

***City Council
Economic Vitality Committee
Meeting Agenda
Friday, May 17, 2024
City Hall
749 Main Street
1:30 PM***

Members of the public are welcome to attend and give comments remotely; however, the in-person meeting may continue even if technology issues prevent remote participation.

- You can call in to **+1 346 248 7799 or 833 548 0282 (toll free)**
Webinar ID **#838 1396 0621**
- You can log in via your computer. Please visit the City's website here to link to the meeting: www.louisvilleco.gov/council.

The Board will accommodate public comments during the meeting. Anyone may also email comments to the Board prior to the meeting at VZarate@LouisvilleCO.gov.

1. Call to Order
2. Roll Call
3. Approval of Agenda
4. Approval of April 25, 2024 Meeting Minutes
5. Public Comments on Items Not on the Agenda
6. Louisville Business Composition
7. Staff Updates
8. Development Updates
9. Business Articles
10. Discussion Items for Next Meeting

Persons planning to attend the meeting who need sign language interpretation, translation services, assisted listening systems, Braille, taped material, or special transportation, should contact the City Clerk's Office at 303 335-4536 or MeredythM@LouisvilleCO.gov. A forty-eight-hour notice is requested.

Si requiere una copia en español de esta publicación o necesita un intérprete durante la reunión, por favor llame a la Ciudad al 303.335.4536 o 303.335.4574.

- a. Potential BAP Amendments
- b. Small Business Week
- c. Shop Local Campaign

11. Adjourn

City Council
Economic Vitality Committee
Meeting Minutes
Friday, April 25, 2024
Regular Meeting

1. **Call to Order:** Chair Dickinson called the meeting to order at 1:39 PM.
2. **Roll Call:** The following members of the City Council were present: Chair Dickinson, Councilmember Fahey and Councilmember Bierman. Also present were Community Development Director Rob Zuccaro, Economic Vitality Manager Vanessa Zarate, and City Manager Jeff Durbin. No members of the public were in attendance.
3. **Approval of Agenda:** Councilmember Fahey made a motion to approve the agenda as presented. The motion was seconded by Councilmember Bierman. Motion passed.
4. **Approval of Meeting Minutes from March 15, 2024:** Councilmember Bierman made a motion to approve the March 15, 2024 meeting minutes. The motion was seconded by Councilmember Fahey. Motion passed.
5. **Public Comments on Items Not on the Agenda:**
None.
6. **Discussion/Direction**
 - a. **Business Outreach Meetings Dates and Approach:**
Manager Zarate presented a proposed agenda for the Economic Vitality business outreach meetings. The proposal included 9 meetings, beginning on Thursday May 9th and ending December 12th. The meetings would be held at various locations throughout the City and would include both morning and afternoon/evening meetings. Each meeting would be aimed at a particular target audience, either by geographic location or by industry sector. Although the meetings are intended for specific businesses, the meetings will be open to all members of the public.

Councilmember Fahey asked which meetings the EVC should plan to attend. Manager Zarate responded that all meetings will be noticed so that members of City Council can attend without violating open meeting requirements.

Chair Dickinson asked for clarification regarding the RSVP process and how it may impact certain locations that may not hold as many people. Manager Zarate responded that staff will request RSVPs for each of the meetings and that the meeting location can be updated to better accommodate the anticipated attendance.

Manager Zarate asked for feedback regarding the proposed dates and times. Chair Dickinson responded that he can make all of the dates work and does not have any issue with most of the mornings occurring in the morning. Councilmember Bierman added that mornings could be a challenge for him but he will try to attend as many as he can. Councilmember Fahey asked whether businesses such as coffee shops would be able to attend the morning meetings. Manager Zarate responded that there is not time that is perfect for all businesses, but that staff will listen to feedback and attempt to make meetings accessible to as many businesses as possible.

The Committee asked who would be leading the meetings. Manager Zarate confirmed that Economic Vitality staff will generally be leading the meetings and facilitating the discussion. Councilmember Fahey asked whether the City Manager will be in attendance. Manager Zarate responded that staff will invite the City Manager to meetings, as well as relevant City staff. The actual staff invited or attending the meeting will be adjusted based on the audience for that meeting. City Manager Durbin added that even if a certain City Department is not represented, it will be helpful for businesses to communicate with Economic Vitality. EV staff can then present the issues to the appropriate Department.

Manager Zarate asked for feedback regarding the name of the meetings. EV Listens was proposed in the packet, but staff asked for recommendations from the Committee. The Committee gave staff direction to develop a name, but recommended that the name communicate the purpose of the meeting, identifying why a business would to attend. Staff confirmed that they will work with Communications to finalize a name.

b. Economic Development Week:

Manager Zarate gave an overview of Economic Development week (May 6-10), as well as several items that staff is proposing during the week.

Chair Dickinson thanked Manager Zarate for the background and commented that he had never heard of Economic Development week in his five years with the City, but that he is excited for the City to make the ED week proclamation. Since this is the first ED week proclamation, City Manager Durbin recommended that the item not be on the consent

agenda. That will give Council a chance to discuss the item and introduce ED week to the rest of Council and the City.

7. Staff Updates:

Manager Zarate presented staff updates and asked if there were any questions or comments. Chair Dickinson summarized his conversations with the business community and their concerns regarding the proposed minimum wage increase. There was a question of whether the minimum wage increase could apply to larger businesses with more than a specified number of employees (such as more than 50-100 employees).

Councilmember Bierman wondered if the businesses in nearby communities have the same concerns regarding the minimum wage increase that Louisville businesses do. City Manager Durbin responded that those communities have not had conversations with their Council yet, but acknowledged that it will be a tough conversation for Louisville. He mentioned the desire to address diversity, equity, and inclusiveness programs such as affordable housing, while still remaining business friendly. Councilmember Dickinson cautioned getting too far ahead or too far behind neighboring communities, and hoped that this issue could be addressed regionally.

Manager Zarate gave an update on the Enhanced Patio Program and next steps for expanding and enhancing the program. Current ideas include bike racks, planter, community events to decorate the bike racks and planters, and additional space activation including activities and events. Manager Zarate also shared that the City has sent a contract to the owner of the former Chase building to lease some of the parking spots on their property. Manager Zarate added that staff will also be working with businesses to help implement some of their ideas.

There was also discussion around South Boulder Road and McCaslin and what could be done in these areas to rival the patio program. Councilmember Bierman asked for clarification regarding the final two patios that were given to Crystal Springs and Nora's. Manager Zarate gave an overview of the application and selection process. Chair Dickinson wondered what other ideas businesses might be able to implement in parking spots that did not receive a patio. Manager Zarate encouraged Councilmembers who have these conversations with businesses to direct them to Economic Vitality staff.

Councilmember Dickinson commented that the business community may be upset with the City, the Chamber, and the Downtown Business Association because they were not successful in closing Main Street. He also wondered when the City can start talking about a closure of Main Street for 2025. Manager Zarate confirmed that as part of the 2024 program, businesses should be collecting data and sharing experiences that would help with a proposed

closure. City Manager Durbin added that any discussions regarding future plans for a Main Street closure would likely require additional funding.

8. Economic Reports:

Manager Zarate gave an overview of some of the Business Analyst reports that she included in the packet. Councilmember Fahey asked for clarification regarding the food and beverage classification. Manager Zarate responded that the data is self-reported from businesses so it may not be 100% accurate.

9. Development Updates: No comments.

10. Business Articles: No comments.

11. Discussion Items for Next Meeting:

No comments.

12. Adjourn: The meeting adjourned at 3:03 PM.

SUBJECT: LOUISVILLE BUSINESS COMPOSITION

DATE: MAY 17, 2024

PRESENTED BY: VANESSA ZARATE, CECD, ECONOMIC VITALITY MANAGER

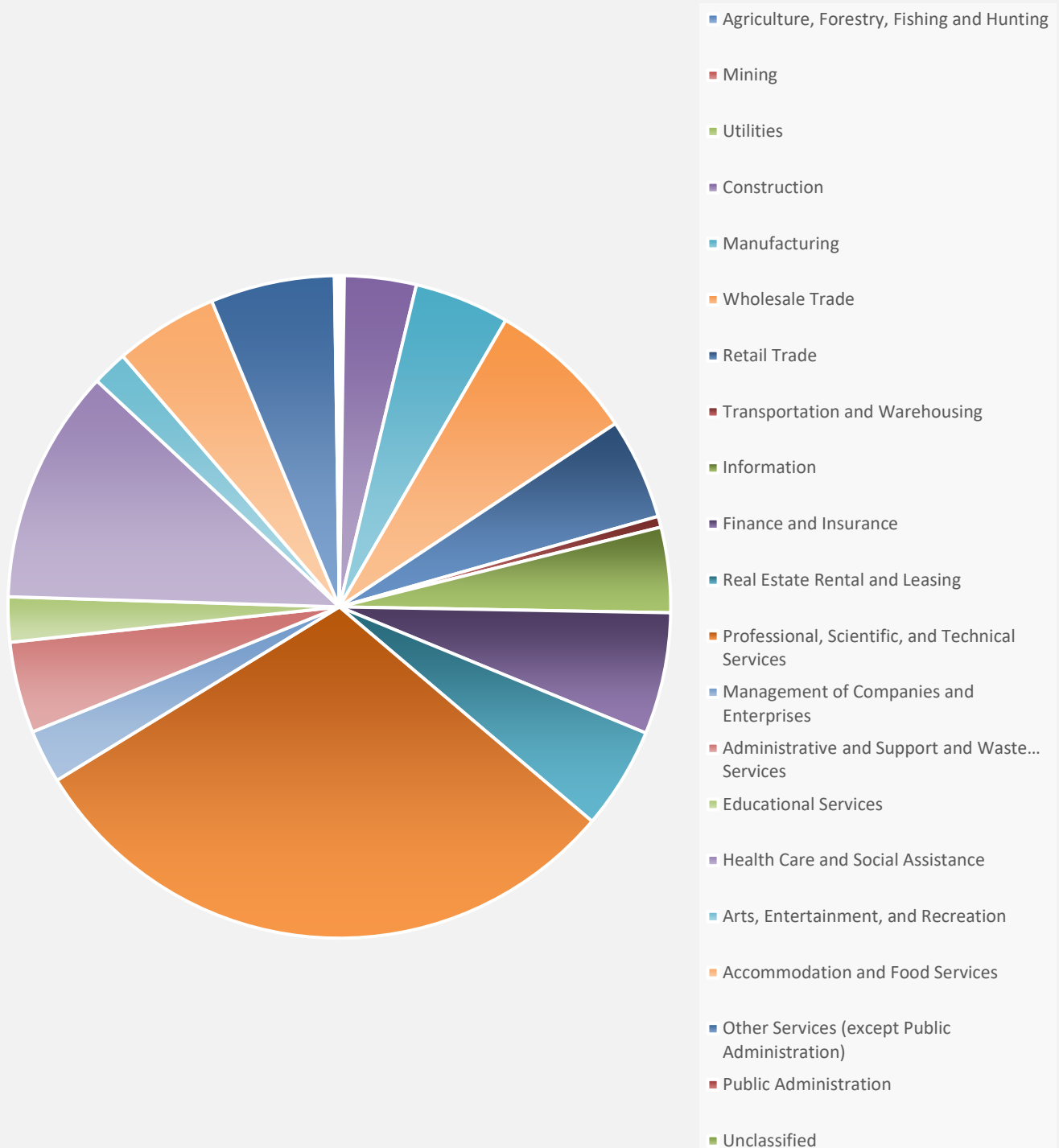
SUMMARY:

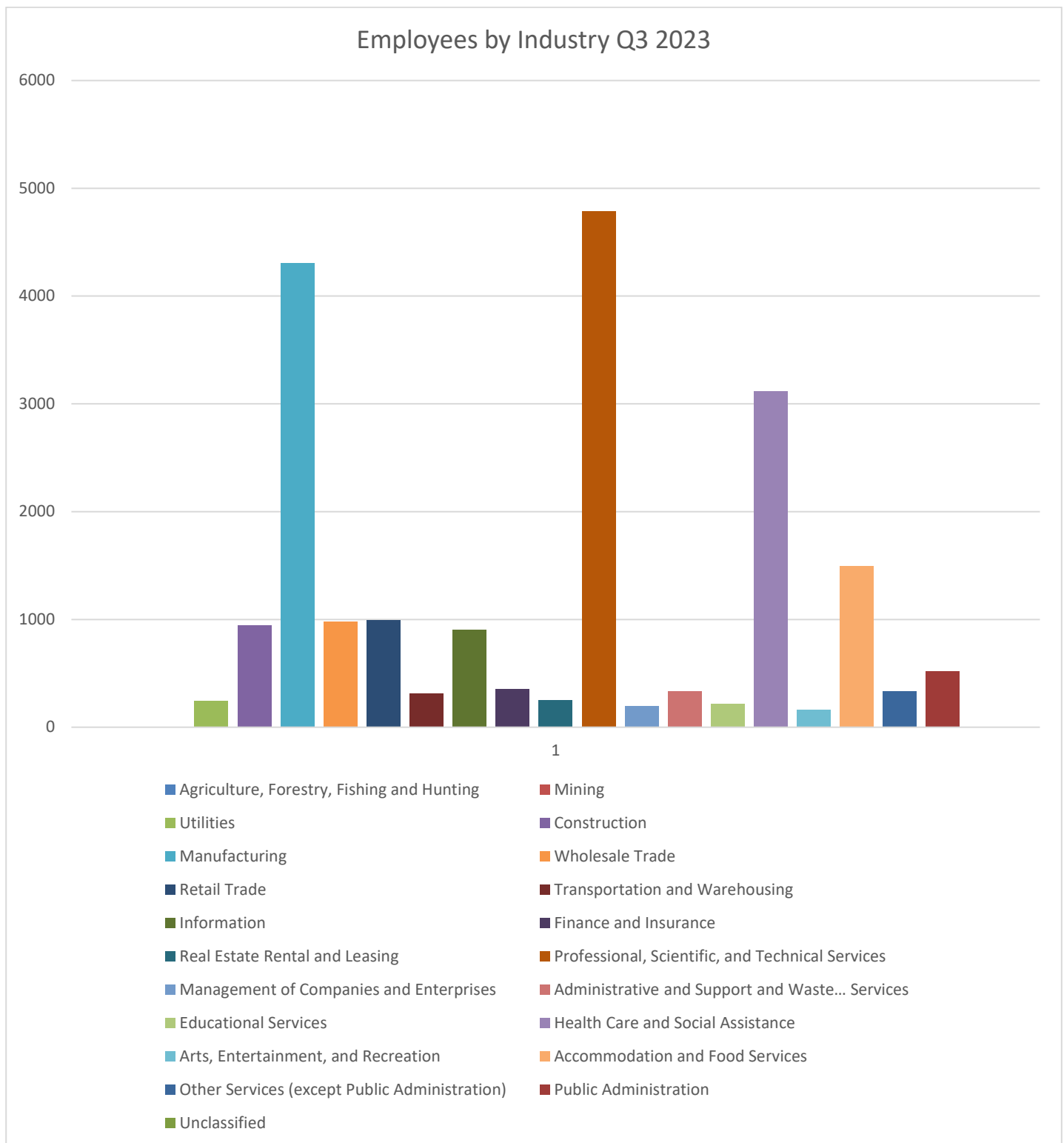
Louisville is home to over 1,600 businesses and 20,000 employees. We benefit from businesses across industry and size, from high-tech aerospace and life sciences to quality of life businesses. Our businesses and commercial corridors provide employment opportunities, support, recreation and opportunities to residents and visitors to Louisville.

Louisville aligns with [Boulder County's targeted industries](#). A targeted industry is one that a jurisdiction has identified as having great impact on their local economy. This can be through number of firms, number of employees, capital investment, collaboration and partnerships and output. Targeted industries are often those that can help differentiate a community because they are a hub for activity for those industries, which results in growth, synergies and marketing benefits for the industries and communities. Targeted industries often start to arise from an increase in employees within that sector, giving the community a higher [location quotient](#) (concentration) and competitive advantage. Boulder County's targeted industries include Aerospace, Bioscience, Cleantech, IT/Software, Natural Products, Outdoor Recreation and Research Economy.

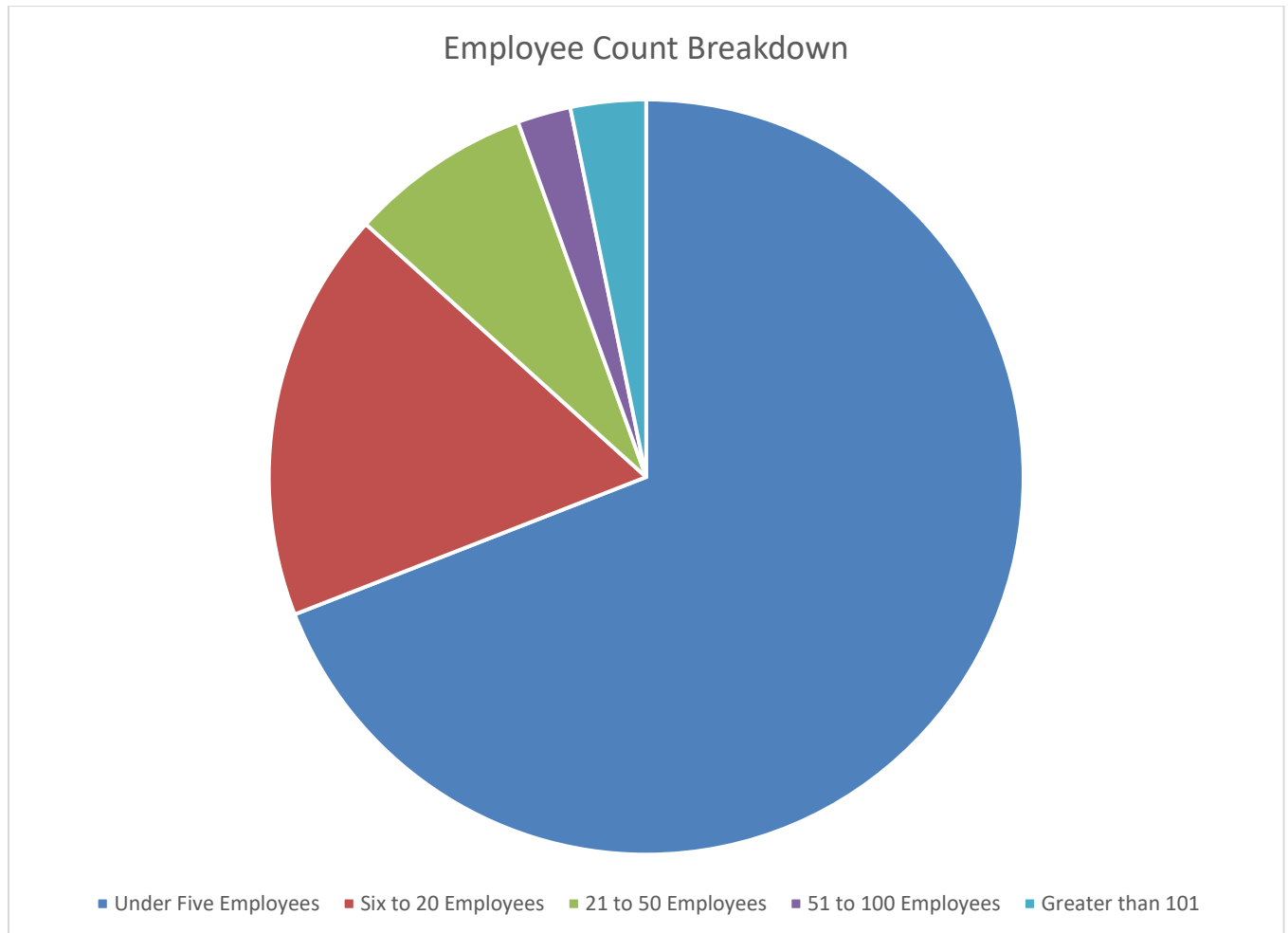
Louisville's top industries, by employment, are Professional, Scientific and Technical Services, Manufacturing, Health Care and Social Assistance, Accommodation and Food Services and Retail. These five industries account for over 14,000 of Louisville's employees. The top industries by business count are Professional, Scientific and Technical Services, Health Care and Social Assistance, Wholesale Trade, Others and Finance and Insurance. The top industries account for roughly 1,000 of Louisville's businesses.

Businesses by Industry Q3 2023





The majority of Louisville's businesses are small businesses. The Small Business Administration considers a small business any business that has 500 or fewer employees. By that standard, all but 13 of businesses in Louisville are small businesses. A majority of businesses in Louisville (87.6%) have 20 or fewer employees.



SUBJECT: LOUISVILLE BUSINESS BREAKDOWN**DATE: MAY 17, 2024****PAGE 5 OF 5**

Louisville's top employers span multiple industries and areas of town.

Employer	Industry
Avista Hospital	Healthcare
Balfour	Healthcare
Centennial Peaks Hospital	Healthcare
City of Louisville	Government
Design Mechanical Inc	Construction
Fresca Holding Company	Manufacturing
Global Healthcare Exchange Inc	Information
Izzio Artisan Bakery	Manufacturing/Retail
Sierra Space	Aerospace
Sun Microsystems	Manufacturing

We have four main commercial corridors in Louisville: McCaslin Blvd, South Boulder Rd, Downtown Louisville, and the Colorado Technology Center. Each commercial corridor has its own unique identity and business make-up, creating diverse areas that support residents and visitors. The Colorado Tech Center (CTC) is predominantly made up of industry businesses in manufacturing, research and development, high-tech and professional services. The CTC is the largest concentration of business and employment in Louisville. South Boulder Road and McCaslin Boulevard have a wider variety of business industries to include predominantly office and retail. These commercial corridors benefit from more drive-by traffic and capture customers from many neighboring communities. The McCaslin corridor also has the Centennial Valley office park, adding more office and daytime users to the retail heavy corridor. Downtown Louisville is home to predominantly retail users with an office mix. This is a historic downtown and the center-point for the small town charm Louisville is known for.

Louisville has a strong mix of businesses across industry and size.

FISCAL IMPACT:

The City of Louisville and Boulder County depend on sales tax and property tax. The City is a better place to live, work and play for residents and visitors and is in a better financial position to provide municipal services when our businesses and commercial corridors are functioning well.

RECOMMENDATION:

Review the information.

ATTACHMENT(S):

1. None

SUBJECT: STAFF UPDATES

DATE: MAY 17, 2024

**PRESENTED BY: VANESSA ZARATE, CECD, ECONOMIC VITALITY MANAGER
AUSTIN BROWN, ECONOMIC VITALITY SPECIALIST**

SUMMARY:

In the following, staff provides updates on recent activity related to economic vitality functions.

Corridor Walks

Staff continues corridor walks to introduce themselves to businesses. In addition, staff is reaching out to brokers and property owners to make introductions and learn more about business operations. Additional meetings are being held as needs arise.

Downtown Vision Plan

The next open house for the Downtown Vision Plan will be May 23rd, from 530-7p at the Louisville Recreation and Senior Center. The project is getting closer to a preferred vision for implementation based on feedback from other engagement events. Additional information can be found on the [Engage Louisville](#) project page.

Economic Vitality and Communications

Economic Vitality is working closely with the City's Communication team to highlight economic vitality efforts, business wins and updates through all of the city's communication channels. These efforts include social media, a page in the City's quarterly newsletter, communication on the website and with City Council. Staff is excited to tell Louisville's stories and share wins.

Economic Vitality and Sustainability

76% of Louisville's emissions come from building energy, with the largest portion stemming from the commercial sector. To support our business community and emission reduction efforts, staff is now working with PACE to enhance business support through a PACE advisor. This advisor will disseminate information about the City's programs and avenues to support local businesses. They will also provide information and assistance to access decarbonization rebates, specifically for the commercial sector funded through the bag tax.

Partner Highlight

The City of Louisville works with the [Metro Denver Economic Development Corporation \(MDEDC\)](#) for regional promotion and business attraction. MDEDC is the nation's first regional economic development entity, working to bring together the nine-county metro region and northern Colorado. MDEDC promotes and supports the mutual growth of the

SUBJECT: STAFF UPDATES

DATE: MAY 17, 2024

PAGE 2 OF 2

region's talent and businesses, while also recruiting new talent and businesses. Metro Denver Economic Development Corporation represents over 70 entities across municipalities, counties and others and promotes the region nationally. MDEDC provides site selection services, hosts a site selection conference, provides specialized data services and business advocacy efforts. MDEDC also hosts Economic Development Professional lunches six times a year. These lunches provide an opportunity for practitioners from across the region to network, share wins and best practices, and engage with current events and policies.

ATTACHMENT(S):

None.

SUBJECT: DEVELOPMENT UPDATES

DATE: MAY 17, 2024

PRESENTED BY: VANESSA ZARATE, CECD, ECONOMIC VITALITY MANAGER

SUMMARY: UPDATE

In the following, Staff provides updates on recent activity related to construction and development. These updates are for the most frequently asked about sites and not for every site in a review process or under construction. All updates and timeframes are subject to change.

Site	Update
785 E South Boulder Road (former Alfalfa's)	Shamrock is making progress on their construction. Signs are starting to go up and they anticipate a summer opening.
800-804 Main Street (former Wildwood Guitars)	The site is undergoing a Historic Structure Assessment and has removed small portions of the façade. No signed lease or purchase agreement.
809 Main Street (old Waterloo)	Project continues construction work to the building, including utility and infrastructure work. The site is working with interested tenants, such as restaurants. No lease signed to date.
816 Main Street (former Empire)	The site continues to be marketed to potential new users. Staff continues to work with interested parties and ownership to try to fill the building.
833 Main Street (former Chase)	City staff is in communication with the new owner on short through long term plans for the building. Working with ownership to lease parking spaces for the duration of the patio program.
950 Spruce Street (Live-Work Units)	Project is under construction to create additional live-work units.
947 Pine Street (former gas station)	Plans call for renovation into Birdie Bar, an eatertainment use with a bar/restaurant and simulated (virtual) golf games..
1171 W Dillon Road (former Lowe's)	Ownership has announced the creation of the Boulder County Innovation Campus .

SUBJECT: DEVELOPMENT UPDATES

DATE: MAY 17, 2024

PAGE 2 OF 2

	This campus will serve as a life science and advanced manufacturing hub.
1164 W Dillon Road (Cinebarre)	University of Colorado is working towards purchasing the property.
550 McCaslin Boulevard (former Sam's Club)	Plans call for the addition of indoor pickleball courts and a food hall. Project hopes to start construction in 2024.
575 McCaslin Boulevard (former Carrabba's)	Staff has spoken to the broker and multiple interested parties, working on attracting new restaurant tenants. No lease signed to date.

If you would like to add a site to these updates, please let me know.

ATTACHMENT(S):

None.

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From the Atlanta Business Chronicle:

<https://www.bizjournals.com/atlanta/news/2024/05/02/independent-doctors-are-joining-aledade.html>

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Across the nation, independent doctors are increasingly joining Aledade to provide better care and stay in business



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By Aledade
May 2, 2024

Since joining Aledade in 2022, Coal Creek Family Medicine, a small independent practice in Louisville, Colorado, has used Aledade's proprietary population health tool and in-practice support to close care gaps and enhance quality care delivery.

"Being a member of Aledade has encouraged us to keep working toward quality care and make sustainable changes in our practice. Aledade has been the most supportive and involved partner we have encountered," said Dr. Lisa Talamantes, physician owner of Coal Creek Family Medicine. "We have learned a lot about our practice through Aledade's robust data collection and reporting. Aledade has helped us to look at ourselves more critically and to find ways to improve our care."

Coal Creek Family Medicine's story of success corresponds with the experience of so many of Aledade's 1,900-plus member primary care practices, clinics and health centers throughout the United States.

The nation's largest and most successful enabler of physician-led value-based care, Aledade continues to draw more physicians to its unique, clinician-empowered model.* In just 10 years, Aledade has formed partnerships with 20,000 physicians and clinicians in 45 states and the District of Columbia to serve nearly 2.5 million patients. Aledade also offers more than 200 value-based contracts across Medicare, Medicare Advantage, Medicaid and nearly every national payer.

And just this year alone, Aledade has added to its network more than 400 new primary care practices, clinics and community health centers, as well as more than 60 health plan contracts.

"For more than a decade, we've been partnering with primary care physicians across the country in their transition to value-based care so they can do more not only to help their patients and better serve their communities, but also to make sure their practices and health centers thrive," said Dr. Farzad Mostashari, co-founder and CEO of Aledade, Inc.

Right for doctors, patients and society

Aledade's mission – to do what is right for doctors, patients and society – is at the core of its physician-led model. Through this proven, scalable model, which includes cutting-edge data analytics, user-friendly guided workflows, health care policy expertise, strong

payer relationships and integrated care solutions delivered, Aledade empowers physicians to succeed financially by keeping people healthy.

As a result of joining Aledade's ACO, Pershing Health System went from owing Medicare money at the end of the year to earning shared savings in the Medicare Shared Savings Program. The Brookfield, Missouri-located practice is using those earnings to plan for future projects, expansions and more staff in just two years.

"Care gaps, patient goals and annual wellness visits – we were not excelling in these areas," said Kelly Schwager, DNP, NP-C, director of Rural Health Clinics at Pershing Health System. "With Aledade's support, Pershing Health System successfully recaptured opportunities to address patient care needs and prevent hospitalizations."

With the customized tools and hands-on support provided by Aledade, in the 2022 performance year, Pershing Health System achieved 96% emergency department follow-up and 100% comprehensive advanced care planning worklist entry completion and increased their annual wellness visit completion rate by 39%. As a result, the organization achieved shared savings revenues and is now planning for a bright future.

"With our growing clinics, we are hoping to earmark some of the shared savings to expand our walls in the future," Schwager explained.

Nation's top-performing ACOs are with Aledade

The physician- and patient-first approach is increasingly attractive to independent practices like Columbia Medical Practice in Howard County, Maryland, which needs the same level of resources offered by large, health system-owned ACOs, but wants to retain ownership of their practices.

"We took the opportunity to be part of a health system ACO, but learned we needed more support that recognized our priorities in independent care," said Sohail Khwaja, executive director of Columbia Medical Practice. "The support we received from Aledade in the first three months was exponentially greater than what we had ever seen before ... We're getting the support. We're getting the funding. We are getting the resources we need to take care of our patients."

This investment in the success of its members has yielded tremendous results for Aledade's ACOs. Among the top 10 Medicare Shared Savings Program ACOs in the United

States, five are Aledade ACOs.* Those five include a large, suburban practice, a small, micro practice and rural practices focused on a predominantly minority population, underscoring the fact that Aledade empowers all kinds of practices – city, rural; large, small, etc. – nationwide.

Aledade ACOs continue to outperform other tenured ACOs in quality scores and Medicare shared savings. To wit, practices within Aledade's ACOs have generated more than three times the savings rate of non-Aledade practices, while also delivering quality scores nearly 4% better.*

With those stellar performance results, physicians like Dr. Laura Theis, president of Central Coast Family Care in Santa Maria, California, are passionate about continuing their value-based care journeys with Aledade as their partner.

“(Participating in value-based care with Aledade) has definitely been an additional source of income, and not a small one. It’s been viewed very favorably by the physicians and it’s brought the entire staff a better understanding of how we can affect the patient experience,” Theis said.

“More and more Medicare and commercial insurances are moving away from fee-for-service and toward a value-based platform. Aledade does an excellent job of supporting that, and I hope our practice continues to thrive and continues to grow in this partnership.”

Is your primary care organization ready to explore value-based care with a partner committed to your success? Visit info.aledade.com/get-started to get started.

Aledade, a public benefit corporation, is the largest network of independent primary care providers in the country, helping independent practices, health centers and clinics deliver better care to their patients and thrive in value-based care. To learn more, visit www.aledade.com or follow on X (Twitter), Facebook or LinkedIn.*

**According to Aledade.*

THINGS TO DO

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At the Market: Farmers markets are small business incubators



The Boulder Farmers Market's Wednesday-evening market starts May 1, 2024, and will feature a variety of new food businesses. (Eliza Earle – Courtesy photo)



By **BOULDER COUNTY FARMERS MARKETS**
PUBLISHED: April 23, 2024 at 9:33 a.m. | UPDATED: April 23, 2024 at 9:33 a.m.

As many small business owners will tell you, starting your own business isn't for the faint of heart.

It requires relentless passion, long hours and the unwavering belief that what you're offering is worth not only your own investment but a collective one. In today's world, it might seem like the only way to make a splash as an entrepreneur is to get a viral video, woo an angel investor or get lucky enough to pitch your product on national television.



Juan Ignacio Stewart of Frescos Naturales and Green Belly

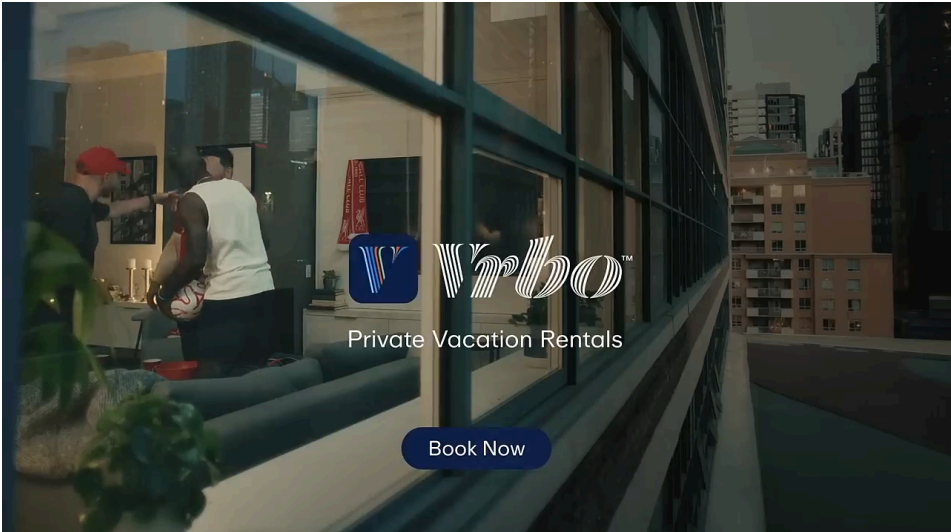
In 2014, Stewart started Green Belly, a line of Guatemalan-inspired hot sauces based on his mother’s recipes, and began selling them at the Boulder Farmers Market. Like many food business entrepreneurs, he started with a strong product and an idea and learned the in-and-outs of business ownership along the way. Today, customers continue to flock to Green Belly’s stand at the Boulder Farmers Market to sample classic and flavorful hot sauces, many of which can be found at local businesses and restaurants throughout the area.

Stewart didn’t stop there. Instead, his at-home experiments turned into a new business venture. Inspired by the natural fruit drinks he enjoyed while living in Latin America, Frescos Naturales packs real fruit and plant flavors into easily sippable, refreshing and good-for-you non-alcoholic beverages. The product became so popular that Stewart and Frescos Naturales ended up on Shark Tank, the popular television program that brings entrepreneurs to a national stage to pitch their products, and now, you can find Frescos Naturales at grocery stores throughout Colorado.

Claudia Bouvier and Ted Steen of Pastificio Boulder

Pastificio Boulder is founded by the idea that better grains make for the best pasta. Starting with locally-grown, heirloom wheat, Pastificio Boulder mills their grains in-house to create super smooth, easily digestible and flavorfully rich dry pasta. For the uninitiated, comparing Pastificio pasta to most modernly-available pasta is like comparing a homemade sourdough loaf to white sandwich bread. The two simply cannot be compared.

AD



Pastificio Boulder launched their business at the Boulder Farmers Market and quickly amassed a following. Their products blend ingredients sourced from market vendors to create an innately local product that has mass appeal, which allowed them to quickly scale into wholesale. You can now find Pastificio Boulder’s craft pasta at Whole Foods locations throughout the region, and while they may not be at the Boulder Farmers Market anymore, their pastas remain available through our online store at shop.bcfm.org.

Pastificio Boulder’s Heirloom Wheat Garganelli with Fresh Asparagus and Creamy Ricotta Lemon Sauce

- Ingredients:
- 1lb dry heirloom wheat Garganelli
 - ½ cup extra virgin olive oil



Ted Steen and Claudia Bouvier started Pastificio Boulder at the Boulder Farmers Market, and now their products can be found at Whole Foods locations throughout the region. (BCFM – Courtesy photo)

- 1 bunch of asparagus, washed and cut into ½ inch pieces
- 8 oz fresh ricotta (Five Freedoms Dairy)
- ½ cup Parmigiano Reggiano cheese, grated
- Chives, finely chopped
- Salt and Black pepper

For Pangrattato:

- 3 thick slices of sourdough bread
- 3 cloves of garlic, minced
- Olive oil
- Zest of one lemon
- Salt and black pepper

Directions:

- Prepare the pangrattato by toasting three slices of sourdough bread in the oven. Cut it into squares, coarsely crumb it in a food processor (leave it uneven, about pea sized crumbs). Sauté garlic in olive oil, add lemon zest and the breadcrumbs. Toss and let

mixture coat the crumbs, add sea salt and black pepper to taste.

- Wash the asparagus, remove dry, fibrous ends, cut into 2 inch pieces. Blanch the asparagus by boiling in salted water for 2 minutes and quickly cool it in ice water. Drain.
- Bring 4 quarts of water with plenty of salt to a boil.
- Sauté onions with olive oil until light golden. Add lemon juice and zest.
- Add asparagus and toss to get it coated. Season with salt and pepper.
- Cook pasta as per pasta box instructions. Place ricotta in a bowl, season with salt, pepper and half of the Parmigiano Reggiano.
- Once pasta is al dente, transfer it to the bowl and gently toss.
- Add asparagus to the pasta and lightly mix.
- Plate, sprinkle with Pangrattato, fresh chives and the rest of the Parmigiano Reggiano cheese.

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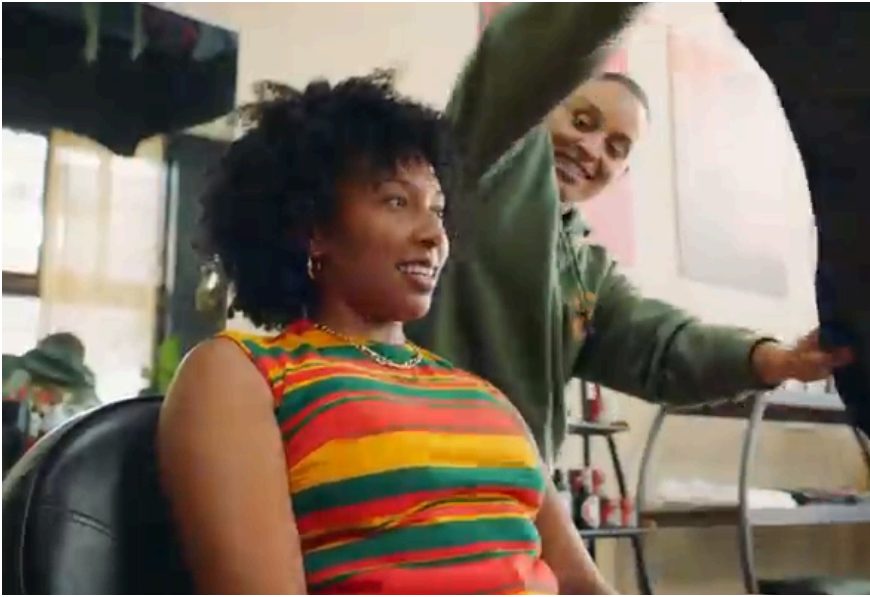
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 - [Fraud Alerts](#)
 - [Health](#)
 - [Parkinson's](#)
 - [Legal](#)
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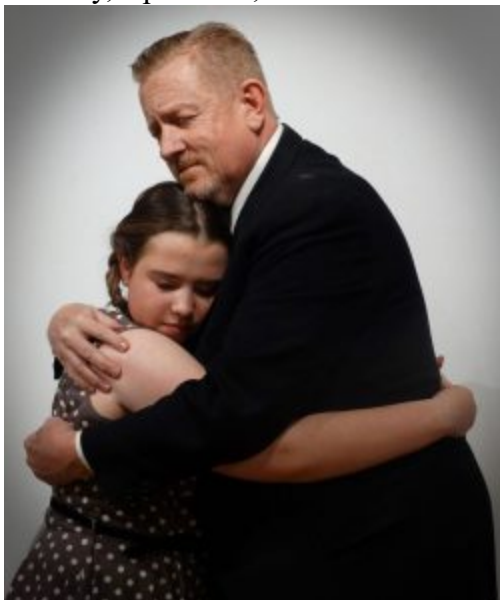
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 - [Financial Focus – Jeremy Laufer](#)
 - [Ramblings of a Rambler](#)
 - [Tamra K. Waltemath – Legal](#)
 - [The Mindful Path – Marilyn Halpern](#)
 - [Patrick Baker on Technology](#)
- [Community News](#)
 - [Event Calendar](#)
 - [Arvada](#)
 - [Aurora](#)
 - [Boulder](#)
 - [Brighton](#)
 - [Broomfield](#)
 - [Carbon Valley](#)
 - [Centennial](#)
 - [Denver](#)
 - [Englewood](#)
 - [Evergreen](#)
 - [Firestone](#)
 - [Fort Collins](#)
 - [Golden](#)
 - [Highlands Ranch](#)
 - [Lafayette](#)
 - [Lakewood](#)
 - [Littleton](#)
 - [Longmont](#)
 - [Louisville](#)
 - [Monument](#)
 - [Northglenn](#)
 - [Thornton](#)
 - [Veterans](#)
 - [Westminster](#)
 - [Wheat Ridge](#)
- [Volunteer](#)
- [Resources](#)
 - [78 Benefits of Weightlifting for Seniors](#)
 - [AAA resources/lists/contacts](#)
 - [Aging and Disability Resource Center](#)
 - [Aging Resources of Douglas County](#)
 - [American Cancer Society](#)
 - [Area Agency on Aging \(AAA\)](#)
 - [Assisted Living Costs](#)
 - [Barefoot Doctor’s Journal](#)
 - [Benefits of Meditation](#)
 - [Coal Creek Meels On Wheels](#)
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- [Disaster Preparation Guide](#)
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- [How Social Security Works: A Guide to Social Security Benefits](#)
- [Informative Guide to Healthy Eating](#)
- [Meals on Wheels of Boulder](#)
- [Medicare](#)
- [Mesothelioma](#)
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- [My Senior Portal](#)
- [Prescription Medication Disposal](#)
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- [Social Security Administration](#)
- [Start Your Recovery](#)
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Coal Creek Theater of Louisville Presents “Shadowlands”

Posted by [David Whitsel - admin](#)

Sunday, April 28th, 2024



Beth Crosby and Andy Anderson,
Photo Credit: Lynn Fleming

By William Nicholson
Directed by Dan Schock
May 3-18, 2024

"The pain, now, is part of the happiness, then. That's the deal." — C.S. "Jack" Lewis

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The cast includes Andy Anderson (C.S. "Jack" Lewis), Adam Farland (Christopher Riley), Robert Hudgins (Rev. "Harry" Harrington), Larry Miggitti (Dr. Oakley*), David Cervera (Alan Gregg*), Steve Rausch (Major W.H. Lewis), Millie Marquez (Douglas), Beth Crosby (Joy Gresham/Davidman), and Faye Quam (Registrar*). *Some actors play several roles.

Director Dan Schock comments that "The phenomenal cast brings the emotions, faith, and relationships of these characters to life, creating an experience you won't want to miss."

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May 3-18, 2024

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≡ Menu

- [News](#)
 - [Adams County](#)
 - [Aging](#)

- [Alzheimer's](#)
- [Colorado](#)
- [Educational](#)
- [Financial](#)
- [Fraud Alerts](#)
- [Health](#)
- [Parkinson's](#)
- [Legal](#)
- [Veterans](#)
- [Lifestyles](#)
 - [Event Calendar](#)
 - [Entertainment](#)
 - [Other Events](#)
 - [Books](#)
 - [Kid's Activities](#)
 - [Food & Gardening](#)
 - [Travel](#)
- [Columns](#)
 - [Kirsten Antony](#)
 - [Doris Beaver – Colorado's Citizen Legislature](#)
 - [Eileen Doherty: Focus On Senior Issues](#)
 - [Financial Focus – Jeremy Laufer](#)
 - [Ramblings of a Rambler](#)
 - [Tamra K. Waltemath – Legal](#)
 - [The Mindful Path – Marilyn Halpern](#)
 - [Patrick Baker on Technology](#)
- [Community News](#)
 - [Event Calendar](#)
 - [Arvada](#)
 - [Aurora](#)
 - [Boulder](#)
 - [Brighton](#)
 - [Broomfield](#)
 - [Carbon Valley](#)
 - [Centennial](#)
 - [Denver](#)
 - [Englewood](#)
 - [Evergreen](#)
 - [Firestone](#)
 - [Fort Collins](#)
 - [Golden](#)
 - [Highlands Ranch](#)
 - [Lafayette](#)
 - [Lakewood](#)
 - [Littleton](#)
 - [Longmont](#)
 - [Louisville](#)
 - [Monument](#)
 - [Northglenn](#)
 - [Thornton](#)
 - [Veterans](#)
 - [Westminster](#)
 - [Wheat Ridge](#)
- [Volunteer](#)

- [Resources](#)
 - [78 Benefits of Weightlifting for Seniors](#)
 - [AAA resources/lists/contacts](#)
 - [Aging and Disability Resource Center](#)
 - [Aging Resources of Douglas County](#)
 - [American Cancer Society](#)
 - [Area Agency on Aging \(AAA\)](#)
 - [Assisted Living Costs](#)
 - [Barefoot Doctor's Journal](#)
 - [Benefits of Meditation](#)
 - [Coal Creek Meels On Wheels](#)
 - [Colorado Office of Public Guardianship](#)
 - [Colorado's Scenic Motorcycle Roads](#)
 - [Colorado Substance Use Disorder Resources](#)
 - [Coronavirus Resources: Local, State & National](#)
 - [Disaster Preparation Guide](#)
 - [Drug and Alcohol Rehab for Veterans](#)
 - [Gardening Tips](#)
 - [Guide To Protecting the Elderly Online](#)
 - [Guide and Treatment to Common Mental Health Disorders and Addiction](#)
 - [Health Benefits of Getting Outdoors](#)
 - [Health Benefits of Turmeric](#)
 - [How Social Security Works: A Guide to Social Security Benefits](#)
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 - [Meals on Wheels of Boulder](#)
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 - [Mesothelioma](#)
 - [Music & Health – How Music Affects Your Brain](#)
 - [My Senior Portal](#)
 - [Prescription Medication Disposal](#)
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 - [Retail Savings Guide for Baby Boomers](#)
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 - [Social Security Administration](#)
 - [Start Your Recovery](#)
 - [The Discovery House](#)
 - [The Ultimate Internet Safety Guide for Seniors](#)
 - [Veteran's Guide to Funding Home Modifications](#)
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≡ Menu

- [Home](#)
- [About](#)
- [Weather](#)
- [Subscribe](#)
- [Advertise](#)
- [Classifieds](#)
- [Contact](#)

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Local News |

Largest indoor pickleball center in Colorado coming to Louisville

Louisville plans to welcome Colorado's biggest indoor pickleball center in the first three months of 2025, when Relish Food Hall and Pickleball is slated to open with 80,000 square feet in the former Sam's Club building at 550 McCaslin Blvd.

The new business is expected to feature 20 indoor pickleball courts, two outdoor courts, a food hall with eight different restaurants and plenty of space for the community to gather, founder Tory Leggat and Jeff Youngstrom say. The two have been working for four years to open the center, which is next to Ascent Church. The Relish website also lists Hillier Collins as a founder.

Leggat and Youngstrom both say they're not the strongest pickleball players. However, they both agree that their focus on the center is not just creating a place to play, but a place to bring people together and create community.

Youngstrom credits pickleball's popularity to how accessible and conversational the game is. Leggat added that pickleball is a great way to get to meet new people.

Ben Lampert, pickleball director at Relish, said pickleball is a paddle sport that can be placed as singles or doubles on a court about half the size of a tennis court. He describes the sport as a mix of tennis, badminton and ping pong.

Lampert joked that there is no need for people to use dating apps when it is easy to meet new people by playing pickleball. He explained that during pandemic lockdowns, people were itching for a way to go outside and socialize, which he thinks helped pickleball become popular.

"It's a great way to be in the moment," Lampert said, "There is no multi-tasking or sitting around, and there's no phones or screens."

The smaller court forces players to be closer together physically and encourages people to talk and get to know each other. Lampert said he always finds himself laughing while playing.

Originally, when Youngstrom and Leggat had the idea to create a community gathering place, they thought about creating a volleyball or basketball center. But Leggat said the local community convinced them pickleball was popular enough to fill the entire space.

"The accessibility, the social part, intergenerationality, it's all the stuff we wanted for a project to work on and what we wanted for the community," Leggat said.

Youngstrom said it can often be hard to find a place to gather with friends and family outside of the home. He hopes Relish becomes the go-to place for community-building.

"You don't have to be obsessed with pickleball to come here, but you can be," Leggat said.

Youngstrom said that as a kid, it was easy for him to have the confidence to join a group of strangers and start playing together. That confidence tends to fade in adulthood, Youngstrom said, but he wants to make sure no one at Relish feels intimidated by the sport.

Relish will have membership options and drop-ins, but Leggat and Youngstrom do not intend to exclude anyone. As pickleball is an easy sport to pick-up, they intend to welcome any and all to the courts.

Not only does pickleball forge community, but food does too, the founders said. While the place will have both indoor and outdoor courts, a lot of it has been left open for people to hold meetings, parties or get a drink with friends.

More information about Relish is at visitrelish.com.

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Erie, Louisville to begin farmers markets seasons



The Erie Farmers market will open 5 p.m. Thursday and the Louisville Farmers Market will open 9 a.m. Saturday. (Cliff Grassmick/Staff Photographer)



By **ANDREA GRAJEDA** | agrajeda@prairiemountainmedia.com |

Prairie Mountain Media

PUBLISHED: May 6, 2024 at 4:23 p.m. | UPDATED: May 6, 2024 at 5:55 p.m.



With warmer weather approaching, Erie and Louisville residents can shop for food locally at the farmers' markets.

The [Louisville Farmers Market](#) season will be open from 9 a.m. to 1 p.m. Saturday, and open for the same hours every Saturday through Oct. 19 at the Steinbaugh Pavilion, 824 Front St. The Erie Farmers Market is scheduled to run from 5 p.m. to 8 p.m. Thursdays on Briggs Street, between Wells and Moffat Street. The market will be open every Thursday through Sept. 26, with the exception of July 4.

Kelly Miller, marketing manager for both markets, said they are a chance for community members to support their local farmers, artisans and artists. Miller said shopping locally is the “engine of these communities,” as it keeps money in the local economy and keeps family farmers operating.

Residents can use the markets as a “one-stop shop” for cooking dinner, as Miller said she curates the markets to have a variety of fruits and vegetables, meats, eggs, breads, juices and more.

“It’s an outside grocery store,” Miller said.

Whether bread or jewelry, Miller said it’s incredible to see vendors bring their passions to the market and connect with the community.

AD



The Red Wagon Farm Store, 1640 W. Baseline Road, is anticipated to open in late July or early August. The Lafayette Peach Festival will be held Aug. 17.

The [Longmont Farmers Market](#) is held at the Boulder County Fairgrounds, 9595 Nelson Road, every Saturday from 8 a.m. to 1 p.m. The Boulder Farmer Market is held at 13th Street and Canyon Boulevard 8 a.m. to 2 p.m. Saturdays and 3:30-7:30 p.m. on Wednesdays.

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Louisville plans to leave airport noise group, says it has no teeth



A single engine airplane taxis after landing at Rocky Mountain Metropolitan Airport in Broomfield. The Louisville City Council voted to leave the airport community noise roundtable. (Matthew Jonas/Staff Photographer)



By **ANDREA GRAJEDA** | agrajeda@prairiemountainmedia.com | Prairie Mountain Media

PUBLISHED: April 18, 2024 at 4:41 p.m. | UPDATED: April 18, 2024 at 5:00 p.m.

Louisville officials want to leave the Rocky Mountain Metropolitan Airport Community Noise Roundtable or dissolve the group, saying it has done little to address resident concerns about noise.

The Louisville City Council voted unanimously Tuesday to direct roundtable liaison Councilmember Deborah Fahey to vote to leave or dissolve the group at the next roundtable meeting, which is scheduled for May 2. The roundtable is a voluntary group made up of people from neighboring communities, federal and state agencies, airport administrators and airport users that's meant to address noise concerns



Fahey Tuesday echoed the same statements as the [Superior Board of Trustees April 8 discussion about possibly dissolving the roundtable](#), pointing out that the roundtable group has no authority over the airport.

The Federal Aviation Agency, the RMMA Airport Advisory Board and Jefferson County make decisions about flight routes, noise mitigation and what kind of fuel the pilots use, among other things, she said.

“(The roundtable has) no say. We can request, but we have no authority,” Fahey said.

At the same time, Jefferson County commissioners approved a noise study at a meeting Tuesday. The FAA Part 150 noise study is a voluntary program by the FAA that sets guidelines for airport operators to document noise exposure and establish noise abatement and land use codes around the airport.

AD



Fahey said the study will provide information on noise impacts from the airport, but that it's expected to take two years to complete and an estimated 20 years to implement whatever the study findings show. The noise study will be done whether or not the roundtable group dissolves or not, she said. Jefferson County officials will oversee the study, but Louisville staffers and residents can participate in it by going to Jefferson County meetings, she said.

Other council members and a Louisville resident had other negative things to say about the airport at Tuesday's meeting.

Councilmember Dietrich Hoefner pointed to information in a [Superior and Boulder County lawsuit against Jefferson County](#), that indicates that a former airport director said “I want (several communities) to waste their money and time” with the roundtable process. Hoefner said that he recognizes the former airport director no longer works at RMMA and a new director is being recruited, but that the statement indicates the roundtable is not serving the community.

Josh Cooperman, who ran for mayor in 2023, said the roundtable does not accurately represent the Louisville community and the comments from the previous airport director show that not everyone on the roundtable participated in good faith.

“No matter the course of action Louisville chooses to take, we should work to pressure Rocky Mountain Metropolitan Airport and Jefferson County to address our concerns,” Cooperman said.

Mayor pro tem Caleb Dickinson said the city has spent money and resources to participate in the roundtable, only for it to end up being a “smokeshow.” Louisville pays \$3,600 in annual dues to participate in the roundtable. The roundtable was formed in 2021, and meetings started in 2022.

Mayor Chris Leh said that the airport contributes to the local economy and Louisville does not intend to shut down the airport. But Boulder and Broomfield counties are bearing the consequences of noise impacts from the airport, and Jefferson County is reaping the benefits, he

“Rather than being something that is constructive, it’s been a smokescreen that Jefferson County has used to continue to pretend that we’re having some influence over anything, and we’re not. We’re not represented down there, and they’re making decisions, and it’s absolutely horrible intergovernmental relations,” Leh said.

Leh said Louisville residents should direct their complaints to Jefferson County commissioners, the Airport Advisory Board and to the new airport director, who has not been chosen yet.

Fahey said affected municipalities are still able to form another group that could have a more direct influence on the airport.

Broomfield officials have filed a notice to leave the roundtable and Boulder County commissioners have also stated an intention to leave the group. According to the roundtable’s bylaws, if four members of the roundtable leave the group, the roundtable will naturally dissolve.

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New CEO reveals details of planned Louisville hospital that was delayed for years

Local approval of the development plan was years in the making.



An aerial image of the controversial Redtail Ridge site in Louisville

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By [Analisa Romano](#) – Reporter, Denver Business Journal
Apr 26, 2024

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A Louisville hospital has a new CEO who takes the reins ahead of a complete renovation of its presence in the north metro area.

Mark Smith stepped on as AdventHealth Avista's new CEO in early April. After a few weeks on the job, he told the Denver Business Journal that despite several years of delays, a new Avista hospital continues to move forward.

The hospital is part of a preliminarily planned development called Redtail Ridge in Louisville, formerly the Phillips 66 property, which has been at the center of **years of controversy** over its planned scope and activity.

After a failed special election – and the end of medtech company Medtronic's plans to build a new **90-acre campus** on the plot due to delays– Redtail reverted to the original site plan from 2010 and won approval from the Louisville City Council in February to move forward.



Mark Smith, AdventHealth Avista's new CEO.

The new hospital is still a part of the plan, meaning Avista would move several miles southeast of its current location at 100 Health Park Drive to the development at U.S. 36 and Northwest Parkway.

Smith said he has watched some of the prior city council meetings it took to get to this point.

"I think a lot of effort and refinement has gone into the master plan," he said.

Smith noted that the Redtail master plan includes more than 139 acres for public parks and trails, which is several times what is required for this kind of development. He said Avista also plans to adhere to best practices in building an environmentally friendly facility.

"I think we always want to be very sensitive to the community that we're that we're providing care to. We're a part of the community, not something that exists apart from it," he said.

Final approval of the master plan is still needed from city leaders, so Smith said he is told that it will likely take up to four years to complete the new hospital. The plan is to ultimately expand Avista's bed count capacity to 200, with a first phase that establishes 150. Currently, Avista's bed count stands at 114.

A new hospital has been on AdventHealth's radar in particular due to the need for better access from a major interchange, which is crucial for emergency medical responders, Smith said.

The hospital continued to move forward on the new campus even after the **dissolution of Centura Health**, the operator of AdventHealth and CommonSpirit hospitals for 27 years. The **end of the partnership** that made up Centura thrust AdventHealth into the position of needing to **stand up new departments** in Colorado quickly.

New and enhanced areas of care

With the northern metro's growing population, Smith said he anticipates adding and expanding cancer care and cardiac services at the hospital, as well as enhancing the neonatal intensive care unit with private rooms and capacity for more high-risk pregnancies.

The hospital will also grow its spine program, services that support pain and neurology, its joint and orthopedic program, and gastrointestinal services.

Smith said AdventHealth will similarly have its eye on new locations for possible primary care and freestanding emergency rooms.

Many plans for the new hospital, including square footage, have yet to be mapped and will take shape as the development plan moves forward. However, the current Avista hospital campus, which is 215,000 square feet, will likely be kept by the health system and put to use for clinical care, Smith said.

As the hospital expands its capabilities, Smith said that he, like all health care executives, has his eye on the workforce. He said he plans to invest a good deal of time exploring how to make team members feel supported in their mission.

"AdventHealth believes that culture is a differentiator of where team members choose to work and how they make decisions about staying with the organization," Smith said. "Being part of AdventHealth, extending the healing ministry of Christ, and that mission-driven focus is one of the biggest things that's important to know for the community about Avista."

He said he also plans to look at supporting roles that make clinicians' work possible.

Smith comes to AdventHealth from MultiCare based in Tacoma, Wash., where he served as president and market leader for the South King County Region and the Auburn and Covington Medical Centers.

Avista's interim CEO Ken Finch had been serving in the role since January 2023, when CEO Isaac Sendros moved to Rome, Georgia, to step on as CEO of AdventHealth Redmond, according to a spokesperson.

T H E L I S T

2023 Denver-area hospitals by patient admissions

2022 patient admissions

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OK to BNSF
annexations**



The Ziggi's Coffee location in Louisville is now owned by Justin and Melissa Livingston, pictured here with their family. Courtesy Ziggi's

By BizWest Staff

LOUISVILLE — The **Ziggi's Coffee** location in Louisville is now owned by Justin and Melissa Livingston. The couple will celebrate its re-opening

Boulder County launches program to repair, rehab mobile homes

BNSF picks Lochbuie; annexation battle rages on

Fledgling Timnath chamber seeks members, ideas



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under new ownership Saturday from 10 a.m. until 2 p.m.

The 1,873-square-foot franchise location is at 1055 Courtesy Road. It features a café and drive-thru design. While coffee, teas, and other beverages are its mainstay, it also serves food such as breakfast sandwiches, burritos, paninis, cinnamon rolls, scones and cookies. Owner Justin Livingston is the founder of the Boulder County chapter of the nonprofit, **Guys Who Give**, which donates \$50,000 annually to local charities. The Livingstons are also owners of the Broomfield location on W. 116th Circle.

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COLORADO
Governor Jared Polis



Polis Administration Announces Grants to Create Colorado Technology Hubs

TUESDAY, APRIL 23, 2024

Advancing clean tech, cyber and aerospace and defense industries

DENVER - Today, Governor Polis and the Business Funding & Incentives Division of the Colorado Office of Economic Development and International Trade (OEDIT) announced the Colorado Technology Hub Development Grant awards. Three recipients across the state will receive funding to advance Colorado's leadership in key technology areas, grow regional economies and create new job opportunities for Coloradans.

"From our world-class institutions of higher education to our highly talented and educated workforce, Colorado is home to so much amazing innovation. We are developing the technologies of tomorrow right here, and Colorado Technology Hubs will ensure our state continues to be a national leader," said Governor Polis.

In September 2023, the Colorado Economic Development Commission earmarked \$2 million to support the development of Colorado Technology Hubs. The recipients announced today will focus on developing the state's clean tech, infrastructure, cyber, and aerospace and defense industries, with special emphasis on increasing the state's ability to develop new technologies, transition those technologies from the lab to the private sector, and build them in Colorado. Each Colorado Tech Hub was evaluated for its commitment to workforce development and serving rural and historically underrepresented communities across the state. Their work will also advance Colorado's transition to renewable and clean energy technologies.

Colorado CleanRange Coalition - Up to \$625,000

Based in the Denver Metro area, the Colorado CleanRange Coalition (CCC) seeks to support Colorado's leading role in the adoption of clean energy technologies. The CCC will develop the CleanRange Connect platform, which will include a statewide asset database and support regular coalition convenings; launch a Virtual CleanRange Accelerator and Testbed Network to foster innovation of new technologies; and implement a workforce development initiative to identify key skill gaps and provide targeted training for Colorado's workforce.

Resilient & Adaptive Cyber Protection of Industrial Control Devices & Systems (RAPIDS) - Up to \$625,000

Based in Grand Junction, the RAPIDS consortium looks to enhance cyber security for critical environmental and national security infrastructure starting with the Colorado River. The RAPIDS consortium will develop a series of initiatives, including the development of a college-level curriculum to support the next generation of cybersecurity professionals; enhancing the cybersecurity workforce to securely manage water resources and infrastructure; enable the secure and efficient management and measurement of water resources; provide a service economy to roughly 300 municipal water districts along the Colorado River; and create a model for the secure management of rivers nationwide.

Securing Space Assets Coalition - Up to \$750,000

Based in Colorado Springs, the Securing Space Assets Coalition will work to enhance Colorado's competitive edge in aerospace, defense, and cybersecurity. Specifically, the consortium seeks to leverage partnerships with foundational research labs in order to provide data science, cyber technology, and business resources in support of Colorado's robust space economy.

"As we work to develop tomorrow's most critical technologies, we have the opportunity to spur growth and innovation across the state so that Coloradans of all backgrounds can benefit from these incredible new opportunities. Each of these Colorado Tech Hubs will build on regional strengths while working to create inclusive and equitable ecosystems that support a Colorado economy that works for everyone," said OEDIT's Executive Director, Eve Lieberman.

"The Colorado TechHub grant is transformative in accelerating Colorado's cleantech ecosystem. Colorado Cleantech Industries Association (CCIA) and CCC will catalyze job creation, support entrepreneurs to commercialization and help build our skilled workforce. Leveraging our partnership and OEDIT's support, we are committed to ensuring the benefits are widely shared across the state and we expect significant impact in new capital investment, new jobs and new technologies," Laura Hickernell, Executive Director of Colorado Cleantech Industry Association (CCIA).

“We’re thrilled to be a part of such a diverse coalition focused on diversifying our economy and protecting our most critical infrastructure,” said Colorado Mesa University President, John Marshall. **“This investment will help us continue our efforts to protect critical water resources right here in Mesa County.”**

“The Award of \$725,000 for the Space Asset Tech Hub is an endorsement of Colorado and the Pikes Peak region’s strategy to supercharge technological innovation in the aerospace and defense sector to create jobs and strengthen economic and national security,” said Johnna Reeder Kleymeyer, President & CEO of Colorado Springs Chamber & EDC. **“This funding will enable Catalyst Campus to create a cybersecurity gaming lab for students, accelerate access and participation of small businesses in the SIBR/STTR program, and create virtual internships through the establishment of a Data Mine of the Rockies lab by Space ISAC. These programs will connect our future workforce to aerospace and cybersecurity companies solving real-world problems to protect our space assets.”**

All three Colorado Tech Hubs grew out of the [TechHubNow! Initiative](#), a public-private initiative launched by Gov. Polis in April 2023 to strategically position Colorado for federal designation as a Regional Technology and Innovation Hub (Tech Hub) under the CHIPS and Science Act. That process led to the successful federal designation of the [Elevate Quantum Tech Hub](#), focused on the advancement of the quantum industry and positioning Elevate Quantum to compete for up to \$70 million in federal funding.

OEDIT and the EDC developed the Colorado Technology Hub Development Grant as part of the Federal Fast Forward Program designed to maximize Colorado's ability to leverage once in a generation federal funding opportunities. Today’s grants are intended to support the implementation of Tech Hub applications that emerged from the TechHubNow! Initiative and did not receive federal designation or funding. By providing seed funding, which includes one-to-one matching requirements for recipients, OEDIT and the EDC hope to spur each Colorado Tech Hub to become a self-sustaining innovation center.

About Colorado Office of Economic Development and International Trade

The Colorado Office of Economic Development and International Trade (OEDIT) works to empower all to thrive in Colorado’s economy. Under the leadership of the Governor and in collaboration with economic development partners across the state, we foster a thriving business environment through funding and financial programs, training, consulting and informational resources across industries and regions. We promote economic growth and long-term job creation by recruiting, retaining, and expanding Colorado businesses and providing programs that support entrepreneurs and businesses of all sizes at every stage of growth. Our goal is to protect what makes our state a great place to live, work, start a business, raise a

family, visit and retire—and make it accessible to everyone. Learn more about [OEDIT](#).

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 **businesswire**
A BERNHARD HATHAWAY COMPANY

Sierra Space Continues to Lead the Industry in the Development of the First Business-Ready Commercial Space Station

Business Wire
Thu, May 2, 2024, 8:08 AM MDT • 5 min read



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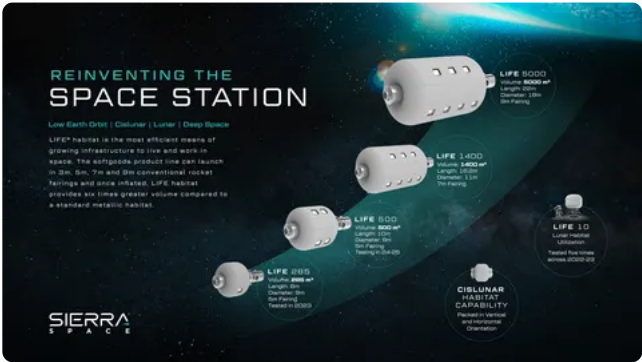
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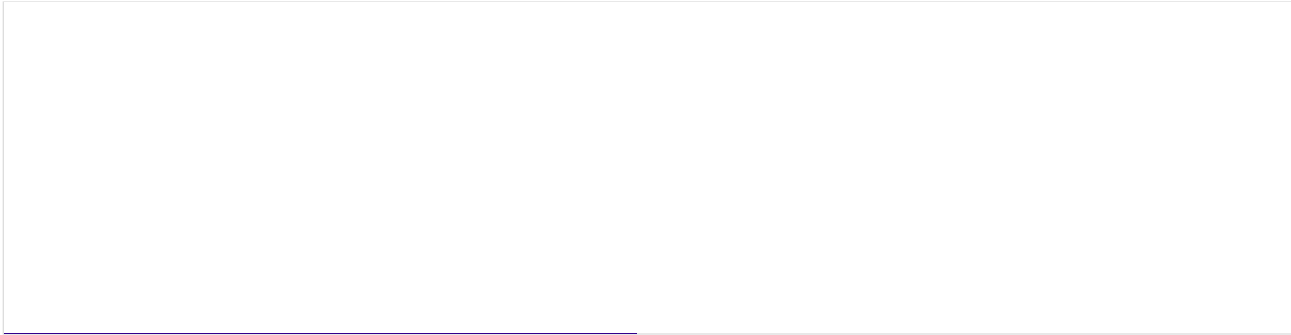
Sierra Space's second full-scale test next month will be another Ultimate Burst Pressure (UBP) test to validate the technology's ability to perform flawlessly in the unforgiving conditions of space. (Photo: Sierra Space)



Second Full-Scale Structural Test Scheduled for June at NASA's Marshall Space Flight Center

Sierra Space Details Portfolio of Expandable Space Station Modules for 5m, 7m and 9m Rocket Fairings

LOUISVILLE, Colo., May 02, 2024--(BUSINESS WIRE)--Sierra Space, a leading commercial space-tech company and next generation defense-tech prime building a platform in space to benefit life on Earth and protect the freedom of economic activity in the Orbital Age®, announced today that its expandable space station technology is scheduled for its seventh key validation test, and second full-scale structural test, this June at NASA's Marshall Space Flight Center in Huntsville, Ala.



Completion of successful testing next month will accelerate this innovative technology to on-orbit operations. The test article in the company's [historic first full-scale burst test last December](#) reached 77 psi before it burst, which well exceeded (+27%) NASA's recommended level of 60.8 psi (maximum operating pressure of 15.2 psi multiplied by a safety factor of four). Sierra Space is the only space company that has advanced to full-scale structural testing of commercial space station technology.

The company's second full-scale test next month will be another Ultimate Burst Pressure (UBP) test to validate the technology's ability to perform flawlessly in the unforgiving conditions of space. The test article, currently in assembly, is equivalent to one third the volume of the entire International Space Station (ISS).

The upcoming test will also mark another milestone in Sierra Space's co-development of Orbital Reef with Blue Origin, along with the technical maturation of its LIFE® ([Large Integrated Flexible Environment](#)) product line of expandable "softgoods" modules. The modules are launched (packed) inside a standard rocket fairing and can expand up to 6x in size once on orbit. The LIFE pressure shell is constructed of high-strength woven fabric materials, or softgoods, consisting primarily of Vectran, which form rigid structures when pressurized on orbit.

In addition to this technology being used by Sierra Space and Blue Origin as part of their Orbital Reef partnership, it will also be employed by Sierra Space for [the company's pathfinder space station](#), which will be focused on biotech use cases.

"At Sierra Space we are intent on shaping a new era in humanity's exploration and discovery in Low Earth Orbit and beyond," said Sierra Space CEO Tom Vice. "Our expandable space station technology combined with our highly reusable Dream Chaser spaceplane significantly decreases the cost of in-space infrastructure, opening the door to a commercialized LEO. With these

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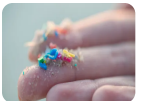
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