650	Interest - Capital Leases	48,786	47,973	40,970	40,970	38,320
Total Debt Service		976,824	987,674	981,820	981,820	988,050
Replacement Capital - Public Works						
501498-600025	Fire Hydrant Painting	838	23,219	-	-	-
501498-640000	Motor Vehicle/Road Equipment (%)	31,345	32,390	190,500	190,500	-
501498-640001	Machinery & Equipment (%)	-	7,731	9,650	9,650	-
501498-640045	Meters	-	-	168,000	168,000	-
501498-640121	WTP Resvr Treat Boat & Trailer	-	-	25,000	28,140	-
501498-660182	Water Line Replacement	1,684,999	703,172	1,844,000	1,844,000	1,273,000
501498-660205	PRV Replacement	-	31,260	75,000	75,000	-
501498-660221	HBWTP Filter Media Replacement	16,595	133,301	5,000	5,000	-
501498-660234	Tube Settler Replacement	73,437	837,466	380,920	452,590	-
501498-660237	Water Tank Int Structure Maint	-	12,462	92,600	92,600	-
501498-660246	WTP Facility Painting	86,423	105,579	-	-	-
501498-660259	Florde Equipment Replacement	-	-	105,000	105,000	-
501498-668018	HBWTP Flash Mixer Replacement	156,350	7,883	-	-	-
Total Replacement Capital - Public Works		2,049,987	1,894,462	2,895,670	2,970,480	1,273,000
Capital - Public Works						
501499-600025	Fire Hydrant Painting	-	-	44,690	44,690	-
501499-620119	Utilities Electrical Assessment (%)	-	-	-	-	32,500
501499-630146	Marshall Lake Sediment Control	-	-	-	-	110,000
501499-640112	Harper Lake Stop Logs	35,000	-	-	-	-
501499-640116	Water Plants Disinfection Eval	10,761	156,481	408,040	408,040	-
501499-640117	WTP Instrumentation Upgrades	118,186	29,888	-	-	-
501499-640127	Excavation Shoring Box (%)	-	-	9,000	9,000	-
501499-640131	Water Utility Trucks	-	-	80,000	80,000	-
501499-650035	ERP System	8,477	2,117	2,000	3,000	-

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
501499-650038	Lucity Software (%)	24,834	27,034	-	-	-
501499-650080	Water Facilities SCADA Upgrade	118,243	106,188	36,000	36,000	-
501499-660175	WTP Chemical Storage Tanks	-	-	-	-	405,000
501499-660180	Watr Syst Tie-In with Superior	(13,898)	-	-	-	-
501499-660190	NCWCD-Windy Gap Firming Proj	350,624	283,800	2,500,000	2,500,000	747,000
501499-660206	SCWTP Contact Tank Improvement	-	-	-	-	-
501499-660207	SCWTP Pump Station Improvement	1,084,287	2,834,257	-	100	-
501499-660208	Louisville PL Condition Assess	-	156,354	-	-	-
501499-660210	Water Facilities Security Upgr	66,778	13,580	-	2,410	-
501499-660211	Howard Diversion Upgrades	822	5,265	128,740	128,740	-
501499-660212	SCWTP Recycle Pond Maintenance	-	121	86,000	86,000	-
501499-660223	Raw Water Line Lowering	-	11,700	-	3,590	-
501499-660230	HBWTP HVAC Upgrade	8,946	142,253	3,000	3,000	-
501499-660231	Louisville Lateral Ditch Pipin	35,185	20,320	20,000	20,000	-
501499-660232	Cent/McCaslin Hi Zone Water Lp	-	32,673	22,230	22,230	-
501499-660233	WTP Caustic Tank Upsizing	62	-	-	-	-
501499-660236	SBR Ditch Lining	-	-	170,200	170,200	88,310
501499-660237	WTP Tank Cleaning & Evaluation	-	-	-	-	50,000
501499-660243	Louisville Pipeline Flow Control	2,612	38,625	417,930	417,930	-
501499-660244	HBWTP Upgrades	5,870	201,913	197,220	197,220	-
501499-660245	SCWTP Upgrades	12,363	452,869	550,770	550,770	-
501499-660250	SWSP Eastern Pump Station Improv	-	10,745	-	-	-
501499-660260	WTP Vault Painting	-	-	-	-	225,000
501499-660261	WTP Raw Water Study	-	-	-	-	75,000
501499-660274	NCWCD SWSP Eastern Pump Station	-	-	93,000	-	150,000
501499-660275	NCWCD SWSP Transmission Capacity	-	-	287,000	287,000	1,324,000
501499-670000	Water Rights Acquisition	-	318,400	-	100	-
Total Capital - Public Works		1,869,152	4,844,581	5,055,820	4,970,020	3,206,810
Total Water Utility Fund Expenditures		8,031,098	11,387,443	13,158,610	12,693,210	9,524,900
Ending Working Capital (Budget Basis)		17,896,803	15,103,253	11,430,333	11,104,043	10,298,203

**City of Louisville, Colorado
Wastewater Utility Fund
2020 Budget**

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Working Capital (Budget Basis)		12,374,069	6,064,538	5,619,330	5,619,330	4,481,500
Utilities Revenue						
502032-443050	Reuse Water User Fees	-	-	-	50,000	30,000
502032-443100	Commercial Users Fee	909,628	985,451	932,580	976,790	1,035,450
502032-443200	Residential User Fee	2,407,926	2,549,764	2,521,420	2,511,750	2,662,580
502032-443300	Pretreatment Fees	36,858	29,211	41,500	6,000	41,500
502032-443430	RV Dump Station Fees	7,625	9,453	6,500	9,860	6,500
502032-443610	Tap Fees	819,240	161,360	469,800	283,560	400,720
502032-443900	Delinquent Charges	4,560	7,057	4,000	6,000	4,000
502032-461000	Miscellaneous Revenues	-	-	-	5,390	-
502032-461100	Interest Earnings	82,669	104,566	83,950	104,340	87,550
502032-461110	Net Incr (Decr) in Fair Value	(16,442)	2,571	-	-	-
502032-462150	Solar Powr Renew Energy Credit	6,742	7,750	8,000	8,000	8,000
502032-463100	Real Property Rental Income	36,858	43,559	40,210	40,210	40,210
502032-464100	Developer Contributions	50,625	-	-	-	-
502032-465100	Insurance Recovery	-	77,303	-	6,000	-
Total Utilities Revenue		4,346,289	3,978,044	4,107,960	4,007,900	4,316,510
Total Wastewater Utility Fund Revenue		4,346,289	3,978,044	4,107,960	4,007,900	4,316,510
Central Fund-Wide Charges						
502110-511000	Regular Salaries	208,961	200,300	223,100	223,100	229,980
502110-511100	Variable Salaries	851	1,214	-	-	-
502110-511200	Overtime Pay	352	295	500	500	500
502110-512000	FICA Expense	14,640	14,095	15,360	15,360	15,720
502110-512100	Retirement Contribution	14,787	13,057	14,100	14,100	14,580
502110-512200	Workers Compensation	1,401	1,362	1,440	1,440	1,930
502110-513000	Medical Insurance	22,856	19,217	22,740	22,740	20,440
502110-513100	Dental Insurance	1,835	1,440	1,670	1,670	1,510
502110-513200	Vision Insurance	366	301	340	340	340
502110-513300	Life, AD&D & LTD Insurance	1,735	1,688	1,890	1,890	1,910
502110-513400	Employee Assistance Plan	58	54	70	70	70
502110-532100	Insurance	38,432	38,393	58,310	58,810	64,680
502110-532120	Insurance- Deductibles	-	-	-	6,720	-
502110-532220	Business and Auto Allowance	1,918	2,041	1,800	1,800	1,800
502110-535010	Communication Svcs-Cell Phone	460	449	400	400	400
502110-540100	Prof Serv-Audit	7,802	7,353	9,500	9,500	9,500
502110-540410	Prof Serv-Investment Fee	4,424	3,216	5,700	4,000	5,700
502110-540415	Prof Serv-Bank Charges	3,774	4,685	2,700	3,000	2,700
502110-542000	Legal-General	15,412	1,184	6,000	-	6,000
502110-550020	Parts/Repairs/Maint-Equip	-	-	70	-	70
502110-580080	Loss on Claims & Judgements	31,603	-	-	-	-
Total Central Fund-Wide Charges		371,666	310,345	365,690	365,440	377,830
Utility Billing						
502210-511000	Regular Salaries	26,403	25,121	32,240	32,240	33,010
502210-511200	Overtime Pay	2,396	3,500	3,000	3,000	3,000
502210-512000	FICA Expense	2,270	2,156	2,590	2,590	2,640
502210-512100	Retirement Contribution	1,671	1,581	1,940	1,940	1,980
502210-512200	Workers Compensation	917	859	790	790	900
502210-513000	Medical Insurance	4,858	4,444	6,750	6,750	6,510
502210-513100	Dental Insurance	353	301	480	480	460

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
502210-513200	Vision Insurance	79	83	110	110	110
502210-513300	Life, AD&D & LTD Insurance	281	273	350	350	340
502210-513400	Employee Assistance Plan	15	15	20	20	20
502210-520100	Office Supplies	58	107	100	450	100
502210-523100	Uniforms and Clothing	156	156	170	170	170
502210-532200	Printing	3,145	3,437	4,000	4,560	4,000
502210-535010	Communication Svcs-Cell Phone	139	123	150	150	150
502210-535200	Postage	14,568	13,206	15,000	15,000	15,000
502210-540415	Prof Serv-Bank Charges	31,026	32,293	36,000	20,000	37,000
502210-540900	Prof Serv-Other	20,317	18,854	25,000	25,000	25,000
502210-550020	Parts/Repairs/Maint-Equip	1,000	1,000	1,000	1,000	1,000
502210-550100	Parts/Repairs/Maint-Software	4,020	4,251	6,000	6,000	6,500
Total Utility Billing		113,671	111,761	135,690	120,600	137,890

Wastewater Utility Engineering

502423-511000	Regular Salaries	34,093	32,456	35,460	35,460	36,230
502423-511200	Overtime Pay	64	59	50	70	50
502423-512000	FICA Expense	2,475	2,515	2,600	2,600	2,680
502423-512100	Retirement Contribution	1,815	1,843	1,950	1,950	2,000
502423-512200	Workers Compensation	234	242	250	250	340
502423-513000	Medical Insurance	3,850	3,945	4,080	4,080	3,330
502423-513100	Dental Insurance	278	284	280	280	280
502423-513200	Vision Insurance	71	71	70	70	70
502423-513300	Life, AD&D & LTD Insurance	311	315	320	320	300
502423-513400	Employee Assistance Plan	10	10	10	10	10
502423-520100	Office Supplies	-	101	-	320	460
502423-521000	Computer Supplies	-	-	20	-	20
502423-521100	Computer Supplies-Software	4	221	100	50	100
502423-522120	Operating Supplies-Safety	-	54	60	50	60
502423-522500	Non-Capital Furn/Equip/Tools	-	116	200	500	300
502423-522900	Miscellaneous Supplies	56	118	100	100	230
502423-532200	Printing	235	306	300	300	300
502423-532230	Dues/Subscriptions/Books	105	279	200	800	500
502423-535010	Communication Svcs-Cell Phone	127	127	150	150	150
502423-540711	Prof Serv-Sewer Main Video	-	-	100,000	25,680	25,000
502423-540910	Prof Serv-Consulting	613	20,739	-	-	160
502423-550090	Parts/Repairs/Maint-Copiers	499	419	300	300	300
Total Wastewater Utility Engineering		44,841	64,220	146,500	73,340	72,870

Wastewater Collections

502471-511000	Regular Salaries	105,870	98,964	123,670	123,670	127,730
502471-511200	Overtime Pay	7,521	10,988	10,000	10,000	10,000
502471-512000	FICA Expense	8,770	8,298	9,830	9,830	10,150
502471-512100	Retirement Contribution	6,475	6,116	7,350	7,350	7,570
502471-512200	Workers Compensation	2,462	2,791	2,520	2,520	3,040
502471-513000	Medical Insurance	17,065	15,845	22,800	22,800	22,720
502471-513100	Dental Insurance	1,309	1,124	1,690	1,690	1,610
502471-513200	Vision Insurance	284	293	370	370	370
502471-513300	Life, AD&D & LTD Insurance	1,105	1,065	1,260	1,260	1,310
502471-513400	Employee Assistance Plan	56	56	60	60	60
502471-521200	Non-Capital Computer Hardware	-	45	100	100	100
502471-522120	Operating Supplies-Safety	3,224	3,590	3,250	3,250	3,500
502471-522500	Non-Capital Furn/Equip/Tools	5,770	323	1,450	1,450	1,450
502471-523100	Uniforms and Clothing	2,047	1,108	3,200	3,200	3,200
502471-525100	Auto Expense-Parts & Repairs	314	3,168	1,000	1,000	1,000
502471-525200	Auto Expense-Tires	-	-	1,900	-	1,900
502471-532200	Printing	129	-	-	-	-
502471-534000	Utility Services-Gas	1,006	1,058	1,000	1,000	1,000
502471-534010	Utility Services-Electricity	9,191	11,011	10,000	10,000	10,000
502471-535000	Communication Svcs-Telephone	1,193	1,214	1,250	1,250	1,250

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
502471-535010	Communication Svcs-Cell Phone	523	503	500	520	500
502471-535030	Comm Svcs-Internet/Cable	217	397	200	350	200
502471-538100	Education Expense	2,662	3,729	-	-	-
502471-538101	Travel, Training, & Meetings	-	-	7,440	7,440	7,440
502471-540550	Prof Serv-Landfill	2,517	10,137	2,760	2,760	2,760
502471-540900	Prof Serv-Other	8,243	8,748	17,710	17,710	17,710
502471-550020	Parts/Repairs/Maint-Equip	3,941	3,909	2,500	5,060	2,500
502471-550021	Parts/Repairs/Maint-Steel Ranch	-	-	10,000	1,000	10,000
502471-550022	Parts/Repairs/Maint-NorthEnd	-	-	10,000	900	10,000
502471-550023	Parts/Repairs/Maint-CTC	-	-	10,000	10,000	10,000
502471-550060	Parts/Repairs/Maint-Util Lines	1,179	381	2,000	620	2,000
502471-550100	Parts/Repairs/Maint-Software	2,233	2,167	5,220	-	5,220
502471-550280	Parts/Repairs/Maint-Other	26,990	8,785	5,000	2,010	5,000
502471-580040	Computer Replacement	2,540	2,540	3,810	3,810	2,860
Total Wastewater Collections		224,838	208,353	279,840	252,980	284,150

Wastewater Treatment Plant Operations

502472-511000	Regular Salaries	315,339	353,039	350,840	350,840	345,870
502472-511100	Variable Salaries	-	29,265	33,540	33,540	34,550
502472-511150	Temp/Seasonal Salaries	25,473	-	-	-	-
502472-511200	Overtime Pay	36,782	23,649	21,500	21,500	21,000
502472-512000	FICA Expense	28,111	31,670	30,490	30,490	30,220
502472-512100	Retirement Contribution	18,876	21,194	20,480	20,480	20,180
502472-512200	Workers Compensation	5,441	5,024	4,650	4,650	4,810
502472-513000	Medical Insurance	42,712	43,870	43,490	43,490	44,990
502472-513100	Dental Insurance	3,216	3,221	3,180	3,180	3,190
502472-513200	Vision Insurance	860	842	830	830	830
502472-513300	Life, AD&D & LTD Insurance	3,011	3,256	3,390	3,390	3,540
502472-513400	Employee Assistance Plan	128	125	150	150	150
502472-520100	Office Supplies	917	870	1,000	1,000	1,000
502472-521000	Computer Supplies	-	164	-	200	-
502472-521200	Non-Capital Computer Hardware	-	-	-	150	-
502472-522010	Operating Supplies-Chemicals	57,220	57,291	105,000	105,000	110,250
502472-522020	Operating Supplies-Laboratory	13,807	29,897	17,500	17,500	18,380
502472-522120	Operating Supplies-Safety	2,532	1,885	3,000	1,130	3,500
502472-522500	Non-Capital Furn/Equip/Tools	19,688	18,357	12,500	12,500	12,000
502472-522900	Miscellaneous Supplies	466	450	500	50	500
502472-523100	Uniforms and Clothing	293	4,772	5,000	5,000	5,000
502472-525100	Auto Expense-Parts & Repairs	1,448	7,084	1,500	1,000	1,500
502472-525200	Auto Expense-Tires	-	-	300	300	300
502472-525300	Gas & Oil	3,586	1,269	4,000	4,000	4,000
502472-532200	Printing	146	545	250	1,040	250
502472-532210	Travel	343	2,973	-	-	-
502472-532230	Dues/Subscriptions/Books	1,910	2,163	15,000	18,250	15,300
502472-535010	Communication Svcs-Cell Phone	1,811	1,790	2,000	2,000	2,000
502472-535200	Postage	546	497	700	200	700
502472-536000	Rentals-Equipment	447	872	600	600	600
502472-536010	Uniform-Rental	6,835	5,854	5,000	2,500	5,000
502472-536040	Rentals-Other	599	239	200	-	200
502472-538100	Education Expense	6,053	7,769	-	-	-
502472-538101	Travel, Training, & Meetings	-	-	15,000	15,000	9,000
502472-538999	Other Services and Charges	12,009	19,936	5,000	-	5,000
502472-540160	Prof Serv-Laboratory	27,961	23,042	30,000	30,000	30,000
502472-540560	Prof Serv-Biosolids Hauling	79,092	91,597	96,000	96,000	99,000
502472-540580	Prof Serv-SCADA	826	5,888	8,000	8,000	8,500
502472-540900	Prof Serv-Other	10,859	10,733	20,710	27,130	20,710
502472-540910	Prof Serv-Consulting	-	-	55,000	-	100,000
502472-550020	Parts/Repairs/Maint-Equip	28,374	39,046	40,000	40,000	40,000

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
502472-550030	Parts/Repairs/Maint-Grounds	508	2,442	2,000	630	2,000
502472-550100	Parts/Repairs/Maint-Software	386	1,638	16,290	5,320	16,290
Total Wastewater Treatment Plant Operations		758,609	854,219	974,590	907,040	1,020,310
Pretreatment						
502473-511000	Regular Salaries	22,304	24,014	29,370	29,370	7,850
502473-511200	Overtime Pay	1,581	656	1,100	1,100	1,150
502473-512000	FICA Expense	2,262	1,879	2,280	2,280	670
502473-512100	Retirement Contribution	1,629	1,368	1,680	1,680	500
502473-512200	Workers Compensation	460	284	330	330	90
502473-512300	Unemployment Compensation	-	-	-	4,340	-
502473-513000	Medical Insurance	3,166	950	680	680	680
502473-513100	Dental Insurance	190	49	40	40	40
502473-513200	Vision Insurance	64	16	10	100	10
502473-513300	Life, AD&D & LTD Insurance	288	234	310	310	80
502473-513400	Employee Assistance Plan	14	11	10	10	-
502473-520100	Office Supplies	93	22	200	50	200
502473-521100	Computer Supplies-Software	-	-	100	-	-
502473-522020	Operating Supplies-Laboratory	550	2,003	3,000	100	3,000
502473-522120	Operating Supplies-Safety	-	-	300	-	320
502473-522500	Non-Capital Furn/Equip/Tools	90	684	750	-	750
502473-522900	Miscellaneous Supplies	-	-	250	-	-
502473-523100	Uniforms and Clothing	-	30	100	100	100
502473-532200	Printing	-	-	100	-	-
502473-532210	Travel	914	8	-	-	-
502473-532230	Dues/Subscriptions/Books	209	413	300	120	300
502473-535010	Communication Svcs-Cell Phone	302	83	420	100	440
502473-535200	Postage	-	-	500	-	500
502473-538100	Education Expense	1,434	1,485	-	-	-
502473-538101	Travel, Training, & Meetings	-	-	2,500	2,500	2,550
502473-538999	Other Services and Charges	313	366	350	100	350
502473-540160	Prof Serv-Laboratory	8,572	12,902	10,000	5,000	10,000
502473-540910	Prof Serv-Consulting	-	4,822	26,000	28,670	-
502473-550020	Parts/Repairs/Maint-Equip	-	88	-	-	-
Total Pretreatment		44,433	52,364	80,680	76,980	29,580
Wastewater Treatment Plant Building Maintenance						
502474-511000	Regular Salaries	8,195	7,758	9,870	9,870	10,070
502474-511200	Overtime Pay	75	227	100	250	100
502474-512000	FICA Expense	539	613	740	740	760
502474-512100	Retirement Contribution	410	428	550	550	560
502474-512200	Workers Compensation	183	187	230	230	250
502474-513000	Medical Insurance	1,586	1,231	1,370	1,370	1,620
502474-513100	Dental Insurance	117	90	100	100	110
502474-513200	Vision Insurance	27	23	30	30	30
502474-513300	Life, AD&D & LTD Insurance	75	70	100	100	100
502474-513400	Employee Assistance Plan	4	3	-	10	-
502474-522110	Operating Supplies-Janitorial	731	1,569	1,440	1,440	1,490
502474-522500	Non-Capital Furn/Equip/Tools	135	2,505	-	30	-
502474-522900	Miscellaneous Supplies	-	50	100	100	100
502474-523100	Uniforms and Clothing	36	51	50	50	50
502474-534000	Utility Services-Gas	1,329	1,456	3,200	1,600	3,400
502474-534010	Utility Services-Electricity	259,673	248,652	300,000	300,000	320,000
502474-534020	Utility Service-Trash Removal	5,446	8,631	6,800	9,380	7,000
502474-534040	Utility Service-Haz Waste Disp	-	33	-	-	-
502474-535000	Communication Svcs-Telephone	447	524	620	620	640
502474-535010	Communication Svcs-Cell Phone	79	57	100	100	100
502474-535040	Communication Svcs-T1 Line	243	244	410	410	420
502474-540300	Prof Serv-Custodial	2,065	4,921	8,120	8,120	8,120
502474-540900	Prof Serv-Other	275	-	520	520	530

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
502474-547010	Prof Serv-Pest Control	928	391	-	140	-
502474-550000	Parts/Repairs/Maint-Bldgs/Fac	14,259	6,542	108,010	2,000	18,040
502474-550020	Parts/Repairs/Maint-Equip	1,614	111	2,580	200	2,650
502474-550070	Parts/Repairs/Maint-HVAC	734	541	5,150	1,000	5,310
502474-550100	Parts/Repairs/Maint-Software	-	-	1,080	-	1,110
502474-550130	Parts/Repairs/Maint-Security	-	-	1,030	-	1,060
502474-550140	Parts/Repairs/Maint-Painting	-	39	260	-	270
502474-550150	Parts/Repairs/Maint-Fire Syste	148	175	1,550	-	1,590
502474-550160	Parts/Repairs/Maint-Electrical	-	837	520	400	530
502474-550170	Parts/Repairs/Maint-Plumbing	-	770	520	1,030	530
502474-550180	Parts/Repairs/Maint-Lighting	1,375	-	520	-	530
Total Wastewater Treatment Plant Building Maintenance		300,726	288,728	455,670	340,390	387,070
Debt Service						
502111-570300	Principal-Notes	725,682	741,020	764,800	764,800	769,840
502111-570600	Interest-Notes	546,325	537,222	517,510	517,510	515,350
Total Debt Service		1,272,007	1,278,242	1,282,310	1,282,310	1,285,190
Replacement Capital - Public Works						
502498-640000	Motor Vehicle/Road Equipment	-	-	-	-	37,000
502498-640001	Machinery & Equipment	-	-	9,650	9,650	-
502498-640134	Replacement High Pressure Sewer Cleaner	-	-	260,000	290,000	-
502498-660183	Sewer Utility Lines	1,028,623	502,186	498,000	498,000	275,000
502498-660195	Sewer Main Video	19,808	-	-	-	-
502498-660216	Reuse System Replacement	3,390	-	32,000	32,000	-
502498-660265	Reuse System Equipment Replacement	-	-	32,000	32,000	66,000
502498-660272	Drum Thickener Replacement	-	-	-	-	275,000
Total Replacement Capital - Public Works		1,051,821	502,186	831,650	861,650	653,000
Capital - Public Works						
502499-620119	Utilities Electrical Assessment (%)	-	-	-	-	32,500
502499-630147	WWTP Digester and Reuse Lighting Improvem	-	-	40,000	40,000	-
502499-640113	WWTP Laboratory Equipment	6,311	-	-	-	-
502499-640127	Excavation Shoring Box (%)	-	-	3,000	3,000	-
502499-640132	WWTP Tractor	-	-	62,000	62,000	-
502499-640133	Portable Lift Station Pump	-	-	50,000	50,000	-
502499-650035	ERP System	8,477	2,117	2,000	3,000	-
502499-650038	Lucity Software (%)	24,834	27,034	-	-	-
502499-660153	Wastewater Plant Upgrade	6,433,587	706,146	15,000	15,000	-
502499-660218	CTC Lift Station Controls	-	17,538	-	-	-
502499-660262	WWTP Additional Influent Pump	-	-	72,000	72,000	-
502499-660263	WWTP Asphalt Addition	-	-	50,000	50,000	-
502499-660264	WWTP Digester Control Improvements	-	-	100,000	100,000	-
502499-660266	WWTP Digester and Digester Lights	-	-	40,000	40,000	-
502499-660267	WWTP Aeration Basin & Reuse Mixers	-	-	150,000	150,000	-
502499-660268	WWTP Total Suspended Solids (TSS) Probes	-	-	45,000	45,000	-
502499-660269	WWTP Vac Dump Station	-	-	235,000	235,000	-
502499-660271	OPS Lift Station Painting	-	-	-	-	75,000
Total Capital - Public Works		6,473,209	752,834	864,000	865,000	107,500
Total Wastewater Utility Fund Expenditures		10,655,819	4,423,253	5,416,620	5,145,730	4,355,390
Ending Working Capital (Budget Basis)		6,064,538	5,619,330	4,310,670	4,481,500	4,442,620

City of Louisville, Colorado
Storm Water Utility Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Working Capital (Budget Basis)		1,165,980	1,242,672	1,012,716	1,012,716	1,050,986
Utilities Revenue						
503032-421600	Storm Water Permit Fees	500	625	2,000	2,000	2,000
503032-432350	State Grant - Urban Drainage	-	68,814	-	-	-
503032-433000	Grant Revenues	265,643	-	229,380	229,380	250,000
503032-443100	Commercial Users Fee	351,628	374,138	397,470	401,450	480,470
503032-443200	Residential User Fee	377,332	404,228	430,600	434,900	520,510
503032-443900	Delinquent Charges	840	1,277	900	1,100	900
503032-449000	Assessment Fees	10,000	-	-	-	-
503032-461100	Interest Earnings	12,565	19,764	9,610	21,440	19,550
503032-461110	Net Incr (Decr) in Fair Value	(2,695)	342	-	-	-
Total Utilities Revenue		1,015,814	869,188	1,069,960	1,090,270	1,273,430
Total Storm Water Utility Fund Revenue		1,015,814	869,188	1,069,960	1,090,270	1,273,430
Storm Water Utility Engineering						
503424-511000	Regular Salaries	26,563	25,013	27,090	27,090	28,330
503424-511200	Overtime Pay	46	55	50	70	50
503424-512000	FICA Expense	1,875	1,903	2,020	2,020	2,110
503424-512100	Retirement Contribution	1,399	1,424	1,490	1,490	1,560
503424-512200	Workers Compensation	212	220	230	230	310
503424-513000	Medical Insurance	2,309	2,382	2,400	2,400	2,150
503424-513100	Dental Insurance	155	158	160	160	160
503424-513200	Vision Insurance	44	44	50	50	40
503424-513300	Life, AD&D & LTD Insurance	247	250	260	260	250
503424-513400	Employee Assistance Plan	7	7	10	10	10
503424-520100	Office Supplies	-	101	100	320	460
503424-521100	Computer Supplies-Software	4	221	100	50	100
503424-522120	Operating Supplies-Safety	-	54	60	80	60
503424-522500	Non-Capital Furn/Equip/Tools	-	116	400	600	300
503424-522900	Miscellaneous Supplies	56	118	300	100	230
503424-532200	Printing	235	306	300	300	300
503424-532230	Dues/Subscriptions/Books	105	279	200	800	500
503424-535010	Communication Svcs-Cell Phone	133	133	200	200	200
503424-540910	Prof Serv-Consulting	613	-	200	-	160
503424-550090	Parts/Repairs/Maint-Copiers	499	419	300	300	300
Total Storm Water Utility Engineering		34,501	33,203	35,920	36,530	37,580
Storm Water Administration & Operations						
503432-511000	Regular Salaries	143,941	136,427	165,760	165,760	160,670
503432-511100	Variable Salaries	90	122	-	-	-
503432-511200	Overtime Pay	7,037	10,225	10,000	10,000	10,000
503432-512000	FICA Expense	11,322	10,899	12,660	12,660	12,290
503432-512100	Retirement Contribution	8,807	8,410	9,840	9,840	9,580
503432-512200	Workers Compensation	2,604	2,947	2,720	2,720	3,210
503432-513000	Medical Insurance	19,521	17,098	23,510	23,510	22,980
503432-513100	Dental Insurance	1,442	1,182	1,700	1,700	1,630
503432-513200	Vision Insurance	338	320	390	390	390
503432-513300	Life, AD&D & LTD Insurance	1,406	1,357	1,590	1,590	1,530
503432-513400	Employee Assistance Plan	65	64	70	70	60
503432-520100	Office Supplies	8	-	80	-	80
503432-521200	Non-Capital Computer Hardware	-	45	100	-	100

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
503432-522500	Non-Capital Furn/Equip/Tools	1,648	543	1,500	1,500	1,000
503432-522900	Miscellaneous Supplies	-	380	1,000	500	1,000
503432-523100	Uniforms and Clothing	662	441	250	480	250
503432-525100	Auto Expense-Parts & Repairs	2,894	25	250	250	250
503432-532210	Travel	988	-	-	-	-
503432-532220	Business and Auto Allowance	645	657	600	600	600
503432-532230	Dues/Subscriptions/Books	-	-	-	-	200
503432-535010	Communication Svcs-Cell Phone	672	546	600	600	600
503432-535030	Comm Svcs-Internet/Cable	203	388	400	480	400
503432-538100	Education Expense	2,661	1,551	-	-	-
503432-538101	Travel, Training, & Meetings	-	-	6,390	6,390	6,390
503432-540021	Prof Serv-Keep It Clean	23,602	20,000	25,000	25,000	25,000
503432-540410	Prof Serv-Investment Fee	602	524	1,250	500	1,250
503432-540415	Prof Serv-Bank Charges	434	647	1,050	1,050	1,050
503432-540550	Prof Serv-Landfill	-	11,517	22,320	12,000	22,320
503432-540900	Prof Serv-Other	10,838	9,559	35,710	35,710	35,710
503432-550020	Parts/Repairs/Maint-Equip	7,007	3,813	6,500	3,000	6,500
503432-550100	Parts/Repairs/Maint-Software	4,008	3,871	7,290	2,000	7,290
Total Storm Water Administration & Operations		253,443	243,557	338,530	318,300	332,330
Debt Service						
503111-570300	Principal-Notes	148,634	151,776	156,650	156,650	157,680
503111-570600	Interest-Notes	111,898	110,033	106,000	106,000	105,550
Total Debt Service		260,532	261,809	262,650	262,650	263,230
Capital - Public Works						
503499-630024	BNSF RR Underpass/N Drainage (%)	16,636	136,201	-	-	-
503499-630032	Ctywide Strm Sewr Outfall Imps	-	-	5,100	5,100	-
503499-630096	Detention Pond Maintenance	26,843	178,979	118,500	118,500	121,500
503499-630128	Ctywide Strm Sewr Outfall Imp2	181,514	54,562	-	-	-
503499-630150	Drainageway "A-1" Garfield/Cottonwood	-	-	-	-	500,000
503499-640000	Motor Vehicle/Road Equipment	28,466	135,150	-	-	-
503499-640001	Machinery & Equipment	18,317	-	4,620	4,620	-
503499-640128	Arterial Snow Plow Replacement (%)	-	-	56,000	56,000	-
503499-650038	Lucity Software (%)	24,834	27,034	-	-	-
503499-660068	South Street Underpass (%)	80,153	1,153	-	300	-
503499-660238	Goodhue Ditch Storm Wtr Diversion	13,883	27,496	-	-	-
503499-660251	Drainageway G Dillon Rd Crossing	-	-	150,000	150,000	-
503499-660273	Storm Water Quality Master Plan	-	-	100,000	100,000	150,000
Total Capital - Public Works		390,646	560,574	434,220	434,520	771,500
Total Storm Water Utility Fund Expenditures		939,122	1,099,144	1,071,320	1,052,000	1,404,640
Ending Working Capital (Budget Basis)		1,242,672	1,012,716	1,011,356	1,050,986	919,776

City of Louisville, Colorado
Solid Waste & Recycling Utility Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Working Capital (Budget Basis)		(7,332)	17,319	89,900	89,900	152,650
Utilities Revenue						
510032-443200	Residential User Fee	1,424,193	1,455,963	1,520,470	1,446,440	1,291,320
510032-443400	Admin Fee-Trash&Recycl Billing	127,936	150,933	148,980	150,930	150,930
510032-443410	Hazardous Waste Fee	54,834	59,113	71,400	61,200	76,500
510032-443420	Prepaid Extra Bag Tags	7,161	7,759	5,800	5,800	5,800
510032-443900	Delinquent Charges	3,496	5,359	3,750	4,110	3,750
510032-461100	Interest Earnings	(3)	1,189	2,450	2,650	4,040
Total Utilities Revenue		1,617,618	1,680,316	1,752,850	1,671,130	1,532,340
Total Solid Waste & Recycling Fund Revenue		1,617,618	1,680,316	1,752,850	1,671,130	1,532,340
Solid Waste & Recycling Administration & Operations						
510481-511000	Regular Salaries	60,065	45,812	50,550	50,550	51,430
510481-511100	Variable Salaries	-	513	-	-	-
510481-511200	Overtime Pay	340	10	-	50	-
510481-512000	FICA Expense	4,761	3,397	3,530	3,530	3,610
510481-512100	Retirement Contribution	4,233	2,666	2,910	2,910	2,970
510481-512200	Workers Compensation	519	272	260	260	320
510481-513000	Medical Insurance	6,868	4,284	5,260	5,260	4,800
510481-513100	Dental Insurance	534	317	380	380	370
510481-513200	Vision Insurance	120	83	100	100	90
510481-513300	Life, AD&D & LTD Insurance	553	392	440	440	450
510481-513400	Employee Assistance Plan	19	14	10	10	10
510481-523100	Uniforms and Clothing	73	-	-	-	-
510481-529550	Prepaid Extra Bag Tags	4,240	7,568	6,000	6,000	6,000
510481-532220	Business and Auto Allowance	635	375	600	600	600
510481-533090	BC Household Hazardous Waste	62,256	48,376	59,760	59,760	71,230
510481-535010	Communication Svcs-Cell Phone	120	58	100	100	100
510481-540410	Prof Serv-Investment Fee	-	-	20	20	20
510481-540415	Prof Serv-Bank Charges	1,019	1,192	1,380	1,380	1,420
510481-540420	Prof Serv-Disposal & Recycling	1,839	15,226	-	17,530	20,000
510481-540590	Prof Serv-Solid Waste Haulin	1,433,766	1,465,869	1,478,480	1,446,440	1,291,320
510481-540900	Prof Serv-Other	11,007	11,312	13,060	13,060	13,720
Total Solid Waste & Recycling Admin & Operations		1,592,967	1,607,735	1,622,840	1,608,380	1,468,460
Total Solid Waste & Recycling Fund Expenditures		1,592,967	1,607,735	1,622,840	1,608,380	1,468,460
Ending Working Capital (Budget Basis)		17,319	89,900	219,910	152,650	216,530

City of Louisville, Colorado
Golf Course Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Working Capital (Budget Basis)		158,792	286,798	185,460	185,460	205,430
Recreation Revenue						
520053-447100	Green Fees	833,131	867,029	925,000	890,000	916,700
520053-447105	Annual Season Passes	152,940	149,175	178,000	178,000	183,340
520053-447120	Golf Cart Rentals	221,517	206,692	235,000	225,000	231,750
520053-447130	Driving Range Fees	108,124	111,091	124,000	115,000	118,450
520053-447140	Food & Beverage Sales	32,248	35,662	35,700	30,000	30,000
520053-447150	Pro Shop Merchandise Sales	98,642	119,005	115,000	106,000	109,180
520053-447160	Pull Cart Rentals	5,352	3,947	5,000	-	-
520053-447165	Daily Rentals	-	-	-	11,500	11,850
520053-447170	Club Rentals	7,097	6,078	8,000	-	-
520053-447180	Golf Lesson Fees	38,382	58,880	60,000	68,140	70,180
520053-447185	Club Repair Fees	6,055	12,086	12,000	10,260	10,560
520053-447190	Handicap Fees	4,310	5,580	5,000	8,440	8,690
520053-447210	Golf Course - Rentals	27,644	23,000	23,000	-	-
520053-461000	Miscellaneous Revenues	600	300	600	6,000	310
520053-461100	Interest Earnings	4,653	9,414	-	7,000	3,110
520053-461110	Net Incr (Decr) in Fair Value	(1,201)	258	-	-	-
520053-464112	Fourth of July Reimbursement	-	8,000	8,000	8,000	8,000
520053-465100	Insurance Recovery	-	113,569	-	44,460	-
520001-469100	Cash Over/Short	55	-	-	-	-
520053-492100	Proceeds from Sale of Assets	-	550	-	-	-
Total Recreation Revenue		1,539,549	1,730,315	1,734,300	1,707,800	1,702,120
Total Golf Course Fund Revenue		1,539,549	1,730,315	1,734,300	1,707,800	1,702,120

Golf General & Marketing

520711-511000	Regular Salaries	32,076	33,121	39,350	39,350	45,170
520711-512000	FICA Expense	2,171	2,427	2,970	2,970	3,410
520711-512100	Retirement Contribution	1,647	1,750	2,170	2,170	2,480
520711-512200	Workers Compensation	266	237	260	260	350
520711-513000	Medical Insurance	1,363	843	880	880	870
520711-513100	Dental Insurance	633	649	650	650	740
520711-513200	Vision Insurance	104	104	100	100	120
520711-513300	Life, AD&D & LTD Insurance	294	306	340	340	440
520711-513400	Employee Assistance Plan	15	15	20	20	20
520711-520100	Office Supplies	719	-	800	400	800
520711-521000	Computer Supplies	255	55	210	-	220
520711-521100	Computer Supplies-Software	255	-	-	1,200	-
520711-522500	Non-Capital Furn/Equip/Tools	151	151	300	410	300
520711-523100	Uniforms and Clothing	-	264	400	-	400
520711-528900	Miscellaneous Golf Supplies	206	223	210	210	210
520711-532000	Advertising/Marketing	19,932	14,968	16,000	16,000	16,000
520711-532030	Golf Gifts & Promotions	3,299	633	2,000	1,000	2,000
520711-532100	Insurance	24,616	11,437	8,400	9,960	10,950
520711-532120	Insurance-Deductibles	-	2,967	-	-	-
520711-532200	Printing	2,842	1,556	3,000	3,000	3,000
520711-532210	Travel	48	-	-	-	-
520711-532230	Dues/Subscriptions/Books	418	1,522	1,000	1,000	1,000
520711-535010	Communication Svcs-Cell Phone	30	30	100	50	100
520711-535200	Postage	713	735	330	360	330
520711-536000	Rentals-Equipment	-	-	200	380	200

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
520711-538101	Travel, Training, & Meetings	-	-	410	330	410
520711-540410	Prof Serv-Investment Fee	266	282	330	330	340
520711-540415	Prof Serv-Bank Charges	35,419	40,549	35,000	35,000	36,000
520711-540900	Prof Serv-Other	6,788	-	-	-	50,000
520711-580040	Computer Replacement	-	-	2,140	2,140	1,610
Total Golf General & Marketing		134,525	114,824	117,570	118,510	177,470
Golf Operations & Pro Shop						
520712-511000	Regular Salaries	197,999	227,291	241,080	241,080	251,510
520712-511100	Variable Salaries	42,771	183,127	213,840	213,840	221,390
520712-511150	Temp/Seasonal Salaries	139,018	-	-	-	-
520712-511200	Overtime Pay	5,298	7,649	5,800	5,800	6,400
520712-512000	FICA Expense	29,445	31,889	34,450	34,450	30,170
520712-512100	Retirement Contribution	10,895	12,007	13,580	13,580	14,190
520712-512200	Workers Compensation	3,254	3,970	4,320	4,320	5,310
520712-512300	Unemployment Compensation	-	-	-	1,940	-
520712-513000	Medical Insurance	23,036	23,633	27,140	27,140	26,040
520712-513100	Dental Insurance	1,414	1,517	1,560	1,560	1,620
520712-513200	Vision Insurance	444	467	490	490	490
520712-513300	Life, AD&D & LTD Insurance	1,592	1,724	1,940	1,940	2,010
520712-513400	Employee Assistance Plan	75	80	80	80	80
520712-520100	Office Supplies	497	1,232	500	1,150	550
520712-521000	Computer Supplies	-	-	1,000	-	1,050
520712-521100	Computer Supplies-Software	-	1,563	1,000	-	1,050
520712-521130	Golf Course Software Subscript	10,501	8,552	13,300	13,300	13,300
520712-521200	Non-Capital Computer Hardware	-	2,648	-	-	-
520712-522500	Non-Capital Furn/Equip/Tools	2,930	7,229	2,500	5,320	2,500
520712-523100	Uniforms and Clothing	4,289	2,221	2,500	3,350	2,500
520712-528100	Golf Cart Supplies	1,042	1,658	1,500	1,540	1,500
520712-528200	Range Balls	5,430	6,200	7,500	7,500	7,500
520712-528250	Range Supplies	628	1,391	1,460	2,500	1,500
520712-528400	Cart Barn Supplies	549	1,755	1,000	500	1,000
520712-528900	Miscellaneous Golf Supplies	446	41	500	100	550
520712-529100	Resale Merchandise	76,771	94,780	60,000	80,050	60,000
520712-532030	Golf Gifts & Promotions	333	4,056	3,800	3,800	3,800
520712-532200	Printing	-	80	110	600	110
520712-532220	Business and Auto Allowance	655	336	700	400	700
520712-532230	Dues/Subscriptions/Books	1,448	3,975	1,000	1,000	1,000
520712-532700	Golf Handicap Services	3,842	5,004	5,000	6,000	5,000
520712-535010	Communication Svcs-Cell Phone	604	579	600	600	600
520712-536000	Rentals-Equipment	62,501	60,970	62,000	62,000	9,170
520712-538101	Travel, Training, & Meetings	-	-	1,000	-	1,000
520712-547040	Prof Serv - Golf Contractors	-	-	-	5,050	-
520712-550230	Parts/Repairs/Maint-Golf Carts	2,506	288	1,000	2,720	500
520712-580040	Computer Replacement	-	-	930	930	700
Total Golf Operations & Pro Shop		630,213	697,908	713,180	744,630	674,790
Golf Course Maintenance						
520713-511000	Regular Salaries	260,210	242,853	302,740	302,740	349,080
520713-511100	Variable Salaries	-	57,571	56,160	56,160	57,860
520713-511150	Temp/Seasonal Salaries	38,099	-	-	-	-
520713-511200	Overtime Pay	20,971	34,502	21,630	31,830	22,280
520713-512000	FICA Expense	24,242	25,732	27,840	27,840	31,690
520713-512100	Retirement Contribution	15,378	14,658	15,970	15,970	20,430
520713-512200	Workers Compensation	4,039	4,848	3,560	4,610	4,510
520713-512300	Unemployment Compensation	-	3,276	-	-	-
520713-513000	Medical Insurance	32,872	23,640	48,730	48,730	52,670
520713-513100	Dental Insurance	2,121	1,847	3,760	3,760	4,000
520713-513200	Vision Insurance	693	587	890	890	930
520713-513300	Life, AD&D & LTD Insurance	2,605	2,350	2,900	2,900	3,510

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
520713-513400	Employee Assistance Plan	134	121	190	190	190
520713-520100	Office Supplies	104	80	150	150	150
520713-521000	Computer Supplies	-	-	1,350	1,350	1,350
520713-521100	Computer Supplies-Software	-	-	300	-	-
520713-522120	Operating Supplies-Safety	327	639	1,580	250	1,620
520713-522500	Non-Capital Furn/Equip/Tools	5,159	7,336	4,750	4,750	4,900
520713-522900	Miscellaneous Supplies	854	878	1,000	1,130	1,000
520713-523100	Uniforms and Clothing	3,199	3,058	3,500	3,500	3,610
520713-525400	Fuel & Lubricants	12,596	15,724	16,000	16,000	16,480
520713-528300	Tee & Green Supplies	3,525	3,055	3,150	4,000	3,250
520713-528500	Course Maintenance Supplies	1,398	475	2,000	6,740	2,000
520713-528900	Miscellaneous Golf Supplies	3	58	100	300	100
520713-532200	Printing	-	112	-	110	-
520713-532210	Travel	-	300	-	-	-
520713-532220	Business and Auto Allowance	551	336	550	550	570
520713-532230	Dues/Subscriptions/Books	1,607	1,920	1,290	1,290	1,330
520713-534000	Utility Services-Gas	1,800	1,980	2,410	2,410	2,580
520713-534010	Utility Services-Electricity	38,244	36,070	46,010	46,010	49,230
520713-534020	Utility Service-Trash Removal	2,465	2,528	2,830	2,830	2,920
520713-534050	Utility Services-Water	1,511	199,601	245,000	31,370	30,000
520713-535010	Communication Svcs-Cell Phone	112	82	200	200	200
520713-535030	Comm Svcs-Internet/Cable	120	120	200	200	200
520713-536000	Rentals-Equipment	-	-	500	-	500
520713-538100	Education Expense	600	550	-	-	-
520713-538101	Travel, Training, & Meetings	-	-	2,000	2,000	2,000
520713-538999	Other Services and Charges	130	-	200	40	220
520713-540160	Prof Serv-Laboratory	-	-	1,100	-	1,130
520713-540300	Prof Serv-Custodial	1,083	1,115	1,620	1,620	1,750
520713-540900	Prof Serv-Other	8,915	13,085	14,000	4,900	14,420
520713-547010	Prof Serv-Pest Control	2,145	2,716	1,780	1,780	1,840
520713-550000	Parts/Repairs/Maint-Bldgs/Fac	1,526	69,474	2,060	2,500	2,120
520713-550020	Parts/Repairs/Maint-Equip	12,263	23,723	15,000	15,710	21,000
520713-550030	Parts/Repairs/Maint-Grounds	42,787	60,792	52,530	52,530	54,110
520713-550070	Parts/Repairs/Maint-HVAC	-	-	520	60	530
520713-550090	Parts/Repairs/Maint-Copiers	-	-	150	-	160
520713-550130	Parts/Repairs/Maint-Security	-	-	-	600	-
520713-550140	Parts/Repairs/Maint-Painting	2,068	-	520	-	530
520713-550150	Parts/Repairs/Maint-Fire Syste	-	-	260	50	270
520713-550160	Parts/Repairs/Maint-Electrical	-	-	520	-	530
520713-550170	Parts/Repairs/Maint-Plumbing	-	-	260	1,900	270
520713-550180	Parts/Repairs/Maint-Lighting	-	45	260	410	270
520713-550210	Parts/Repairs/Maint-Irrigation	1,131	26	-	-	-
520713-550260	Parts/Repairs/Maint-Ground Irr	3,864	13,319	3,700	1,700	4,500
520713-580040	Computer Replacement	-	-	740	740	560
Golf Course Maintenance		551,453	871,183	914,460	705,300	775,350
Golf Clubhouse Operations & Maintenance						
520715-511000	Regular Salaries	16,165	17,515	21,760	21,760	22,380
520715-511200	Overtime Pay	113	341	-	400	-
520715-512000	FICA Expense	1,204	1,369	1,590	1,590	1,640
520715-512100	Retirement Contribution	905	969	1,200	1,200	1,230
520715-512200	Workers Compensation	332	342	420	420	450
520715-513000	Medical Insurance	2,991	2,489	2,740	2,740	3,090
520715-513100	Dental Insurance	212	172	190	190	210
520715-513200	Vision Insurance	50	45	50	50	50
520715-513300	Life, AD&D & LTD Insurance	154	147	190	190	200
520715-513400	Employee Assistance Plan	7	6	10	10	10
520715-522000	Operating Supplies	2,044	3,582	4,000	4,000	4,100
520715-522110	Operating Supplies-Janitorial	1,381	155	600	1,060	700
520715-522120	Operating Supplies-Safety	360	-	500	530	500

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
520715-522500	Non-Capital Furn/Equip/Tools	158	2,432	1,200	2,020	1,200
520715-523100	Uniforms and Clothing	54	77	100	100	100
520715-528600	Dining Room/Restaurant Supplies	5,995	-	-	-	-
520715-534000	Utility Services-Gas	3,336	3,505	4,010	4,010	4,290
520715-534010	Utility Services-Electricity	19,190	18,237	19,000	19,000	20,000
520715-534020	Utility Service-Trash Removal	2,932	3,169	3,000	3,000	3,000
520715-534040	Utility Service-Haz Waste Disp	-	-	-	20	-
520715-534050	Utility Services-Water	825	1,581	600	2,000	700
520715-534060	Utility Services-Sewer	184	-	-	-	-
520715-535000	Communication Svcs-Telephone	2,944	3,744	2,800	2,800	2,800
520715-535010	Communication Svcs-Cell Phone	148	116	150	150	150
520715-535030	Comm Svcs-Internet/Cable	4,504	4,872	5,110	5,110	5,260
520715-535040	Communication Svcs-T1 Line	207	207	200	500	200
520715-536000	Rentals-Equipment	-	737	500	530	500
520715-540300	Prof Serv-Custodial	5,479	5,639	6,400	6,400	6,400
520715-547010	Prof Serv-Pest Control	270	250	1,600	250	1,600
520715-550000	Parts/Repairs/Maint-Bldgs/Fac	2,510	66,769	7,900	7,900	3,000
520715-550020	Parts/Repairs/Maint-Equip	2,520	1,376	2,000	3,090	2,000
520715-550070	Parts/Repairs/Maint-HVAC	1,615	142	2,060	-	2,120
520715-550090	Parts/Repairs/Maint-Copiers	615	689	-	600	600
520715-550130	Parts/Repairs/Maint-Security	-	496	-	1,000	-
520715-550140	Parts/Repairs/Maint-Painting	51	-	260	100	270
520715-550150	Parts/Repairs/Maint-Fire Syste	4,705	1,548	1,500	350	1,500
520715-550160	Parts/Repairs/Maint-Electrical	476	265	520	520	530
520715-550170	Parts/Repairs/Maint-Plumbing	1,961	1,621	1,700	100	1,700
520715-550180	Parts/Repairs/Maint-Lighting	-	3,133	1,030	-	1,060
Total Golf Clubhouse Operations & Maintenance		86,596	147,737	94,890	93,690	93,540
Capital - Parks & Recreation						
520799-620112	Shelter Improvements	-	-	14,500	14,500	-
520799-640001	Machinery & Equipment	5,295	-	-	-	-
520799-650015	Irrigation Computer Replacement	-	-	10,860	11,200	-
520799-650063	Information Technology	3,462	-	-	-	-
520799-630115	Cart Path Repairs	-	-	-	-	18,410
520799-620126	Chemical Storage Building	-	-	-	-	35,000
520799-640141	Golf Carts	-	-	-	-	132,300
Total Capital - Parks & Recreation		8,757	-	25,360	25,700	185,710
Total Golf Course Fund Expenditures		1,411,543	1,831,653	1,865,460	1,687,830	1,906,860
Ending Working Capital (Budget Basis)		286,798	185,460	54,300	205,430	690

City of Louisville, Colorado
Technology Management Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Working Capital (Budget Basis)		200,247	179,582	198,796	198,796	213,596
Administration & Support Services Revenue						
602010-449100	Equipment Replacement	70,242	68,130	70,640	70,640	53,030
602010-461100	Interest Earnings	1,846	3,222	4,380	4,290	3,980
602010-461110	Net Incr (Decr) in Fair Value	(420)	91	-	-	-
Total Administration & Support Services Revenue		71,668	71,443	75,020	74,930	57,010
Total Technology Management Fund Revenue		71,668	71,443	75,020	74,930	57,010
Administration, Operations, & Capital						
602120-540410	Prof Serv-Investment Fee	119	99	250	130	250
602120-540420	Prof Serv-Disposal & Recycling	-	1,235	500	-	500
602120-650015	Computer-Hardware	42,112	50,895	60,000	60,000	60,000
602551-650092	Library Public Access Computer	50,101	-	-	-	-
Total Administration, Operations, & Capital		92,333	52,229	60,750	60,130	60,750
Total Technology Management Fund Expenditures		92,333	52,229	60,750	60,130	60,750
Ending Working Capital (Budget Basis)		179,582	198,796	213,066	213,596	209,856

City of Louisville, Colorado
Fleet Management Fund
2020 Budget

Account Number	Account Description	2017 Actual	2018 Actual	2019 Budget	2019 Estimate	2020 Budget
Beginning Working Capital (Budget Basis)		752,327	567,866	567,313	567,313	261,923
Administration & Support Services Revenue						
603010-449100	Equipment Replacement	-	238,880	342,200	342,200	342,200
603010-461100	Interest Earnings	6,299	9,224	5,300	8,460	6,540
603010-461110	Net Incr (Decr) in Fair Value	(1,461)	250	-	-	-
603010-465100	Insurance Recovery	-	52,458	-	14,930	-
603010-492100	Proceeds from Sale of Assets	-	60,000	-	-	-
Total Administration & Support Services Revenue		4,839	360,813	347,500	365,590	348,740
Total Fleet Management Fund		4,839	360,813	347,500	365,590	348,740
Administration & Operations						
603120-540410	Prof Serv-Investment Fee	415	285	500	300	500
603120-640000	Motor Vehicle/Road Equipment	-	-	35,000	35,000	-
603211-640000	Motor Vehicle/Road Equipment	157,540	225,930	233,890	254,170	177,240
603312-640000	Motor Vehicle/Road Equipment	31,345	-	-	-	-
603314-640000	Motor Vehicle/Road Equipment	-	135,150	352,500	352,500	-
603511-640000	Motor Vehicle/Road Equipment	-	-	-	29,010	-
Total Administration & Operations		189,300	361,365	621,890	670,980	177,740
Total Fleet Management Fund		189,300	361,365	621,890	670,980	177,740
Ending Working Capital (Budget Basis)		567,866	567,313	292,923	261,923	432,923

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2019-2024 Capital Improvements Plan

City of Louisville, Colorado
Six-Year Capital Improvement Plan
For the Years 2019 Through 2024
Open Space & Parks Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	201314-640001	Machinery & Equipment	4,050	-	-	-	-	-	4,050
	201511-630071	Parks and Open Space Signs	111,250	-	-	-	-	-	111,250
	201511-630101	Irrig Replacements & Improvs (%)	30,000	-	-	-	-	-	30,000
	201511-630129	Playground Surfacing Replacement	12,000	12,000	-	-	-	-	24,000
	201511-630130	Sundance Park Master Plan	15,000	-	-	-	-	-	15,000
	201511-630131	Recycling Cans for Park Sites (%)	20,000	10,000	-	-	-	-	30,000
	201511-630132	Enhance BMX Track at Community Park	20,000	-	-	-	-	-	20,000
	201511-630133	Freeze Resistant Drinking Fountains	8,000	8,000	-	-	-	-	16,000
	201511-630135	Cottonwood Park Development	-	216,000	-	-	-	-	216,000
	201511-630151	Miners Field Fencing Upgrade (%)	11,000	-	-	-	-	-	11,000
	201511-640000	Motor Vehicle/Road Equipment (%)	31,640	-	-	-	-	-	31,640
	201511-640001	Machinery & Equipment (%)	55,910	52,500	-	-	-	-	108,410
	201511-630127	Miner's Field Park Improvs	-	11,000	-	-	-	-	11,000
	201522-630004	Lastoska Property Conservation	25,000	-	-	-	-	-	25,000
	201522-630134	Fishing Pond Dredging & Master Plan	-	35,000	-	-	-	-	35,000
	201522-640000	Motor Vehicle/Road Equipment (%)	34,980	-	-	-	-	-	34,980
	201523-630117	Interpretive Education	3,750	-	-	-	-	-	3,750
	201523-660093	Trail Connections (%)	35,000	-	-	-	-	-	35,000
	201524-660252	Coyote Run Slope Mitigation (50%)	300,000	-	-	-	-	-	300,000
	201528-660015	Open Space & Parks Signs (%)	-	120,000	-	-	-	-	120,000
	201528-660067	Hwy 42 Multi-Use Underpass	2,247,900	-	-	-	-	-	2,247,900
	201528-660093	Trail Connections (%)	572,010	-	-	-	-	-	572,010
	201528-660201	Trail Projects	-	37,800	-	-	-	-	37,800
2		Equipment Replacement - Parks (70%)	-	-	52,500	52,500	52,500	52,500	210,000
6		Playground Surfacing Replacement	-	-	12,000	-	-	-	12,000
8		Recycling Cans for Park Sites (50%)	-	-	10,000	-	-	-	10,000
10		Freeze Resistant Drinking Fountains at Park Sites	-	-	8,000	8,000	8,000	-	24,000
11		Open Space & Parks Trail & Direct'l Signs (50%)	-	-	19,200	-	78,000	-	97,200
13		Fishing Pond Dredging & Master Plan	-	-	180,000	-	-	-	180,000
15		Trail Projects	-	-	277,860	205,320	112,800	-	595,980
17		Equipment Replacement	-	-	-	-	7,000	60,000	67,000
18		Damyanovich Master Plan	-	-	-	-	25,000	-	25,000
Total Open Space & Parks Fund			3,537,490	502,300	559,560	265,820	283,300	112,500	5,260,970

Conservation Trust - Lottery Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	202511-630048	Playgrounds (%)	224,000	224,000	-	-	-	-	448,000
19		Playground Replacement (80%)	-	-	224,000	224,000	224,000	236,000	908,000
Total Conservation Trust - Lottery Fund			224,000	224,000	224,000	224,000	224,000	236,000	1,356,000

Cemetery Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
2	204799-640000	Motor Vehicle/Road Equipment (%)	3,930	-	-	-	-	-	3,930
	204799-640001	Machinery & Equipment (%)	7,500	7,500	-	-	-	-	15,000
		Equipment Replacement - Parks (10%)	-	-	7,500	7,500	7,500	7,500	30,000
		Total Cemetery Fund	11,430	7,500	7,500	7,500	7,500	7,500	48,930

PEG Fee Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	205120-600008	PEG Capital	1,100	-	-	-	-	-	1,100
		Total PEG Fee Fund	1,100	-	-	-	-	-	1,100

Historic Preservation Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	207542-620098	Austin Niehoff House Rehab (%)	-	-	-	-	-	-	-
	207542-620109	Miners' Cabins Relocation	208,000	-	-	-	-	-	208,000
	207542-620113	Historical Museum Structural Work (%)	60,850	-	-	-	-	-	60,850
		Total Historic Preservation Fund	268,850	-	-	-	-	-	268,850

Recreation Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	208533-640138	Rec Center Pool Table Replacements	-	10,000	-	-	-	-	10,000
	208535-620122	Rec Center Pool Plaster	-	79,000	-	-	-	-	79,000
	208535-620123	Memory Square Plaster	105,300	-	-	-	-	-	105,300
	208535-640137	Memory Square Pool Safety Cover	16,000	-	-	-	-	-	16,000
	208535-640139	Rec Center Pool Vacuums	-	12,000	-	-	-	-	12,000
	208535-630148	Memory Square Pool Play Feature	12,150	-	-	-	-	-	12,150
	208538-610009	Sports Complex Infield Improvements	80,000	-	-	-	-	-	80,000
	208538-630152	Replace Miners Field Scoreboard	40,000	-	-	-	-	-	40,000
	208538-630153	Rebuild Cleo Dugout Roof	25,000	-	-	-	-	-	25,000
	208539-620121	Rec Center Gym Curtain Replacement	15,000	-	-	-	-	-	15,000
	208539-620124	MAC Gym Curtain	45,000	-	-	-	-	-	45,000
	208539-630149	Rec Center Interior and Exterior Signage	60,000	-	-	-	-	-	60,000
	208539-640123	Rec Center Equipment Replacement	76,110	70,000	70,000	70,000	70,000	70,000	426,110
	208539-640136	Rec Center Adjustable Basketball Hoops	11,760	-	-	-	-	-	11,760
32		Rec Center Pool Deck Reseal	-	-	-	35,000	-	-	35,000
33		Recreation Center Campus Master Plan	-	-	-	128,000	-	-	128,000
		Total Recreation Fund	486,320	171,000	70,000	233,000	70,000	70,000	1,100,320

Capital Projects Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	301103-660025	Decorative Streetlight LED Conversion	50,000	135,000	-	-	-	-	185,000
	301103-630131	Recycling Cans for Park Sites (%)	20,000	10,000	-	-	-	-	30,000
	301103-640030	Electric Vehicle Charging Station	8,000	8,000	-	-	-	-	16,000
	301112-620115	City Clerk's Office Renovation	15,000	-	-	-	-	-	15,000
	301161-660241	Bike Share Program	10,000	-	-	-	-	-	10,000
	301165-620098	Austin Niehoff House Rehab (%)	-	-	-	-	-	-	-
	301173-650035	ERP System	114,490	-	-	-	-	-	114,490
	301173-650100	NEOGov Learning Management Software	-	24,900	-	-	-	-	24,900
	301173-650090	Rec Center-Copier Replacement	9,800	-	-	-	-	-	9,800
	301173-650097	City-Wide Surveillance Refresh	124,710	-	-	-	-	-	124,710
	301173-650098	IT Core Switching Fabric Upgrades	36,500	-	-	-	-	-	36,500
	301173-650099	Storage, Server, & Backup Refresh	-	135,000	-	-	-	-	135,000
	301173-660258	Middle Mile Fiber	200,000	-	-	-	-	-	200,000
	301191-640118	City Hall Security Improvements	8,150	-	-	-	-	-	8,150
	301211-620116	Police Dept Basement Restrooms & Lockers	282,500	-	-	-	-	-	282,500
	301211-620118	Police Dept Basement Sleep Room	27,000	-	-	-	-	-	27,000
	301211-620125	Police Dept Lobby Security Glass	20,000	-	-	-	-	-	20,000
	301211-640024	LTE D-Block Radio Program	11,100	-	-	-	-	-	11,100
	301211-640106	Body Cams	24,170	-	-	-	-	-	24,170
	301211-640114	FM Radio Stations	6,000	5,000	-	-	-	-	11,000
	301211-640124	Handheld 700-800 Portable Radios	15,420	-	-	-	-	-	15,420
	301211-650027	Toughbook, Pmnts, Dockng Stns	8,000	-	-	-	-	-	8,000
	301211-650089	Police/Courts Records Mgmt Sys	300,000	-	-	-	-	-	300,000
	301219-610010	Police Dept Parking Lot Repaving	35,000	-	-	-	-	-	35,000
	301219-620120	Police Dept Electrical Work	25,000	-	-	-	-	-	25,000
	301219-660276	Police Dept Concrete Replacement	199,000	-	-	-	-	-	199,000
	301311-630138	Bus Stop Improvements	157,000	-	-	-	-	-	157,000
	301311-630139	Street Lighting Safety Upgrades	41,620	-	-	-	-	-	41,620
	301311-660202	Railroad Quiet Zones	3,317,900	-	-	-	-	-	3,317,900
	301311-660227	SH 42: Hecla Dr Traffic Signal	-	-	-	-	-	-	-
	301311-660239	SBR Connectivity Feasibility S	34,760	-	-	-	-	-	34,760
	301312-630120	Bus then Bike Shelter	25,000	-	-	-	-	-	25,000
	301312-630141	ADA Parking Improvements	15,000	75,000	-	-	-	-	90,000
	301312-630142	Traffic Mitigation	25,000	25,000	-	-	-	-	50,000
	301312-630144	Transportation Master Plan First Steps	1,000,000	3,000,000	-	-	-	-	4,000,000
	301312-640001	Machinery & Equipment (%)	5,030	-	-	-	-	-	5,030
	301312-660012	Pavement Booster Program	5,028,130	4,840,000	-	-	-	-	9,868,130
	301312-660022	Concrete Replacement	75,000	75,000	-	-	-	-	150,000
	301312-660064	Bridge Inspection Follow-Up Repairs	30,000	100,000	-	-	-	-	130,000
	301312-660068	South Street Underpass (%)	184,250	-	-	-	-	-	184,250
	301312-660079	SH42 Short Intersection Design	153,550	-	-	-	-	-	153,550
	301312-660222	SH42 Short Intersection Construction	3,279,840	-	-	-	-	-	3,279,840
	301312-660226	Downtown Clay/Concrete Paver	119,490	-	-	-	-	-	119,490
	301312-660247	DRCOG Traffic Signal Improvts	50,000	-	-	-	-	-	50,000
	301312-660255	SH42 & Hecla Drive Traffic Signal	-	-	-	-	-	-	-
	301312-660256	Downtown Ornamental Light Replacement	70,000	72,000	-	-	-	-	142,000
	301312-660257	Downtown Surface Parking Expansion	-	-	-	-	-	-	-
	301313-630101	Irrigation Clock Replacements (%)	20,000	-	-	-	-	-	20,000
	301313-630140	Downtown Tree Grate Conduit Replacement	26,000	28,000	-	-	-	-	54,000
	301313-630145	Subdivision Entry Landscape Improvements	240	57,000	-	-	-	-	64,000

Capital Projects Fund (continued)

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	301313-640000	Motor Vehicle/Road Equipment (%)	31,400	-	-	-	-	-	31,400
	301313-640001	Machinery & Equipment (%)	7,500	7,500	-	-	-	-	15,000
	301314-640140	Sander Box Leg Kit	-	22,150	-	-	-	-	22,150
	301313-660103	Median Improvements	275,000	275,000	-	-	-	-	550,000
	301313-660226	Downtown Clay/Concrete Paver Replacement	110,000	110,000	-	-	-	-	220,000
	301313-660254	Utility Undergrounding	680,000	-	-	-	-	-	680,000
	301314-640001	Machinery & Equipment (%)	7,500	7,500	-	-	-	-	15,000
	301314-640135	Snow & Ice Attachment	18,000	-	-	-	-	-	18,000
	301511-630048	Playground Replacement (%)	56,000	56,000	-	-	-	-	112,000
	301511-630067	Heritage Restroom Renovation	28,000	200,000	-	-	-	-	228,000
	301511-630151	Miners Field Fencing Upgrade (%)	44,000	-	-	-	-	-	44,000
	301524-660252	Coyote Run Slope Mitigation (50%)	300,000	-	-	-	-	-	300,000
	301528-660015	Open Space & Parks Signs (%)	-	120,000	-	-	-	-	120,000
	301528-660068	South Street Underpass (%)	92,640	-	-	-	-	-	92,640
	301528-660069	BNSF RR Underpass/N Drainage (%)	-	-	-	-	-	-	-
	301531-630127	Miners Field Fencing Upgrade (%)	-	22,000	-	-	-	-	22,000
	301532-630127	Miners Field Fencing Upgrade (%)	-	22,000	-	-	-	-	22,000
	301532-640046	Fitness Equipment	22,360	-	-	-	-	-	22,360
	301537-640000	Motor Vehicle/Road Equipment (%)	4,000	-	-	-	-	-	4,000
	301551-650087	Upgrade Makerspace	-	15,000	-	-	-	-	15,000
	301551-620036	Library Building Improvements	16,820	-	-	-	-	-	16,820
	301552-620097	Historical Museum Campus (%)	20,850	165,400	-	-	-	-	186,250
	301552-620038	Museum Campus Building Improvements	51,210	-	-	-	-	-	51,210
	301552-620113	Historical Museum Structural Work (%)	60,850	-	-	-	-	-	60,850
	301553-620114	Center for the Arts Restoration	46,620	-	-	-	-	-	46,620
	301553-630136	Community Park Stage Improvements	24,000	-	-	-	-	-	24,000
	301553-640001	Machinery & Equipment (%)	5,020	-	-	-	-	-	5,020
	301651-630137	Downtown Patio Program Expansion	25,000	25,000	-	-	-	-	50,000
50		Concrete Replacement	-	-	75,000	75,000	75,000	75,000	300,000
53		Downtown Clay/Concrete Paver Replacement	-	-	110,000	-	-	-	110,000
54		Downtown Tree Grate Conduit Replacement	-	-	56,000	56,000	-	-	112,000
60		Downtown Ornamental Light Replacement	-	-	75,000	80,000	-	-	155,000
61		Pavement Management Program	-	-	4,000,000	4,600,000	4,300,000	4,500,000	17,400,000
2		Equipment Replacement - Parks (20%)	-	-	15,000	15,000	15,000	15,000	60,000
63		Median Landscape Renovation	-	-	275,000	-	-	-	275,000
66		Transportation Master Plan First Steps	-	-	1,200,000	2,800,000	-	-	4,000,000
8		Recycling Cans for Park Sites (50%)	-	-	10,000	-	-	-	10,000
19		Playground Replacement (20%)	-	-	56,000	56,000	56,000	59,000	227,000
68		Decorative Streetlight LED Conversion	-	-	100,000	110,000	100,000	100,000	410,000
69		Subdivision Entry Landscape Improvements	-	-	57,000	57,000	57,000	-	171,000
11		Open Space & Parks Trail & Direct'l Signs (50%)	-	-	19,200	-	78,000	-	97,200
73		Golf Maintenance Facility Improvements	-	-	99,910	-	-	124,130	224,040
74		Golf Division Equipment Replacement	-	-	117,360	117,360	117,360	117,360	469,440
75		Public Parking Lot Paving Program	-	-	-	130,000	130,000	130,000	390,000
76		Improvements to Community Dog Park	-	-	-	-	57,500	215,630	273,130
		Total Capital Projects Fund	17,141,230	9,637,450	6,265,470	8,096,360	4,985,860	5,336,120	51,462,490

Recreation Center Construction Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	303120-620106	Rec Center Construction	3,637,610	-	-	-	-	-	3,637,610
		Total Recreation Center Construction Fund	3,637,610	-	-	-	-	-	3,637,610

Water Utility Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	501498-640000	Motor Vehicle/Road Equipment (%)	190,500	-	-	-	-	-	190,500
	501498-640001	Machinery & Equipment (%)	9,650	-	-	-	-	-	9,650
	501498-640045	Meters	168,000	-	-	-	-	-	168,000
	501498-640121	WTP Resvr Treat Boat & Trailer	28,140	-	-	-	-	-	28,140
	501498-660182	Water Line Replacement	1,844,000	1,273,000	-	-	-	-	3,117,000
	501498-660205	PRV Replacement	75,000	-	-	-	-	-	75,000
	501498-660221	HBWTP Filter Media Replacement	5,000	-	-	-	-	-	5,000
	501498-660234	Tube Settler Replacement	452,590	-	-	-	-	-	452,590
	501498-660237	Water Tank Int Structure Maint	92,600	-	-	-	-	-	92,600
	501498-660259	Floride Equipment Replacement	105,000	-	-	-	-	-	105,000
	501499-600025	Fire Hydrant Painting	44,690	-	-	-	-	-	44,690
	501499-620119	Utilities Electrical Assessment (%)	-	32,500	-	-	-	-	32,500
	501499-630146	Marshall Lake Sediment Control	-	110,000	-	-	-	-	110,000
	501499-640116	Water Plants Disinfection Eval	408,040	-	-	-	-	-	408,040
	501499-640127	Excavation Shoring Box (%)	9,000	-	-	-	-	-	9,000
	501499-640131	Water Utility Trucks	80,000	-	-	-	-	-	80,000
	501499-650035	ERP System	3,000	-	-	-	-	-	3,000
	501499-650080	Water Facilities SCADA Upgrade	36,000	-	-	-	-	-	36,000
	501499-660175	WTP Chemical Storage Tanks	-	405,000	-	-	-	-	405,000
	501499-660190	NCWCD-Windy Gap Firming Proj	2,500,000	747,000	-	-	-	-	3,247,000
	501499-660211	Howard Diversion Upgrades	128,740	-	-	-	-	-	128,740
	501499-660212	SCWTP Recycle Pond Maintenance	86,000	-	-	-	-	-	86,000
	501499-660230	HBWTP HVAC Upgrade	3,000	-	-	-	-	-	3,000
	501499-660231	Louisville Lateral Ditch Pipin	20,000	-	-	-	-	-	20,000
	501499-660232	Cent/McCaslin Hi Zone Water Lp	22,230	-	-	-	-	-	22,230
	501499-660236	SBR Ditch Lining	170,200	88,310	-	-	-	-	258,510
	501499-660237	WTP Tank Cleaning & Evaluation	-	50,000	-	-	-	-	50,000
	501499-660243	Louisville Pipeline Flow Control	417,930	-	-	-	-	-	417,930
	501499-660244	HBWTP Upgrades	197,220	-	-	-	-	-	197,220
	501499-660245	SCWTP Upgrades	550,770	-	-	-	-	-	550,770
	501499-660260	WTP Vault Painting	-	225,000	-	-	-	-	225,000
	501499-660261	WTP Raw Water Study	-	75,000	-	-	-	-	75,000
	501499-660274	NCWCD SWSP Eastern Pump Station	-	150,000	-	-	-	-	150,000
	501499-660275	NCWCD SWSP Transmission Capacity	287,000	1,324,000	-	-	-	-	1,611,000
77		SBR Ditch Lining	-	-	90,510	-	-	-	90,510
78		Water Line Replacement	-	-	205,000	205,000	483,000	140,000	1,033,000
80		Louisville Lateral Ditch Piping	-	-	-	2,693,000	-	-	2,693,000
83		NCWCD - Windy Gap Firming Project	-	-	747,000	747,000	747,000	747,000	2,988,000
87		WTP Vehicle & Equipment Replacement	-	-	-	-	80,000	48,500	128,500
95		Marshall Lake Sediment Control	-	-	566,000	-	-	-	566,000
96		WTP Tank Cleaning & Evaluation	242	-	-	48,000	-	-	48,000
98		WTP Raw Water Study	-	-	100,000	-	-	-	100,000

Water Utility Fund (continued)

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
100		Water Rights Acquisition	-	-	565,000	552,000	566,000	580,000	2,263,000
101		Pump Replacement & Rehabilitation	-	-	84,000	276,000	17,000	-	377,000
102		SCWTP Filter Media Replacement	-	-	-	-	447,000	-	447,000
103		Meter Replacement	-	-	-	-	754,000	773,000	1,527,000
		Total Water Utility Fund	7,940,400	4,479,810	2,357,510	4,521,000	3,094,000	2,288,500	24,681,220

Wastewater Utility Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	502498-640000	Motor Vehicle/Road Equipment	-	37,000	-	-	-	-	37,000
	502498-640001	Machinery & Equipment	9,650	-	-	-	-	-	9,650
	502498-640134	Replacement High Pressure Sewer Cleaner	290,000	-	-	-	-	-	290,000
	502498-660183	Sewer Utility Lines	498,000	275,000	-	-	-	-	773,000
	502498-660216	Reuse System Replacement	32,000	-	-	-	-	-	32,000
	502498-660265	Reuse System Equipment Replacement	32,000	66,000	-	-	-	-	98,000
	502498-660272	Drum Thickener Replacement	-	275,000	-	-	-	-	275,000
	502499-620119	Utilities Electrical Assessment (%)	-	32,500	-	-	-	-	32,500
	502499-630147	WWTP Digester and Reuse Lighting Improvements	40,000	-	-	-	-	-	40,000
	502499-640127	Excavation Shoring Box (%)	3,000	-	-	-	-	-	3,000
	502499-640132	WWTP Tractor	62,000	-	-	-	-	-	62,000
	502499-640133	Portable Lift Station Pump	50,000	-	-	-	-	-	50,000
	502499-650035	ERP System	3,000	-	-	-	-	-	3,000
	502499-660153	Wastewater Plant Upgrade	15,000	-	-	-	-	-	15,000
	502499-660262	WWTP Additional Influent Pump	72,000	-	-	-	-	-	72,000
	502499-660263	WWTP Asphalt Addition	50,000	-	-	-	-	-	50,000
	502499-660264	WWTP Digester Control Improvements	100,000	-	-	-	-	-	100,000
	502499-660266	WWTP Digester and Digester Lights	40,000	-	-	-	-	-	40,000
	502499-660267	WWTP Aeration Basin & Reuse Mixers	150,000	-	-	-	-	-	150,000
	502499-660268	WWTP Total Suspended Solids (TSS) Probes	45,000	-	-	-	-	-	45,000
	502499-660269	WWTP Vac Dump Station	235,000	-	-	-	-	-	235,000
	502499-660271	OPS Lift Station Painting	-	75,000	-	-	-	-	75,000
114		Sewer Line Replacement	-	-	420,000	400,000	350,000	425,000	1,595,000
119		WWTP Vehicle Replacement	-	-	-	-	-	48,500	48,500
120		WWTP Dewatering Building Upgrades	-	-	76,000	753,000	-	-	829,000
		Total Wastewater Utility Fund	1,726,650	760,500	496,000	1,153,000	350,000	473,500	4,959,650

Storm Water Utility Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	503499-630032	Citywide Strm Sewr Outfall Imps	5,100	-	-	-	-	-	5,100
	503499-630096	Detention Pond Maintenance	118,500	121,500	-	-	-	-	240,000
	503499-630150	Drainageway "A-1" Garfield/Cottonwood	-	500,000	-	-	-	-	500,000
	503499-640001	Machinery & Equipment	4,620	-	-	-	-	-	4,620
	503499-640128	Arterial Snow Plow Replacement (%)	56,000	-	-	-	-	-	56,000
	503499-660251	Drainageway G Dillon Rd Crossing	150,000	-	-	-	-	-	150,000
	503499-660273	Storm Water Quality Master Plan	100,000	150,000	-	-	-	-	250,000
121		Storm Sewer Detention Pond Maintenance	-	-	124,500	150,000	129,000	135,500	539,000
122		Storm Water Quality Master Plan	-	-	150,000	150,000	150,000	-	450,000
		Total Storm Water Utility Fund	434,220	771,500	274,500	300,000	279,000	135,500	2,194,720

Golf Course Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	520799-620112	Shelter Improvements	14,500	-	-	-	-	-	14,500
	520799-650015	Irrigation Computer Replacement	11,200	-	-	-	-	-	11,200
	520799-630115	Cart Path Repairs	-	18,410	-	-	-	-	18,410
	520799-620126	Chemical Storage Building	-	35,000	-	-	-	-	35,000
	520799-640141	Golf Carts	-	132,300	-	-	-	-	132,300
		Total Golf Course Fund	25,700	185,710	-	-	-	-	211,410

Technology Management Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	602120-650015	Computer-Hardware	60,000	60,000	-	-	-	-	120,000
126		Computer-Software	-	-	60,000	60,000	60,000	60,000	240,000
		Total Technology Management Fund	60,000	60,000	60,000	60,000	60,000	60,000	360,000

Fleet Management Fund

Request No.	Project Account	Project Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
	603120-640000	Motor Vehicle/Road Equipment	35,000	-	-	-	-	-	35,000
	603211-640000	Motor Vehicle/Road Equipment	254,170	177,240	-	-	-	-	431,410
	603314-640000	Motor Vehicle/Road Equipment	352,500	-	-	-	-	-	352,500
	603511-640000	Motor Vehicle/Road Equipment	29,010	-	-	-	-	-	29,010
127	603211-640000	Motor Vehicle/Road Equipment	-	-	171,920	180,530	189,550	199,030	741,030
		Total Fleet Management Fund	670,680	177,240	171,920	180,530	189,550	199,030	1,588,950

All Funds

Fund Description	2019 Estimate	2020 Budget	2021 Planned	2022 Planned	2023 Planned	2024 Planned	6-Year Totals
Open Space & Parks Fund	3,537,490	502,300	559,560	265,820	283,300	112,500	5,260,970
Conservation Trust - Lottery Fund	224,000	224,000	224,000	224,000	224,000	236,000	1,356,000
Cemetery Fund	11,430	7,500	7,500	7,500	7,500	7,500	48,930
PEG Fee Fund	1,100	-	-	-	-	-	1,100
Historic Preservation Fund	268,850	-	-	-	-	-	268,850
Recreation Fund	486,320	171,000	70,000	233,000	70,000	70,000	1,100,320
Capital Projects Fund	17,141,230	9,637,450	6,265,470	8,096,360	4,985,860	5,336,120	51,462,490
Recreation Center Construction Fund	3,637,610	-	-	-	-	-	3,637,610
Water Utility Fund	7,940,400	4,479,810	2,357,510	4,521,000	3,094,000	2,288,500	24,681,220
Wastewater Utility Fund	1,726,650	760,500	496,000	1,153,000	350,000	473,500	4,959,650
Storm Water Utility Fund	434,220	771,500	274,500	300,000	279,000	135,500	2,194,720
Golf Course Fund	25,700	185,710	-	-	-	-	211,410
Technology Management Fund	60,000	60,000	60,000	60,000	60,000	60,000	360,000
Fleet Management Fund	670,680	177,240	171,920	180,530	189,550	199,030	1,588,950
Total for All Funds	36,165,680	16,977,010	10,486,460	15,041,210	9,543,210	8,918,650	97,132,220

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